

The Maryland Hospital Association's  
**Skilled Nursing Facility Partnership Development Guide**



Maryland Hospital Association

## Skilled Nursing Facility Partnership Development Guide Overview

This Skilled Nursing Facility (SNF) Partnership Development Guide aims to help Maryland's hospitals identify, develop, and strengthen formal and informal SNF partnerships that demonstrate high quality and cost-efficient care. Hospitals and SNF partners can improve care coordination by facilitating awareness and enhanced communication across the continuum. The guide can be found online at the [Maryland Hospital Association's website](#).

The guide includes (1) a discussion guide to facilitate communication in the interest of developing stronger, high-quality care, (2) INTERACT Capabilities List that SNFs could be asked to complete, and (3) key quality, cost, and staffing measures, including readmissions rates. This guide is intended to provide objective information from a variety of sources in a single place and reflects SNFs' performance at a point in time. State and national data are presented as reference points. Data comes from Avalere Health's analysis of 2013 Medicare claims data, MHCC's *Maryland Guide to Long Term Care*, and CMS' Nursing Home Compare website. MHA will update this guide annually. At the time of publication, the data included in the guide is the most current data available.

The CMS 5 Star Overall Rating is not included in the guide as the rating may change monthly, however, up-to-date information can be found [here](#). Additionally, Nursing Home Family Satisfaction Survey Results can be found for each SNF within [MHCC's Maryland Guide to Long Term Care](#).

Important information to consider as you examine these data:

### 1. Acute All-Cause Readmission Rates

While reducing Medicare readmissions is a key test under the waiver, hospitals do not have data to track SNF readmission rates. Using the most recently available Medicare data, this guide shows all-cause readmission rates within 7, 15, and 30 days post hospital discharge compared to Maryland and national averages (e.g., patients that are readmitted within 7 days are also included in the calculations for readmissions within 15 and 30 days).

### 2. Staffing

In addition to showing staffing rates for RNs and CNAs, the guide includes information on staff turnover. Research shows a negative association between staff turnover and quality of care; thus, a high percentage of staff employed two years or more may be associated with high quality of care.

### 3. Quality Measures and SNF Capabilities

Presenting information from government sources in one place will inform executive relationship development as well as emergency department and case management personnel to facilitate patient-centered selection of SNFs.

### 4. Average Length of Stay (ALOS) at the SNF for Commonly Billed DRGs for Prior Hospitalization

This measure is intended to help hospitals see the top DRGs treated at SNFs, and may show SNF areas of expertise. Examining ALOS relative to readmission rates can also be informative.

### 5. Payment Per Day, Per Stay

A key metric under the waiver is total Medicare spending per beneficiary. Examining payment per day in combination with ALOS is one way to consider SNF efficiency.

Note that SNFs are indexed alphabetically and by county in the table of contents. Facility names are hyperlinked for easy access.

**If you have any questions, please contact Sheena Siddiqui at [ssiddiqui@mhaonline.org](mailto:ssiddiqui@mhaonline.org)**

# Table of Contents

Discussion Guide.....	10
INTERACT Tool.....	11

## Allegany County

Allegany Health Nursing & Rehab.....	12
Devlin Manor Nursing Home.....	14
Egle Nursing Home.....	16
Frostburg Village.....	18
Golden Living Ctr - Cumberland.....	20
Moran Manor Nursing Home.....	22
The Lions Ctr For Rehab & Ext Care.....	24
West MD Health Sys Frostburg Nsg & Rehab Ctr.....	26

## Anne Arundel County

Bay Ridge Health Care Ctr.....	28
Crofton Convalescent Ctr.....	30
Fairfield Nursing & Rehab Ctr.....	32
Future Care Chesapeake.....	34
Ginger Cove.....	36
Glen Burnie Health & Rehab Ctr.....	38
Hammonds Lane Ctr.....	40
Heritage Harbour Health & Rehab Ctr.....	42
Marley Neck Health & Rehab Ctr.....	44
North Arundel Health & Rehab Ctr.....	46
Severna Park Ctr.....	48
South River Health & Rehab Ctr.....	50
Spa Creek Ctr.....	52
The Arbor.....	54
Waugh Chapel Ctr.....	56

## Baltimore City

Alice Manor Rehab Ctr.....	58
Blue Point Nursing & Rehab Ctr.....	60
Bridgepark Healthcare Ctr - Frm Liberty Heights.....	62
Brinton Woods Hlth & Rehab Ctr Arlington West.....	64
Brinton Woods Post Acute Care Ctr.....	66
Caton Manor.....	68
Fayette Health & Rehab Ctr.....	70
Future Care Canton Harbor.....	72
Future Care Charles Village.....	74
Future Care Cold Spring.....	76
Future Care Homewood.....	78

Future Care Irvington. . . . .	80
Future Care Sandtown-Winchester. . . . .	82
Good Samaritan Nursing Ctr. . . . .	84
Homewood Ctr. . . . .	86
Keswick Multi-Care Ctr. . . . .	88
Levindale Hebrew Geriatric Ctr & Hsp. . . . .	90
Lochearn Nursing Home. . . . .	92
Long Green Ctr. . . . .	94
ManorCare - Roland Park. . . . .	96
Maryland Baptist Aged Home. . . . .	98
Northwest Nursing & Rehab Ctr. . . . .	100
Overlea Health & Rehab Ctr. . . . .	102
Roland Park Place. . . . .	104
St. Elizabeth Rehab & Nursing Ctr. . . . .	106
The Green House at Stadium Place. . . . .	108
Transitional Care at Good Samaritan. . . . .	110
Transitional Care Services at Mercy Medical Ctr. . . . .	112
Westgate Hills Rehab & Healthcare Ctr. . . . .	114

## **Baltimore County**

Augsburg Lutheran Home. . . . .	116
Broadmead. . . . .	118
Catonsville Commons. . . . .	120
Charlestown Community . . . . .	122
Chestnut Green Hlth Ctr Blakehurst. . . . .	124
Courtland. . . . .	126
Cromwell Ctr. . . . .	128
Envoy of Pikesville. . . . .	130
Forest Haven Nursing Home. . . . .	132
Franklin Woods Ctr. . . . .	134
Frederick Villa Nursing & Rehab Ctr. . . . .	136
Future Care Cherrywood. . . . .	138
Future Care Northpoint. . . . .	140
Future Care Old Court. . . . .	142
Glen Meadows Retirement Community. . . . .	144
Greater Baltimore Medical Ctr Sub Acute Unit. . . . .	146
Heritage Ctr. . . . .	148
Holly Hill Nursing & Rehab Ctr. . . . .	150
Little Sisters of the Poor. . . . .	152
Loch Raven Ctr. . . . .	154
Lorien Mays Chapel. . . . .	156
ManorCare - Dulaney. . . . .	158
ManorCare - Rossville. . . . .	160
ManorCare - Ruxton. . . . .	162
ManorCare - Woodbridge Valley. . . . .	164
ManorCare - Towson. . . . .	166

Maria Health Care Ctr. . . . .	168
Mid-Atlantic of Chapel Hill. . . . .	170
Milford Manor Nursing Home. . . . .	172
Multi-Medical Ctr. . . . .	174
North Oaks. . . . .	176
Northwest Hosp Ctr Subacute Unit. . . . .	178
Oak Crest Village. . . . .	180
Oakwood Care Ctr. . . . .	182
Patapsco Valley Ctr. . . . .	184
Perring Parkway Ctr. . . . .	186
Pickersgill Retirement Community. . . . .	188
Powerback Rehab. . . . .	190
Ridgeway Manor Nursing & Rehab Ctr. . . . .	192
Riverview Rehab & Health Ctr. . . . .	194
Stella Maris. . . . .	196
Summit Park Health & Rehab Ctr. . . . .	198
The Villa. . . . .	200

## Calvert County

Asbury Solomons Island. . . . .	202
Calvert County Nursing Ctr. . . . .	204
Calvert Memorial Hospital Transitional Care Unit. . . . .	206
Solomons Nursing Ctr. . . . .	208

## Caroline County

Caroline Nursing Home. . . . .	210
Envoy of Denton. . . . .	212

## Carroll County

Brinton Woods Nursing & Rehab Ctr. . . . .	214
Carroll Lutheran Village. . . . .	216
Copper Ridge. . . . .	218
Fairhaven. . . . .	220
Golden Living Ctr - Westminster. . . . .	222
Longview Nursing Home. . . . .	224
Lorien Health Systems Mt Airy. . . . .	226
Lorien Taneytown. . . . .	228
Pleasant View Nursing Home. . . . .	230
Transitions Healthcare at Sykesville. . . . .	232

## Cecil County

Calvert Manor Health Care Ctr. . . . .	234
Elkton Ctr. . . . .	236
Laurelwood Care Ctr at Elkton. . . . .	238

## Charles County

Charles County Nursing & Rehab Ctr. . . . .	240
La Plata Ctr. . . . .	242
Waldorf Ctr. . . . .	244

## Dorchester County

Chesapeake Woods Ctr. . . . .	246
Signature Healthcare at Mallard Bay. . . . .	248

## Frederick County

Buckingham's Choice. . . . .	250
Citizens Care & Rehab Ctr of Frederick. . . . .	252
College View Ctr. . . . .	254
Glade Valley Ctr. . . . .	256
Golden Living Ctr - Frederick. . . . .	258
Homewood at Crumland Farms. . . . .	260
Northampton Manor. . . . .	262
St Joseph's Ministries. . . . .	264
Vindobona Nursing & Rehab Ctr. . . . .	266

## Garrett County

Dennett Road Manor. . . . .	268
Garrett County Subacute Unit. . . . .	270
Goodwill Mennonite Home. . . . .	272
Oakland Nursing & Rehab Ctr. . . . .	274

## Harford County

Bel Air Health & Rehab Ctr. . . . .	276
Citizens Care Ctr. . . . .	278
Forest Hill Health & Rehab Ctr. . . . .	280
Lorien Bulle Rock. . . . .	282
Lorien Health Systems - Riverside. . . . .	284
Lorien Nursing & Rehab Ctr Belair. . . . .	286

## Howard County

Ellicott City Health & Rehab Ctr. . . . .	288
Encore at Turf Valley. . . . .	290
Lorien Health Systems - Columbia. . . . .	292
Lorien Nursing & Rehab Ctr - Elkridge. . . . .	294
Vantage House. . . . .	296

## Kent County

Chestertown Rehab & Nursing Ctr. . . . .	298
Heron Point of Chestertown. . . . .	300

UMD Shore Nursing & Rehab. . . . .	302
------------------------------------	-----

## Montgomery County

Althea Woodland Nursing Home. . . . .	304
Arcola Health & Rehab Ctr. . . . .	306
Bedford Court Healthcare Ctr. . . . .	308
Bel Pre Health & Rehab Ctr. . . . .	310
Bethesda Health & Rehab. . . . .	312
Brighton Garden Tuckerman Lane. . . . .	314
Brooke Grove Rehab & Nursing Ctr. . . . .	316
Carriage Hill Bethesda. . . . .	318
Collingswood Nursing & Rehab Ctr. . . . .	320
Fairland Ctr. . . . .	322
Fox Chase Rehab & Nursing Ctr. . . . .	324
Friends Nursing Home. . . . .	326
Hebrew Home of Greater Washington. . . . .	328
Sanctuary at Holy Cross. . . . .	330
Ingleside at King Farm. . . . .	332
Kensington Nursing & Rehab Ctr. . . . .	334
Layhill Ctr. . . . .	336
ManorCare - Chevy Chase. . . . .	338
ManorCare - Wheaton. . . . .	340
ManorCare - Bethesda. . . . .	342
ManorCare - Potomac. . . . .	344
ManorCare - Silver Spring. . . . .	346
Maplewood Park Place. . . . .	348
Montgomery Village Health Care Ctr. . . . .	350
National Lutheran Home. . . . .	352
NMS Healthcare of Silver Spring. . . . .	354
Oakview Rehab & Nursing Ctr. . . . .	356
Potomac Valley Nursing & Wellness. . . . .	358
Rockville Nursing Home. . . . .	360
Shady Grove Ctr. . . . .	362
Sligo Creek Ctr. . . . .	364
Springbrook Ctr. . . . .	366
Wilson Health Care Ctr. . . . .	368
Woodside Ctr. . . . .	370

## Prince George's County

Bradford Oaks Ctr. . . . .	372
Cherry Lane. . . . .	374
Clinton Nursing & Rehab Ctr. . . . .	376
Collington Episcopal Life Care. . . . .	378
Crescent Cities Ctr. . . . .	380
Forestville Health & Rehab Ctr. . . . .	382
Fort Washington Health & Rehab Ctr. . . . .	384

Future Care Pineview. . . . .	386
Hillhaven Nursing Ctr. . . . .	388
Larkin Chase Ctr. . . . .	390
Magnolia Ctr. . . . .	392
ManorCare - Hyattsville. . . . .	394
ManorCare - Largo. . . . .	396
ManorCare - Adelphi. . . . .	398
Medstar Southern Maryland Hospital. . . . .	400
Patuxent River Health & Rehab Ctr. . . . .	402
Riderwood Village. . . . .	404
St. Thomas More Medical Complex. . . . .	406
Villa Rosa Nursing & Rehab. . . . .	408

## Queen Anne's County

Corsica Hills Ctr. . . . .	410
----------------------------	-----

## St. Mary's County

Charlotte Hall Veterans Home. . . . .	412
Chesapeake Shores. . . . .	414
St. Mary's Nursing Ctr . . . . .	416

## Somerset County

Alice Byrd Tawes Nursing Home. . . . .	418
Aurora Senior Living of Manokin. . . . .	420

## Talbot County

The Pines Genesis Eldercare. . . . .	422
William Hill Manor Healthcare. . . . .	424

## Washington County

Coffman Nursing Home. . . . .	426
Fahrney-Keedy Memorial Home. . . . .	428
Golden Living Ctr - Hagerstown. . . . .	430
Homewood at Williamsport MD. . . . .	432
Julia Manor Health Care Ctr. . . . .	434
NMS Healthcare of Hagerstown. . . . .	436
Ravenwood Nursing Care Ctr. . . . .	438
Reeders Memorial Home. . . . .	440
Western MD Hospital Ctr. . . . .	442
Williamsport Nursing Home. . . . .	444

## Wicomico County

Anchorage Nursing & Rehab Ctr. . . . .	446
Salisbury Ctr. . . . .	448



Wicomico Nursing Home. . . . . 450

**Worcester County**

Berlin Nursing & Rehab Ctr. . . . . 452  
Hartley Hall Nursing & Rehab. . . . . 454  
Snow Hill Nursing & Rehab Ctr. . . . . 456

## Section 2: Discussion Guide

1. Are residents seen by a physician or physician extender within 48 hours of admission?
  - a. If yes, please describe the SNF-ist or other program you have in place.
  - b. If not, please indicate the average time to first physician provider assessment.
2. Describe the standard physician/extender rounding schedule, if one exists.
3. Describe RN/CNA coverage for evenings, nights, and weekends.
4. How many days per week are rehabilitation services available (5 days/week? 7 days/week?)
  - a. Please list out how many days/week each type rehabilitation services are provided such as joint replacement, CVA.
5. Describe your processes for:
  - Medication reconciliation
  - Glucose management
  - Pain management
  - Anticoagulation management
6. Describe your error monitoring process, and the recent actions taken as a result.
7. Describe your standard process for identifying changes in clinical status among residents.
8. Describe your standard process for responding to changes in clinical status such as fever, cough, shortness of breath, weight gain, altered mental status, UTI, dislodged tubes/lines.
9. Do you ensure goals of care are addressed with all residents?
10. What process do you have in place to ensure all residents have a MOLST form?
11. Describe your facility's admission schedule. Specifically, can your facility admit patients
  - a. 24 hours a day? Can your facility accept "direct admits" from the community or ED?
12. Does your facility utilize CRISP to promote health information exchange with referring or receiving providers? If yes, please describe your current use of CRISP. If no, please indicate whether you are interested in learning about CRISP.
13. What is your facility's standard communication for sharing medical information during hand-off?
14. What processes do you have in place to reduce frequency of potentially avoidable transfers to hospitals?
15. What fall prevention programs do you have in place?
16. Does your facility utilize Maryland Patient Safety Center (MPSC) program?
17. Describe any hospice/palliative care services that your facility provides and provide a list of any hospice agencies that work with or are contracted with your facility.
18. What are some opportunities for our hospital to improve transition of care?

# Nursing Home Capabilities List

This list is for hospital emergency rooms, hospitalists, and case managers; and for physicians, NPs, and PAs who take off-hours call for the facility to assist with decisions about hospital admission or return to the facility.

Facility \_\_\_\_\_

Address \_\_\_\_\_

Tel ( \_\_\_\_\_ ) \_\_\_\_\_ Key Contact \_\_\_\_\_

Circle 'Y' for yes or 'N' for no to indicate the availability of each item in your facility.

Capabilities	Yes	No
<b>Primary Care Clinician Services</b>		
At least one physician, NP, or PA in the facility three or more days per week	Y	N
At least one physician, NP, or PA in the facility five or more days per week	Y	N
<b>Diagnostic Testing</b>		
Stat lab tests with turnaround less than 8 hours	Y	N
Stat X-rays with turnaround less than 8 hours	Y	N
EKG	Y	N
Bladder Ultrasound	Y	N
Venous Doppler	Y	N
Cardiac Echo	Y	N
Swallow Studies	Y	N
<b>Consultations</b>		
Psychiatry	Y	N
Cardiology	Y	N
Pulmonary	Y	N
Wound Care	Y	N
Other Physician Specialty Consultations <i>specify:</i>	Y	N
<b>Social and Psychology Services</b>		
Licensed Social Worker	Y	N
Psychological Evaluation and Counseling by a Licensed Clinical Psychologist	Y	N
<b>Therapies on Site</b>		
Occupational	Y	N
Physical	Y	N
Respiratory	Y	N
Speech	Y	N

Capabilities	Yes	No
<b>Nursing Services</b>		
Frequent vital signs ( <i>e.g. every 2 hrs</i> )	Y	N
Strict intake and output (I&O) monitoring	Y	N
Daily weights	Y	N
Accuchecks for glucose at least every shift	Y	N
INR	Y	N
O2 saturation	Y	N
Nebulizer treatments	Y	N
Incentive spirometry	Y	N
<b>Interventions</b>		
IV Fluids ( <i>initiation and maintenance</i> )	Y	N
IV Antibiotics	Y	N
IV Meds – Other ( <i>e.g. furosemide</i> )	Y	N
PICC Insertion	Y	N
PICC Management	Y	N
Total Parenteral Nutrition (TPN)	Y	N
Isolation ( <i>for MRSA, VRE, etc...</i> )	Y	N
Surgical Drain Management	Y	N
Tracheostomy Management	Y	N
Analgesic Pumps	Y	N
Dialysis	Y	N
Advanced CPR ( <i>ACLS capability</i> )	Y	N
Automatic Defibrillator	Y	N
<b>Pharmacy Services</b>		
Emergency kit with common medications for acute conditions available	Y	N
New medications filled within 8 hours	Y	N
<b>Other Specialized Services (<i>specify</i>)</b>		

County Name: **Allegany County**

Facility: **Allegany Health Nursing & Rehab**

Address: 730 Furnace Street  
Cumberland, MD  
21502

Phone Number: (301) 777-5941  
Provider Number: 215230

Number of Beds: 153

Source: CMS Nursing Home Compare, data as of 4/2015

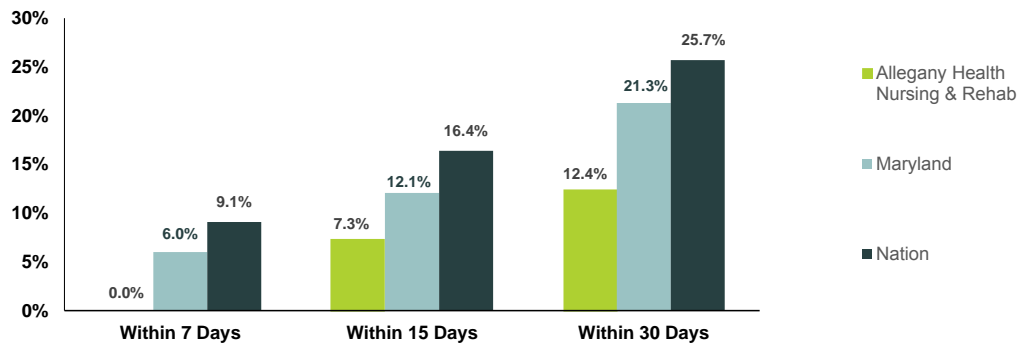
Allegany Health Nursing & Rehab ALOS: 28.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Allegany Health Nursing & Rehab	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

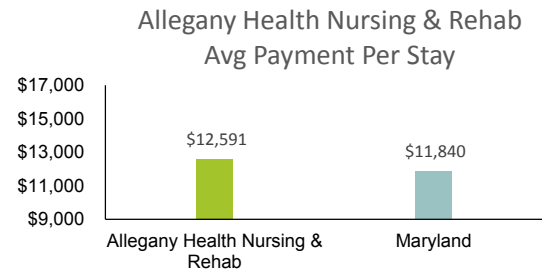
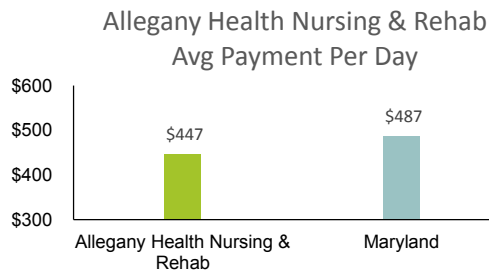
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Allegany Health Nursing & Rehab	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	21% Below	12% Below
CNA hours per resident per day <sup>1</sup>	2.1	15% Below	16% Below
Percent of staff employed two years or more <sup>2</sup>	58%	3% Below	NA

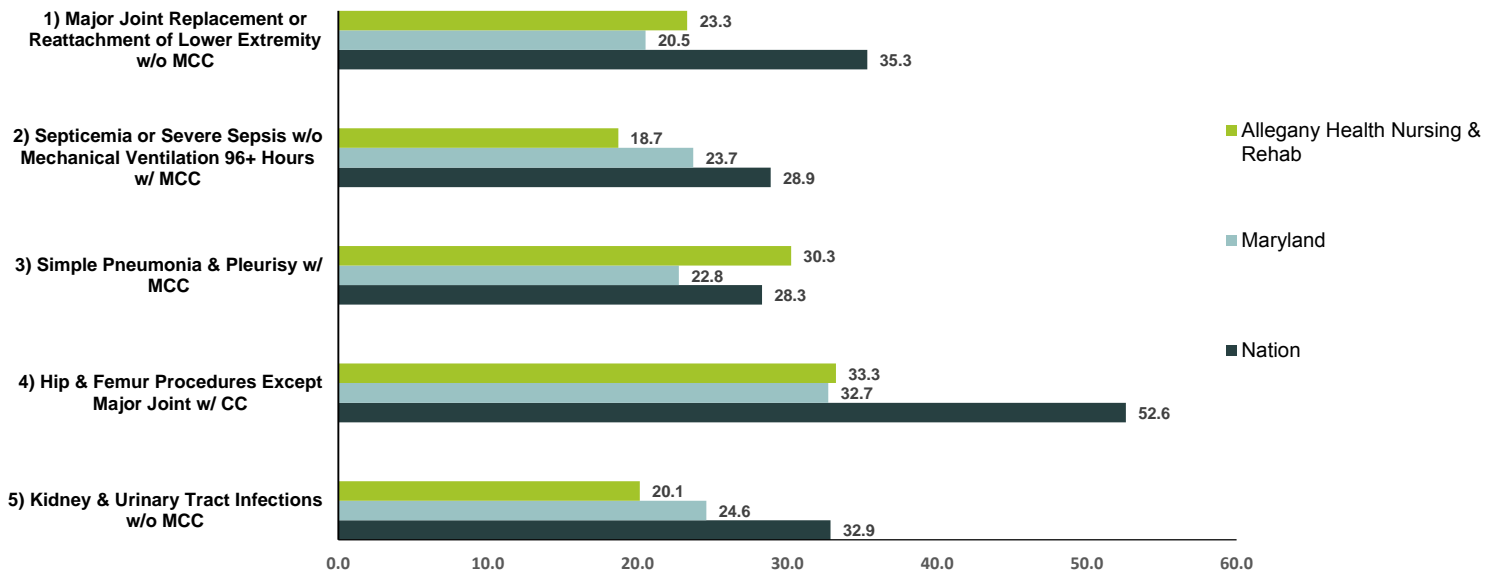
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Allegany Health Nursing & Rehab	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	11.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Allegany County**

Facility: **Devlin Manor Nursing Home**

Address: 10301 North East Christie Road  
Cumberland, MD  
21501

Phone Number: (301) 724-1400  
Provider Number: 215244

Number of Beds: 124

Source: CMS Nursing Home Compare, data as of 4/2015

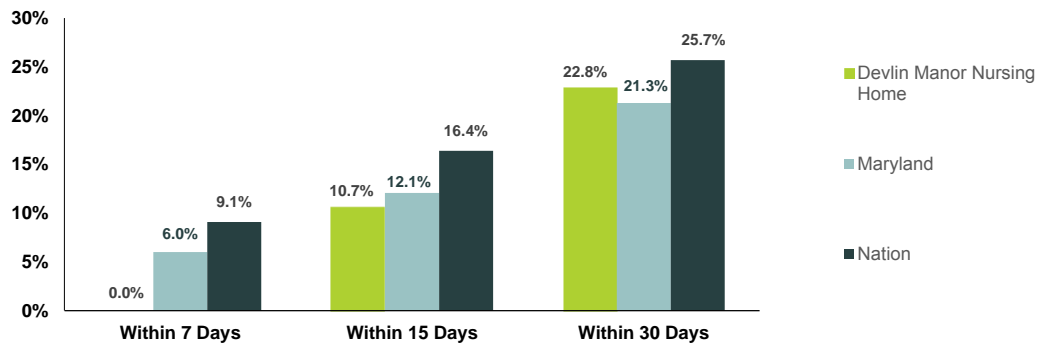
Devlin Manor Nursing Home ALOS: 28.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Devlin Manor Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

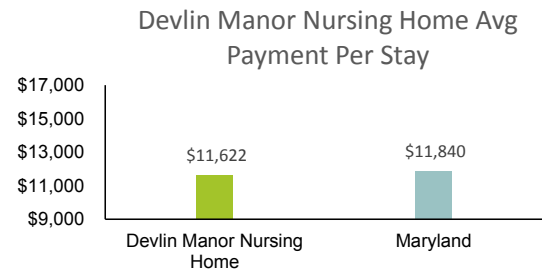
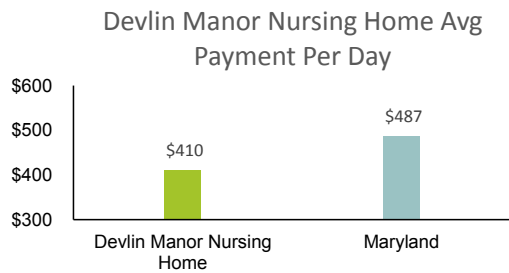
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Devlin Manor Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.4	45% Above	63% Above
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	83%	38% Above	NA

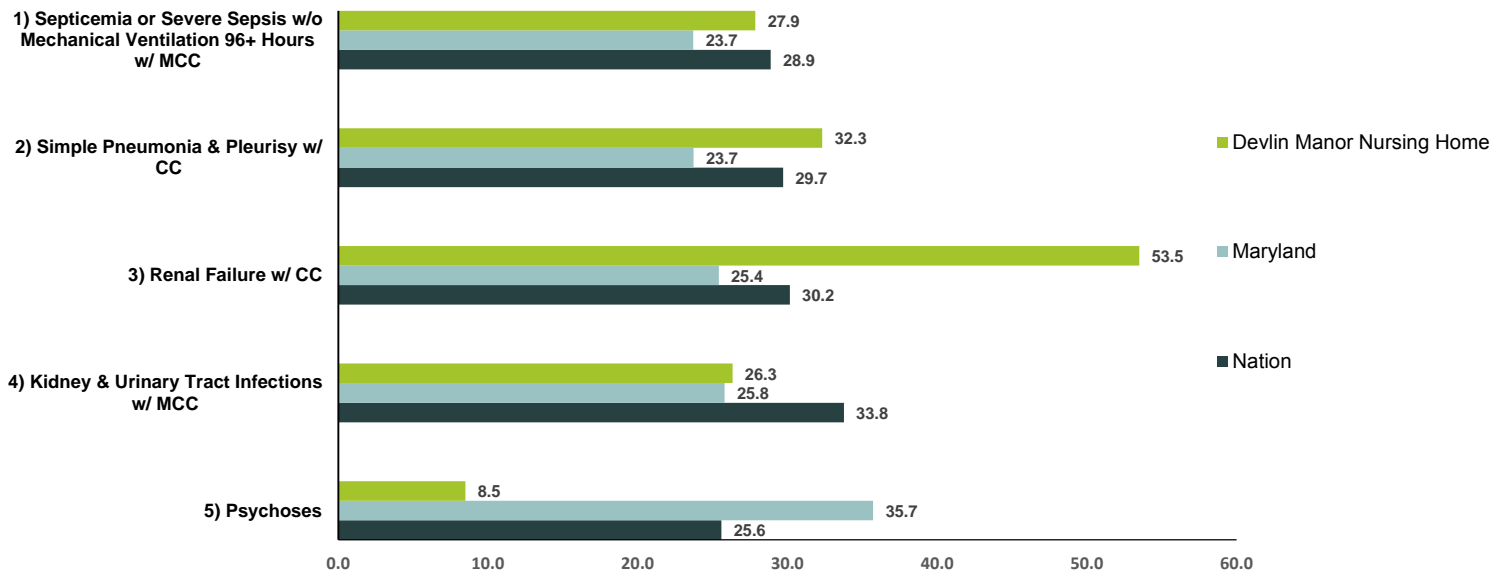
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Devlin Manor Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	93.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** **Allegany County**

**Facility:** **Egle Nursing Home**

**Address:** 57 Jackson Street  
Lonaconing, MD  
21539

**Phone Number:** (301) 463-5451

**Provider Number:** 215307

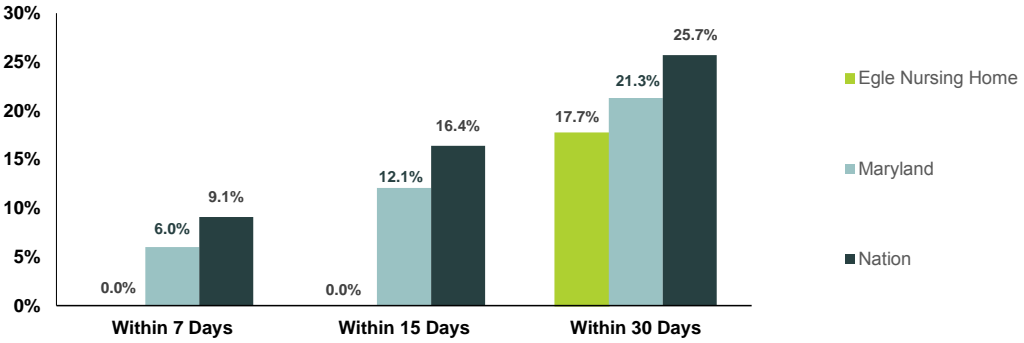


**Number of Beds:** 66  
Source: CMS Nursing Home Compare, data as of 4/2015

**Egle Nursing Home ALOS:** 32.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**  
**7 Day, 15 Day Readmissions Data Unavailable**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Egle Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

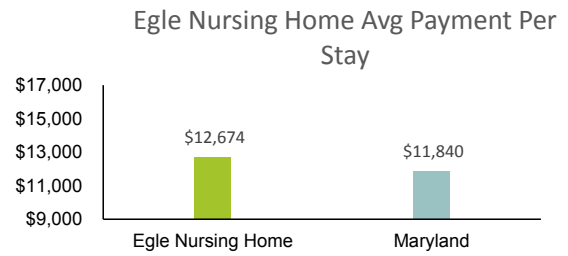
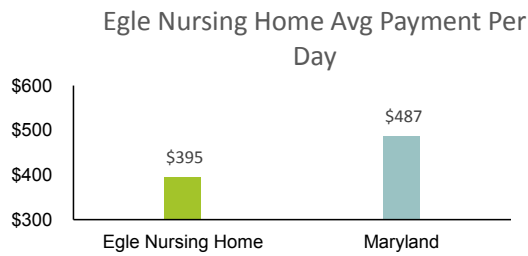
**Staffing Measures**

	Egle Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	25% Above	40% Above
CNA hours per resident per day <sup>1</sup>	3.1	27% Above	25% Above
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

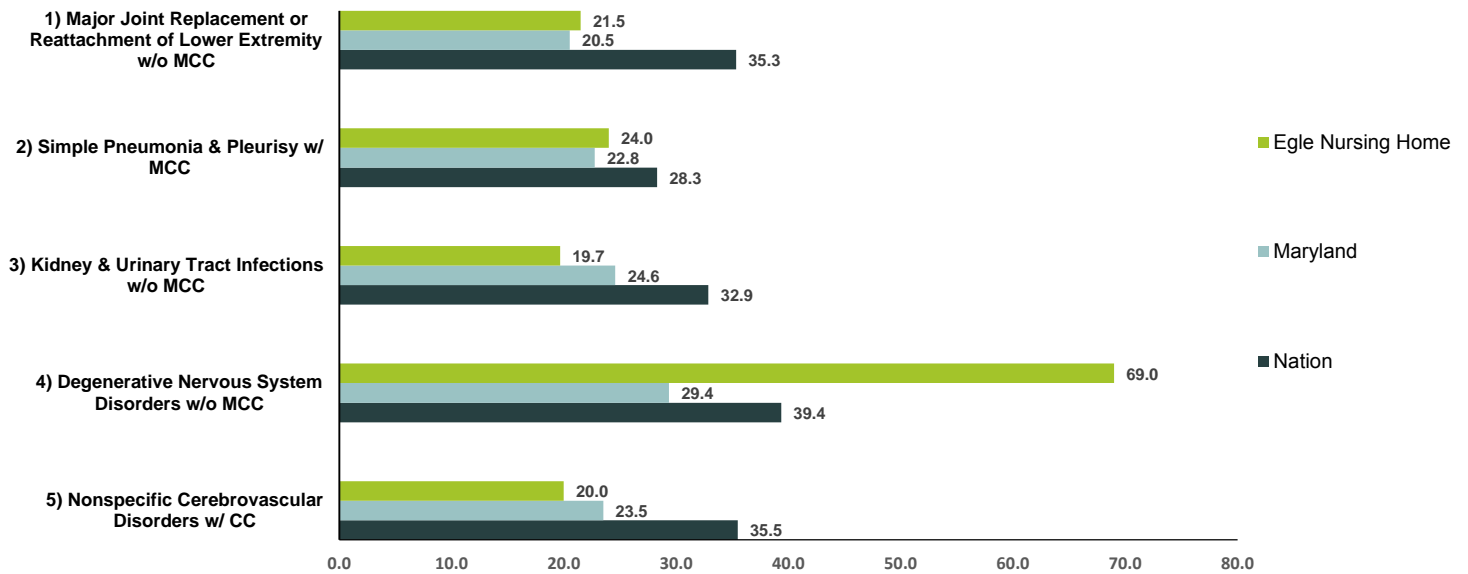


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Egle Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.2%	18.2%	15.6%
Percent of residents who were physically restrained	2.8%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Allegany County**

Facility: **Frostburg Village**

Address: One Kaylor Circle Rt36 & Rt40  
Frostburg, MD  
21532

Phone Number: (301) 689-7500

Provider Number: 215115

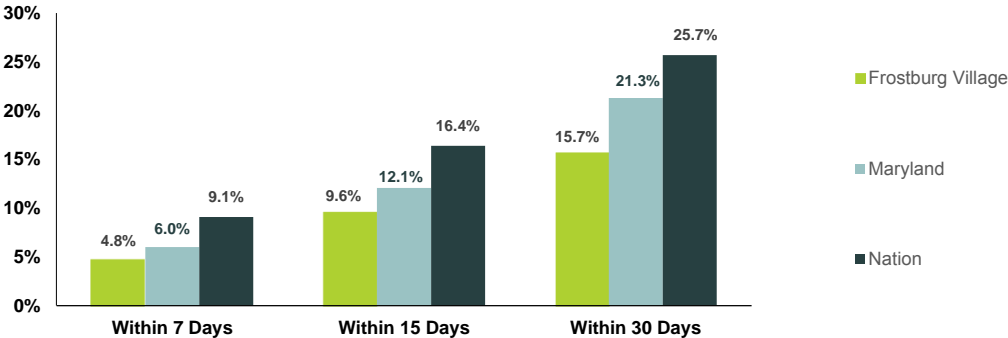


Number of Beds: 122  
Source: CMS Nursing Home Compare, data as of 4/2015

Frostburg Village ALOS: 34.3

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Frostburg Village	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

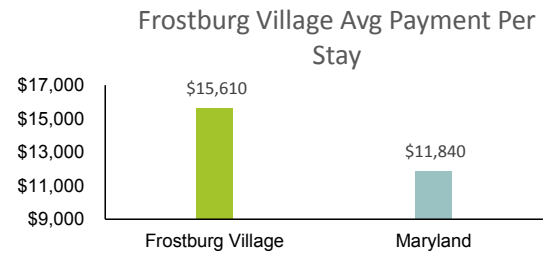
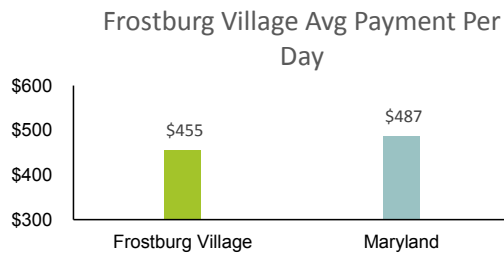
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Frostburg Village	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	27% Below	19% Below
CNA hours per resident per day <sup>1</sup>	2.0	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

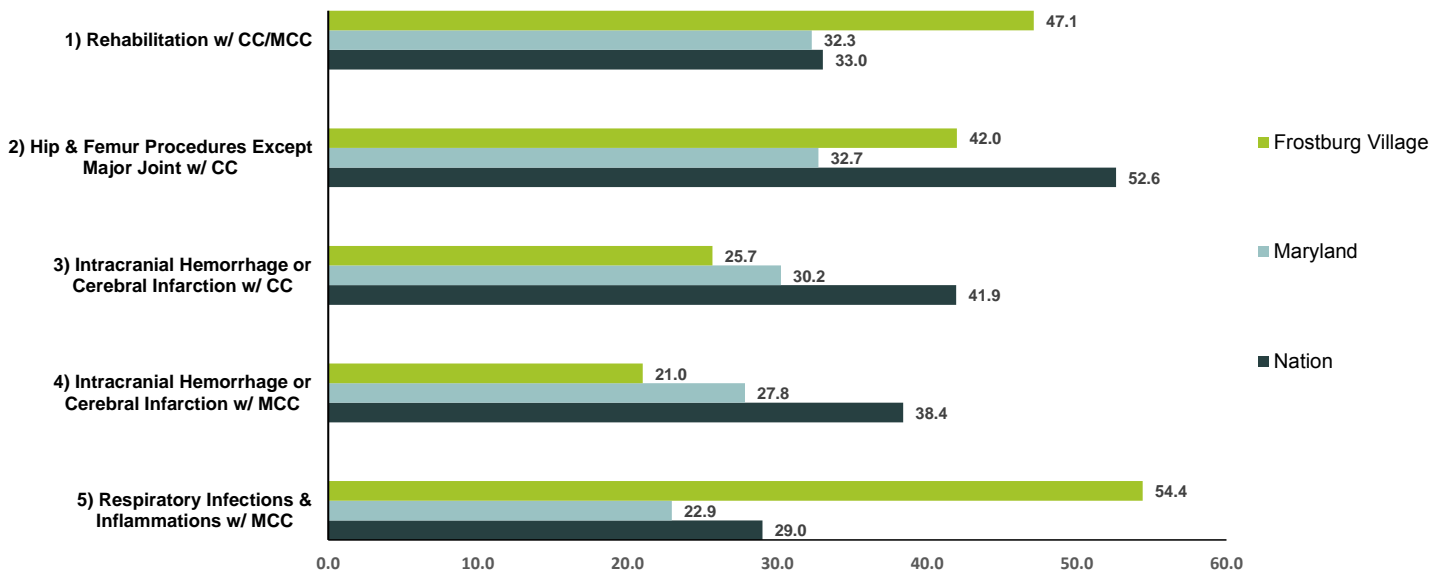
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Frostburg Village	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	22.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.7%	18.2%	15.6%
Percent of residents who were physically restrained	2.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Allegany County**

Facility: **Golden Living Ctr - Cumberland**

Address: 512 Winifred Road  
Cumberland, MD  
21502

Phone Number: (301) 724-6066  
Provider Number: 215055

Number of Beds: 131

Source: CMS Nursing Home Compare, data as of 4/2015

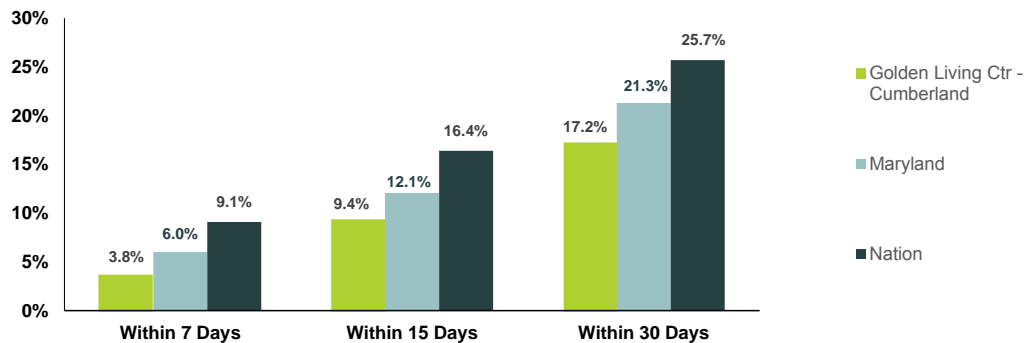
Golden Living Ctr - Cumberland ALOS: 24.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Golden Living Ctr - Cumberland	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

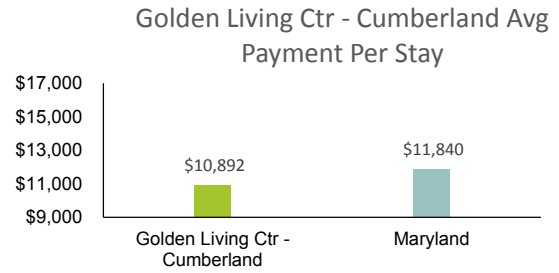
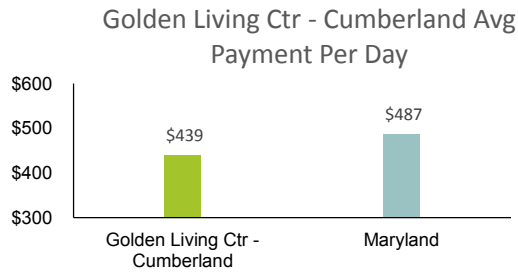
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Golden Living Ctr - Cumberland	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	13% Above	27% Above
CNA hours per resident per day <sup>1</sup>	2.0	18% Below	19% Below
Percent of staff employed two years or more <sup>2</sup>	49%	18% Below	NA

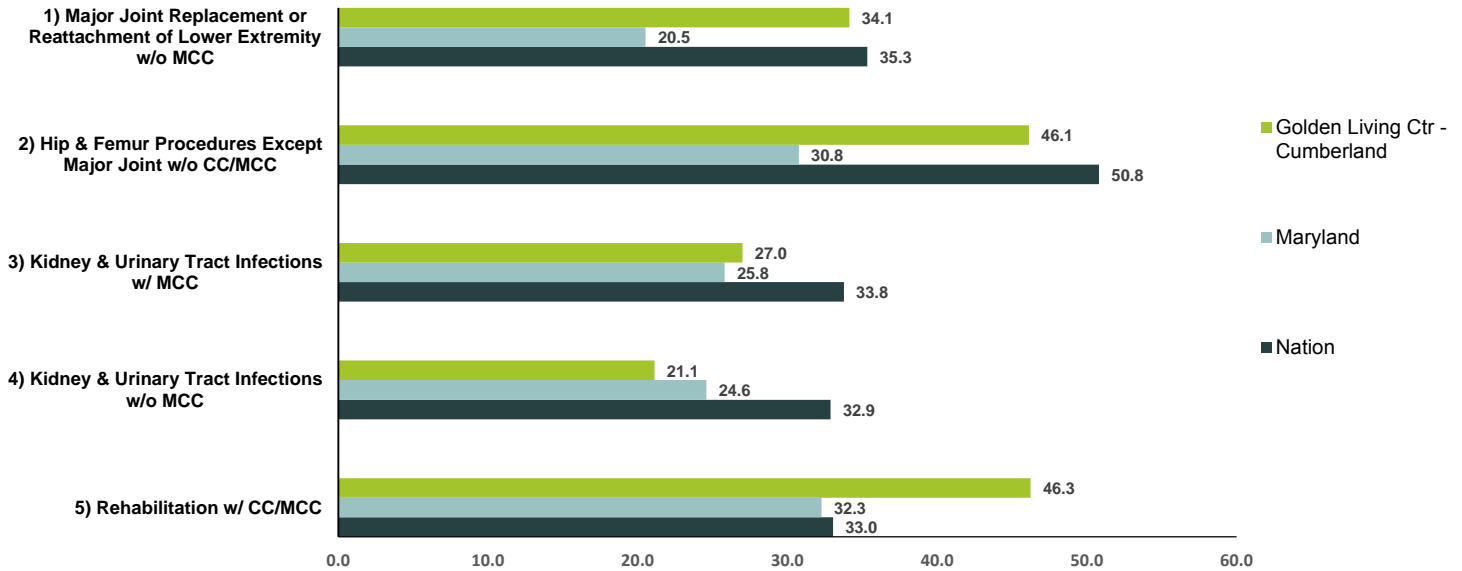
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Golden Living Ctr - Cumberland	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	9.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	17.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.0%	18.2%	15.6%
Percent of residents who were physically restrained	2.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	92.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Allegany County**

Facility: **Moran Manor Nursing Home**

Address: 25701 Shady Lane S. W.  
Westernport, MD  
21562

Phone Number: (301) 359-3000  
Provider Number: 215240

Number of Beds: 130

Source: CMS Nursing Home Compare, data as of 4/2015

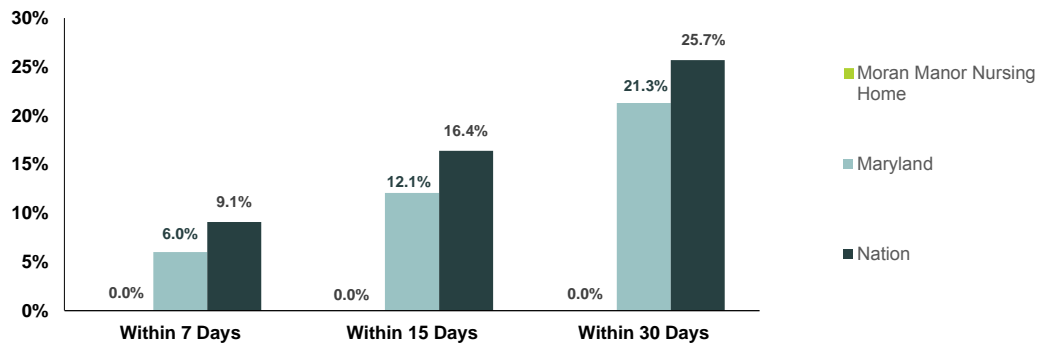
Moran Manor Nursing Home ALOS: 34.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Moran Manor Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

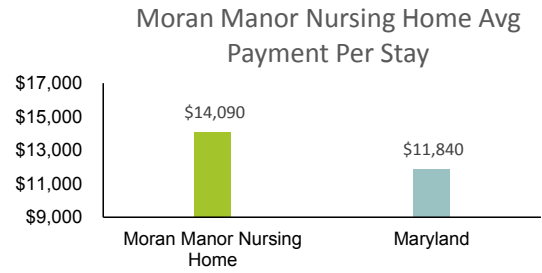
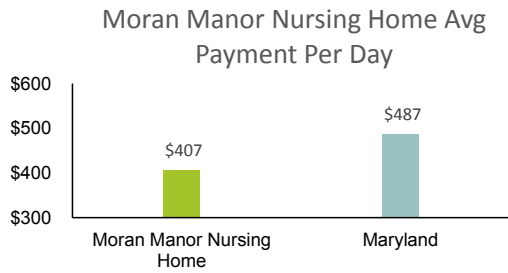
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Moran Manor Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	14% Below	4% Below
CNA hours per resident per day <sup>1</sup>	2.0	16% Below	17% Below
Percent of staff employed two years or more <sup>2</sup>	56%	7% Below	NA

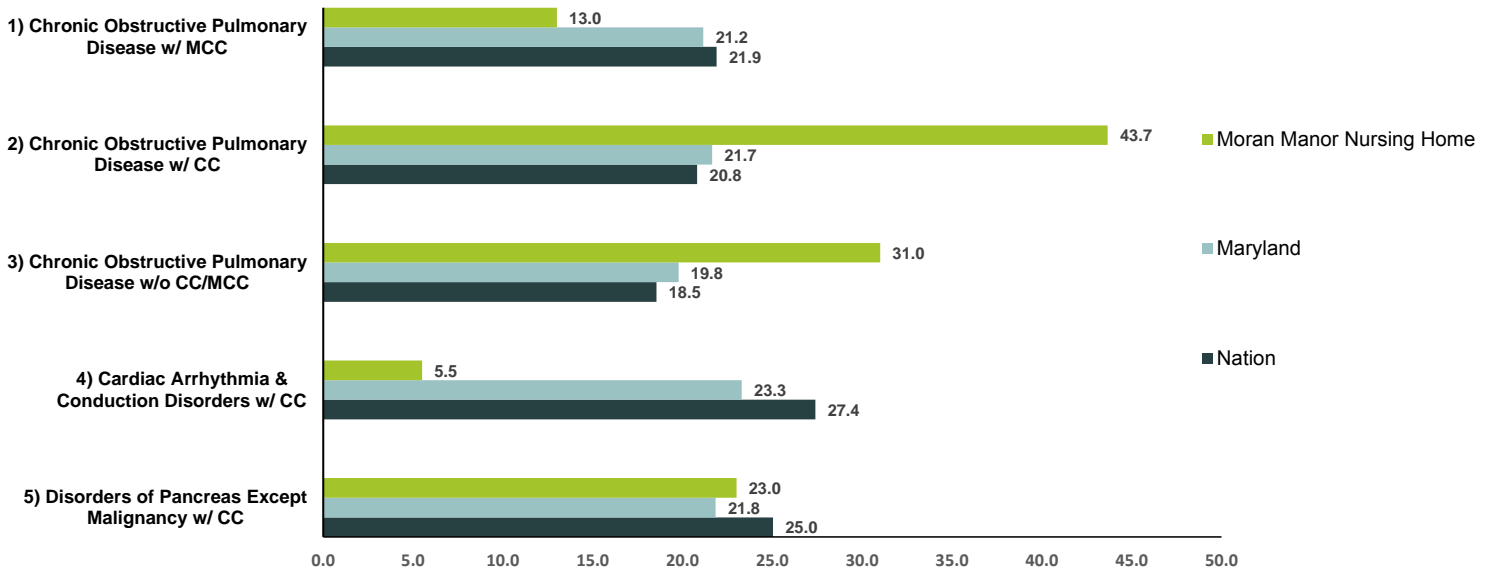
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Moran Manor Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.0%	18.2%	15.6%
Percent of residents who were physically restrained	8.1%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Allegany County**

Facility: **The Lions Ctr For Rehab & Ext Care**

Address: 901 Seton Drive Extension  
Cumberland, MD  
21502

Phone Number: (301) 722-6272  
Provider Number: 215073

Number of Beds: 101

Source: CMS Nursing Home Compare, data as of 4/2015

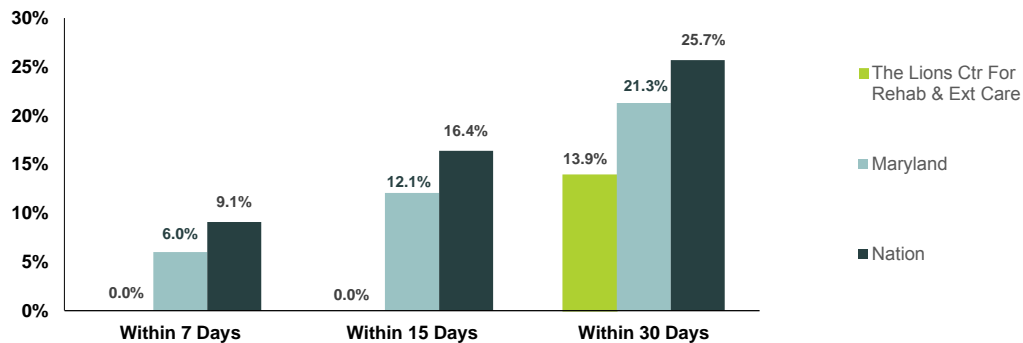
The Lions Ctr For Rehab & Ext Care ALOS: 29.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	The Lions Ctr For Rehab & Ext Care	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

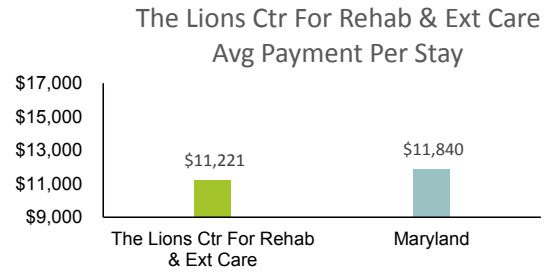
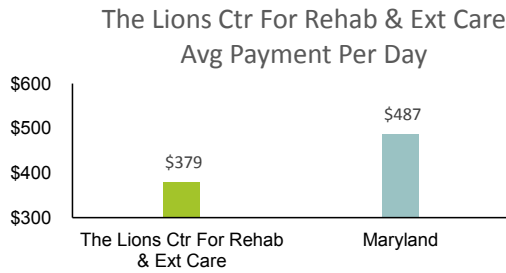
### Staffing Measures

	The Lions Ctr For Rehab & Ext Care	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	3% Above	15% Above
CNA hours per resident per day <sup>1</sup>	2.8	15% Above	13% Above
Percent of staff employed two years or more <sup>2</sup>	67%	12% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

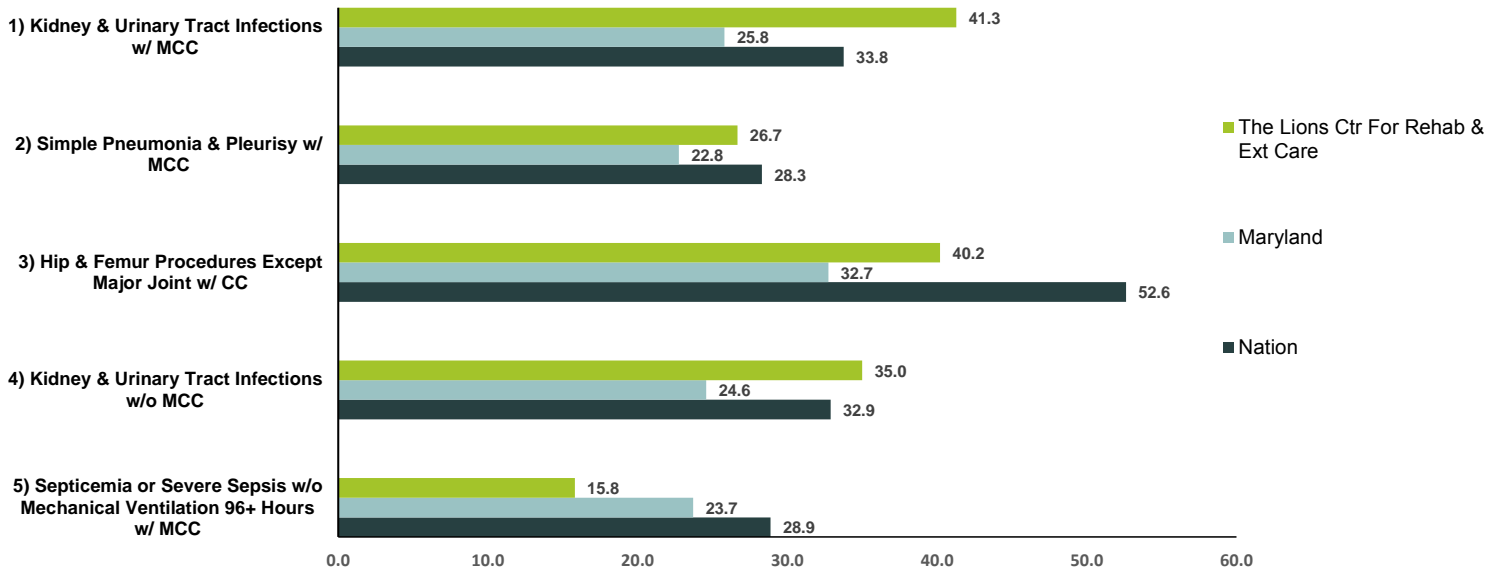


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	The Lions Ctr For Rehab & Ext Care	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	29.0%	18.2%	15.6%
Percent of residents who were physically restrained	1.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Allegany County**

Facility: **West MD Health Sys Frostburg Nsg & Rehab Ctr**

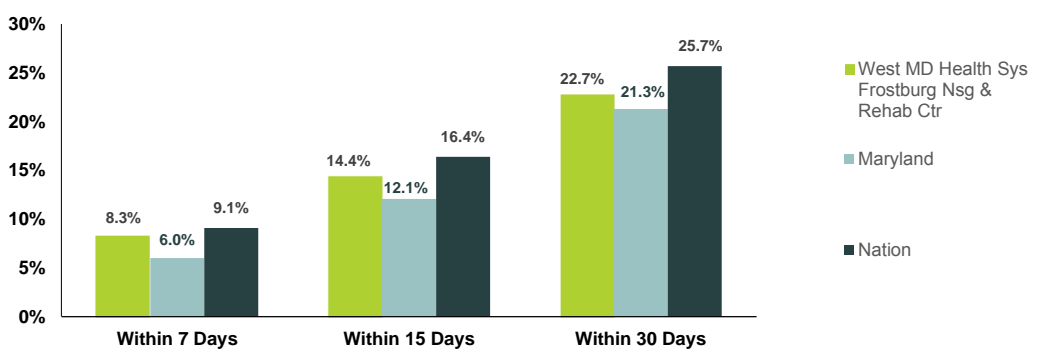
Address: 48 Tarn Terrace  
Frostburg, MD  
21532

Phone Number: (301) 689-1391  
Provider Number: 215277

Number of Beds: 2  
Source: CMS Nursing Home Compare, data as of 4/2015  
88  
West MD Health Sys Frostburg Nsg & Rehab Ctr ALOS: 27.4  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	West MD Health Sys Frostburg Nsg & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

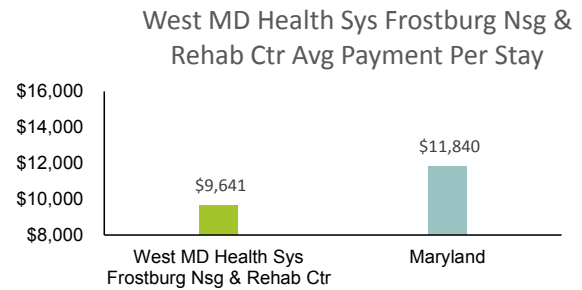
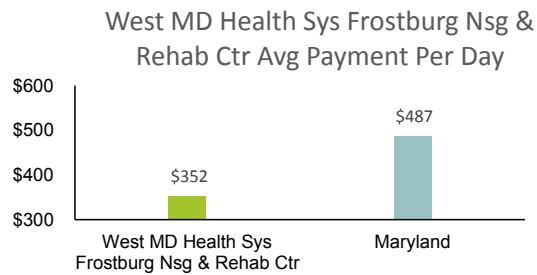
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	West MD Health Sys Frostburg Nsg & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	15% Below	5% Below
CNA hours per resident per day <sup>1</sup>	1.9	21% Below	22% Below
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

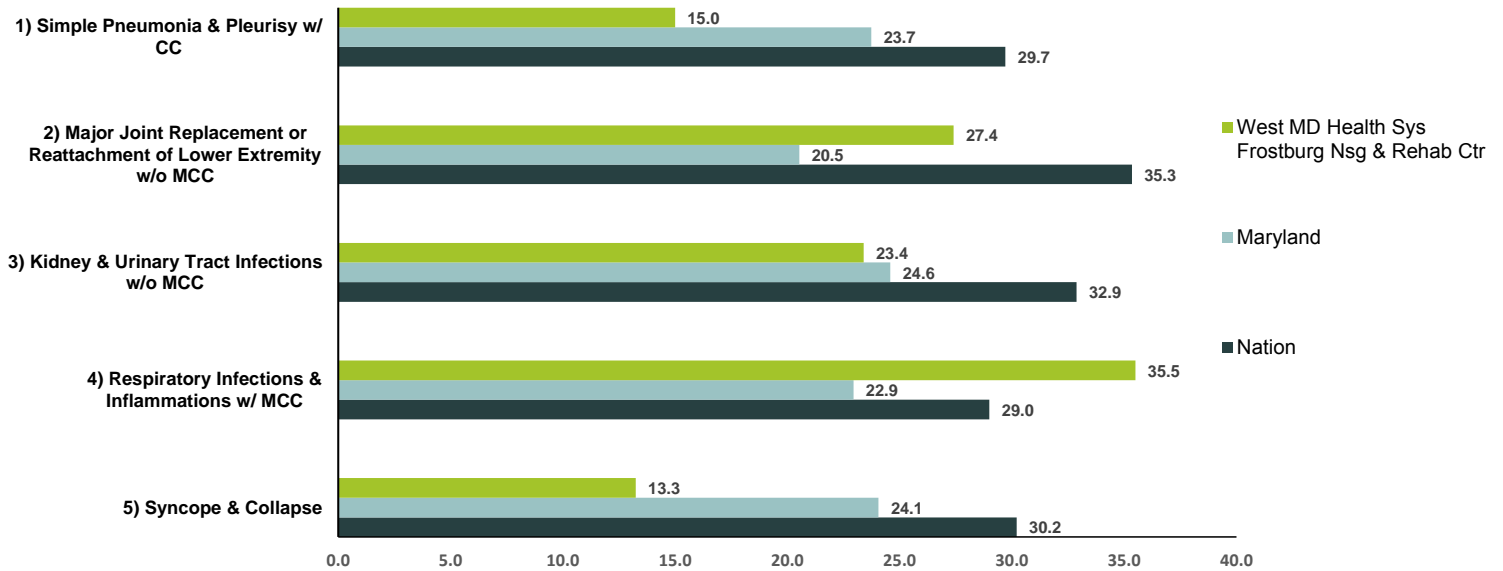
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	West MD Health Sys Frostburg Nsg & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	13.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.3%	18.2%	15.6%
Percent of residents who were physically restrained	2.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Bay Ridge Health Care Ctr**

Address: 900 Van Buren Street  
Annapolis, MD  
21403

Phone Number: (410) 267-8653  
Provider Number: 215005

Number of Beds: 93

Source: CMS Nursing Home Compare, data as of 4/2015

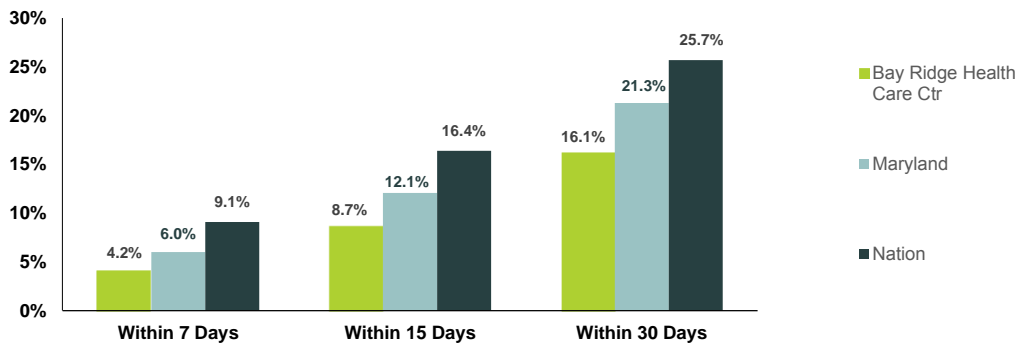
Bay Ridge Health Care Ctr ALOS: 42.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Bay Ridge Health Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

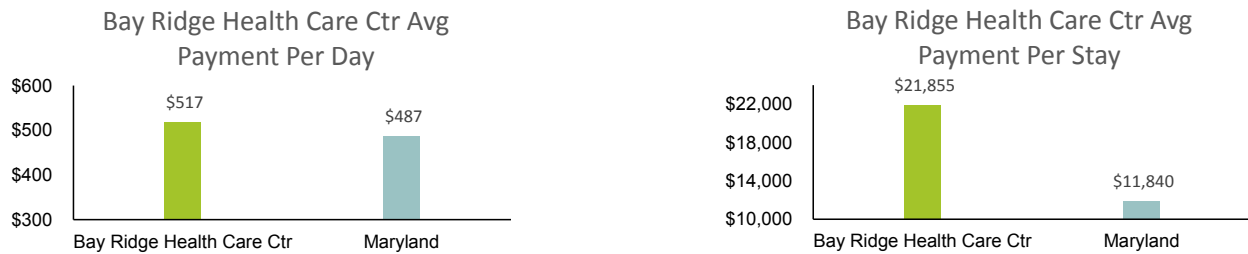
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Bay Ridge Health Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	30% Above	46% Above
CNA hours per resident per day <sup>1</sup>	2.2	10% Below	11% Below
Percent of staff employed two years or more <sup>2</sup>	84%	40% Above	NA

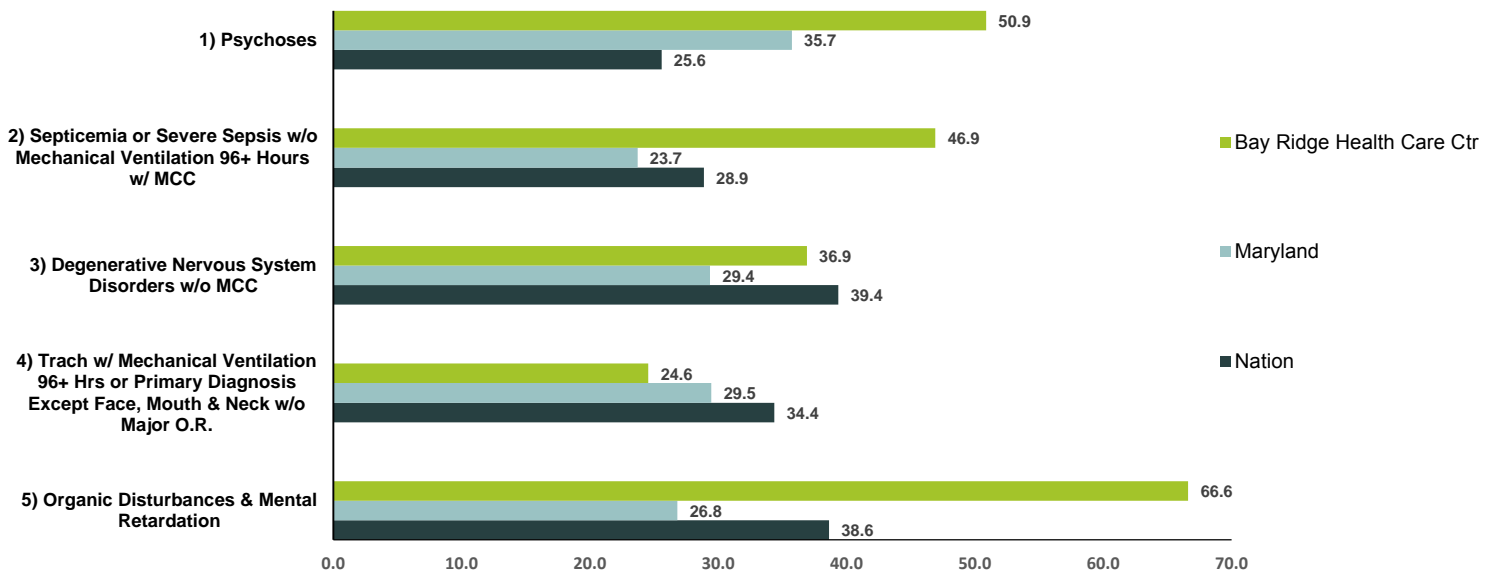
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bay Ridge Health Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	22.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.3%	18.2%	15.6%
Percent of residents who were physically restrained	6.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	91.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Crofton Convalescent Ctr**

Address: 2131 Davidsonville Road  
Crofton, MD  
21114

Phone Number: (410) 721-1000  
Provider Number: 215120

Number of Beds: 170

Source: CMS Nursing Home Compare, data as of 4/2015

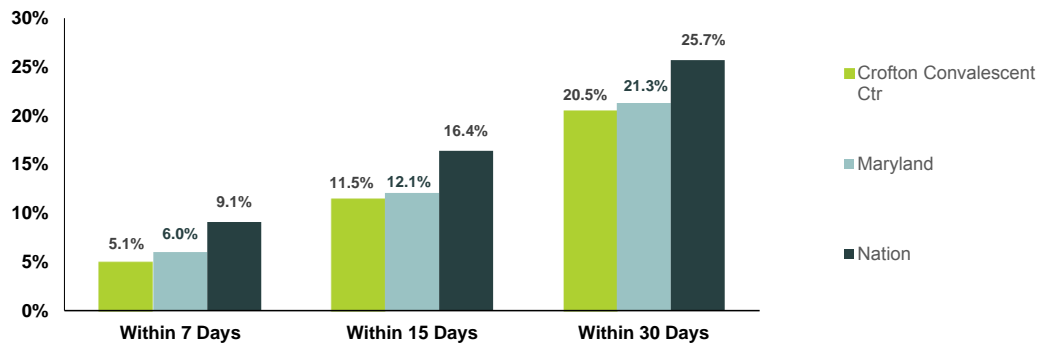
Crofton Convalescent Ctr ALOS: 22.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Crofton Convalescent Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

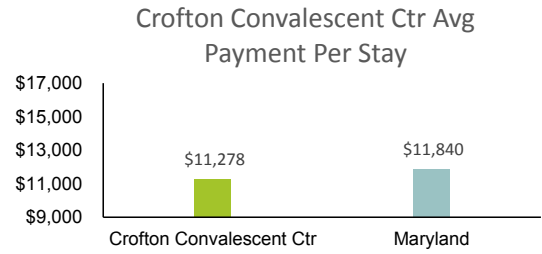
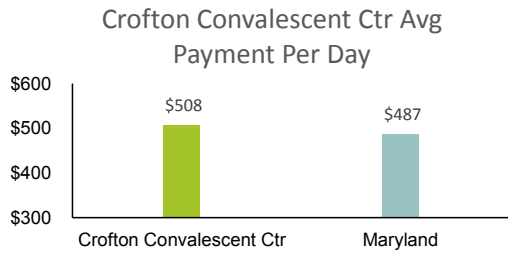
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Crofton Convalescent Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	The Same	12% Above
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	11% Below
Percent of staff employed two years or more <sup>2</sup>	56%	7% Below	NA

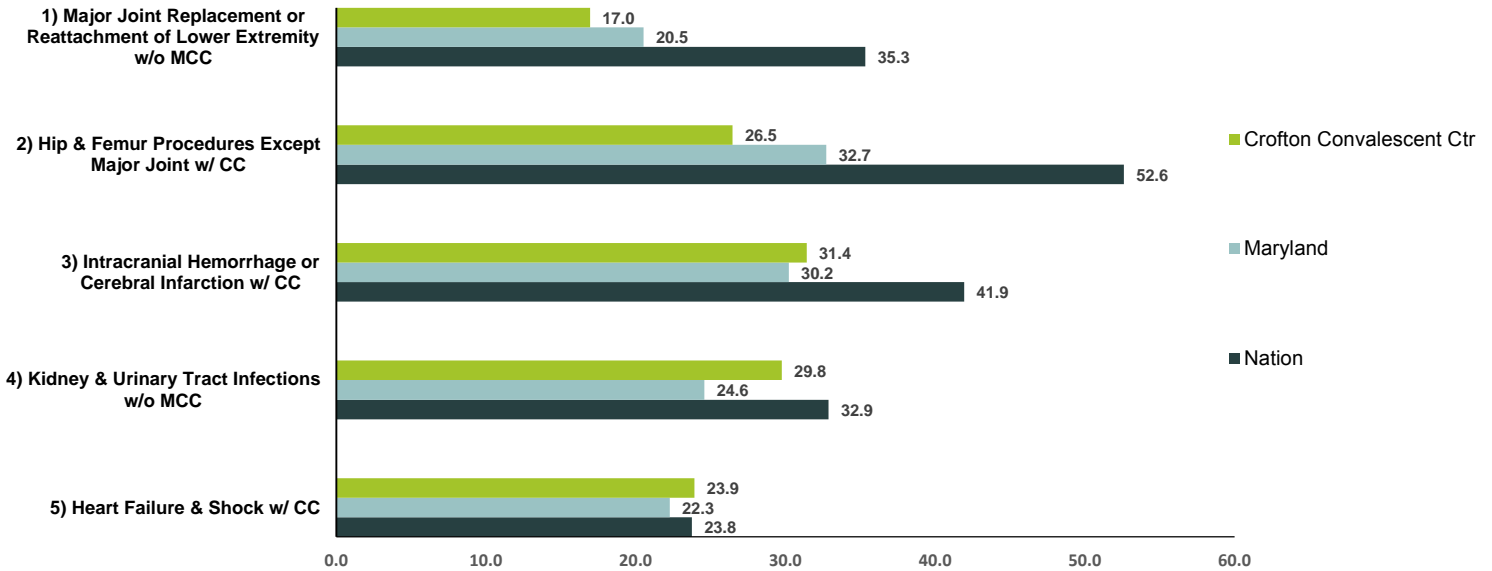
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Crofton Convalescent Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.5%	18.2%	15.6%
Percent of residents who were physically restrained	1.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Fairfield Nursing & Rehab Ctr**

Address: 1454 Fairfield Loop Road  
Crownsville, MD  
21032

Phone Number: (410) 923-6820  
Provider Number: 215236

Number of Beds: 96

Source: CMS Nursing Home Compare, data as of 4/2015

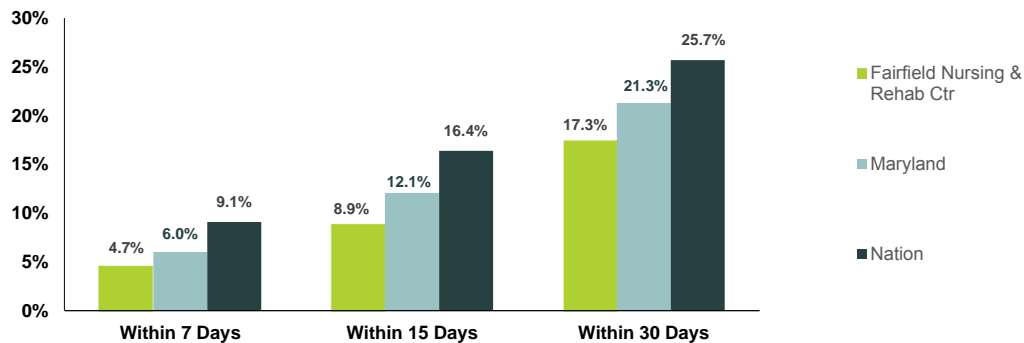
Fairfield Nursing & Rehab Ctr ALOS: 23.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Fairfield Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

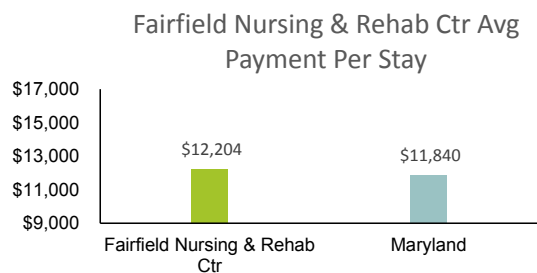
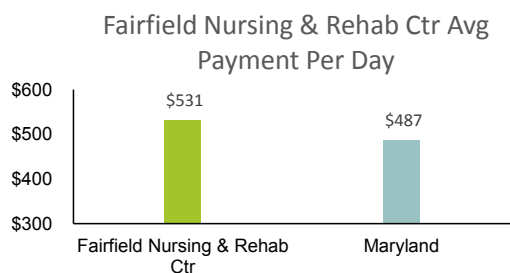
### Staffing Measures

	Fairfield Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	17% Above	31% Above
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	40%	33% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

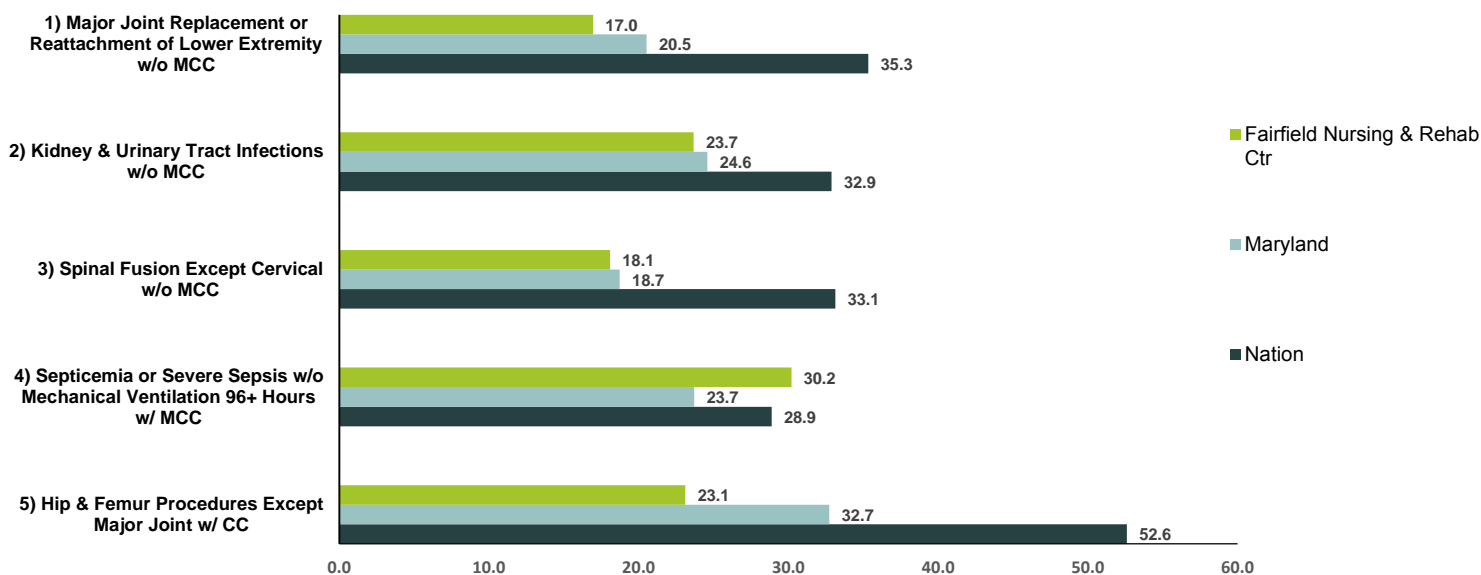


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fairfield Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.7%	18.2%	15.6%
Percent of residents who were physically restrained	1.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Anne Arundel County

**Facility:** Future Care Chesapeake

**Address:** 305 College Parkway  
Arnold, MD  
21012

**Phone Number:** (410) 647-0015

**Provider Number:** 215186

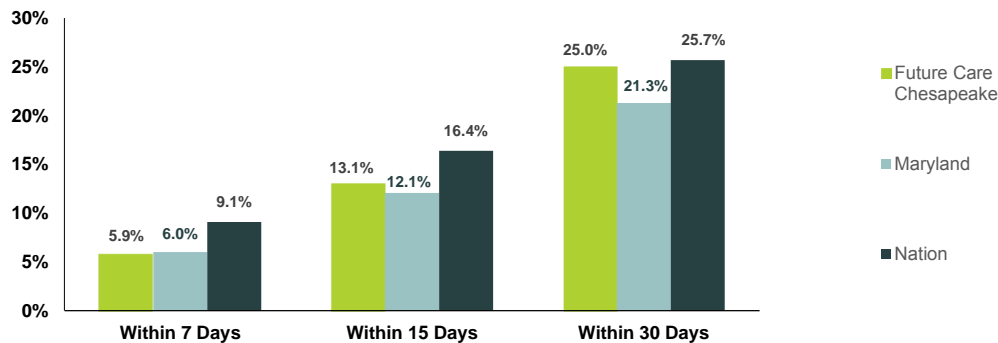


**Number of Beds:** 154  
Source: CMS Nursing Home Compare, data as of 4/2015

**Future Care Chesapeake ALOS:** 26.0

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Future Care Chesapeake	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

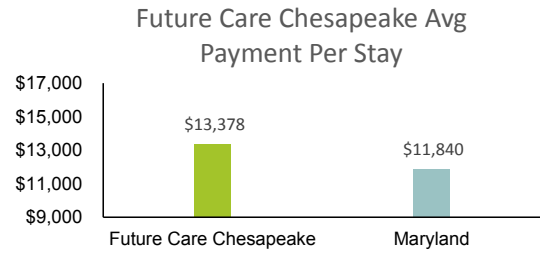
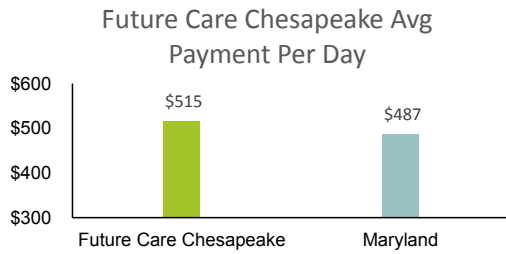
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Future Care Chesapeake		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	11% Above	24% Above
CNA hours per resident per day <sup>1</sup>	2.3	7% Below	8% Below
Percent of staff employed two years or more <sup>2</sup>	52%	13% Below	NA

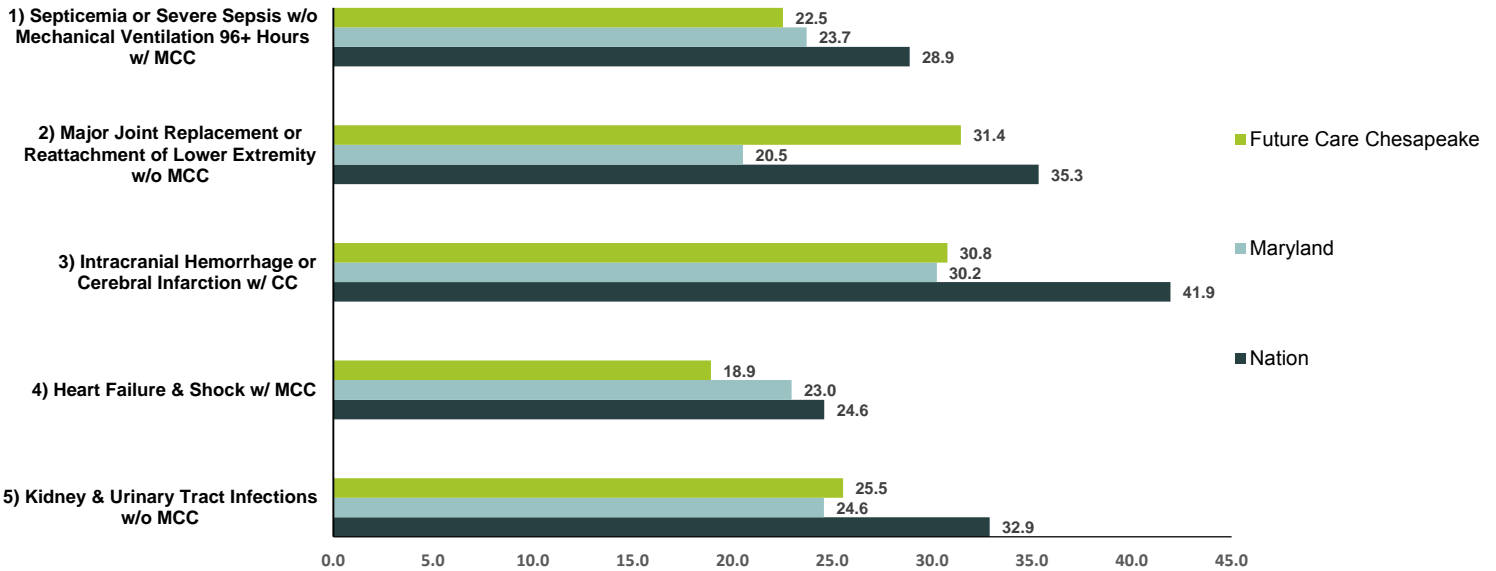
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Chesapeake	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	90.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Ginger Cove**

Address: 4000 River Crescent Drive  
Annapolis, MD  
21401

Phone Number: (410) 266-7300

Provider Number: 215174

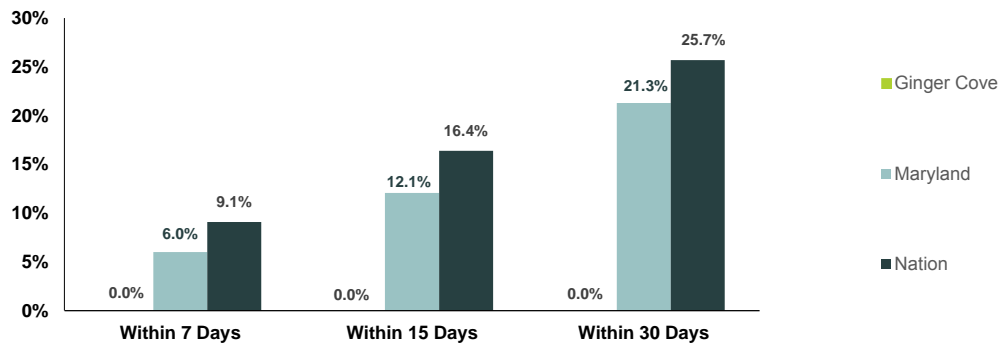


Number of Beds: 55  
Source: CMS Nursing Home Compare, data as of 4/2015

Ginger Cove ALOS: 36.0

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Ginger Cove	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

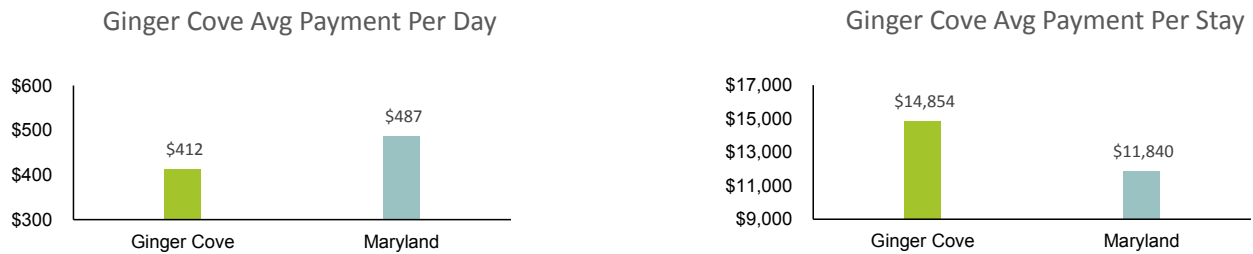
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Ginger Cove	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	10% Above	23% Above
CNA hours per resident per day <sup>1</sup>	3.9	60% Above	58% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

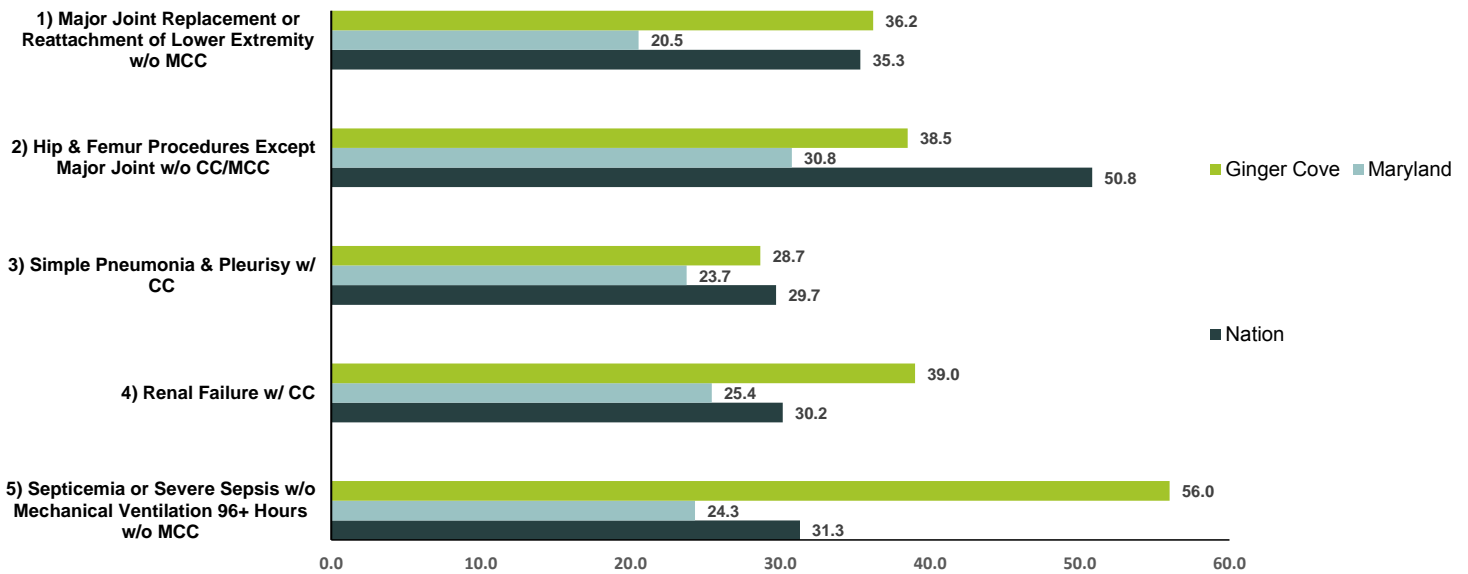
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Ginger Cove	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	13.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	13.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.5%	18.2%	15.6%
Percent of residents who were physically restrained	6.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Glen Burnie Health & Rehab Ctr**

Address: 7355 Furnace Branch Road East  
Glen Burnie, MD  
21060

Phone Number: (410) 766-3460  
Provider Number: 215266

Number of Beds: 190

Source: CMS Nursing Home Compare, data as of 4/2015

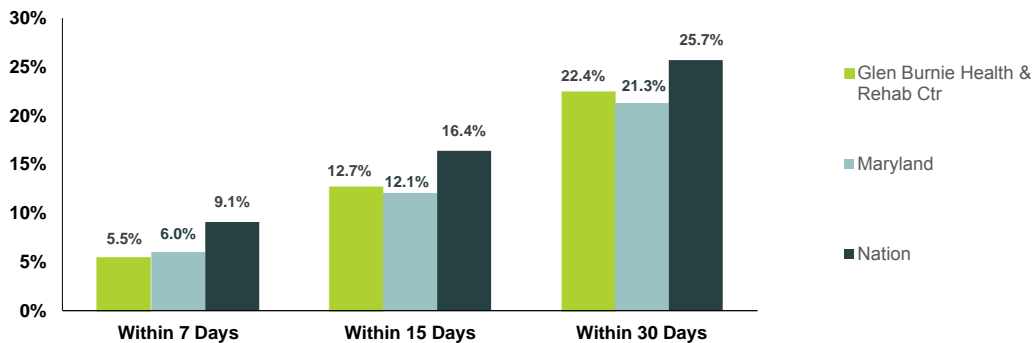
Glen Burnie Health & Rehab Ctr ALOS: 23.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Glen Burnie Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

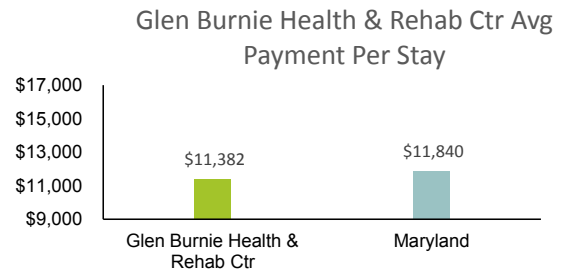
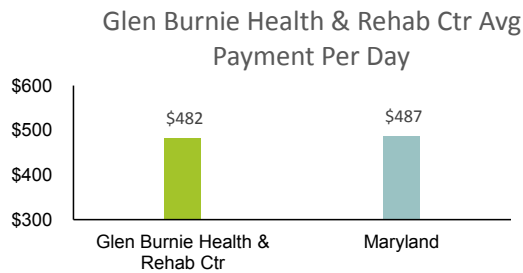
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Glen Burnie Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	21% Below	12% Below
CNA hours per resident per day <sup>1</sup>	1.9	23% Below	24% Below
Percent of staff employed two years or more <sup>2</sup>	51%	15% Below	NA

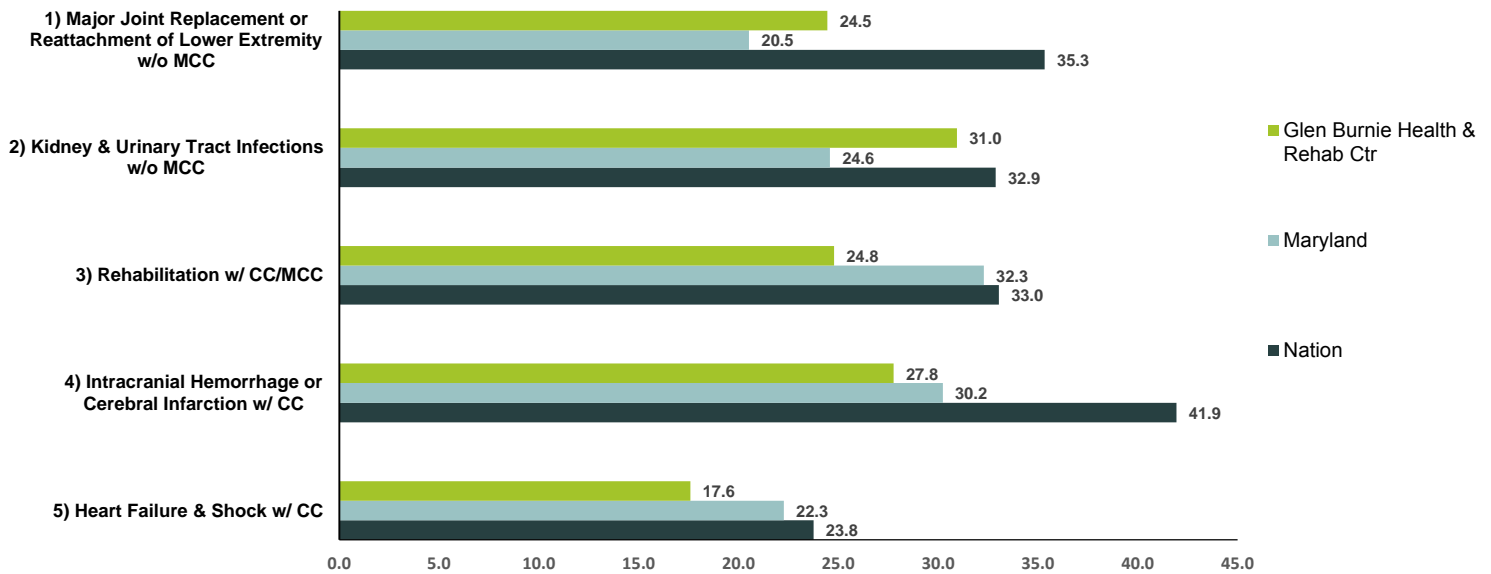
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Glen Burnie Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	28.0%	18.2%	15.6%
Percent of residents who were physically restrained	3.1%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	84.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Hammonds Lane Ctr**

Address: 613 Hammonds Lane  
Brooklyn Park, MD  
21225

Phone Number: (410) 636-3400

Provider Number: 215088

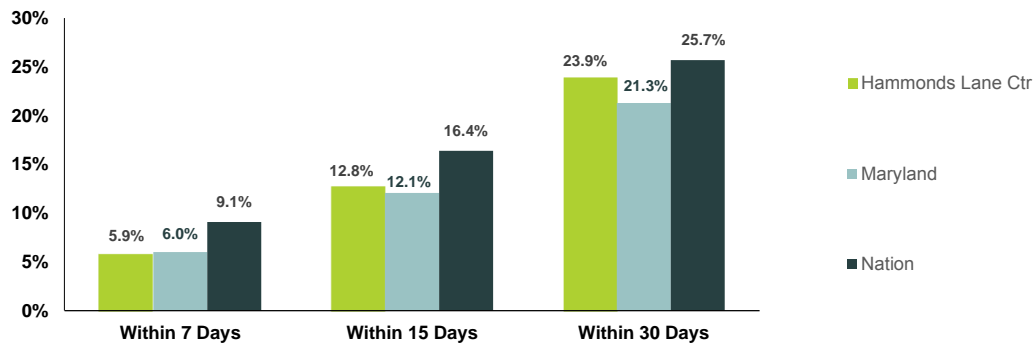


Number of Beds: 129  
Source: CMS Nursing Home Compare, data as of 4/2015

Hammonds Lane Ctr ALOS: 28.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Hammonds Lane Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

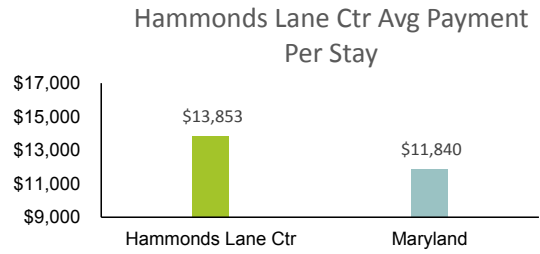
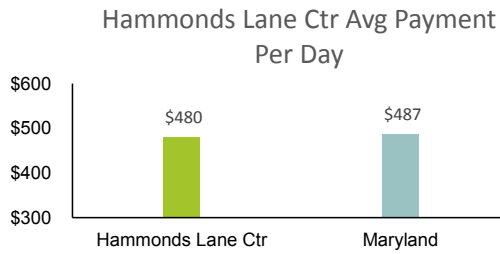
### Staffing Measures

	Hammonds Lane Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	5% Above	18% Above
CNA hours per resident per day <sup>1</sup>	2.1	12% Below	13% Below
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

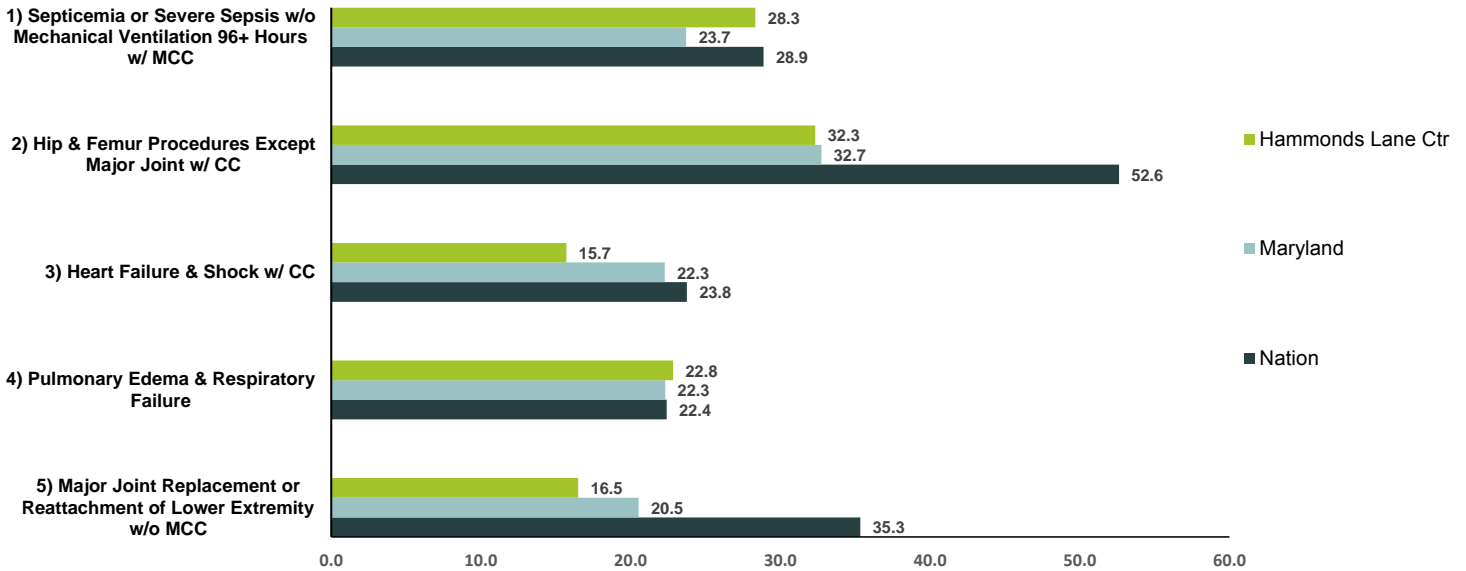


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Hammonds Lane Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Heritage Harbour Health & Rehab Ctr**

Address: 2700 South Haven Road  
Annapolis, MD  
21401

Phone Number: (410) 897-1300  
Provider Number: 215325

Number of Beds: 154

Source: CMS Nursing Home Compare, data as of 4/2015

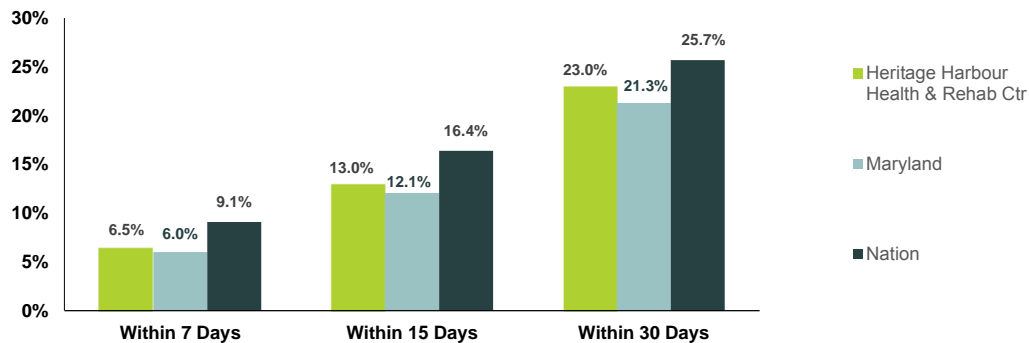
Heritage Harbour Health & Rehab Ctr ALOS: 22.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Heritage Harbour Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

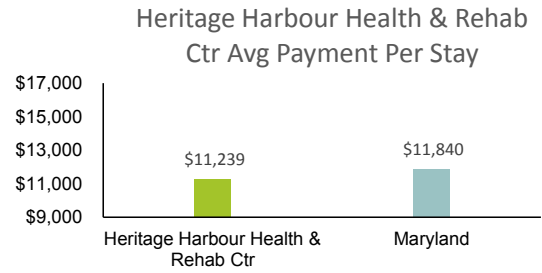
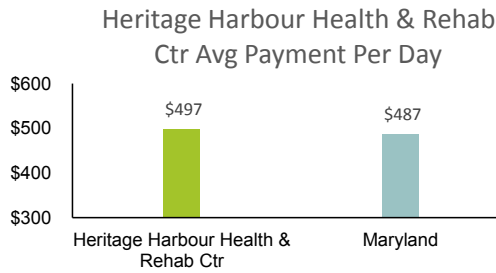
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Heritage Harbour Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	17% Below	7% Below
CNA hours per resident per day <sup>1</sup>	1.7	30% Below	31% Below
Percent of staff employed two years or more <sup>2</sup>	76%	27% Above	NA

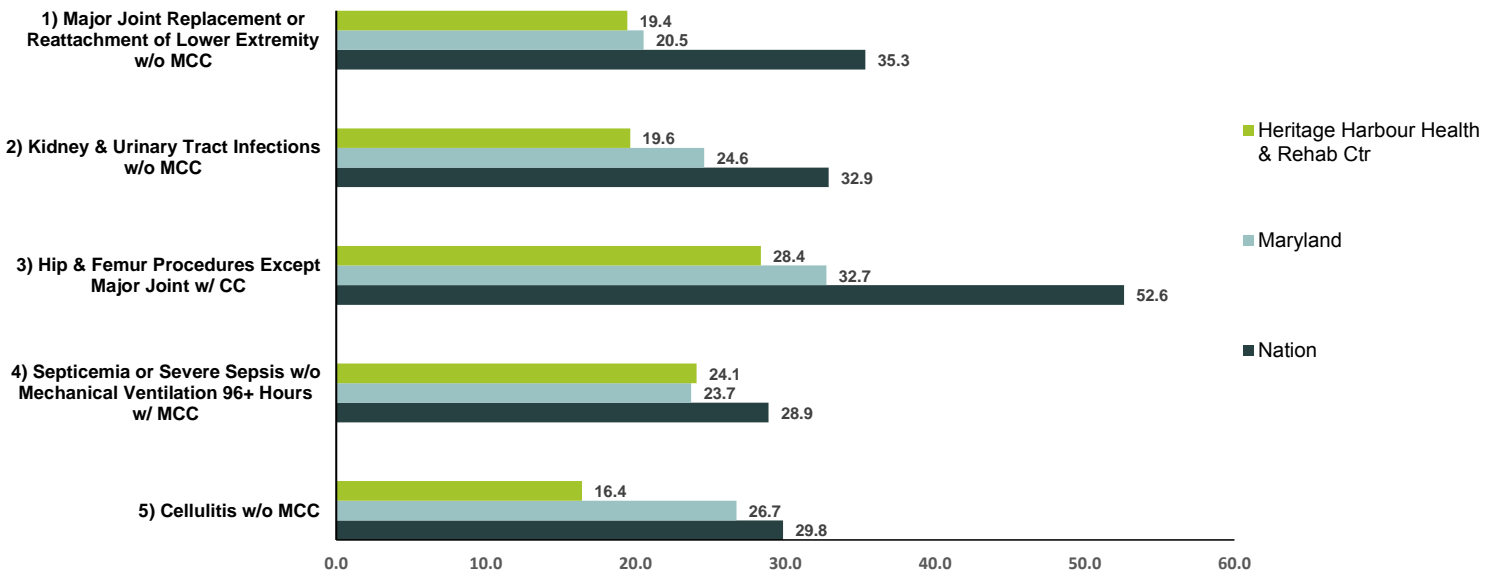
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Heritage Harbour Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.7%	18.2%	15.6%
Percent of residents who were physically restrained	5.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Marley Neck Health & Rehab Ctr**

Address: 7575 E. Howard Road  
Glen Burnie, MD  
21060

Phone Number: (410) 768-8200  
Provider Number: 215138

Number of Beds: 95

Source: CMS Nursing Home Compare, data as of 4/2015

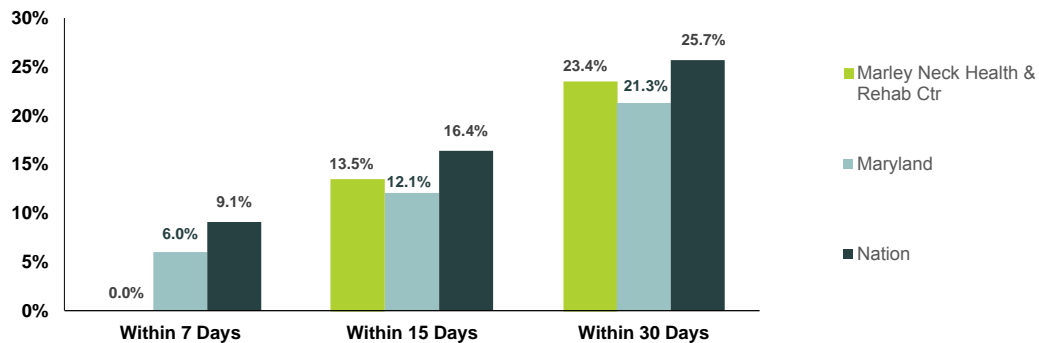
Marley Neck Health & Rehab Ctr ALOS: 29.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Marley Neck Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

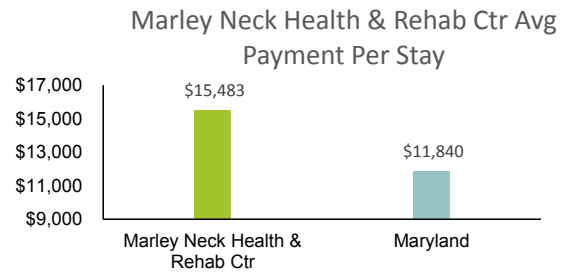
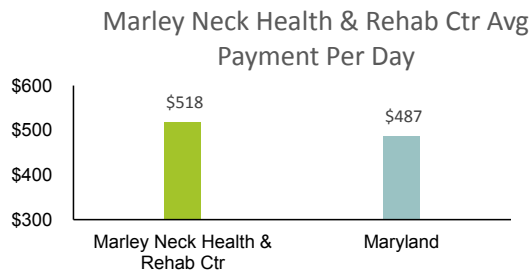
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Marley Neck Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	32% Below	23% Below
CNA hours per resident per day <sup>1</sup>	1.9	22% Below	23% Below
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

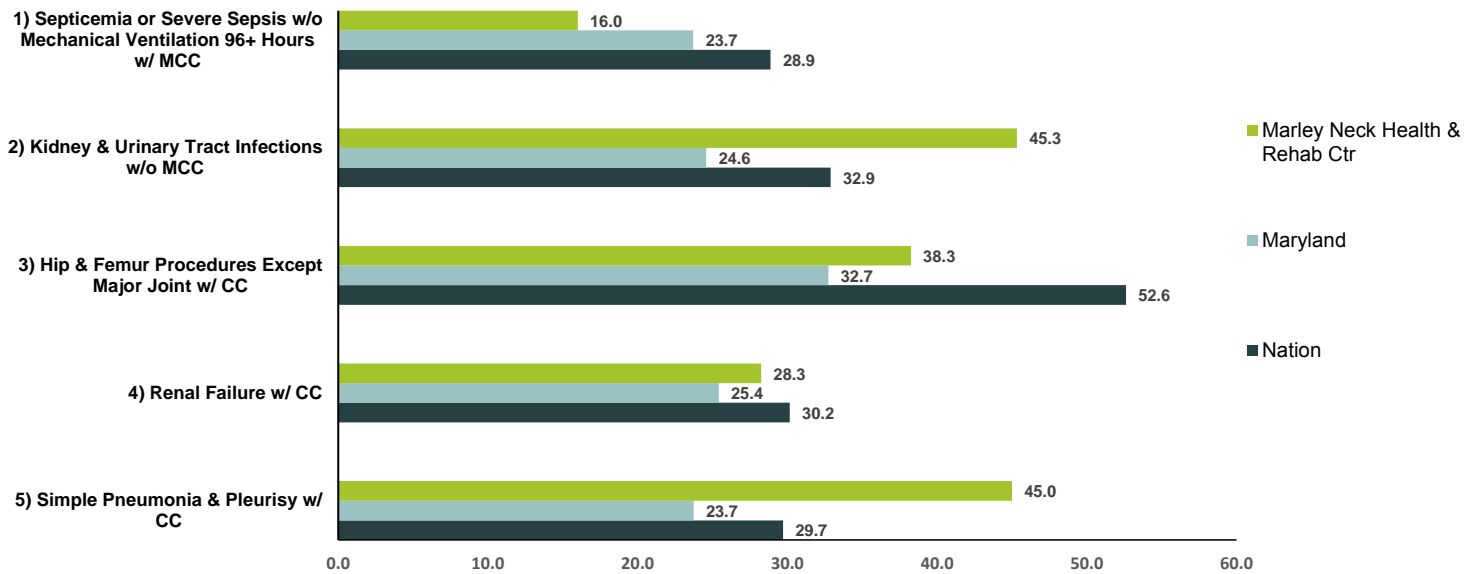
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Marley Neck Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **North Arundel Health & Rehab Ctr**

Address: 313 Hospital Drive  
Glen Burnie, MD  
21061

Phone Number: (410) 761-1222  
Provider Number: 215316

Number of Beds: 129

Source: CMS Nursing Home Compare, data as of 4/2015

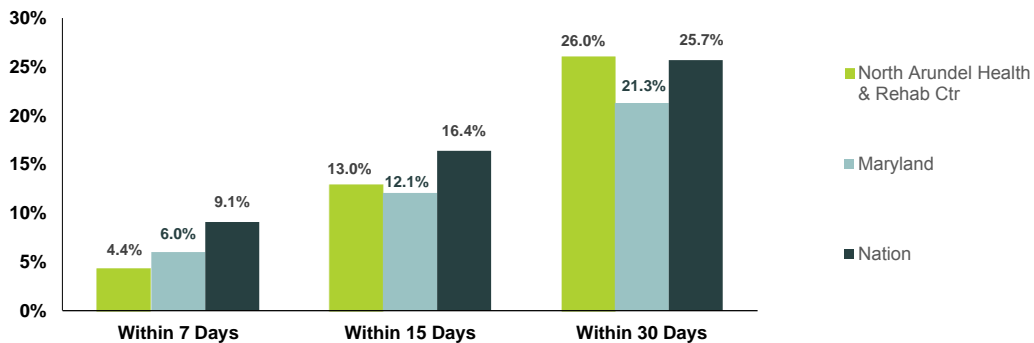
North Arundel Health & Rehab Ctr ALOS: 28.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	North Arundel Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

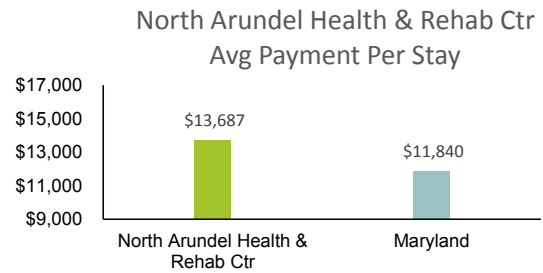
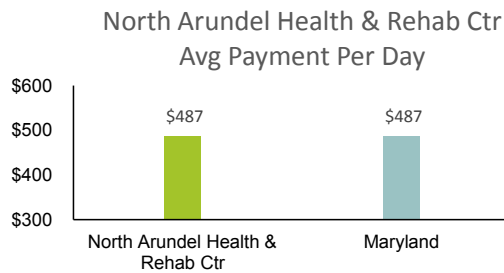
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	North Arundel Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	21% Below	11% Below
CNA hours per resident per day <sup>1</sup>	1.6	32% Below	33% Below
Percent of staff employed two years or more <sup>2</sup>	51%	15% Below	NA

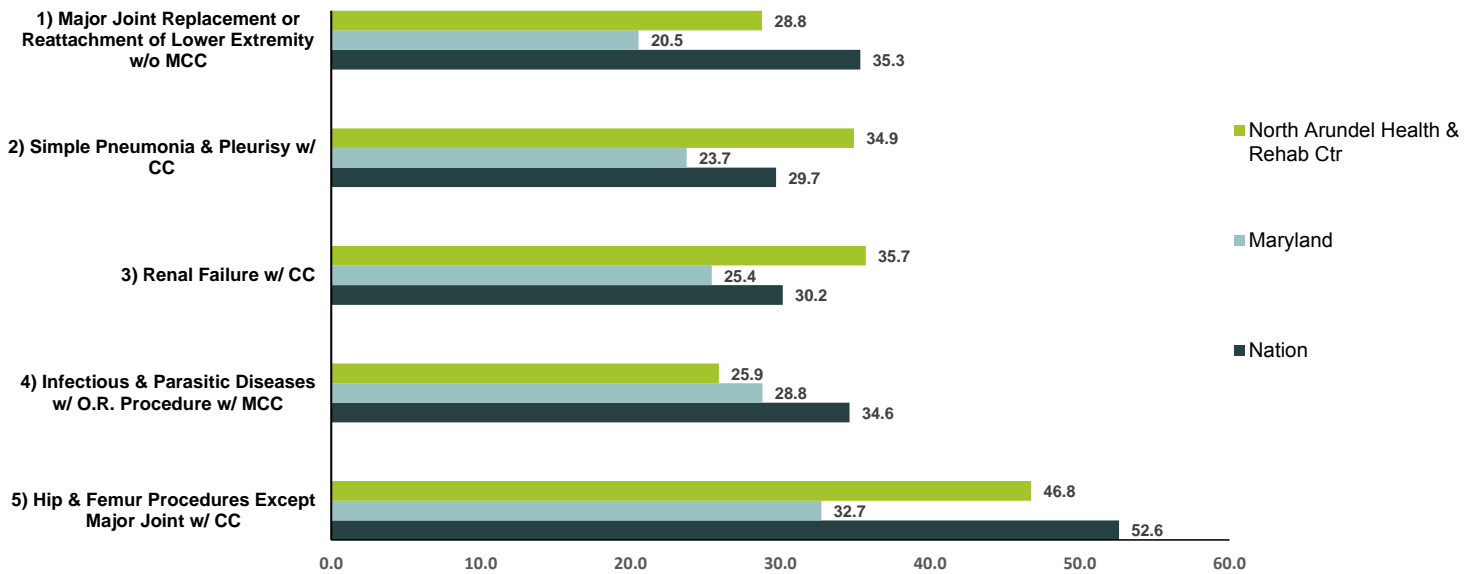
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	North Arundel Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Severna Park Ctr**

Address: 310 Genesis Way  
Severna Park, MD  
21146

Phone Number: (410) 544-4220

Provider Number: 215143

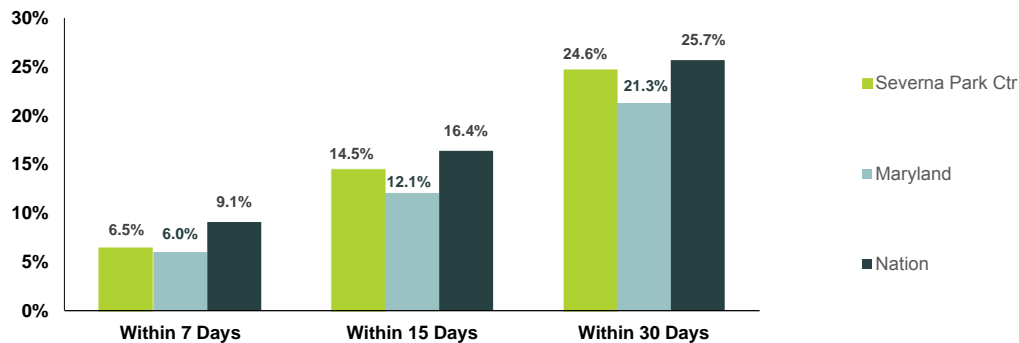


Number of Beds: 138  
Source: CMS Nursing Home Compare, data as of 4/2015

Severna Park Ctr ALOS: 27.9

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Severna Park Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

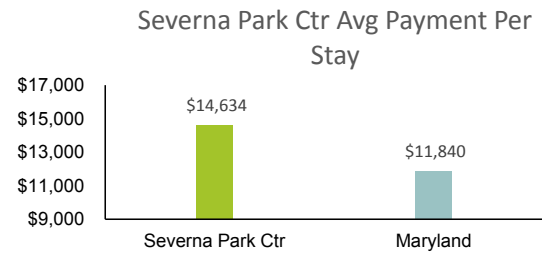
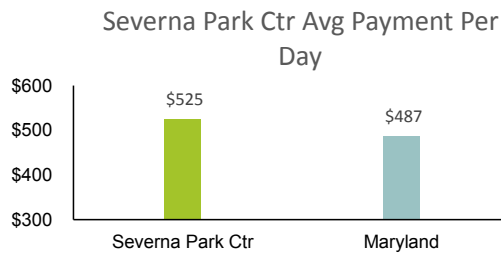
### Staffing Measures

	Severna Park Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	1% Above	13% Above
CNA hours per resident per day <sup>1</sup>	2.1	13% Below	14% Below
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

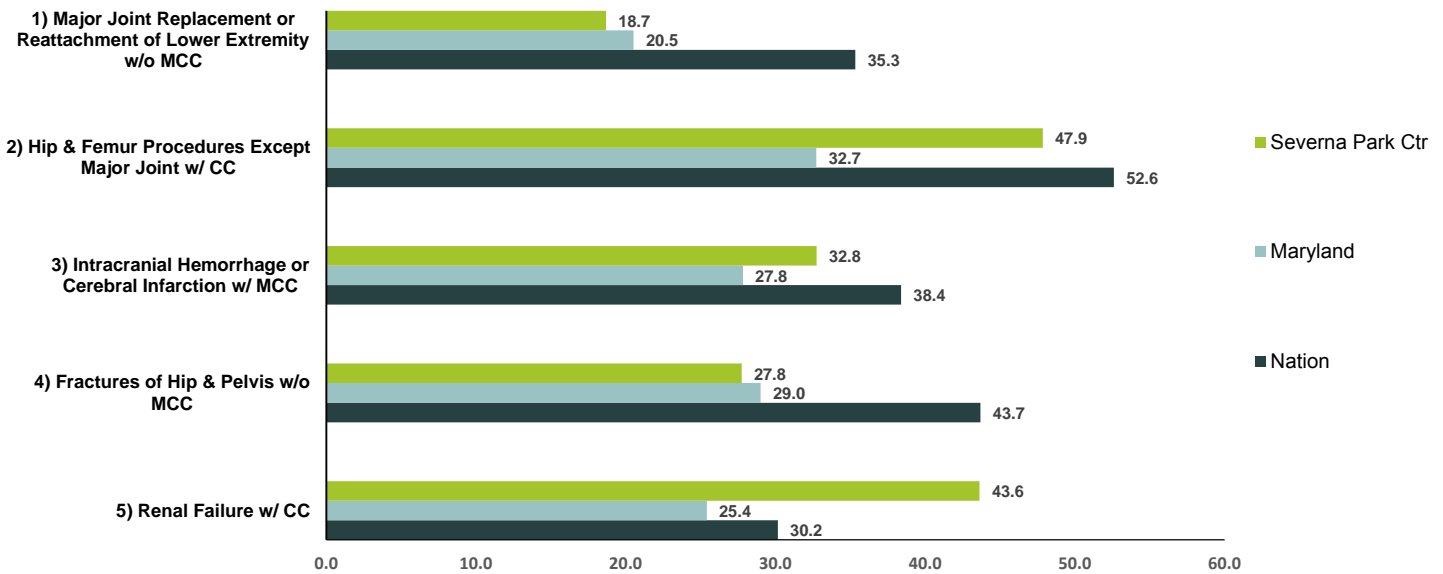


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Severna Park Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	86.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	84.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **South River Health & Rehab Ctr**

Address: 144 Washington Road  
Edgewater, MD  
21037

Phone Number: (410) 956-5000  
Provider Number: 215297

Number of Beds: 105

Source: CMS Nursing Home Compare, data as of 4/2015

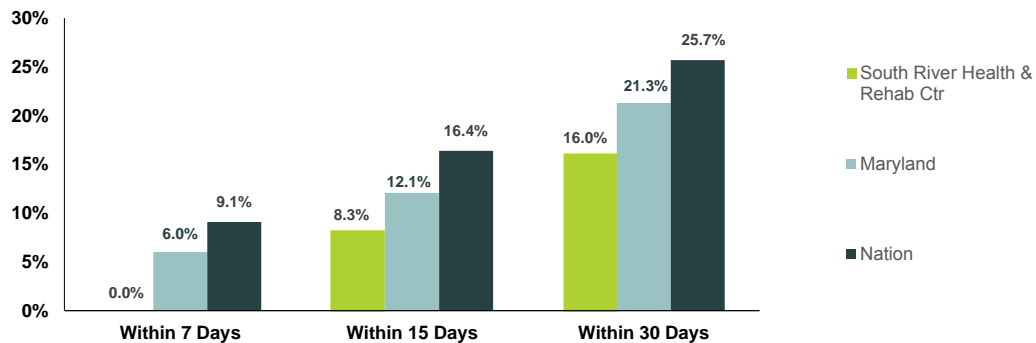
South River Health & Rehab Ctr ALOS: 27.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	South River Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

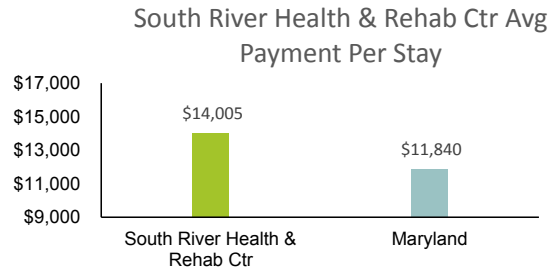
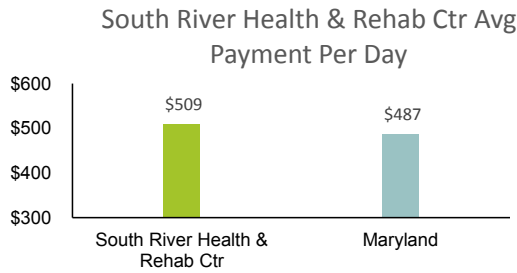
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	South River Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	32% Below	24% Below
CNA hours per resident per day <sup>1</sup>	2.1	12% Below	13% Below
Percent of staff employed two years or more <sup>2</sup>	57%	5% Below	NA

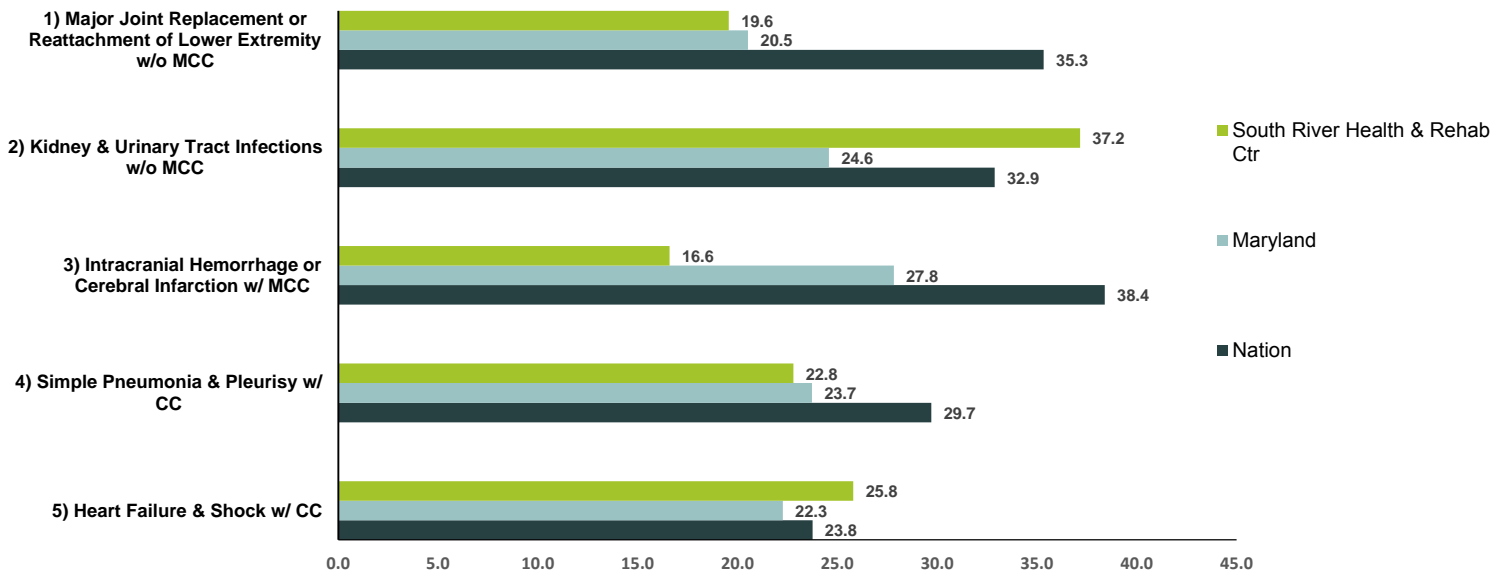
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	South River Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Spa Creek Ctr**

Address: 35 Milkshake Lane  
Annapolis, MD  
21403

Phone Number: (410) 269-5100

Provider Number: 215258

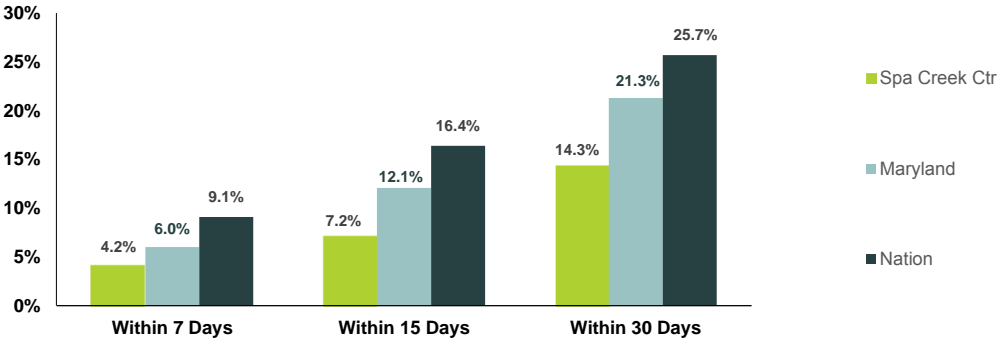


**Number of Beds:** 134  
Source: CMS Nursing Home Compare, data as of 4/2015

**Spa Creek Ctr ALOS:** 23.6

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Spa Creek Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	No	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

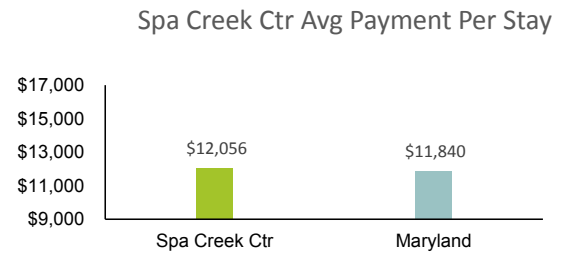
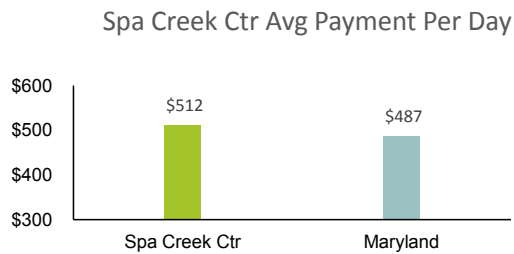
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Spa Creek Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.8	93% Above	116% Above
CNA hours per resident per day <sup>1</sup>	1.5	37% Below	38% Below
Percent of staff employed two years or more <sup>2</sup>	52%	13% Below	NA

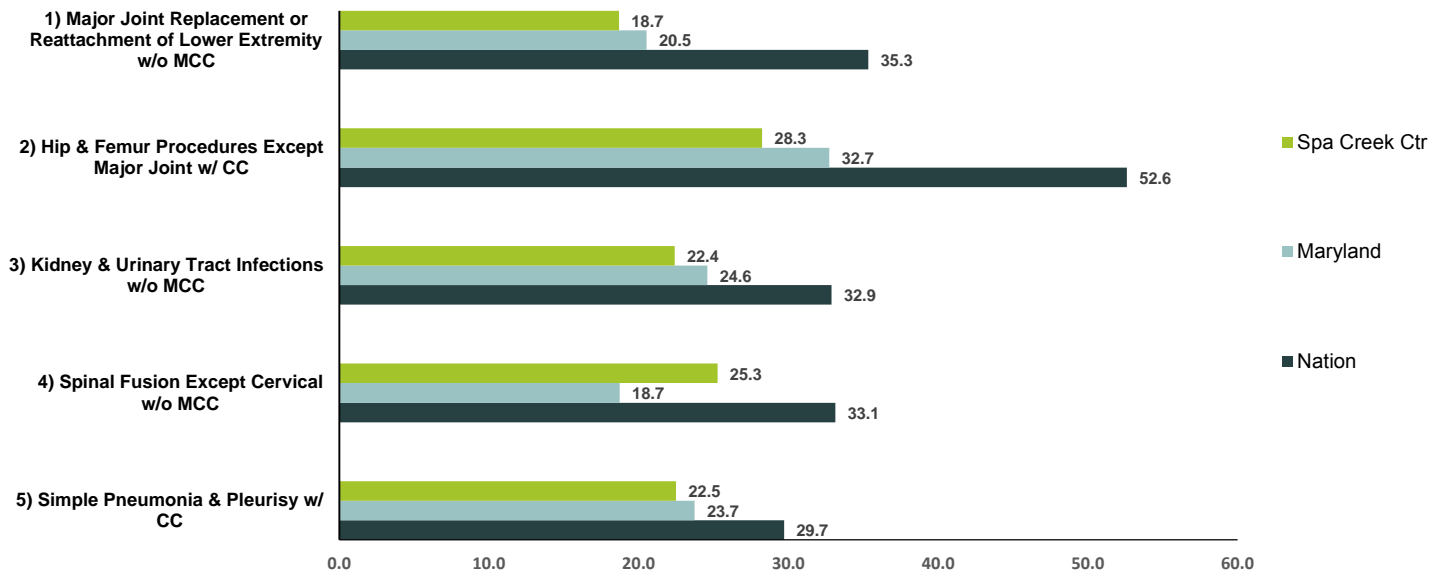
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Spa Creek Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **The Arbor**

Address: 7101 Bay Front Drive  
Annapolis, MD  
21403

Phone Number: (410) 268-1727

Provider Number: 215345

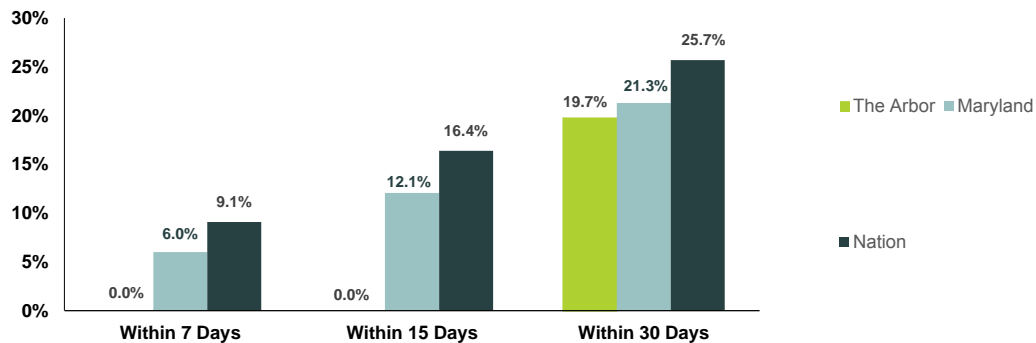


Number of Beds: 27  
Source: CMS Nursing Home Compare, data as of 4/2015

The Arbor ALOS: 18.4

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	The Arbor	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

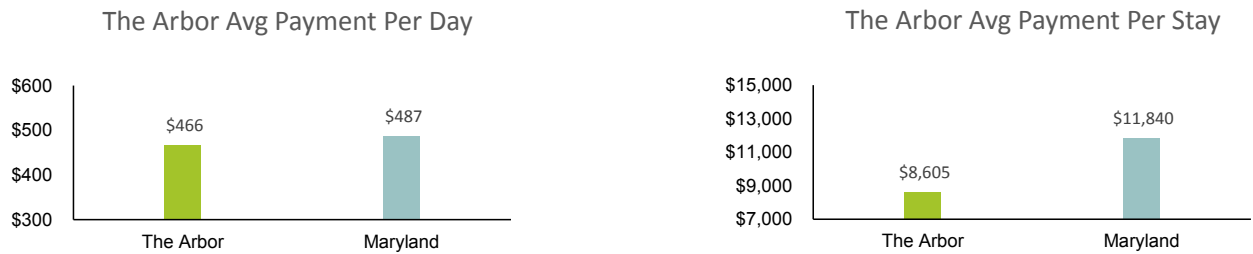
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	The Arbor	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	Not Available	--	--
CNA hours per resident per day <sup>1</sup>	Not Available	--	--
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

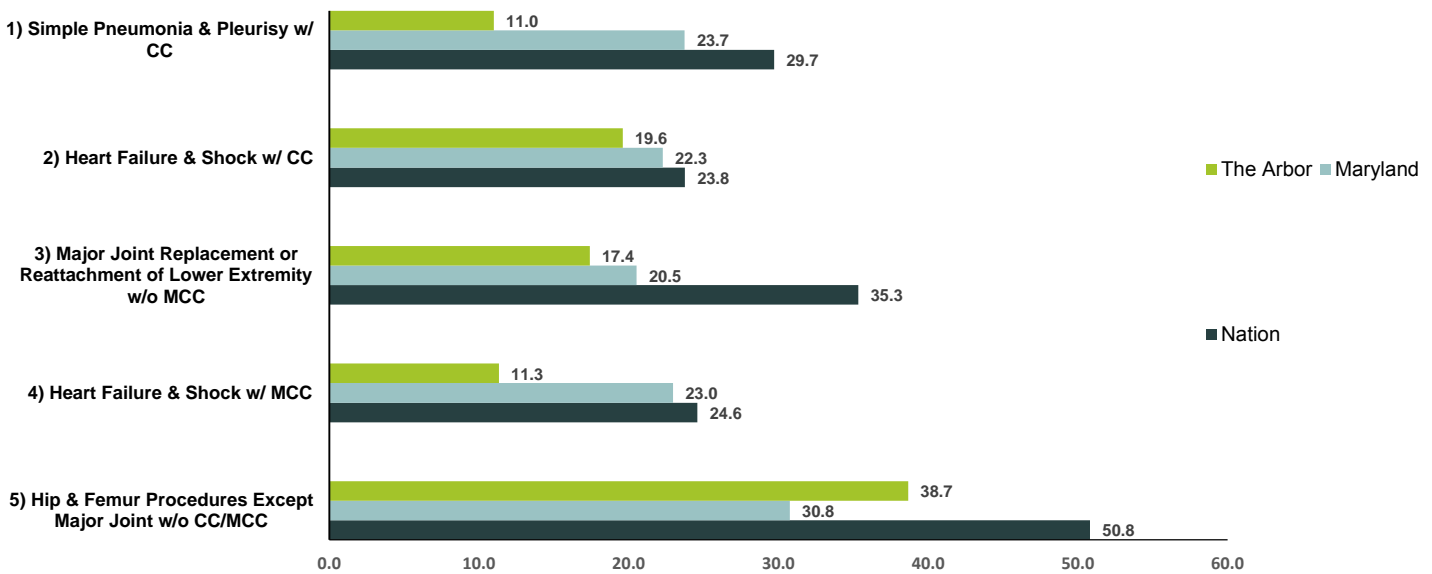
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	The Arbor	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Anne Arundel County**

Facility: **Waugh Chapel Ctr**

Address: 1221 Waugh Chapel Road  
Gambrills, MD  
21054

Phone Number: (410) 987-1644  
Provider Number: 215148

Number of Beds: 47

Source: CMS Nursing Home Compare, data as of 4/2015

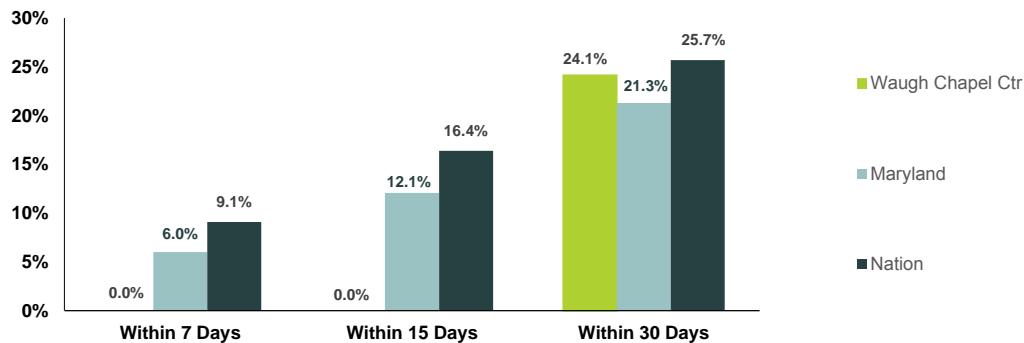
Waugh Chapel Ctr ALOS: 30.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Waugh Chapel Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

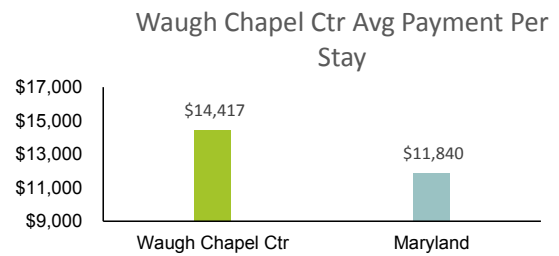
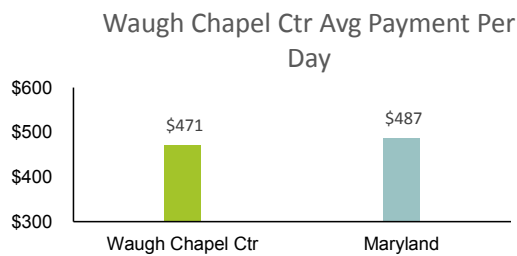
### Staffing Measures

	Waugh Chapel Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	43% Above	60% Above
CNA hours per resident per day <sup>1</sup>	2.2	10% Below	11% Below
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

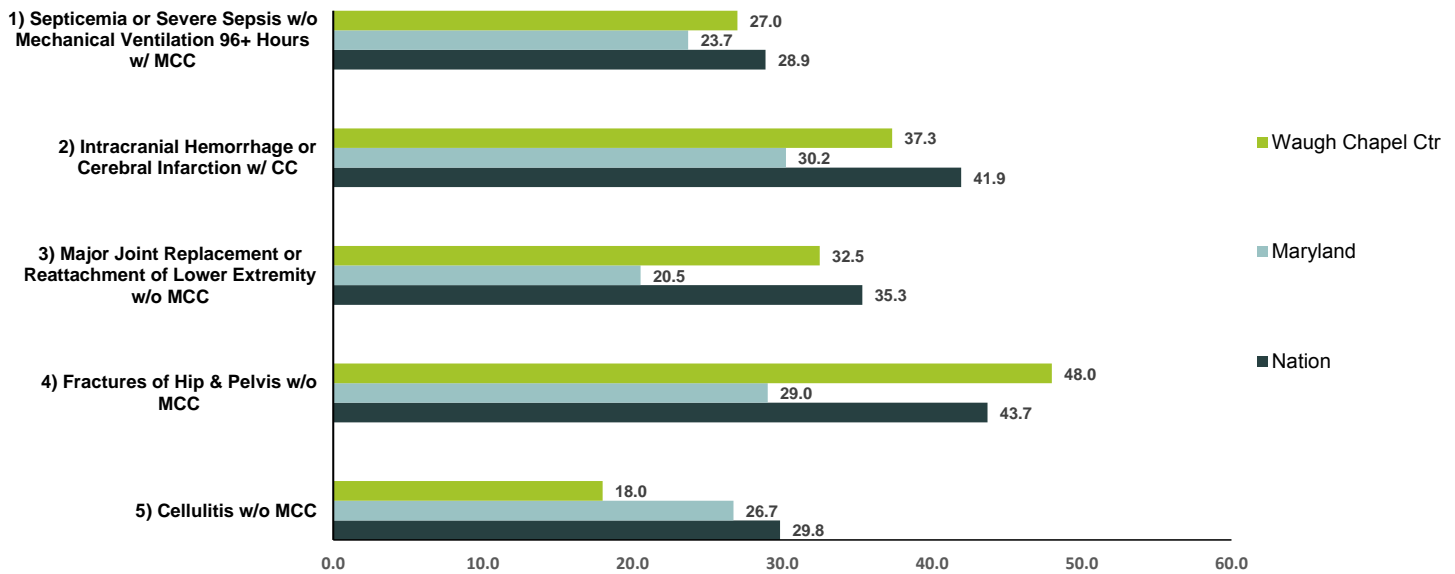


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Waugh Chapel Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.5%	18.2%	15.6%
Percent of residents who were physically restrained	2.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Alice Manor Rehab Ctr**

Address: 2095 Rockrose Avenue  
Baltimore, MD  
21211

Phone Number: (410) 889-9700  
Provider Number: 215215

Number of Beds: 105

Source: CMS Nursing Home Compare, data as of 4/2015

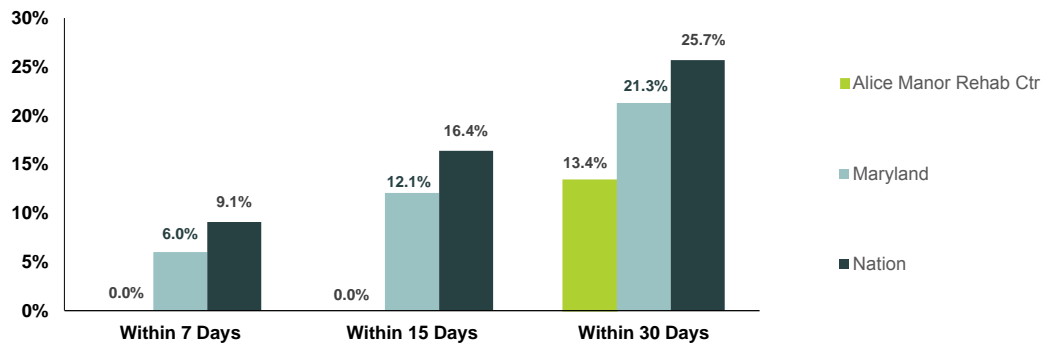
Alice Manor Rehab Ctr ALOS: 27.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Alice Manor Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

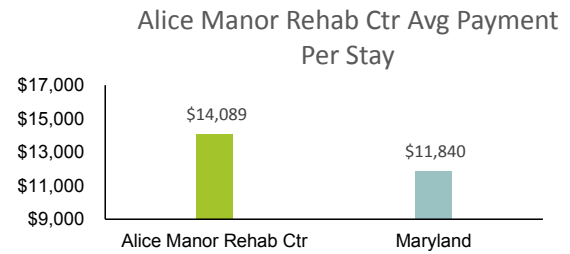
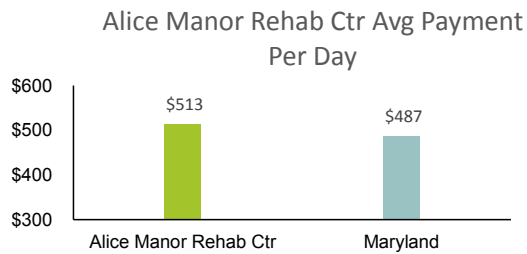
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Alice Manor Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	21% Below	12% Below
CNA hours per resident per day <sup>1</sup>	2.8	16% Above	14% Above
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

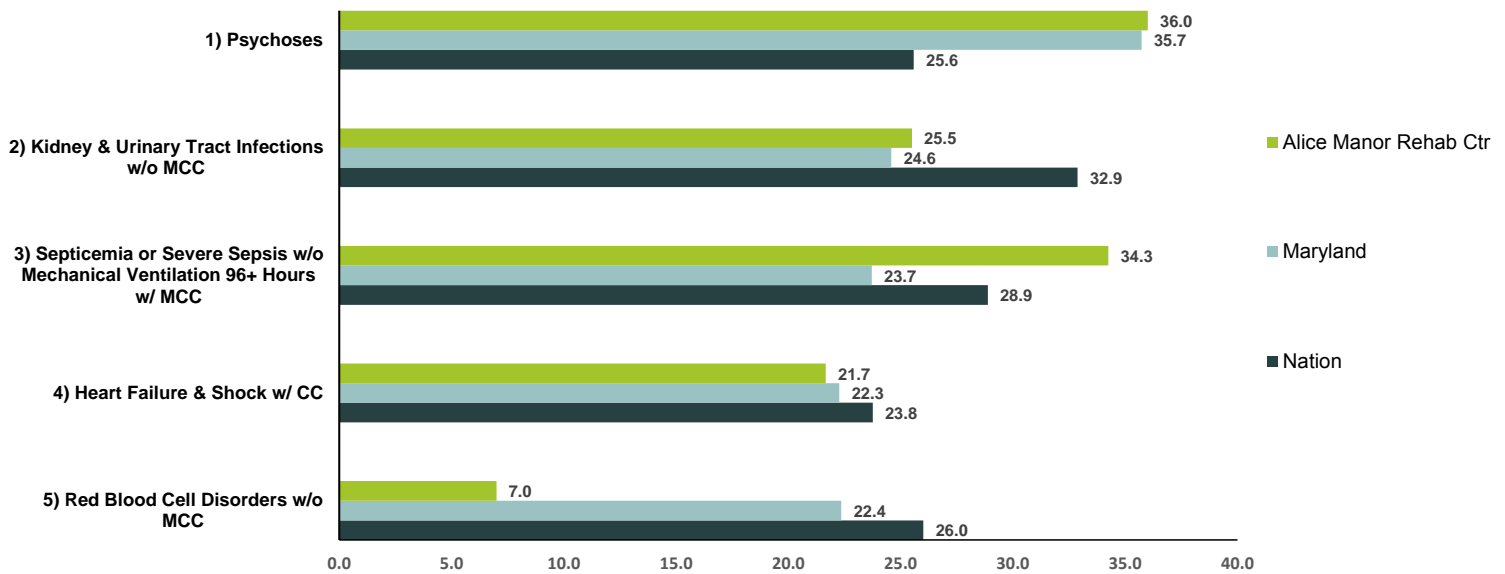
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Alice Manor Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Blue Point Nursing & Rehab Ctr**

Address: 2525 West Belvedere  
Baltimore, MD  
21215

Phone Number: (410) 367-9100  
Provider Number: 215340

Number of Beds: 125

Source: CMS Nursing Home Compare, data as of 4/2015

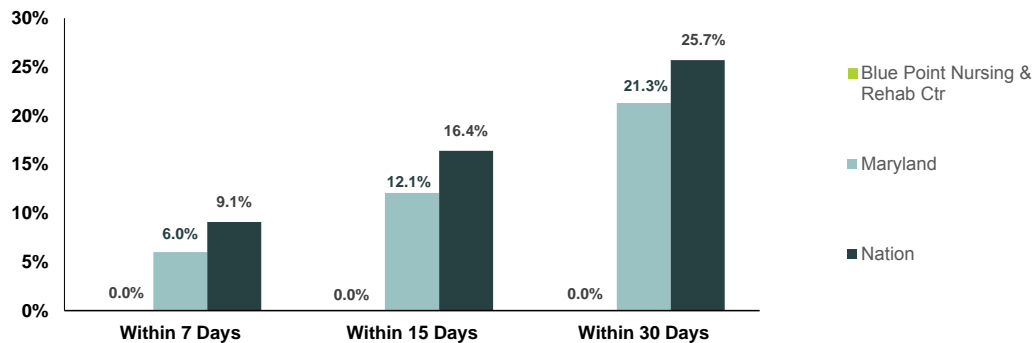
Blue Point Nursing & Rehab Ctr ALOS: 29.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Blue Point Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

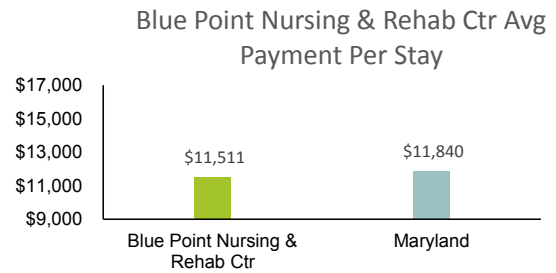
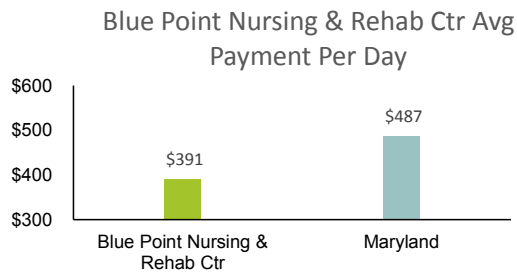
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Blue Point Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	54% Below	48% Below
CNA hours per resident per day <sup>1</sup>	2.0	17% Below	18% Below
Percent of staff employed two years or more <sup>2</sup>	78%	30% Above	NA

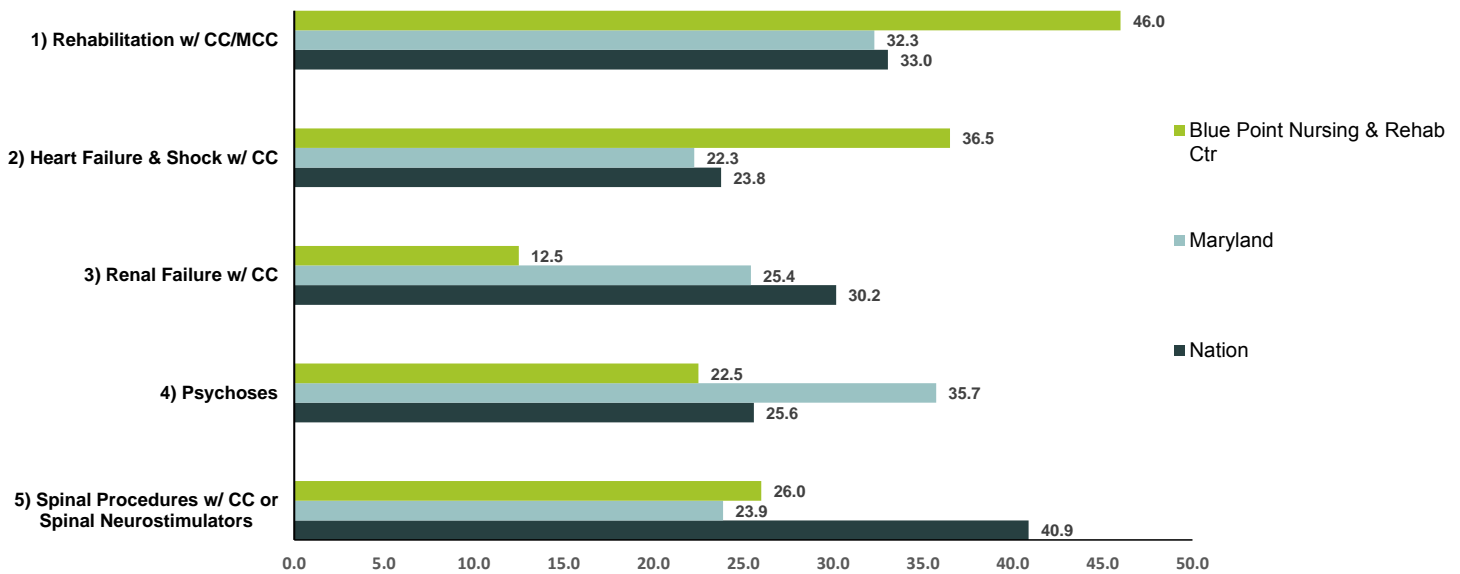
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Blue Point Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	32.0%	18.2%	15.6%
Percent of residents who were physically restrained	1.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	49.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	49.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Bridgepark Healthcare Ctr - Frm Liberty Heights**

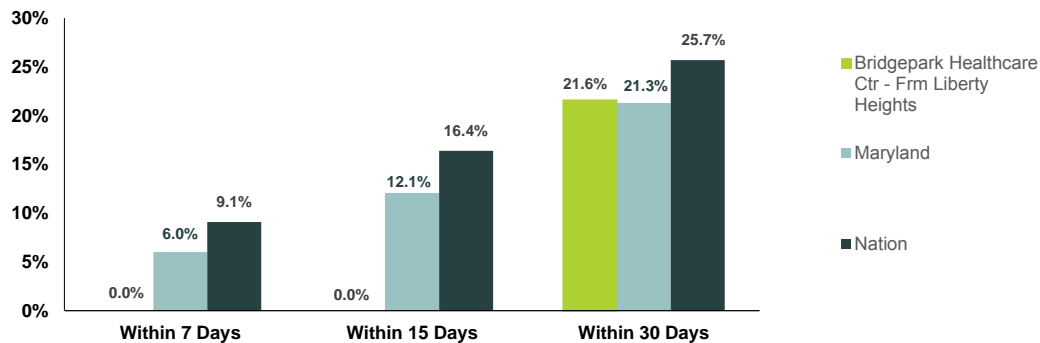
Address: 4017 Liberty Heights Ave.  
Baltimore, MD  
21207

Phone Number: (410) 542-5306  
Provider Number: 215195

**Number of Beds:** 2  
Source: CMS Nursing Home Compare, data as of 4/2015  
**Bridgepark Healthcare Ctr - Frm Liberty Heights ALOS:** 106  
**Maryland Average ALOS:** 29.6  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
24.3



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Bridgepark Healthcare Ctr - Frm Liberty Heights	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

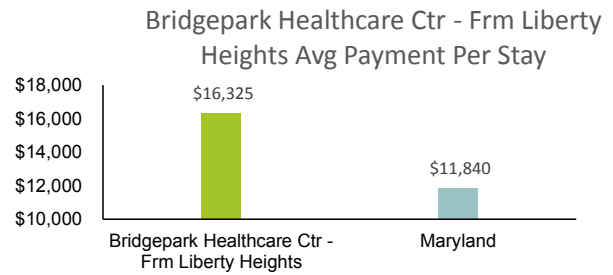
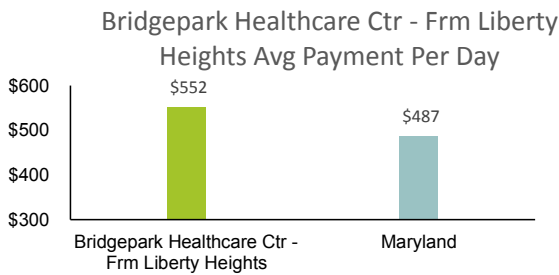
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Bridgepark Healthcare Ctr - Frm Liberty Heights	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	5% Above	17% Above
CNA hours per resident per day <sup>1</sup>	2.2	10% Below	12% Below
Percent of staff employed two years or more <sup>2</sup>	81%	35% Above	NA

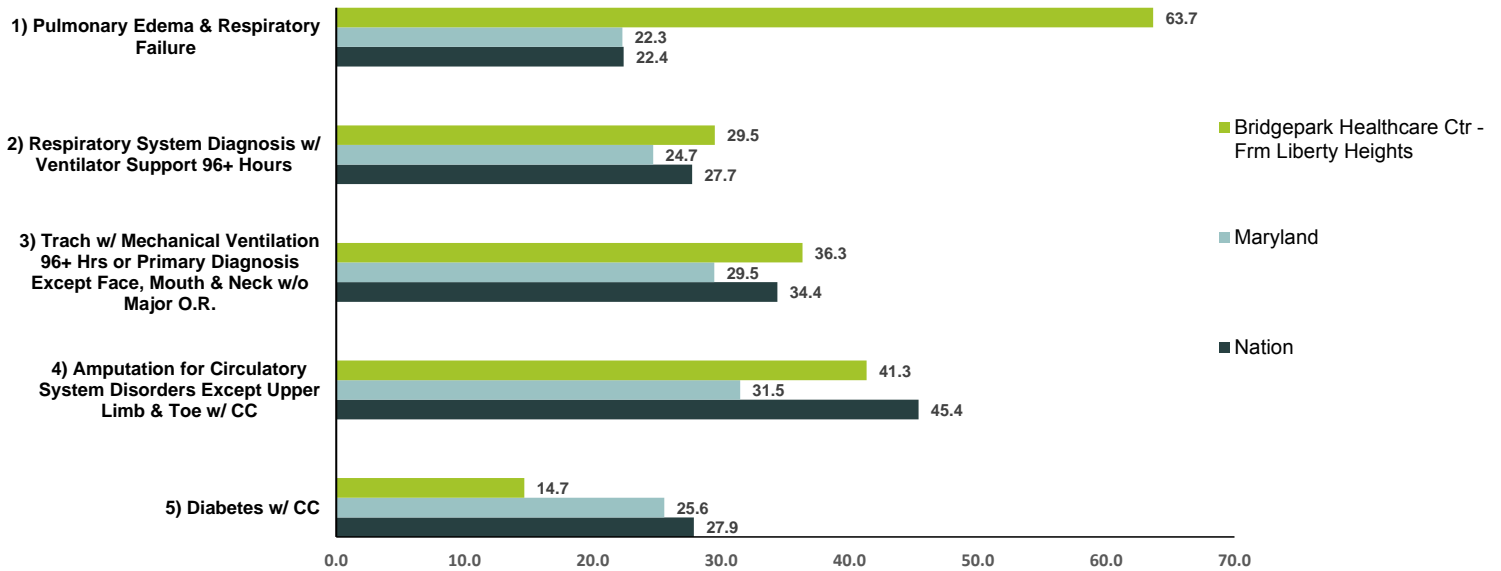
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bridgepark Healthcare Ctr - Frm Liberty Heights	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	90.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Brinton Woods Hlth & Rehab Ctr Arlington West**

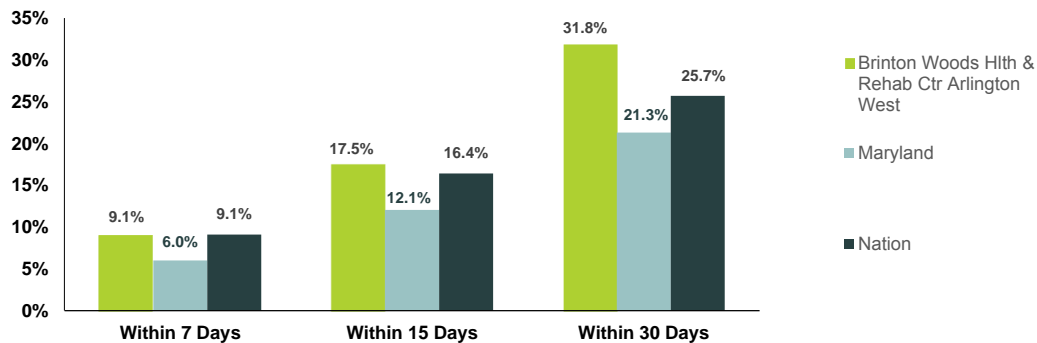
Address: 3939 Penhurst Avenue  
Baltimore, MD  
21215

Phone Number: (410) 664-9535  
Provider Number: 215349

Number of Beds: 2  
Source: CMS Nursing Home Compare, data as of 4/2015  
Brinton Woods Hlth & Rehab Ctr Arlington West ALOS: 80  
Maryland Average ALOS: 24.0  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
24.3



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Brinton Woods Hlth & Rehab Ctr Arlington West	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

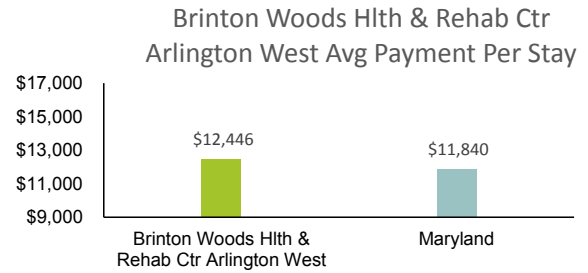
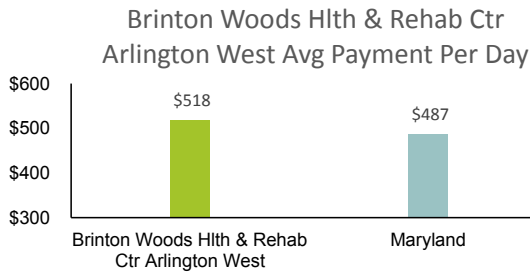
### Staffing Measures

	Brinton Woods Hlth & Rehab Ctr Arlington West	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	41% Below	34% Below
CNA hours per resident per day <sup>1</sup>	2.6	9% Above	8% Above
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

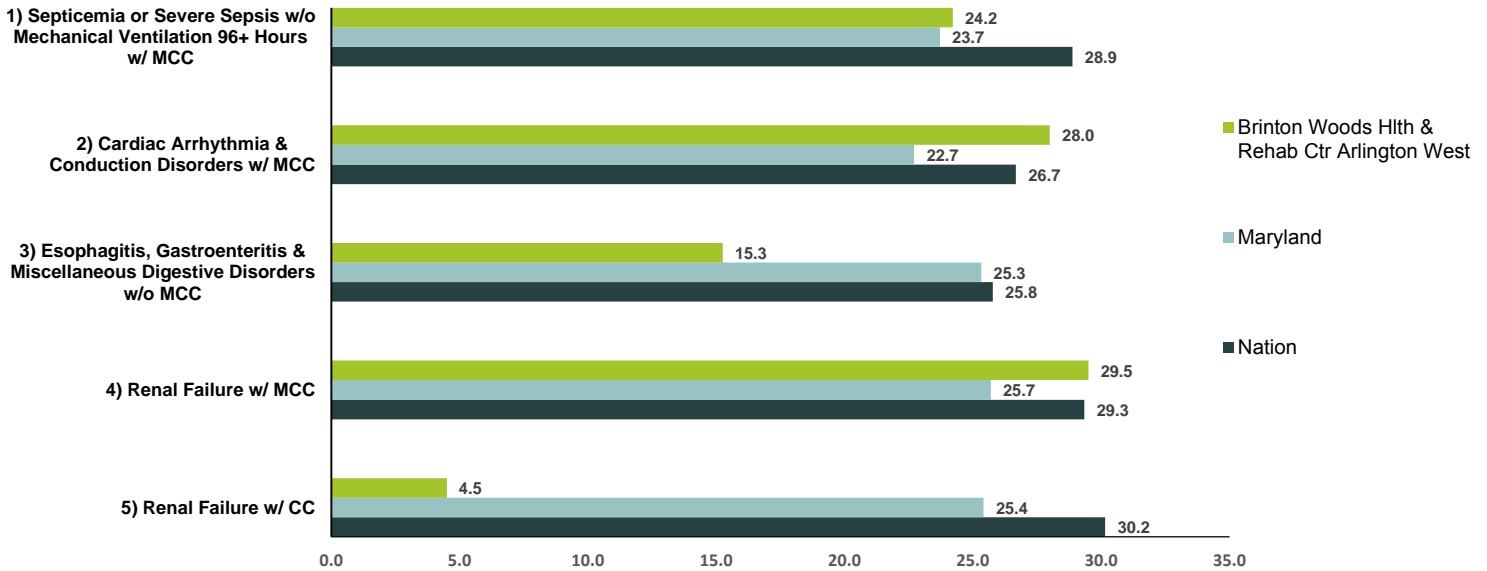


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Brinton Woods Hlth & Rehab Ctr Arlington West	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Brinton Woods Post Acute Care Ctr**

Address: 5009 Frankford Avenue  
Baltimore, MD  
21206

Phone Number: (410) 325-4000  
Provider Number: 215330

Number of Beds: 225

Source: CMS Nursing Home Compare, data as of 4/2015

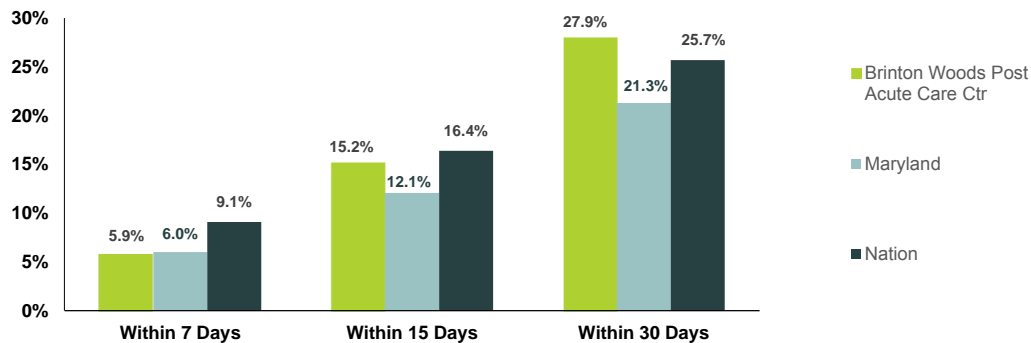
Brinton Woods Post Acute Care Ctr ALOS: 32.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Brinton Woods Post Acute Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

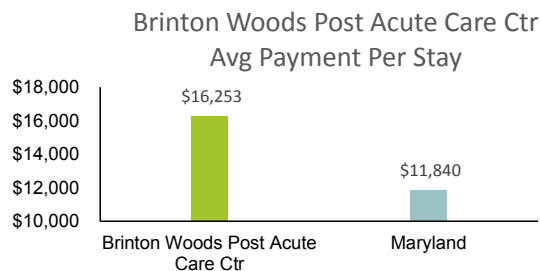
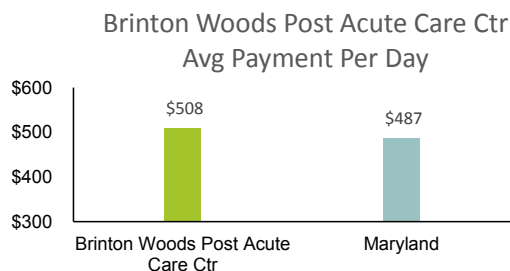
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Brinton Woods Post Acute Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	25% Below	16% Below
CNA hours per resident per day <sup>1</sup>	2.4	1% Above	The Same
Percent of staff employed two years or more <sup>2</sup>	42%	30% Below	NA

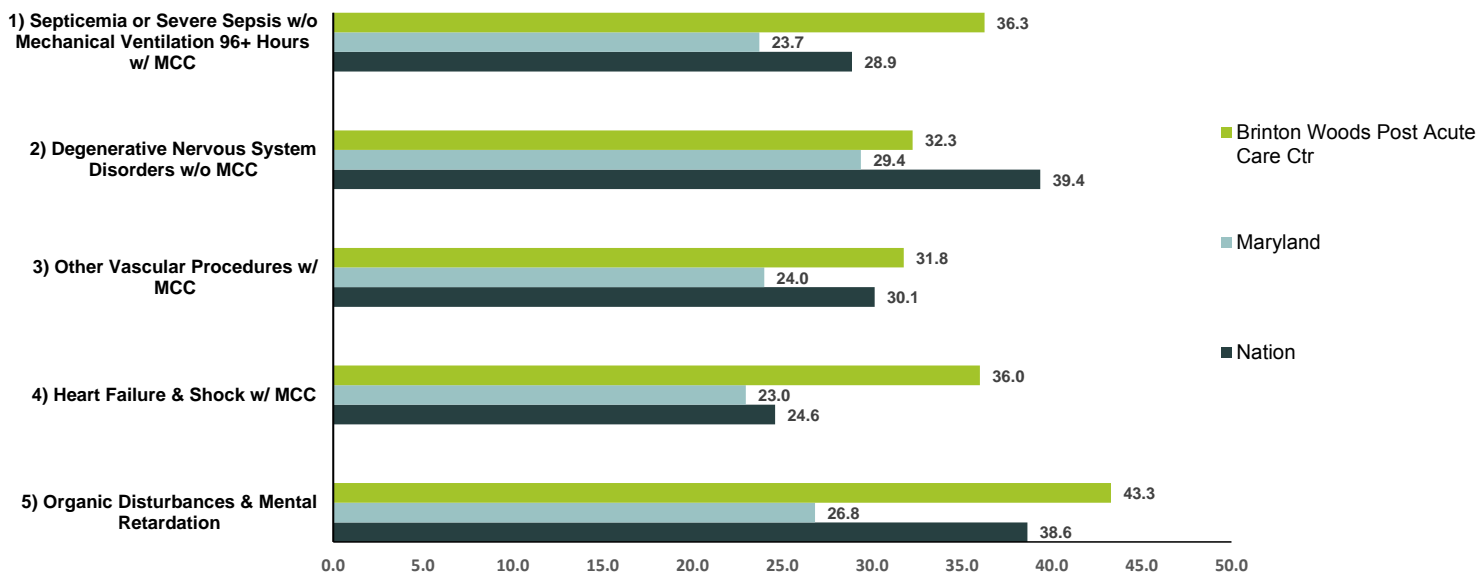
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Brinton Woods Post Acute Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	33.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	88.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Caton Manor**

Address: 3330 Wilkens Avenue  
Baltimore, MD  
21229

Phone Number: (410) 525-1544

Provider Number: 215085

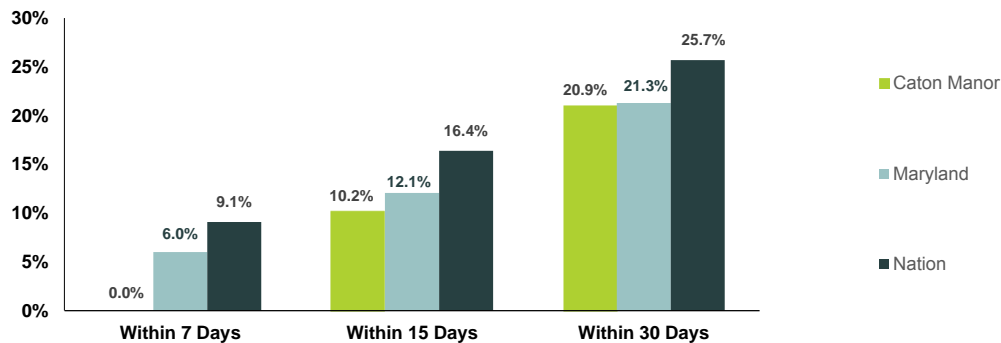


**Number of Beds:** 140  
Source: CMS Nursing Home Compare, data as of 4/2015

**Caton Manor ALOS:** 29.3

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Caton Manor	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

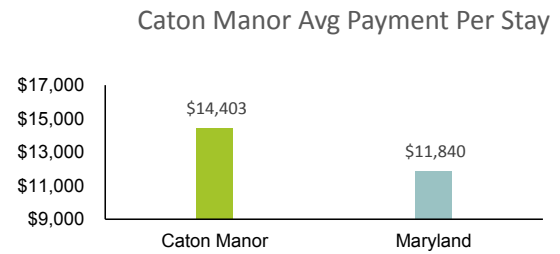
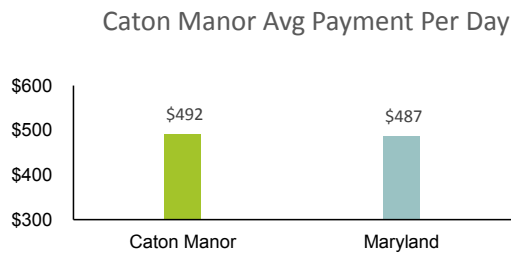
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Caton Manor	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	7% Below	4% Above
CNA hours per resident per day <sup>1</sup>	2.0	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

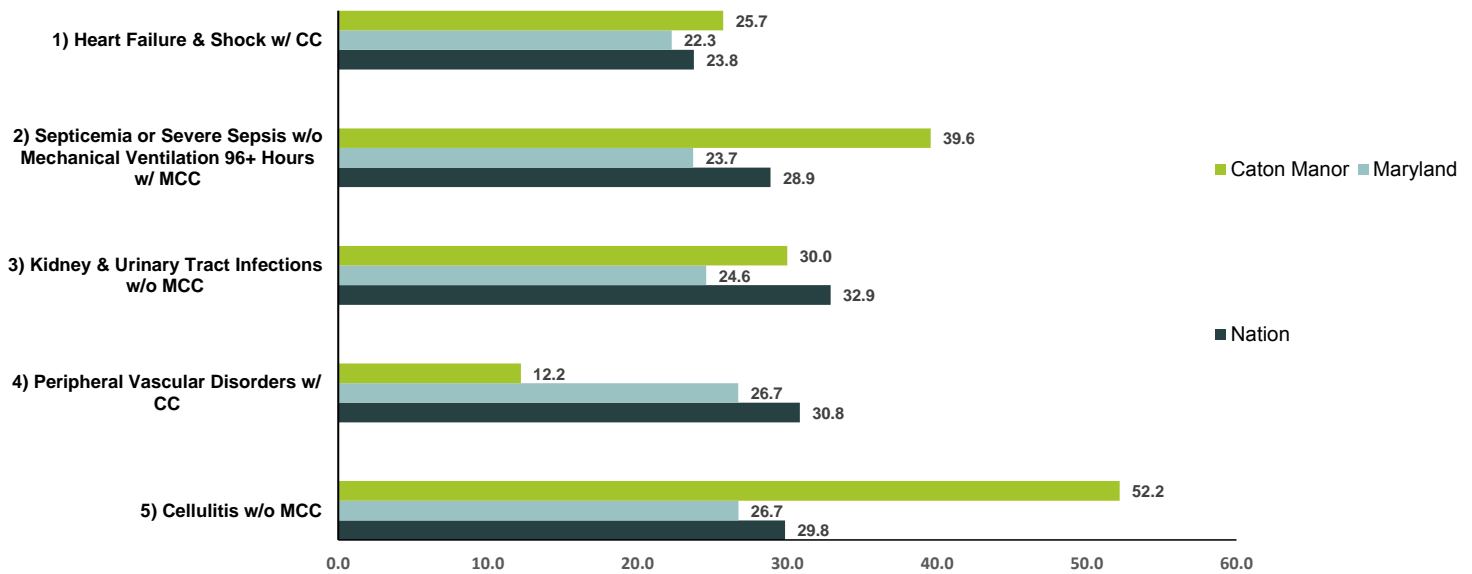
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Caton Manor	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	31.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	87.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Fayette Health & Rehab Ctr**

Address: 1217 West Fayette Street  
Baltimore, MD  
21223

Phone Number: (410) 727-3947  
Provider Number: 215183

Number of Beds: 156

Source: CMS Nursing Home Compare, data as of 4/2015

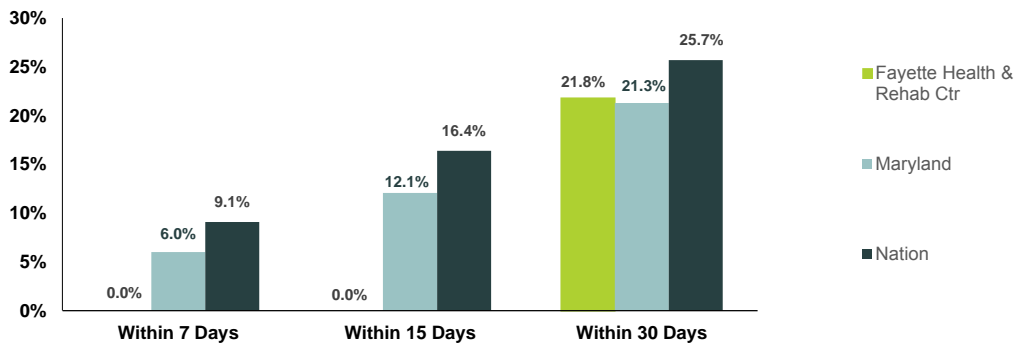
Fayette Health & Rehab Ctr ALOS: 29.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Fayette Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

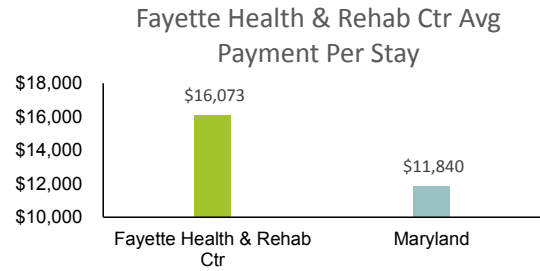
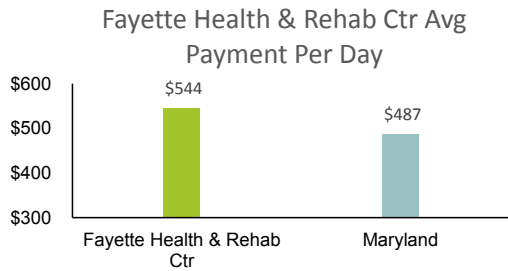
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Fayette Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	52% Below	46% Below
CNA hours per resident per day <sup>1</sup>	2.1	12% Below	13% Below
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

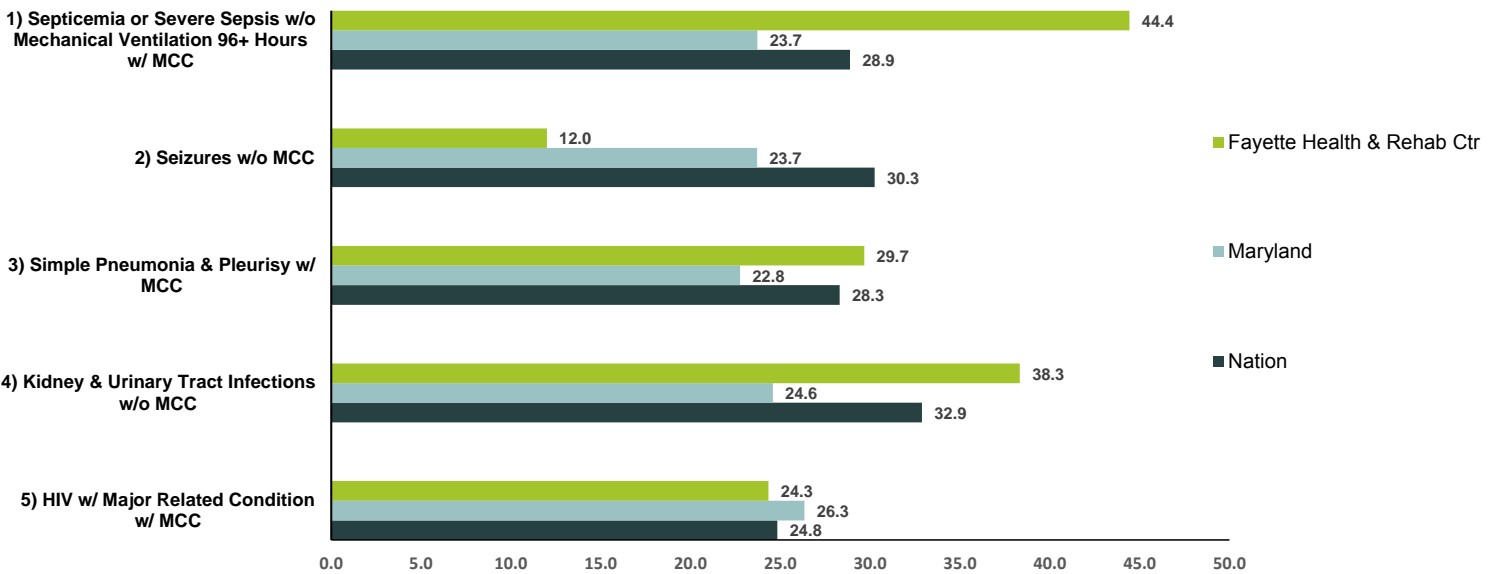
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fayette Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	0.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	28.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Future Care Canton Harbor**

Address: 1300 S. Ellwood Avenue  
Baltimore, MD  
21224

Phone Number: (410) 342-6644  
Provider Number: 215176

Number of Beds: 160

Source: CMS Nursing Home Compare, data as of 4/2015

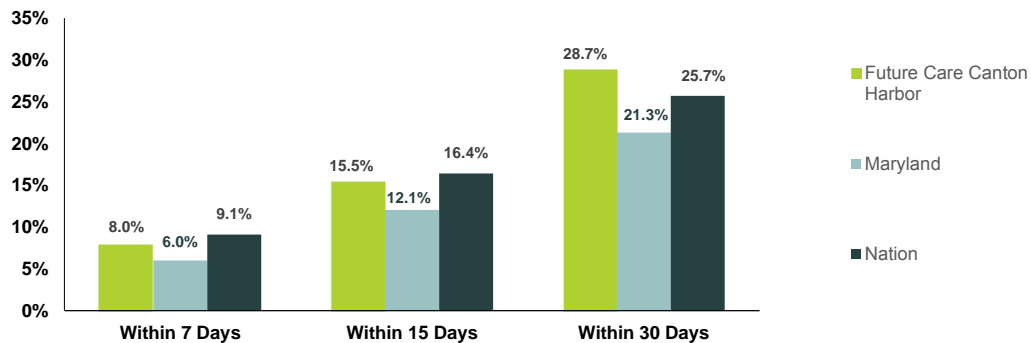
Future Care Canton Harbor ALOS: 22.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Canton Harbor	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

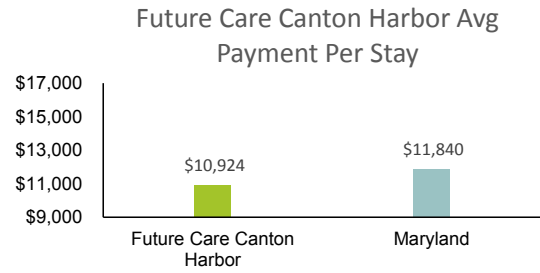
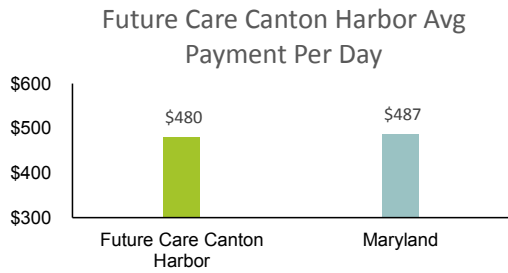
### Staffing Measures

	Future Care Canton Harbor	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	4% Above	16% Above
CNA hours per resident per day <sup>1</sup>	2.2	11% Below	12% Below
Percent of staff employed two years or more <sup>2</sup>	62%	3% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

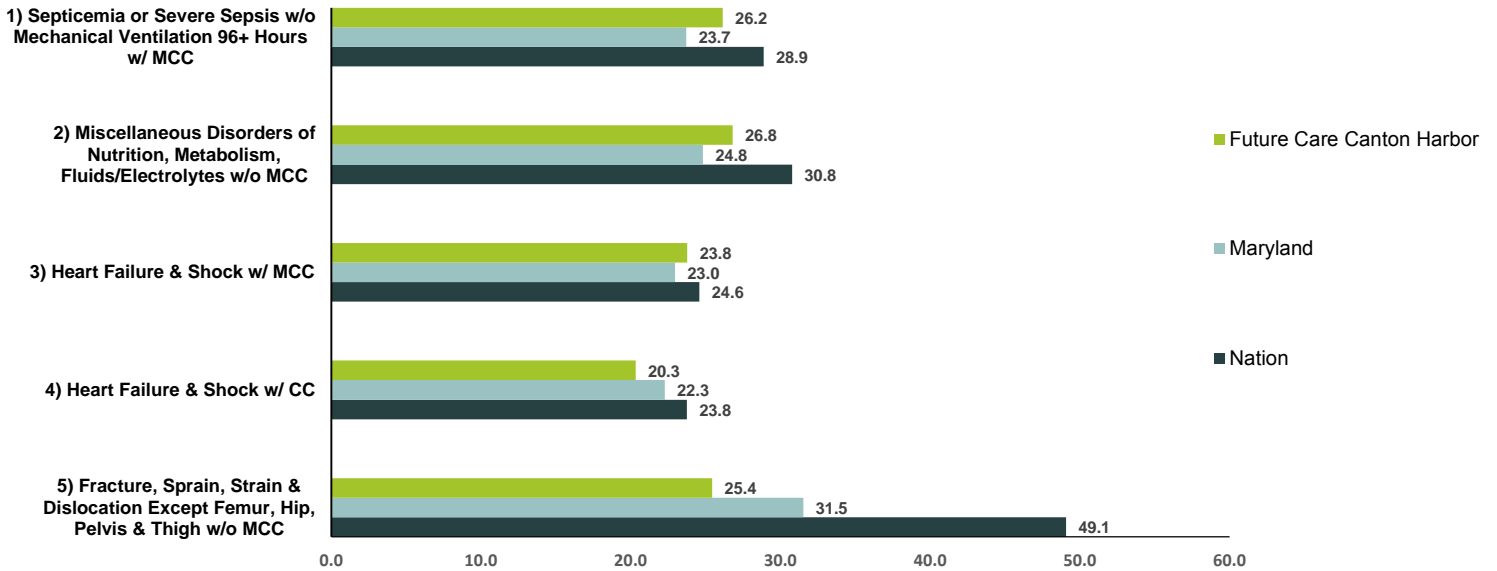


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Canton Harbor	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	90.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Future Care Charles Village**

Address: 2327 N. Charles St  
Baltimore, MD  
21218

Phone Number: (410) 889-8500  
Provider Number: 215324

Number of Beds: 109

Source: CMS Nursing Home Compare, data as of 4/2015

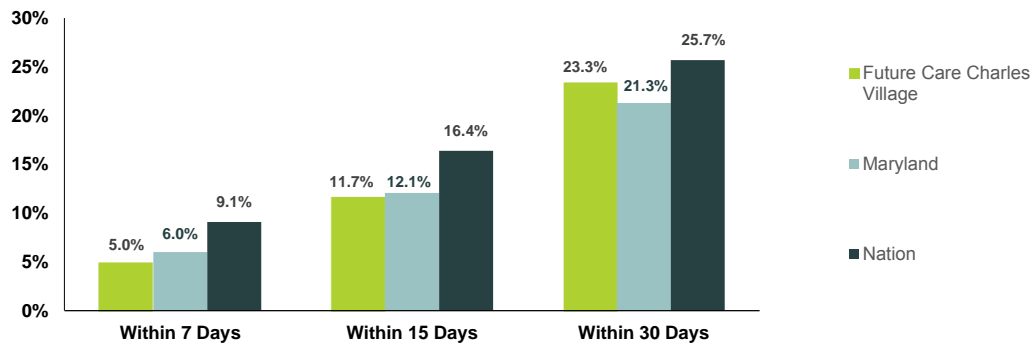
Future Care Charles Village ALOS: 21.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Charles Village	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

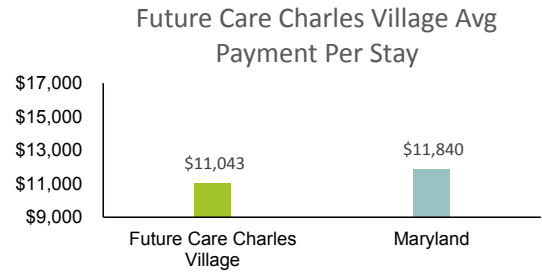
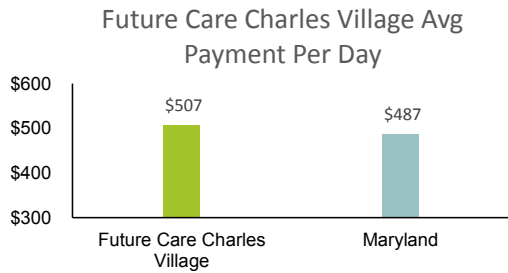
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Future Care Charles Village	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	12% Above	26% Above
CNA hours per resident per day <sup>1</sup>	2.4	1% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	50%	17% Below	NA

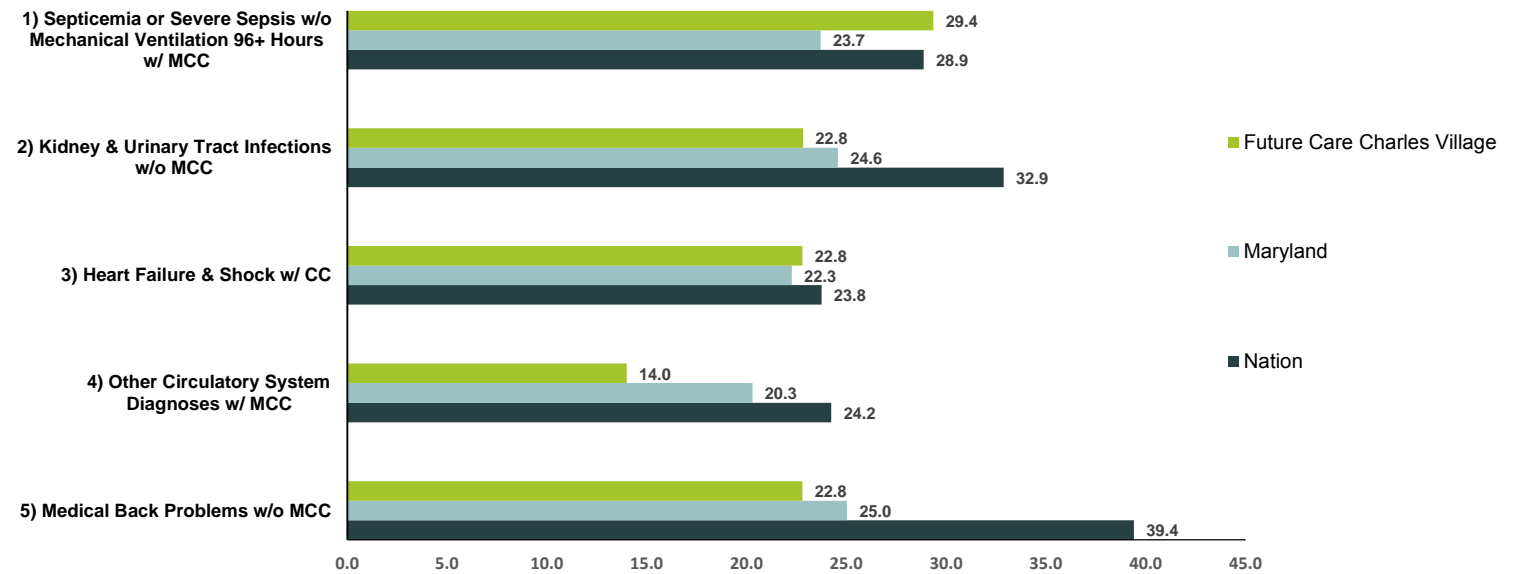
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Charles Village	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	55.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Future Care Cold Spring**

Address: 4700 Harford Road  
Baltimore, MD  
21214

Phone Number: (410) 254-3300

Provider Number: 215253

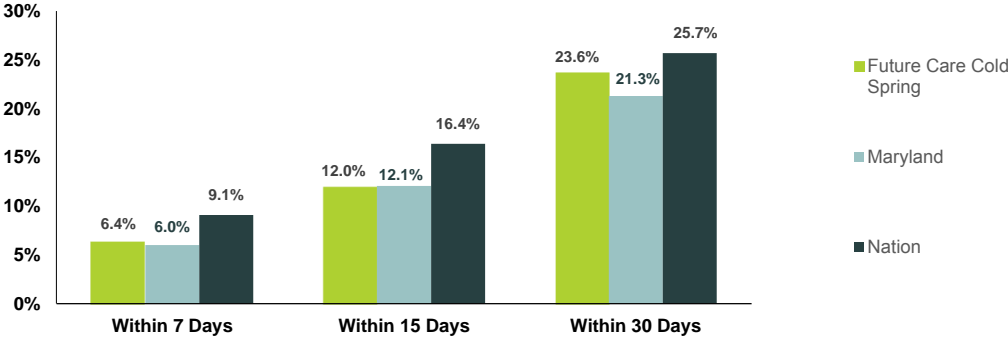


**Number of Beds:** 137  
Source: CMS Nursing Home Compare, data as of 4/2015

**Future Care Cold Spring ALOS:** 20.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Future Care Cold Spring	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

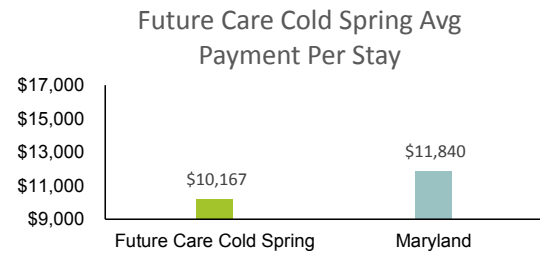
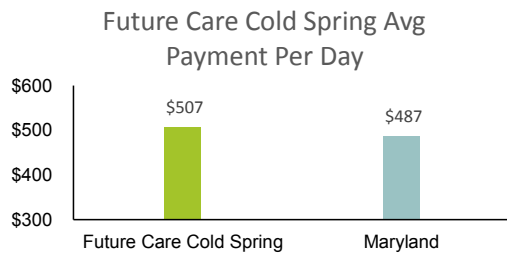
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Future Care Cold Spring	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	15% Above	29% Above
CNA hours per resident per day <sup>1</sup>	2.3	6% Below	7% Below
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

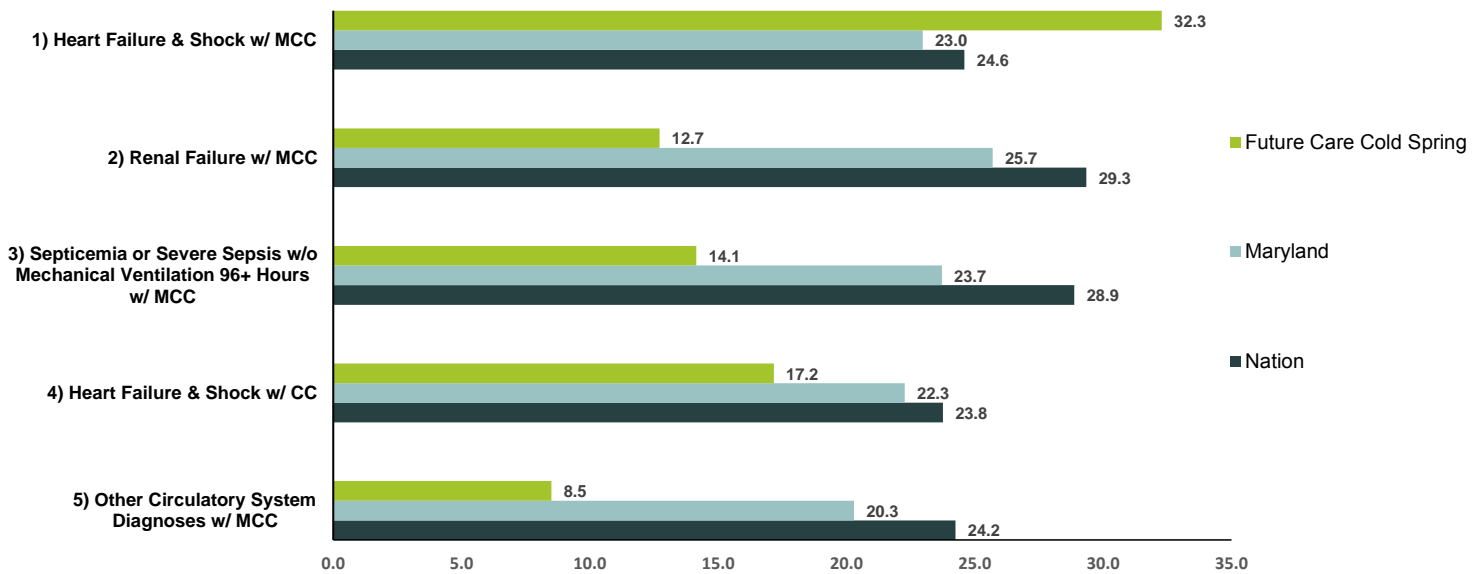
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Cold Spring	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	91.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Future Care Homewood**

Address: 2700 N. Charles St.  
Baltimore, MD  
21218

Phone Number: (410) 554-6300

Provider Number: 215249

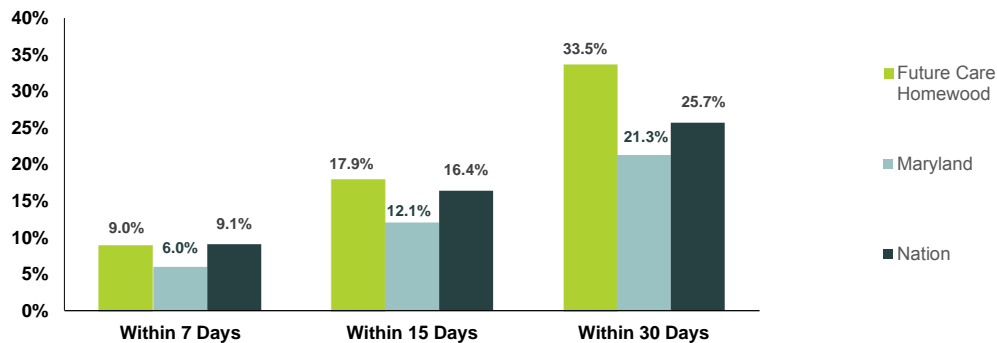


**Number of Beds:** 141  
Source: CMS Nursing Home Compare, data as of 4/2015

**Future Care Homewood ALOS:** 18.9

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Homewood	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

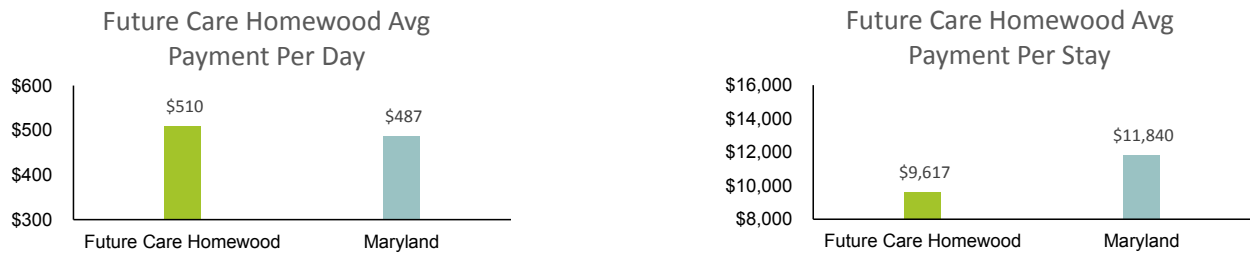
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Future Care Homewood	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	37% Above	54% Above
CNA hours per resident per day <sup>1</sup>	2.5	4% Above	3% Above
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

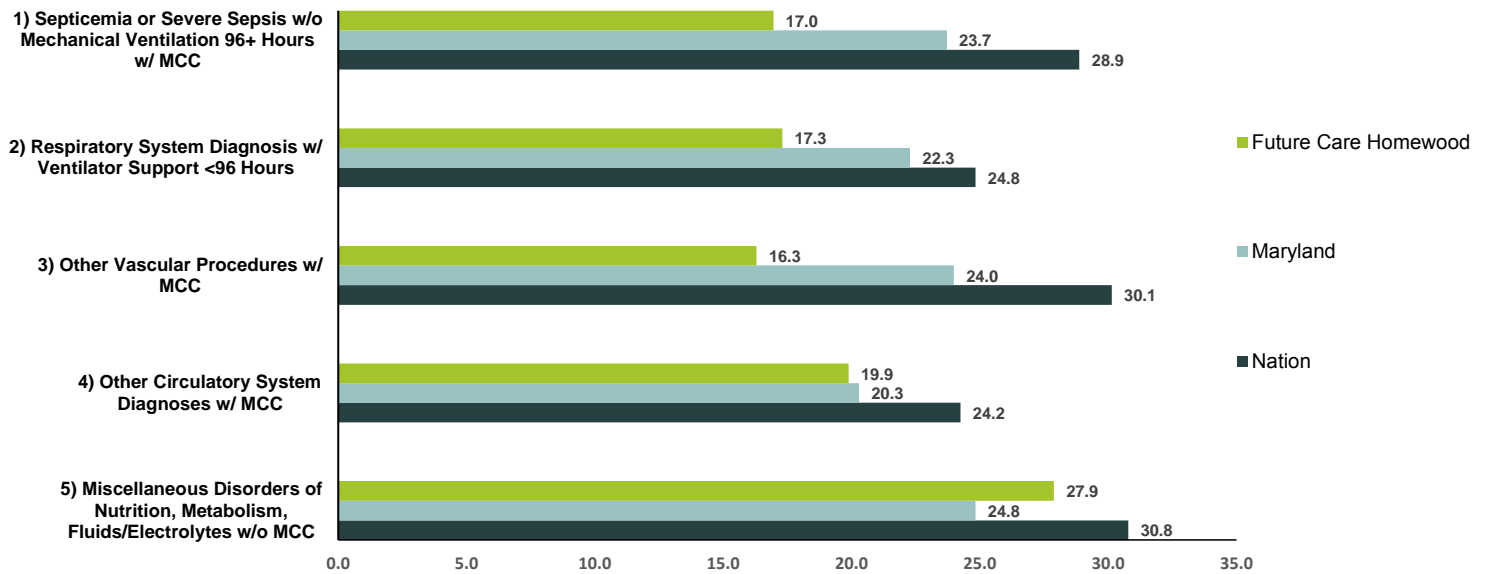
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Homewood	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	88.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Future Care Irvington**

Address: 22 South Athol Avenue  
Baltimore, MD  
21229

Phone Number: (410) 947-3052

Provider Number: 215219

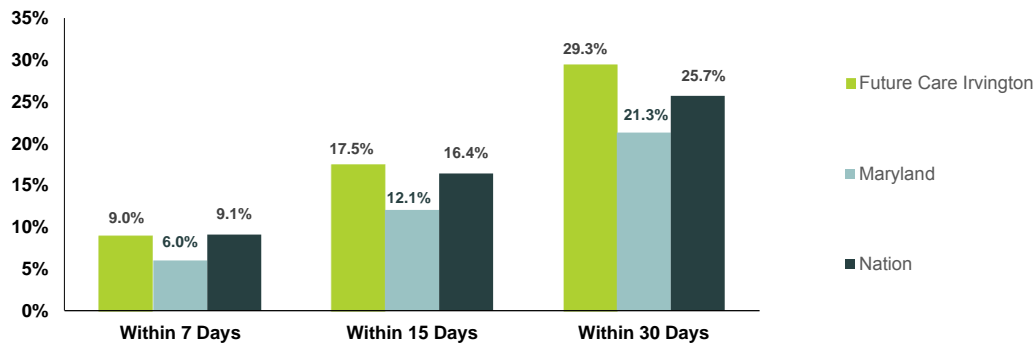


Number of Beds: 200  
Source: CMS Nursing Home Compare, data as of 4/2015

Future Care Irvington ALOS: 21.6

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Irvington	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

Source: MD Guide to Long Term Care, data as of 12/2014

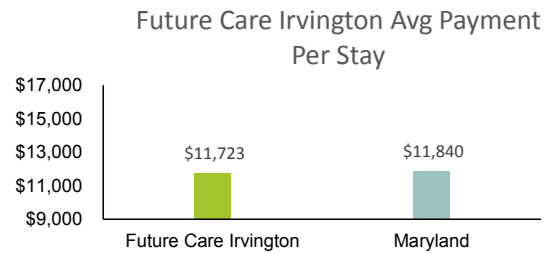
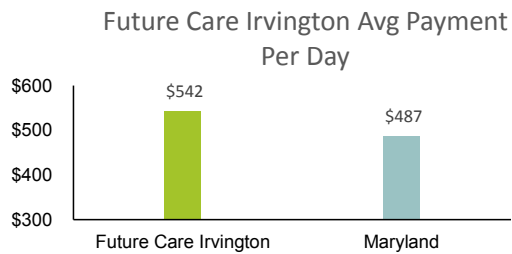
### Staffing Measures

	Future Care Irvington	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.5	62% Above	82% Above
CNA hours per resident per day <sup>1</sup>	2.9	18% Above	17% Above
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

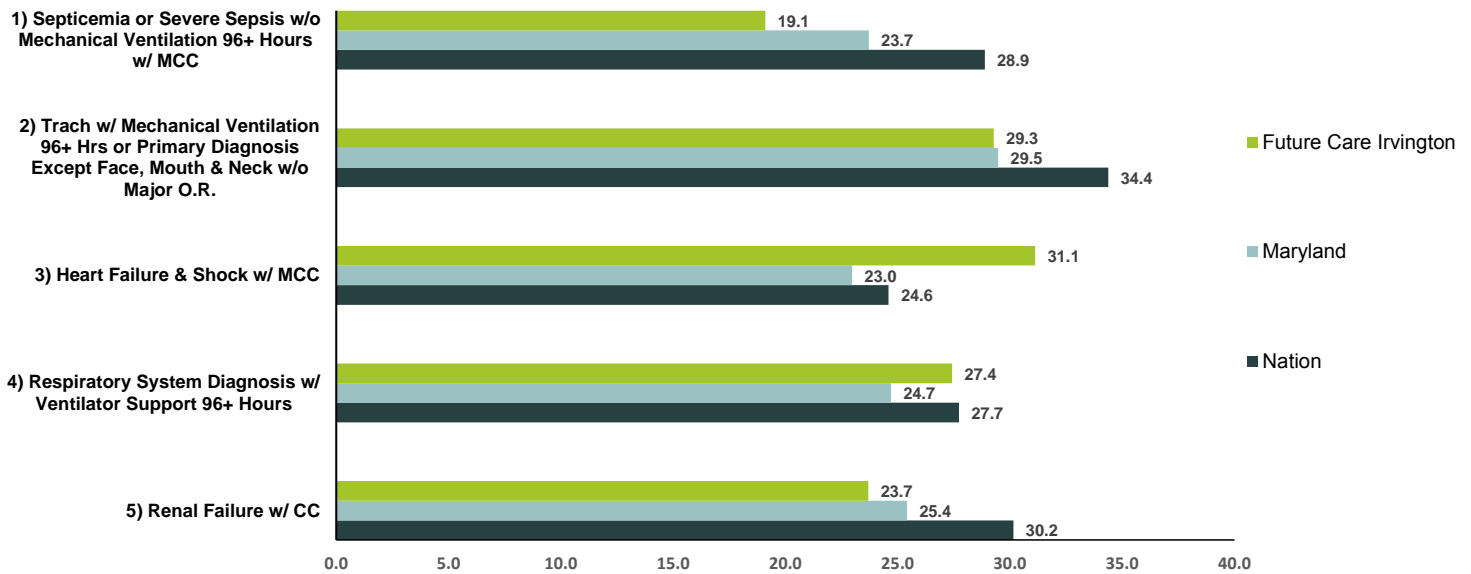


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Irvington	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	10.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	18.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.9%	18.2%	15.6%
Percent of residents who were physically restrained	1.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Future Care Sandtown-Winchester**

Address: 1000 N. Gilmore Street  
Baltimore, MD  
21217

Phone Number: (410) 669-2750  
Provider Number: 215271

Number of Beds: 148

Source: CMS Nursing Home Compare, data as of 4/2015

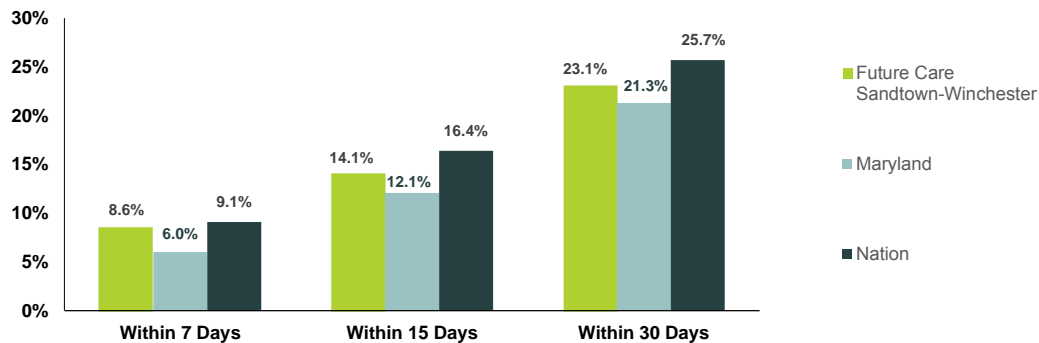
Future Care Sandtown-Winchester ALOS: 21.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Sandtown-Winchester	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

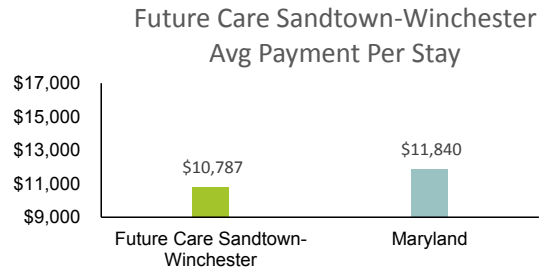
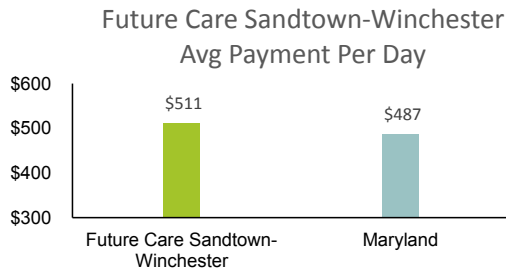
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Future Care Sandtown-Winchester	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	19% Below	10% Below
CNA hours per resident per day <sup>1</sup>	2.7	10% Above	8% Above
Percent of staff employed two years or more <sup>2</sup>	82%	37% Above	NA

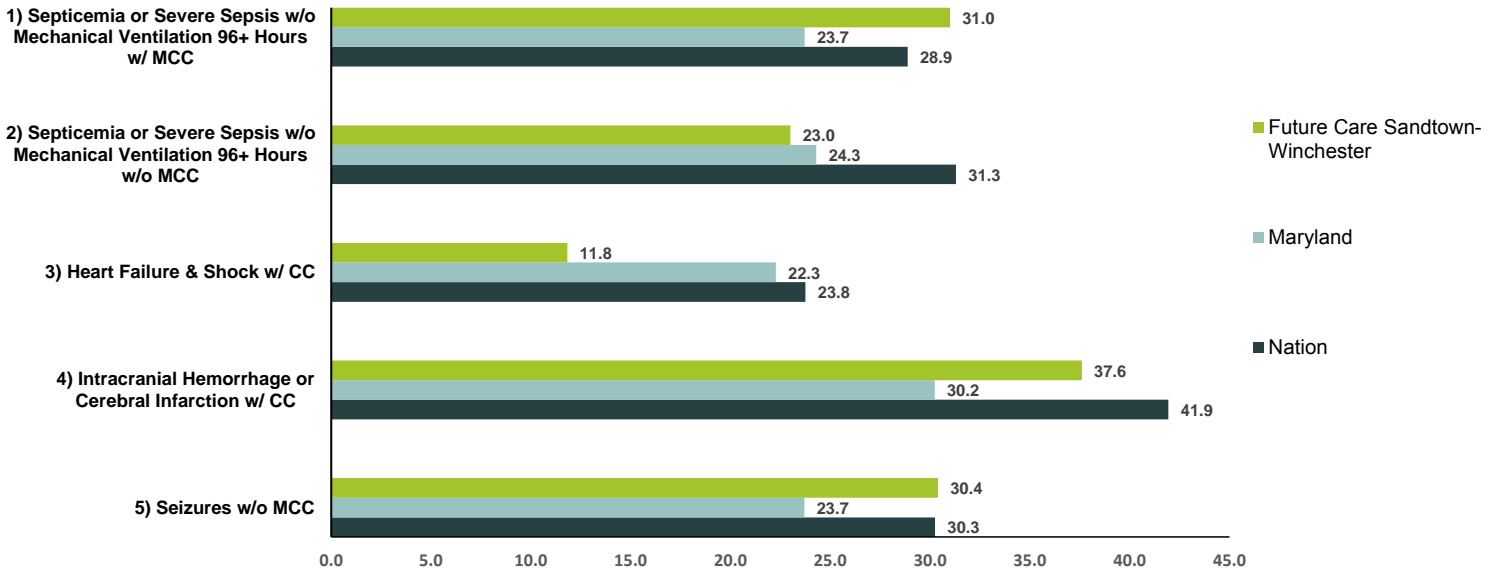
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Sandtown-Winchester	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Good Samaritan Nursing Ctr**

Address: 1601 E. Belvedere Avenue  
Baltimore, MD  
21239

Phone Number: (410) 532-5600  
Provider Number: 215241

Number of Beds: 146

Source: CMS Nursing Home Compare, data as of 4/2015

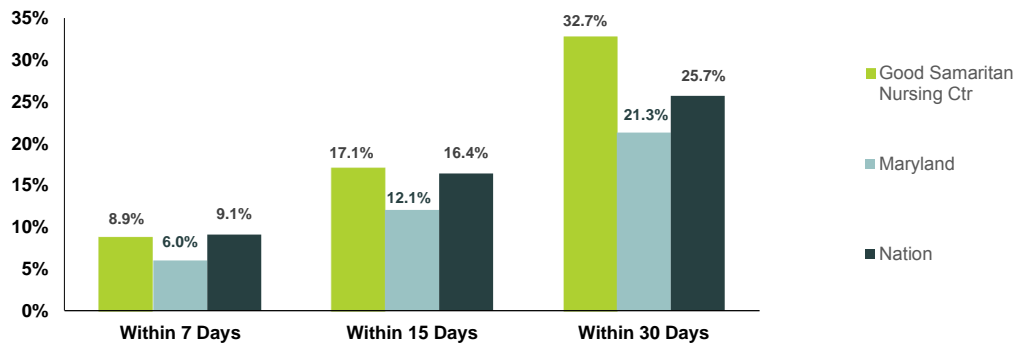
Good Samaritan Nursing Ctr ALOS: 18.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Good Samaritan Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

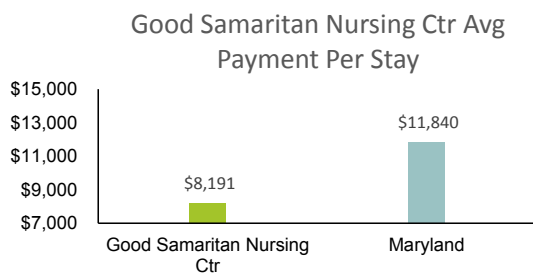
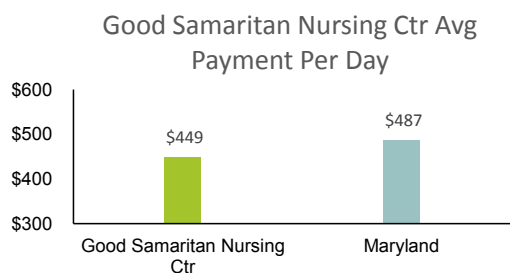
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Good Samaritan Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	6% Above	19% Above
CNA hours per resident per day <sup>1</sup>	2.6	9% Above	8% Above
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

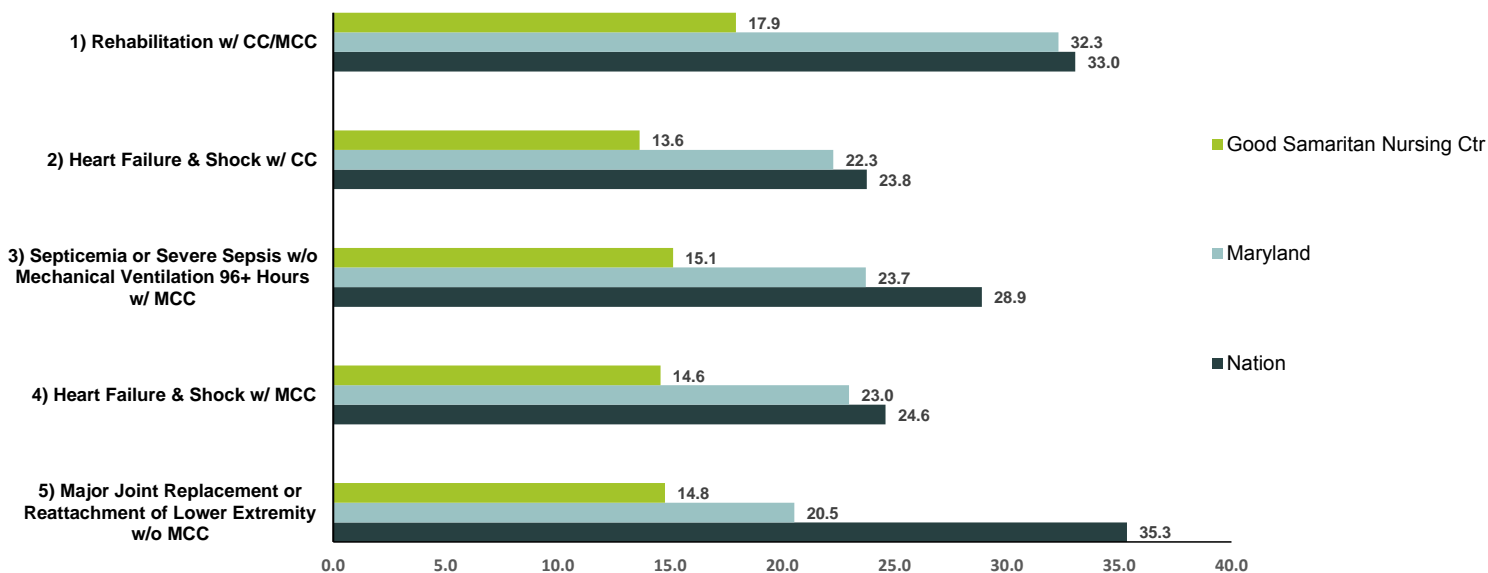
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Good Samaritan Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.8%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Homewood Ctr**

Address: 6000 Bellona Avenue  
Baltimore, MD  
21212

Phone Number: (410) 323-4223

Provider Number: 215074

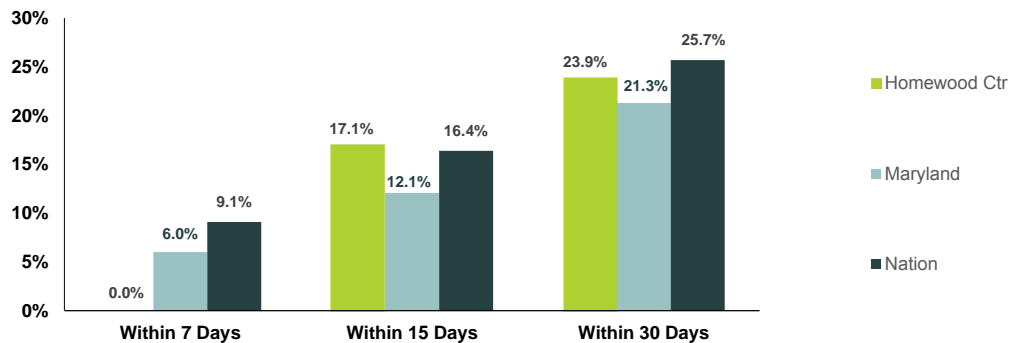


Number of Beds: 112  
Source: CMS Nursing Home Compare, data as of 4/2015

Homewood Ctr ALOS: 29.7

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Homewood Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

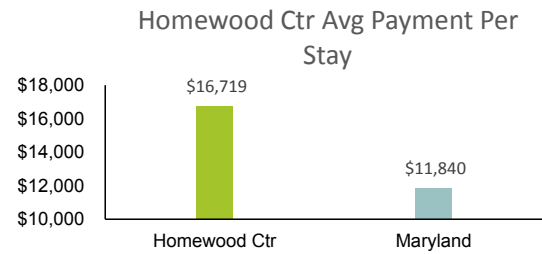
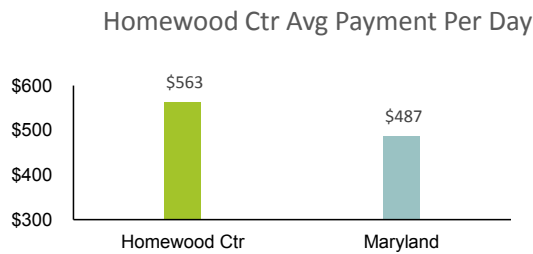
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Homewood Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	21% Below	11% Below
CNA hours per resident per day <sup>1</sup>	2.0	16% Below	17% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

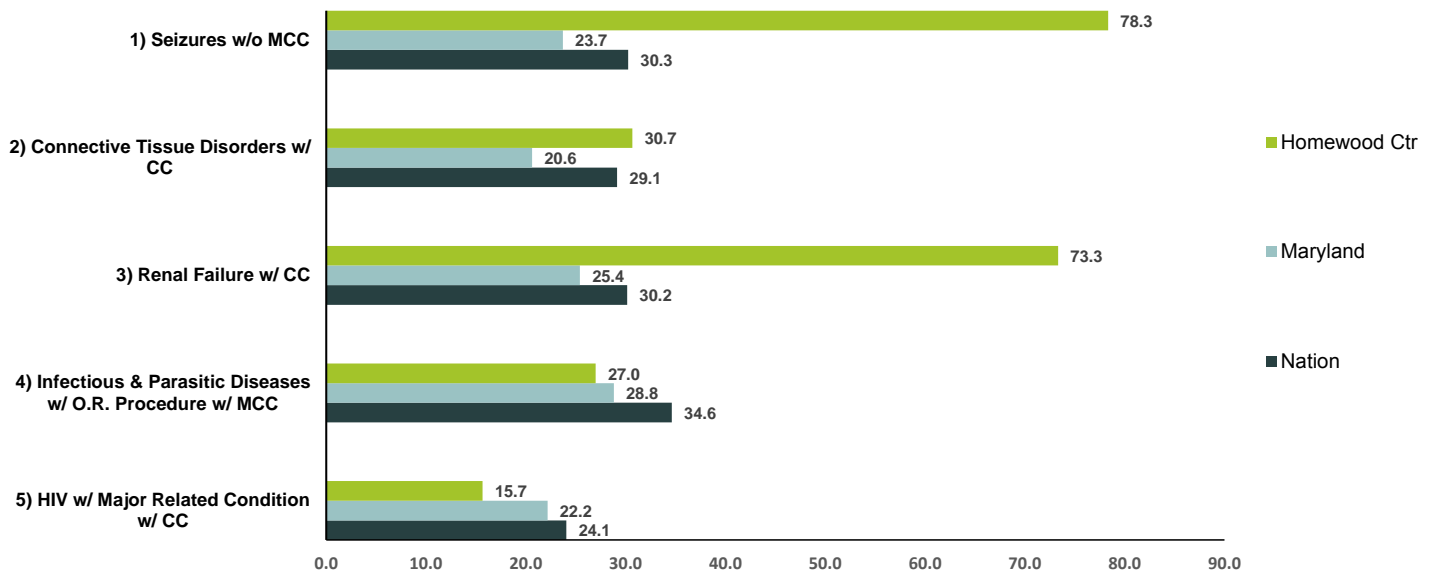
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Homewood Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	15.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	33.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	86.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Keswick Multi-Care Ctr**

Address: 700 West 40th Street  
Baltimore, MD  
21211

Phone Number: (410) 235-8860

Provider Number: 215037

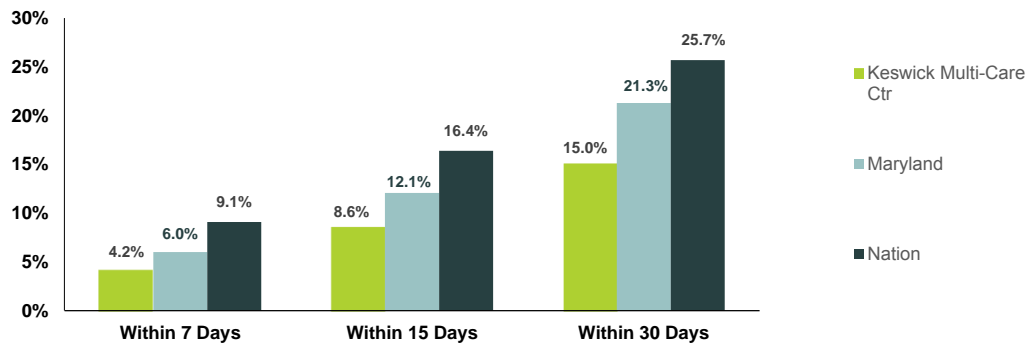


**Number of Beds:** 242  
Source: CMS Nursing Home Compare, data as of 4/2015

**Keswick Multi-Care Ctr ALOS:** 26.4

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Keswick Multi-Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

Source: MD Guide to Long Term Care, data as of 12/2014

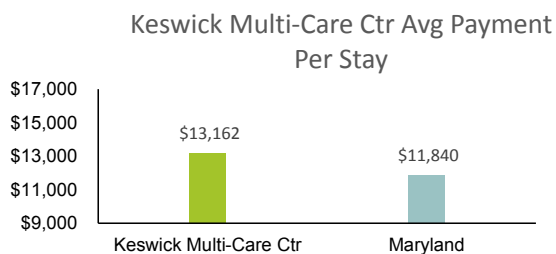
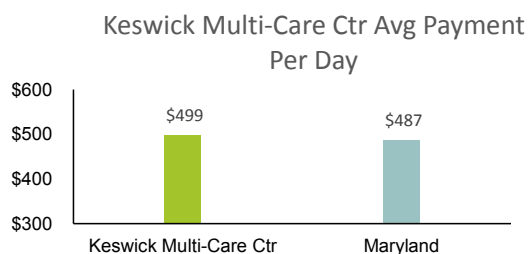
### Staffing Measures

	Keswick Multi-Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	15% Below	5% Below
CNA hours per resident per day <sup>1</sup>	2.7	11% Above	10% Above
Percent of staff employed two years or more <sup>2</sup>	65%	8% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

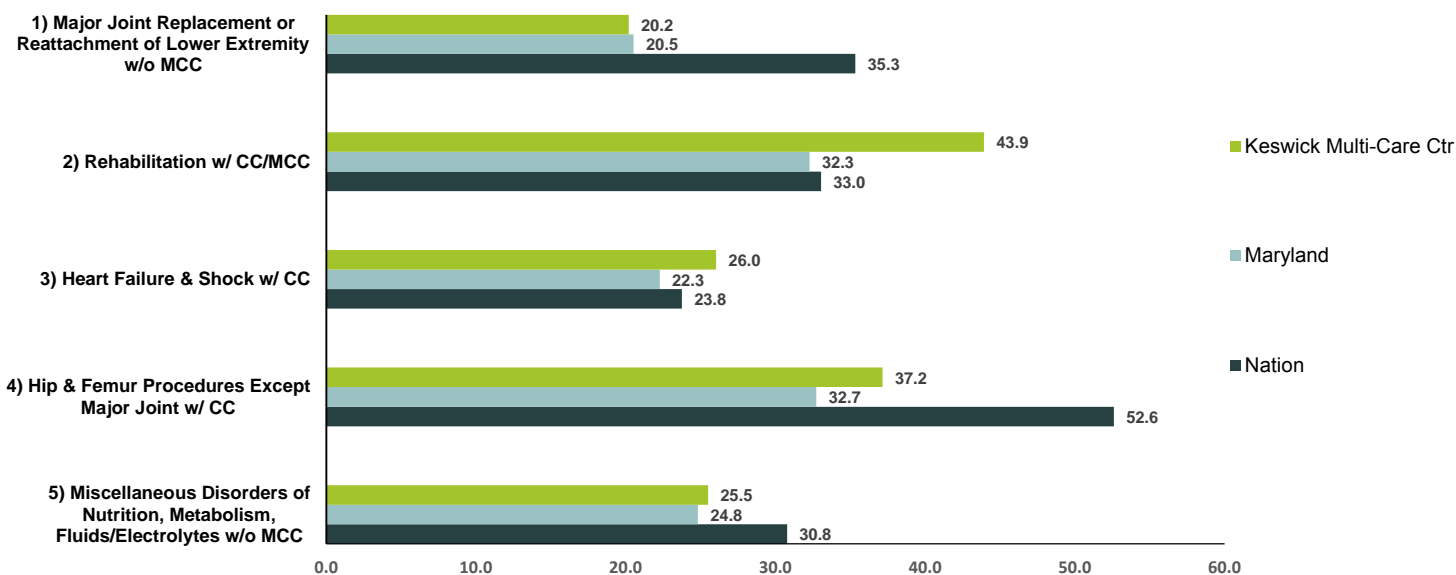


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Keswick Multi-Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	89.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Levindale Hebrew Geriatric Ctr & Hsp**

Address: 2434 W. Belvedere Avenue  
Baltimore, MD  
21215

Phone Number: (410) 466-8700  
Provider Number: 215033

Number of Beds: 201

Source: CMS Nursing Home Compare, data as of 4/2015

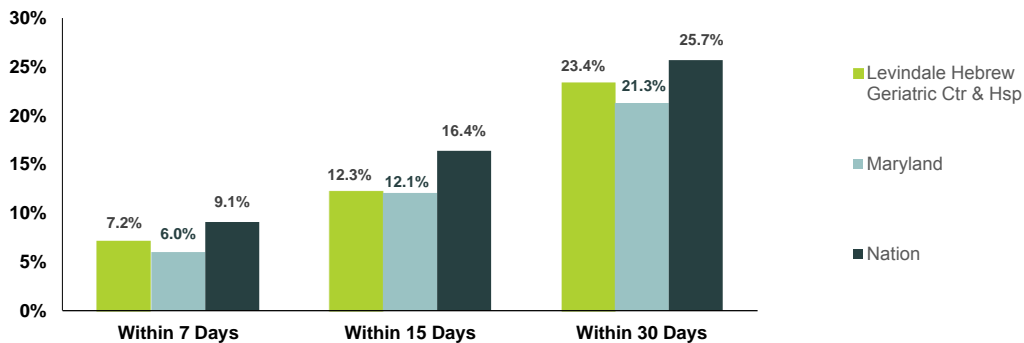
Levindale Hebrew Geriatric Ctr & Hsp ALOS: 25.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Levindale Hebrew Geriatric Ctr & Hsp	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

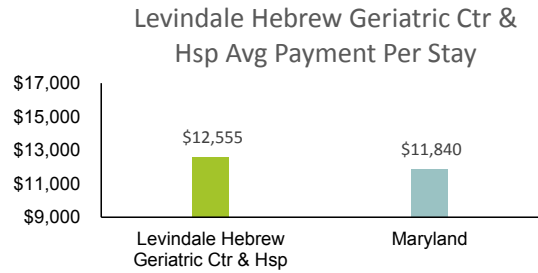
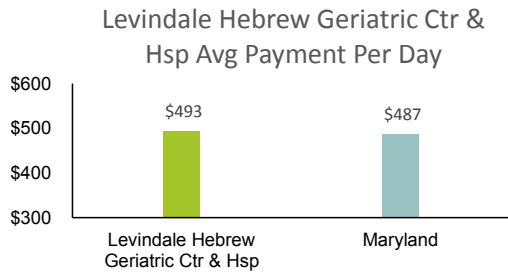
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Levindale Hebrew Geriatric Ctr & Hsp	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	9% Above	22% Above
CNA hours per resident per day <sup>1</sup>	3.1	29% Above	28% Above
Percent of staff employed two years or more <sup>2</sup>	34%	43% Below	NA

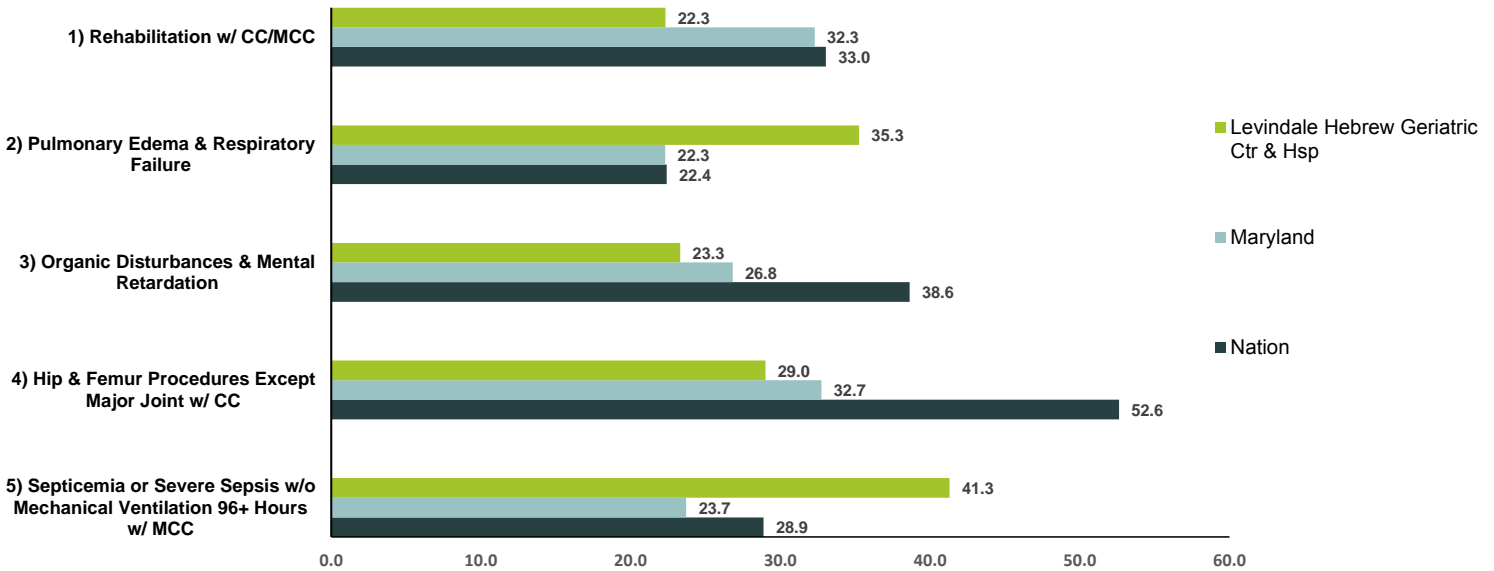
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Levindale Hebrew Geriatric Ctr & Hsp	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	7.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.9%	18.2%	15.6%
Percent of residents who were physically restrained	2.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Lochearn Nursing Home**

Address: 4800 Seton Drive  
Baltimore, MD  
21215

Phone Number: (410) 358-3410

Provider Number: 215207

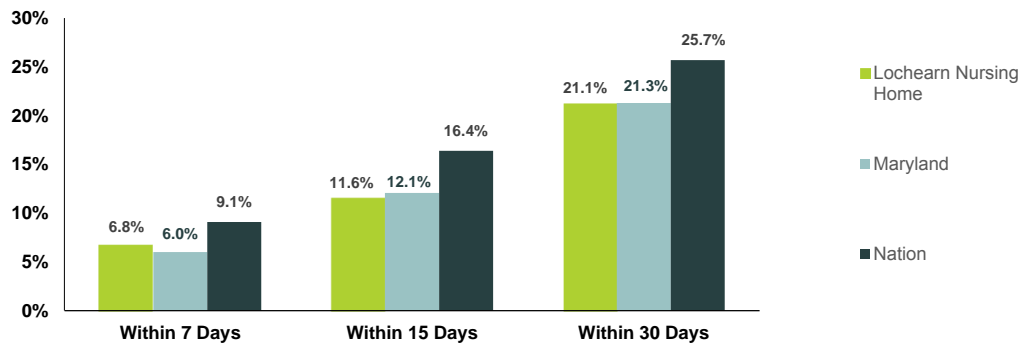


Number of Beds: 200  
Source: CMS Nursing Home Compare, data as of 4/2015

Lochearn Nursing Home ALOS: 19.4

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lochearn Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

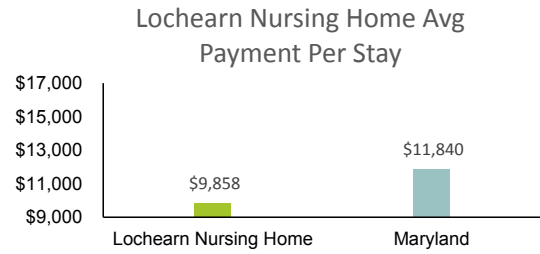
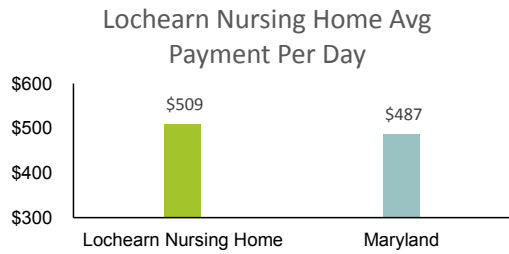
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lochearn Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	2% Below	9% Above
CNA hours per resident per day <sup>1</sup>	2.5	4% Above	2% Above
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

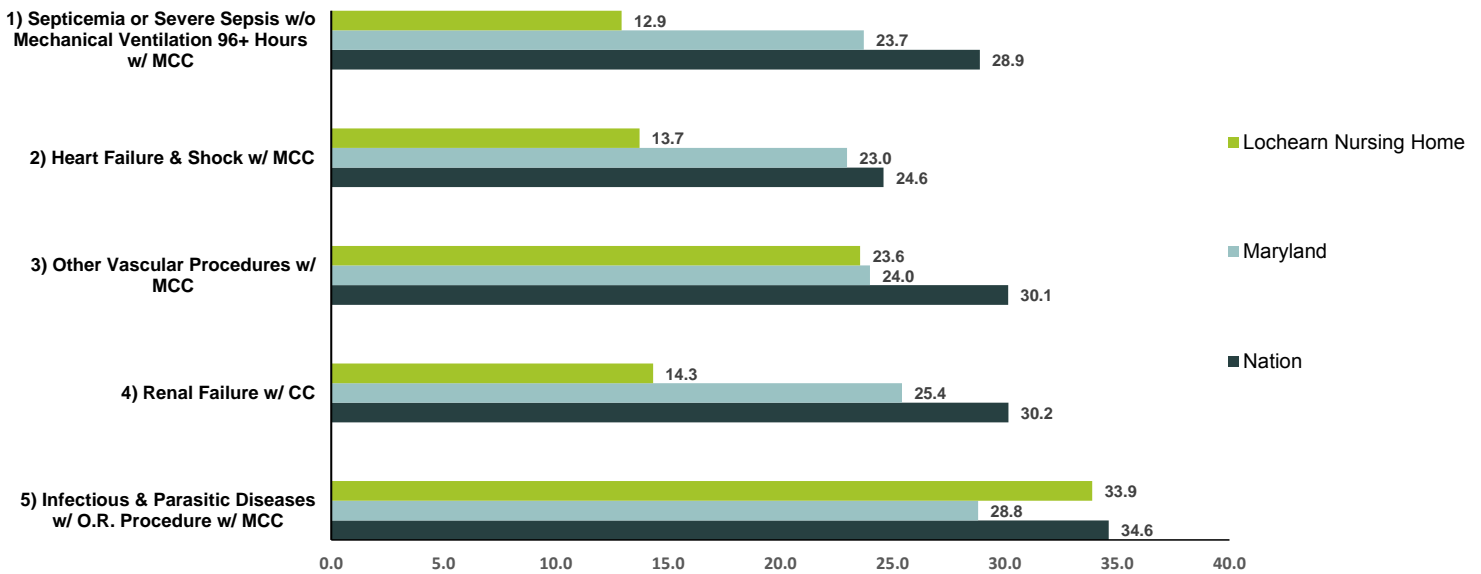
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lochearn Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Long Green Ctr**

Address: 115 East Melrose Avenue  
Baltimore, MD  
21212

Phone Number: (410) 435-9073

Provider Number: 215031

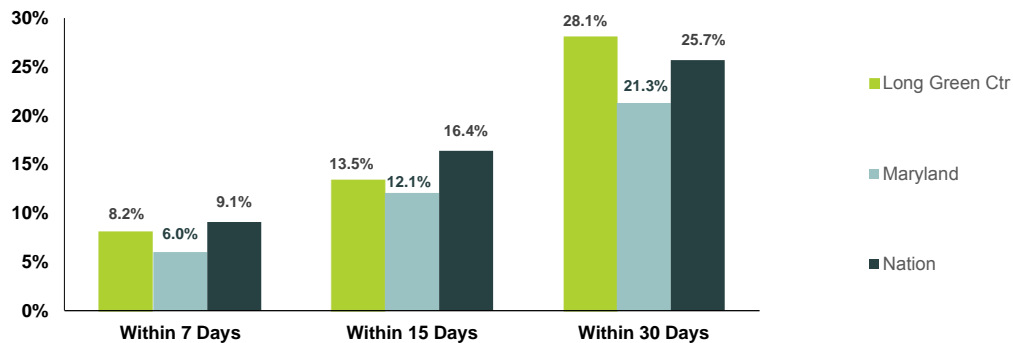


**Number of Beds:** 134  
Source: CMS Nursing Home Compare, data as of 4/2015

**Long Green Ctr ALOS:** 27.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Long Green Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

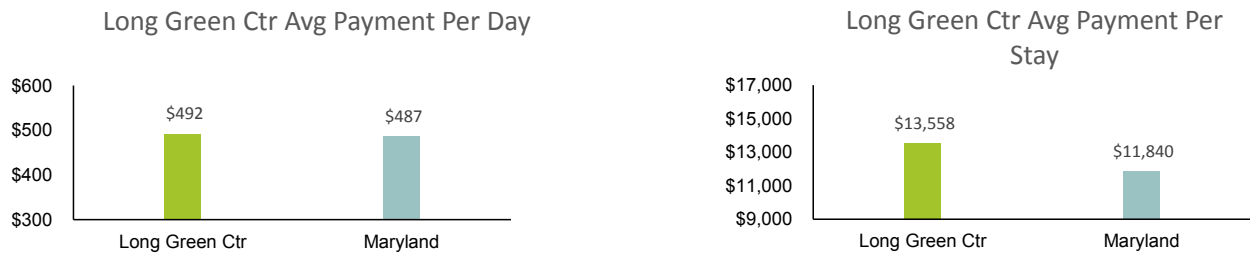
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Long Green Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	20% Below	10% Below
CNA hours per resident per day <sup>1</sup>	2.3	4% Below	6% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

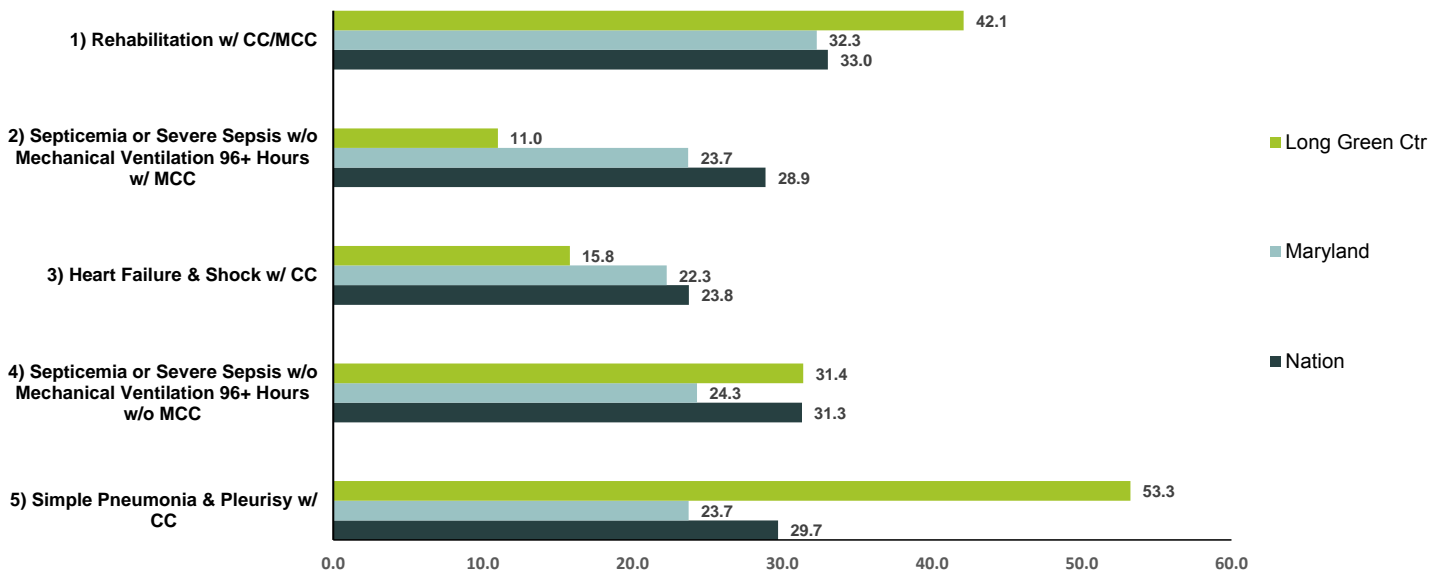
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Long Green Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	14.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	44.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	75.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **ManorCare - Roland Park**

Address: 4669 Falls Road  
Baltimore, MD  
21209

Phone Number: (410) 662-8606

Provider Number: 215301

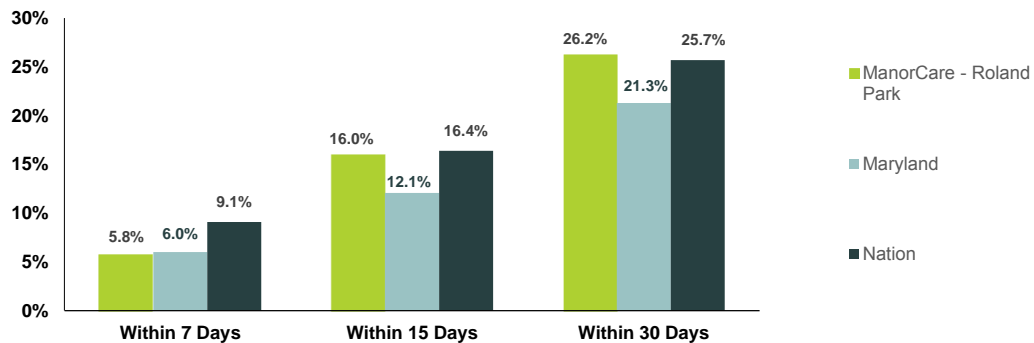


Number of Beds: 120  
Source: CMS Nursing Home Compare, data as of 4/2015

ManorCare - Roland Park ALOS: 28.1

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Roland Park	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

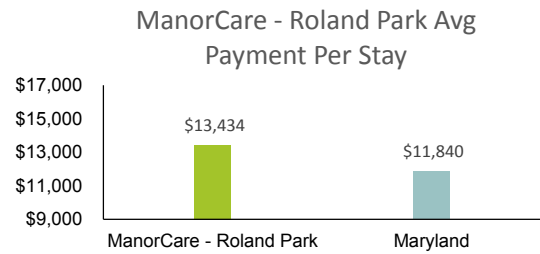
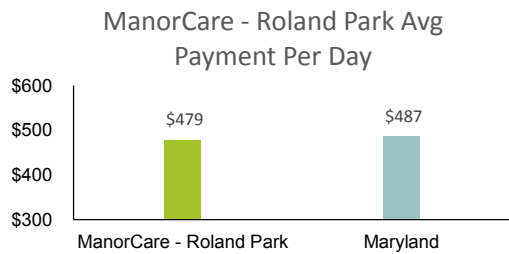
### Staffing Measures

	ManorCare - Roland Park	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	1% Above	13% Above
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

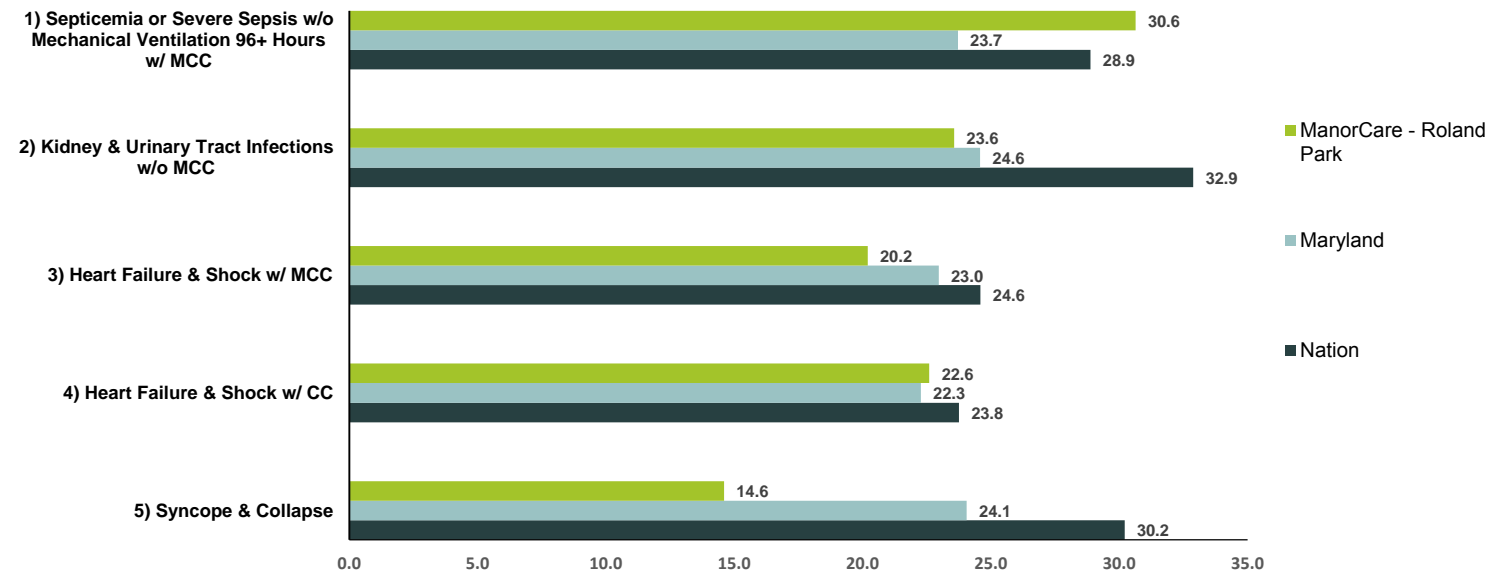


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Roland Park	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	86.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Maryland Baptist Aged Home**

Address: 2801 Rayner Avenue  
Baltimore, MD  
21216

Phone Number: (410) 945-7650  
Provider Number: 215360

Number of Beds: 29

Source: CMS Nursing Home Compare, data as of 4/2015

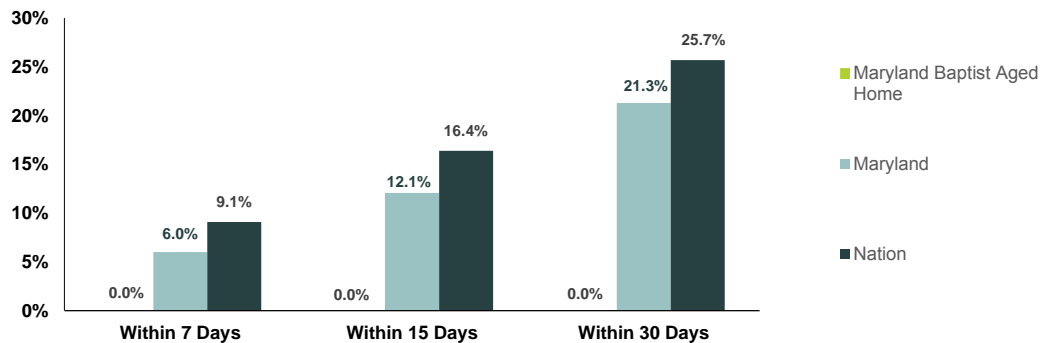
Maryland Baptist Aged Home ALOS: 36.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Maryland Baptist Aged Home	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	No	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

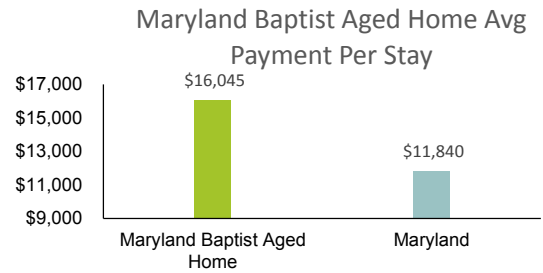
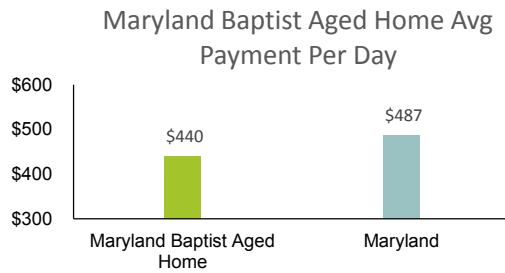
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Maryland Baptist Aged Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	The Same	12% Above
CNA hours per resident per day <sup>1</sup>	2.2	8% Below	9% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

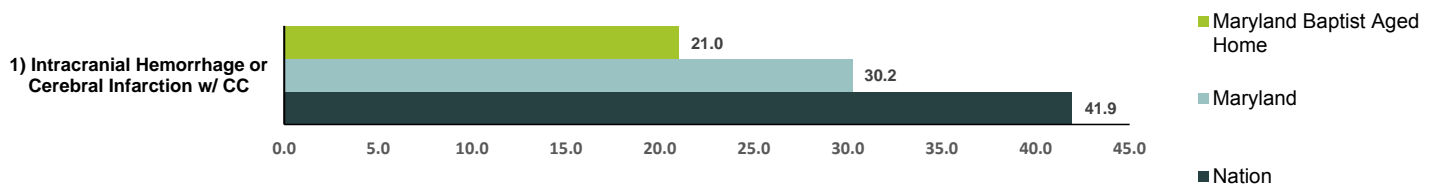
## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization

Limited Data Available



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Maryland Baptist Aged Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.6%	3.2%
Percent of residents with a urinary tract infection	0.0%	5.0%	5.7%
Percent of who self report moderate to severe pain	0.0%	5.0%	7.6%
Percent of high risk residents with pressure ulcers	0.0%	6.8%	6.0%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.1%	18.3%	15.6%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	75.0%	94.6%	94.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	69.4%	94.1%	94.1%

Source: CMS Nursing Home Compare, data collected 1/2014 through 9/2014

County Name: **Baltimore City**

Facility: **Northwest Nursing & Rehab Ctr**

Address: 4601 Pall Mall Road  
Baltimore, MD  
21215

Phone Number: (410) 664-5551  
Provider Number: 215346

Number of Beds: 91

Source: CMS Nursing Home Compare, data as of 4/2015

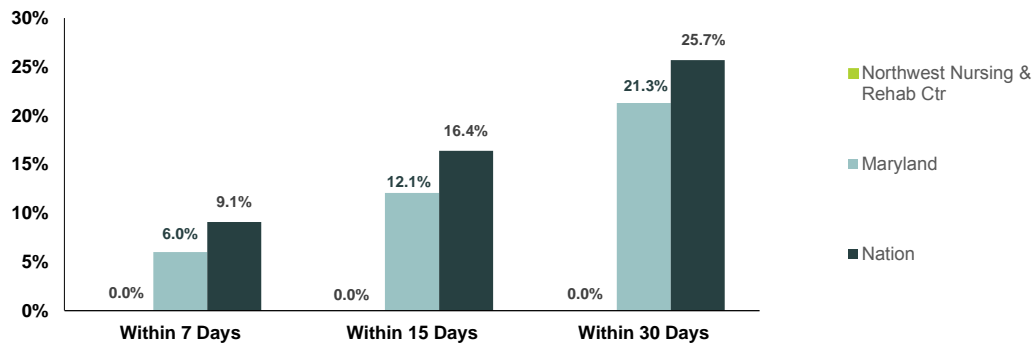
Northwest Nursing & Rehab Ctr ALOS: 31.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Northwest Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

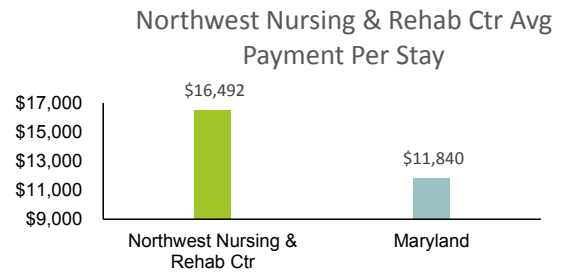
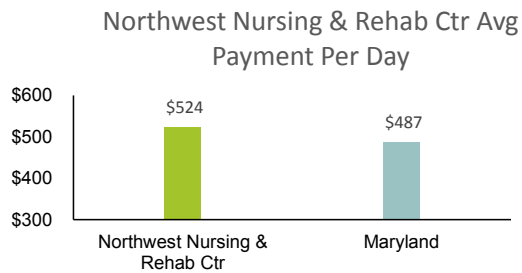
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Northwest Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.2	74% Below	71% Below
CNA hours per resident per day <sup>1</sup>	1.7	28% Below	29% Below
Percent of staff employed two years or more <sup>2</sup>	59%	2% Below	NA

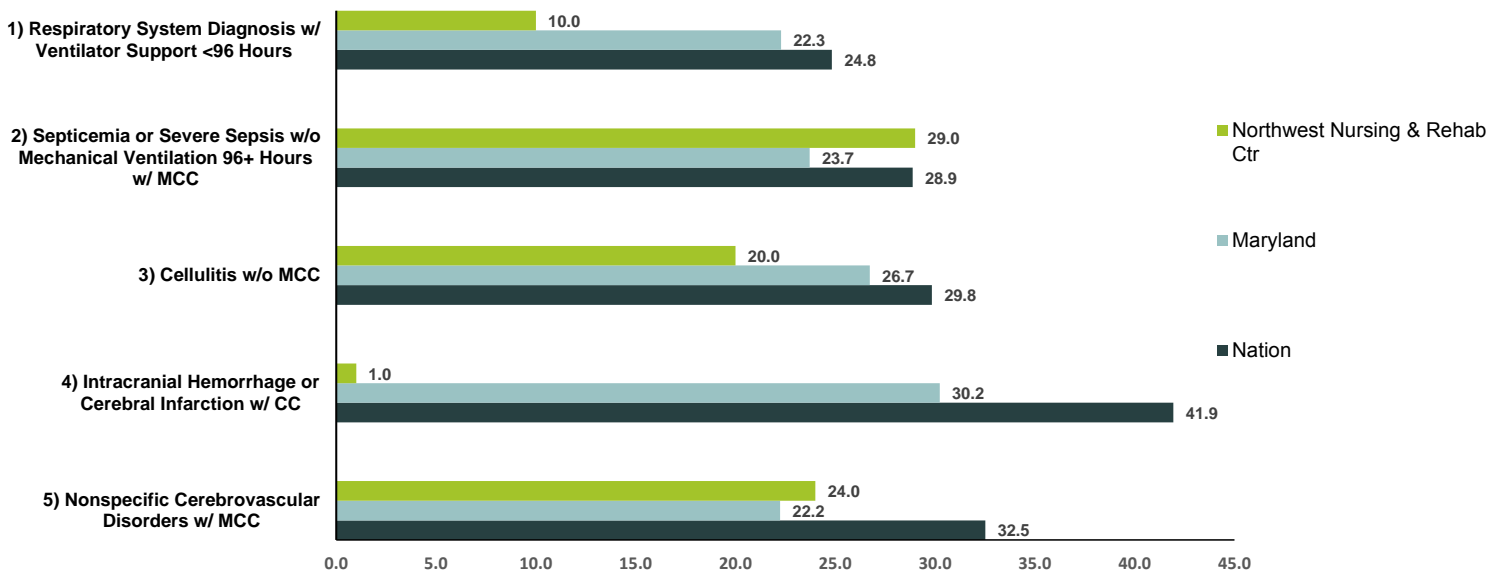
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Northwest Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	20.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Overlea Health & Rehab Ctr**

Address: 6116 Belair Road  
Baltimore, MD  
21206

Phone Number: (410) 426-1424  
Provider Number: 215209

Number of Beds: 160

Source: CMS Nursing Home Compare, data as of 4/2015

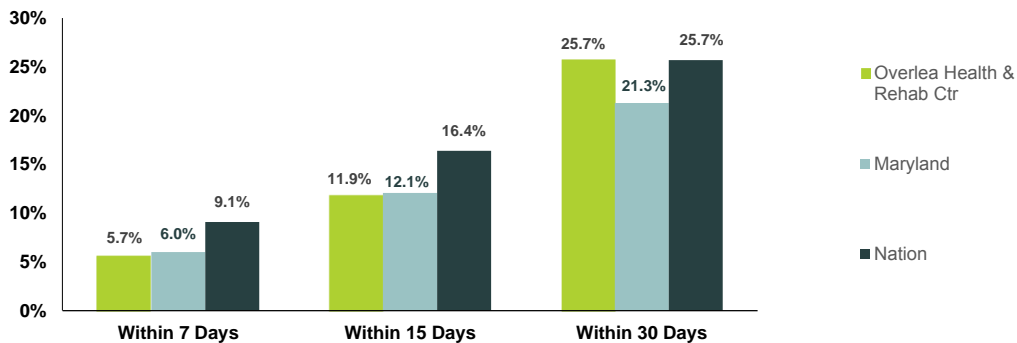
Overlea Health & Rehab Ctr ALOS: 23.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Overlea Health & Rehab Ctr	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

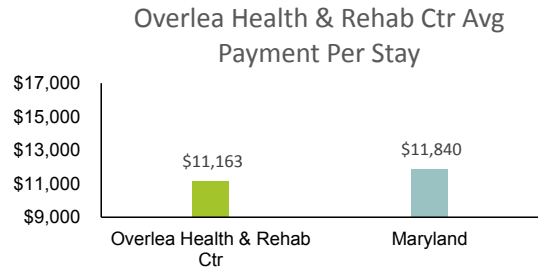
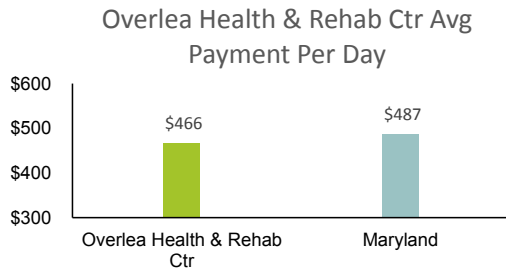
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Overlea Health & Rehab Ctr		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	5% Above	17% Above
CNA hours per resident per day <sup>1</sup>	2.4	2% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	43%	28% Below	NA

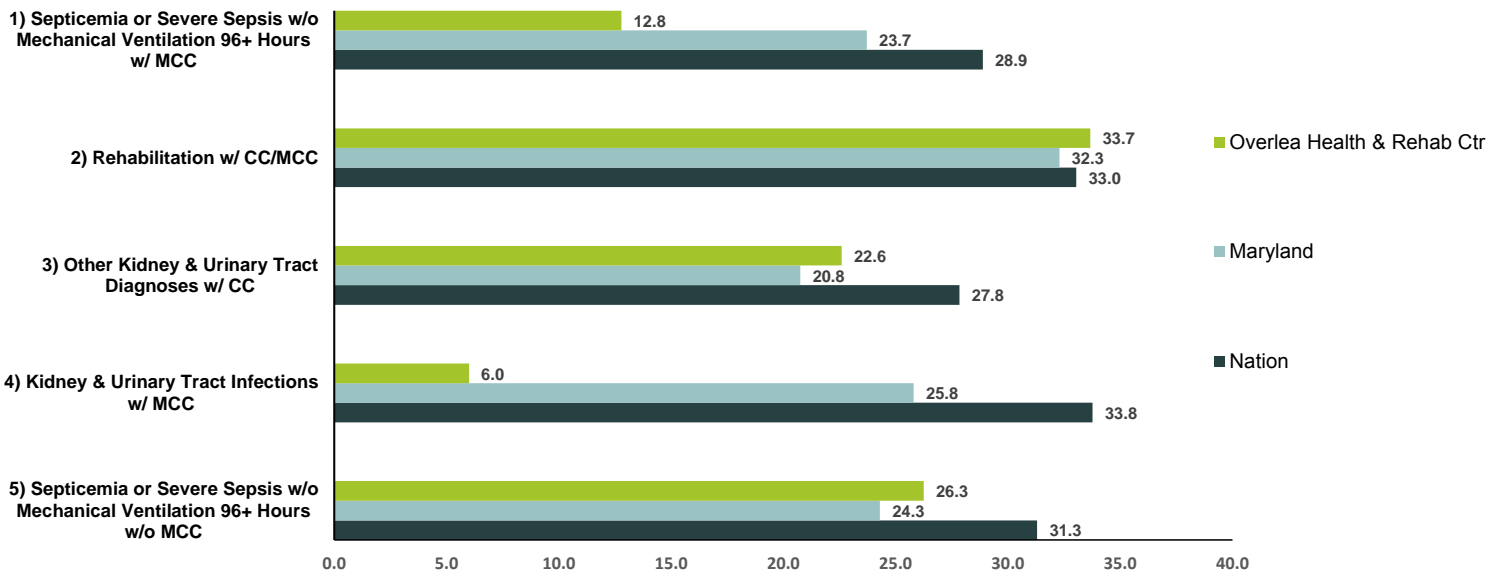
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Overlea Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	15.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	67.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	80.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Roland Park Place**

Address: 830 W 40 Street  
Baltimore, MD  
21211

Phone Number: (410) 243-5800

Provider Number: 215154

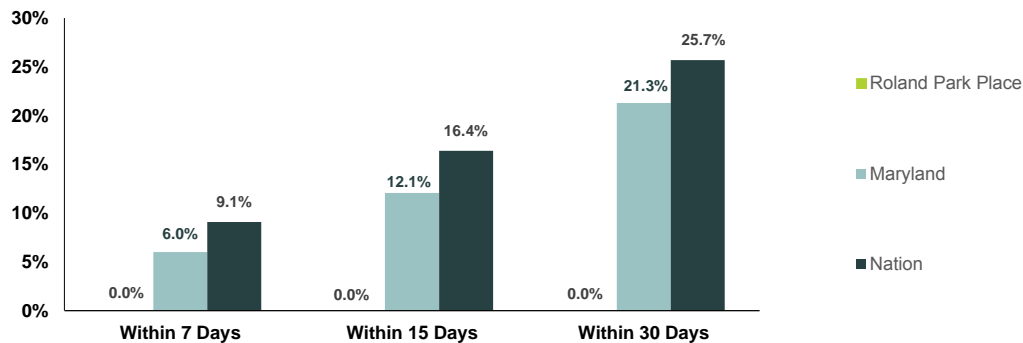


Number of Beds: 71  
Source: CMS Nursing Home Compare, data as of 4/2015

Roland Park Place ALOS: 20.2

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Roland Park Place	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

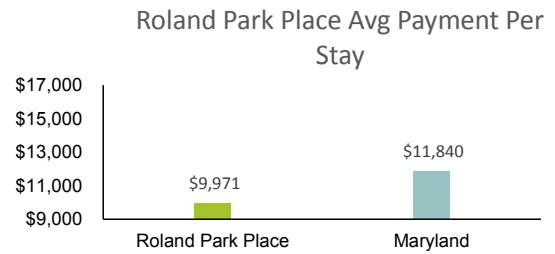
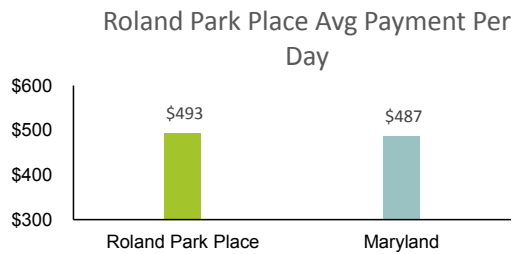
### Staffing Measures

	Roland Park Place	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	4% Below	7% Above
CNA hours per resident per day <sup>1</sup>	3.4	40% Above	38% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

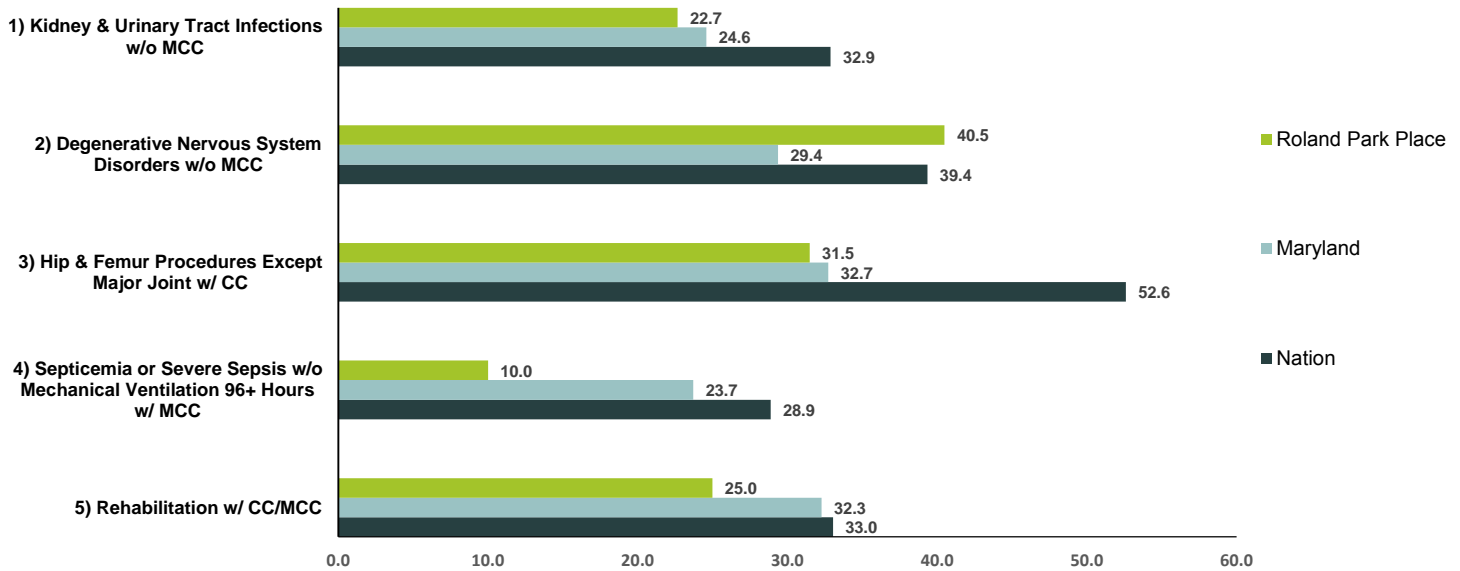


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Roland Park Place	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	23.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	93.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **St. Elizabeth Rehab & Nursing Ctr**

Address: 3320 Benson Avenue  
Baltimore, MD  
21227

Phone Number: (410) 644-7100  
Provider Number: 215044

Number of Beds: 162

Source: CMS Nursing Home Compare, data as of 4/2015

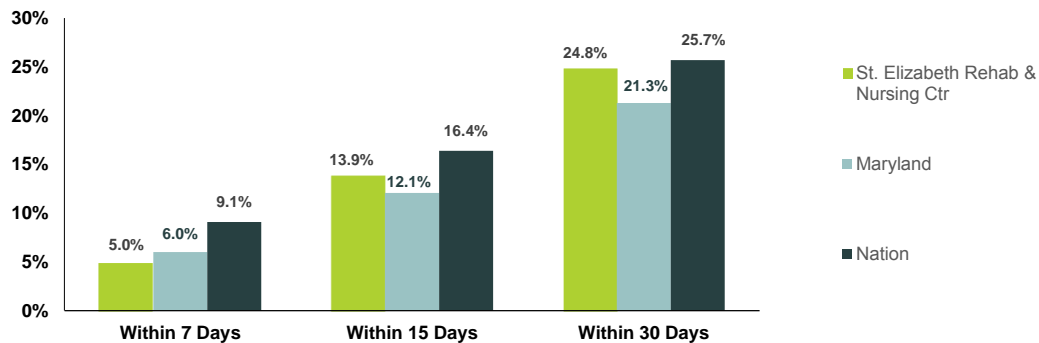
St. Elizabeth Rehab & Nursing Ctr ALOS: 27.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	St. Elizabeth Rehab & Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

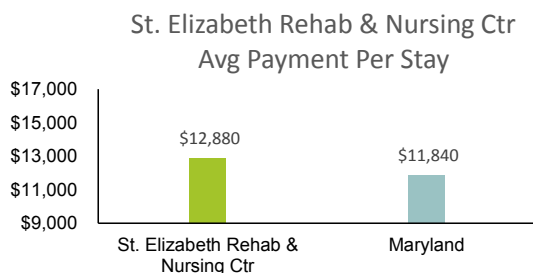
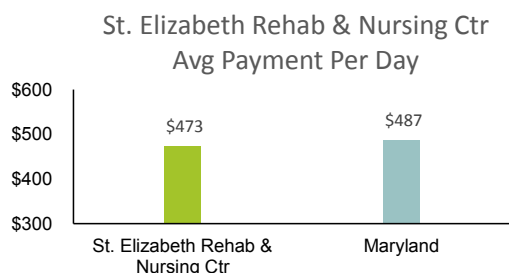
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	St. Elizabeth Rehab & Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	47% Below	41% Below
CNA hours per resident per day <sup>1</sup>	2.8	14% Above	13% Above
Percent of staff employed two years or more <sup>2</sup>	43%	28% Below	NA

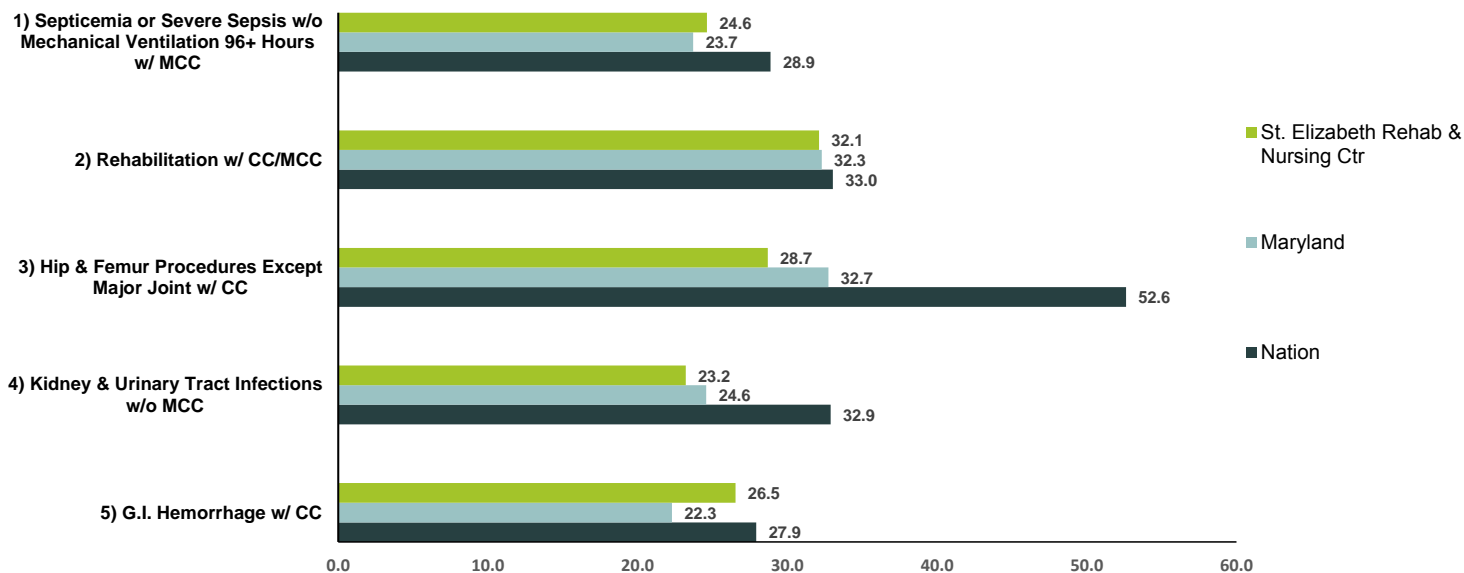
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	St. Elizabeth Rehab & Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.0%	18.2%	15.6%
Percent of residents who were physically restrained	2.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **The Green House at Stadium Place**

Address: 1010 East 33rd Street  
Baltimore, MD  
21218

Phone Number: (410) 646-6580  
Provider Number: 215356

Number of Beds: 49

Source: CMS Nursing Home Compare, data as of 4/2015

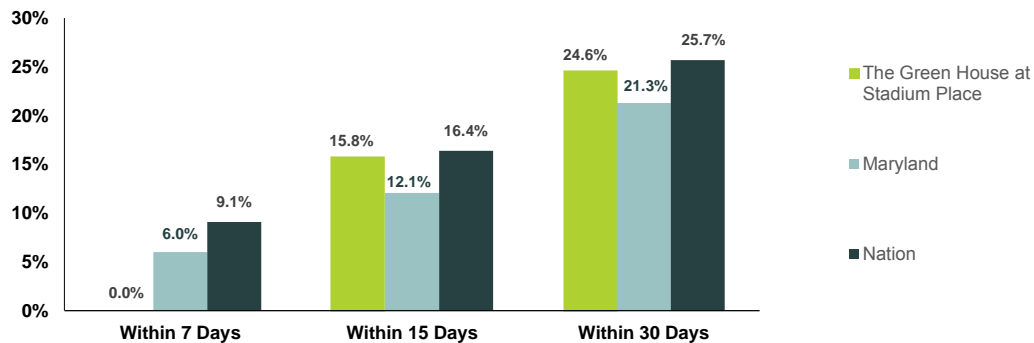
The Green House at Stadium Place ALOS: 25.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	The Green House at Stadium Place	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

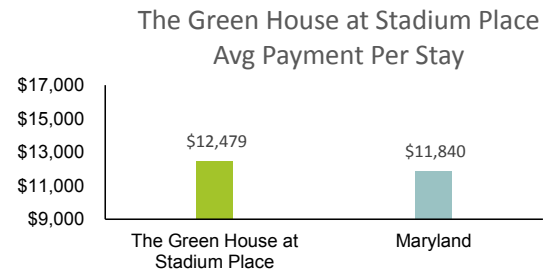
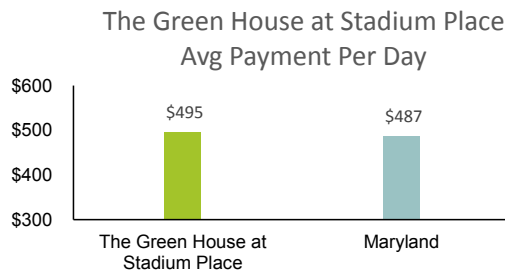
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	The Green House at Stadium Place	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	19% Below	9% Below
CNA hours per resident per day <sup>1</sup>	4.8	99% Above	96% Above
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

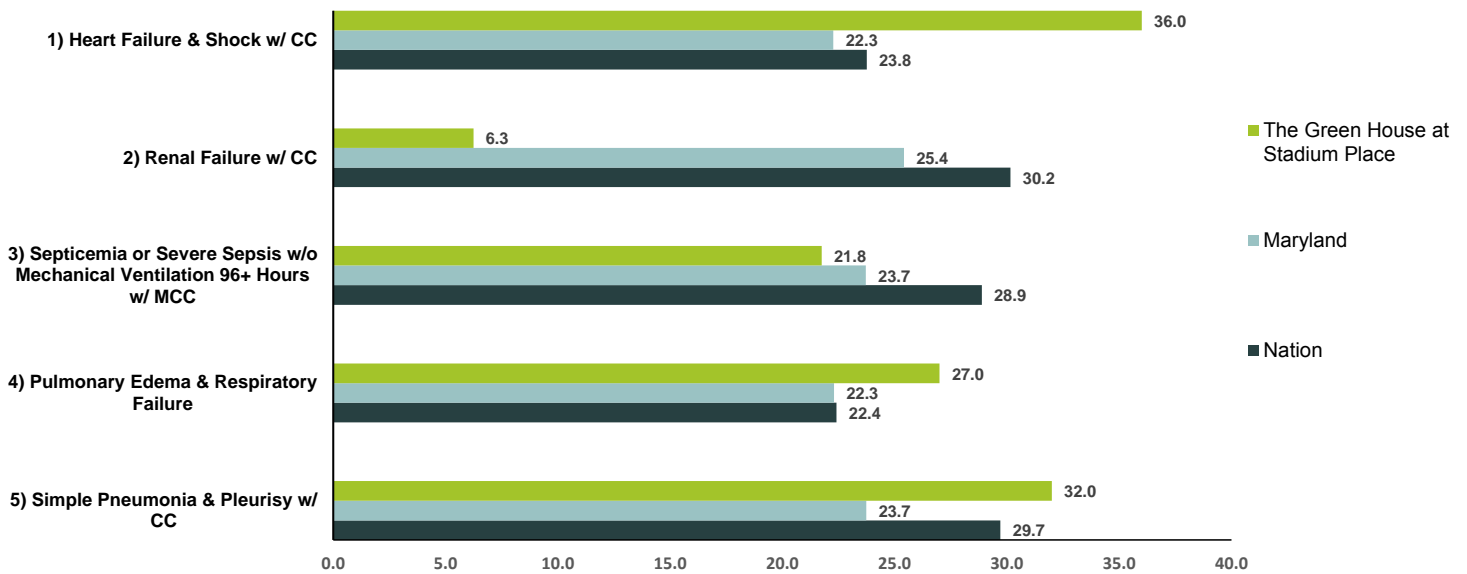
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	The Green House at Stadium Place	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	14.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	90.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Transitional Care at Good Samaritan**

Address: 5601 Loch Raven Boulevard  
Baltimore, MD  
21239

Phone Number: (443) 444-4070  
Provider Number: 215280

Number of Beds: 30

Source: CMS Nursing Home Compare, data as of 4/2015

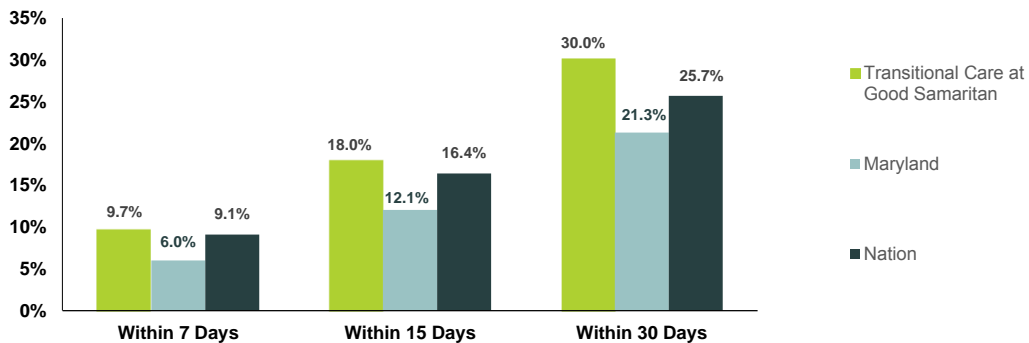
Transitional Care at Good Samaritan ALOS: 14.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Transitional Care at Good Samaritan	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

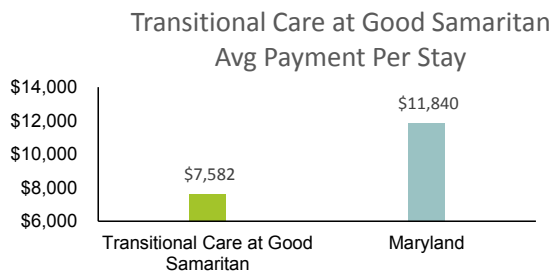
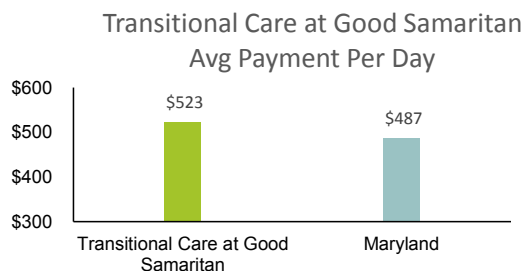
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Transitional Care at Good Samaritan	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	3.2	238% Above	278% Above
CNA hours per resident per day <sup>1</sup>	2.7	12% Above	11% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

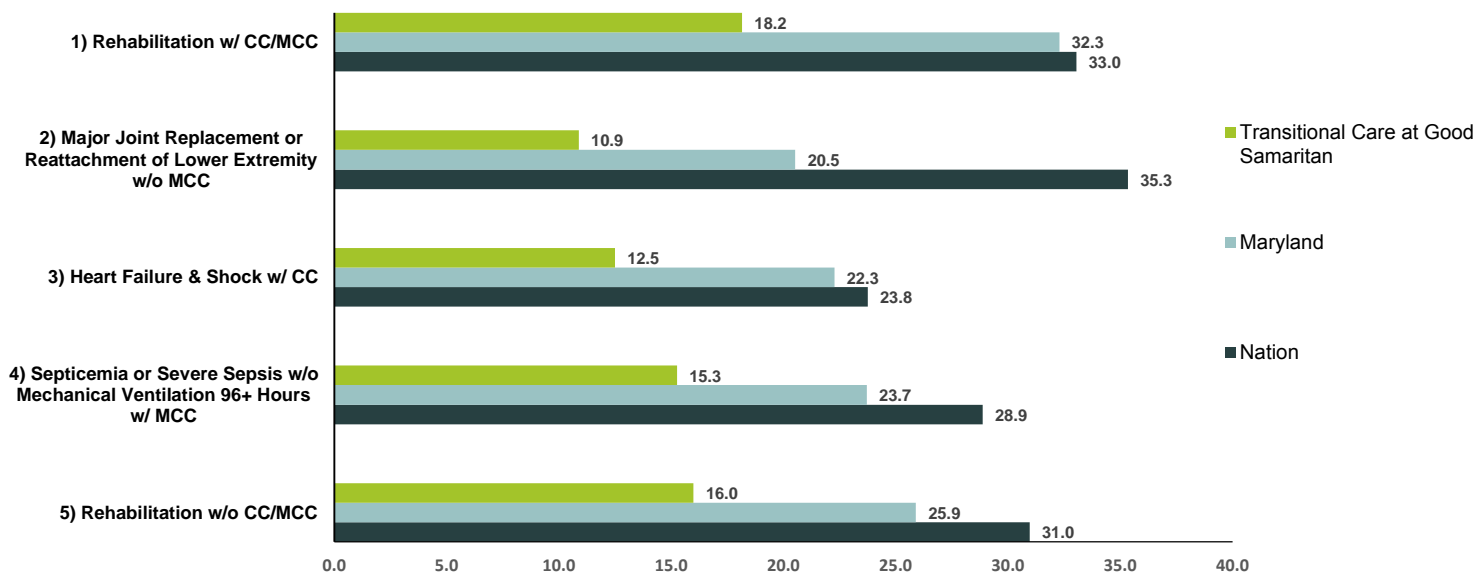
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Transitional Care at Good Samaritan	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Transitional Care Services at Mercy Medical Ctr**

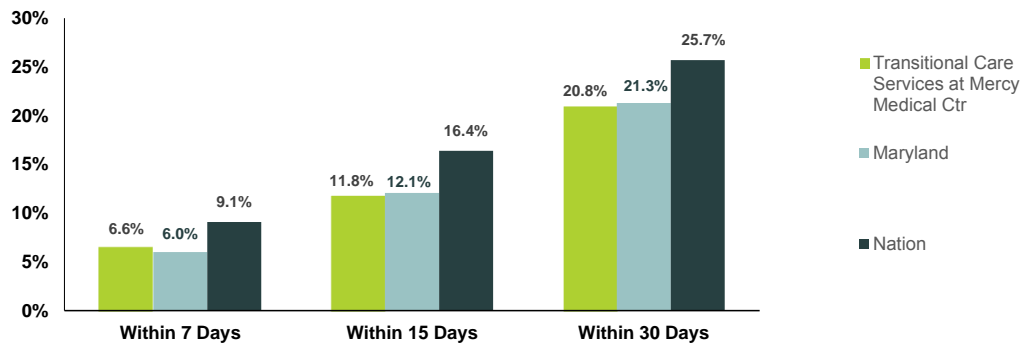
Address: 301 St. Paul Place  
Baltimore, MD  
21202

Phone Number: (410) 332-9287  
Provider Number: 215283

Number of Beds: 5  
Source: CMS Nursing Home Compare, data as of 4/2015  
Transitional Care Services at Mercy Medical Ctr ALOS: 35  
Maryland Average ALOS: 10.6  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
24.3



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Transitional Care Services at Mercy Medical Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

Source: MD Guide to Long Term Care, data as of 12/2014

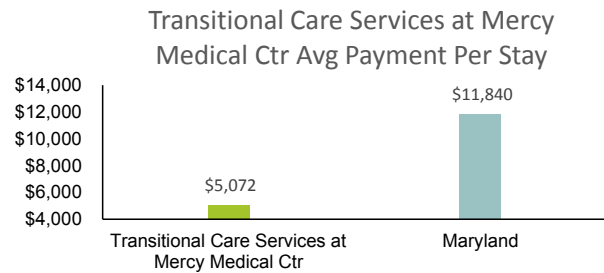
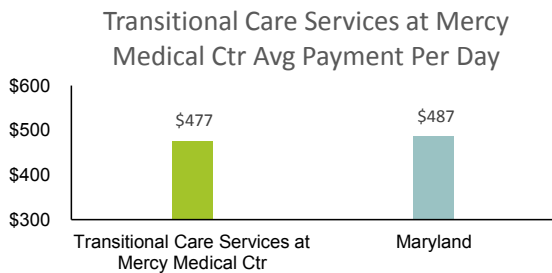
### Staffing Measures

	Transitional Care Services at Mercy Medical Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	2.7	190% Above	225% Above
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	11% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

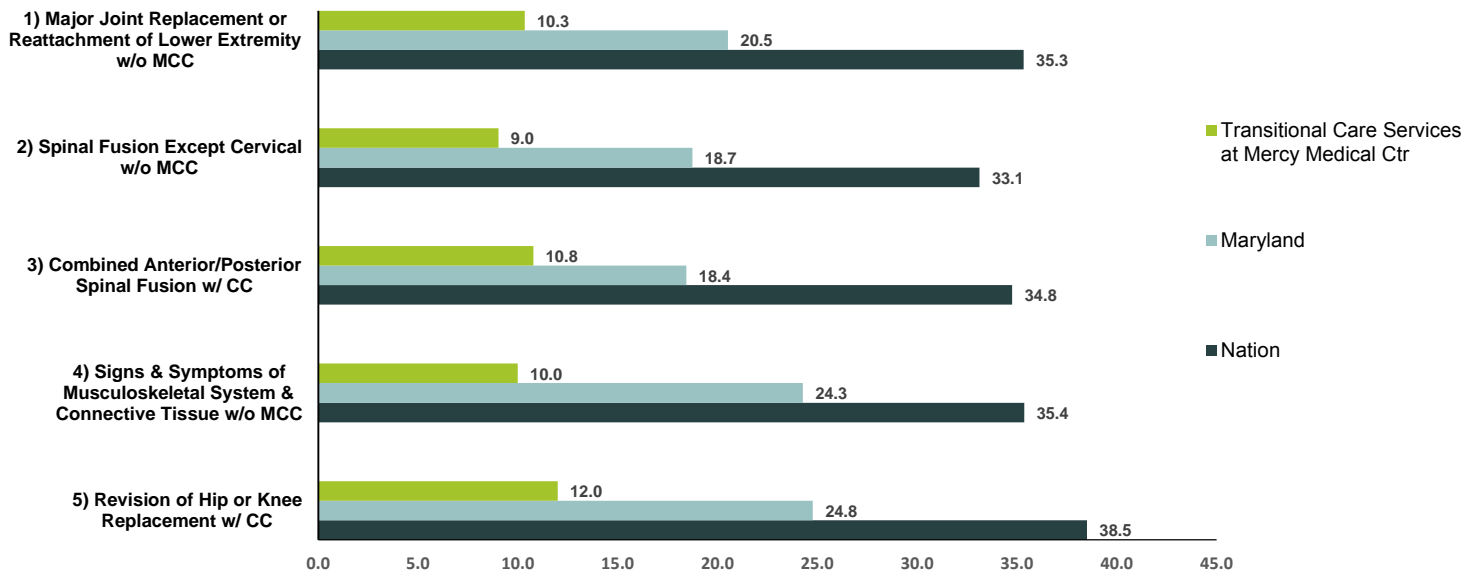


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Transitional Care Services at Mercy Medical Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore City**

Facility: **Westgate Hills Rehab & Healthcare Ctr**

Address: 10 N. Rock Glen Road  
Baltimore, MD  
21229

Phone Number: (410) 646-2100  
Provider Number: 215299

Number of Beds: 120

Source: CMS Nursing Home Compare, data as of 4/2015

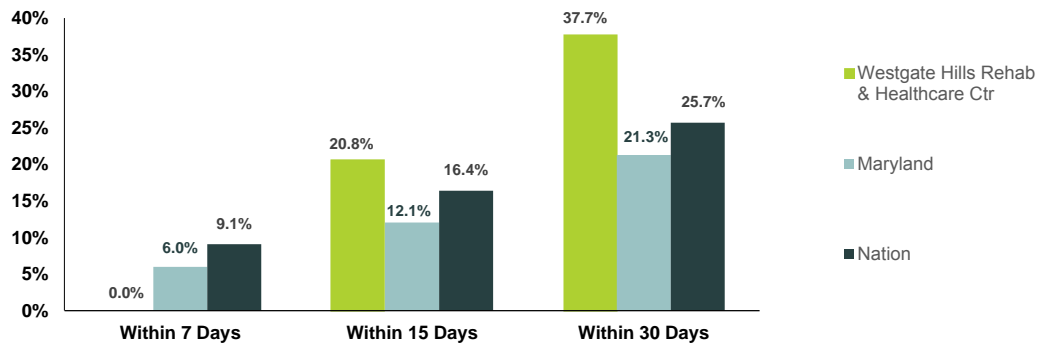
Westgate Hills Rehab & Healthcare Ctr ALOS: 28.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Westgate Hills Rehab & Healthcare Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

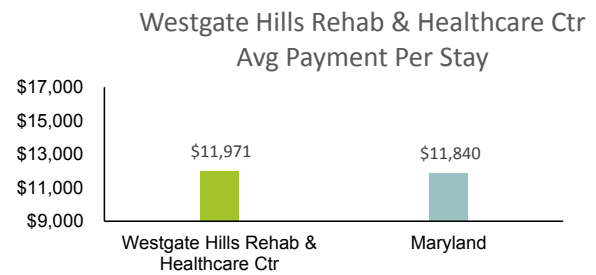
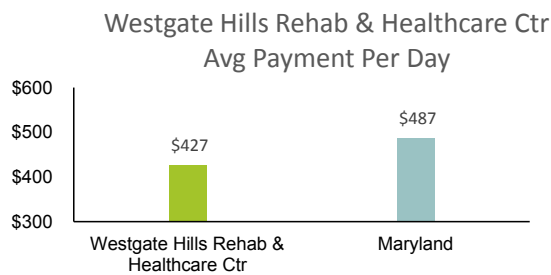
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Westgate Hills Rehab & Healthcare Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	2% Below	9% Above
CNA hours per resident per day <sup>1</sup>	2.1	14% Below	15% Below
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

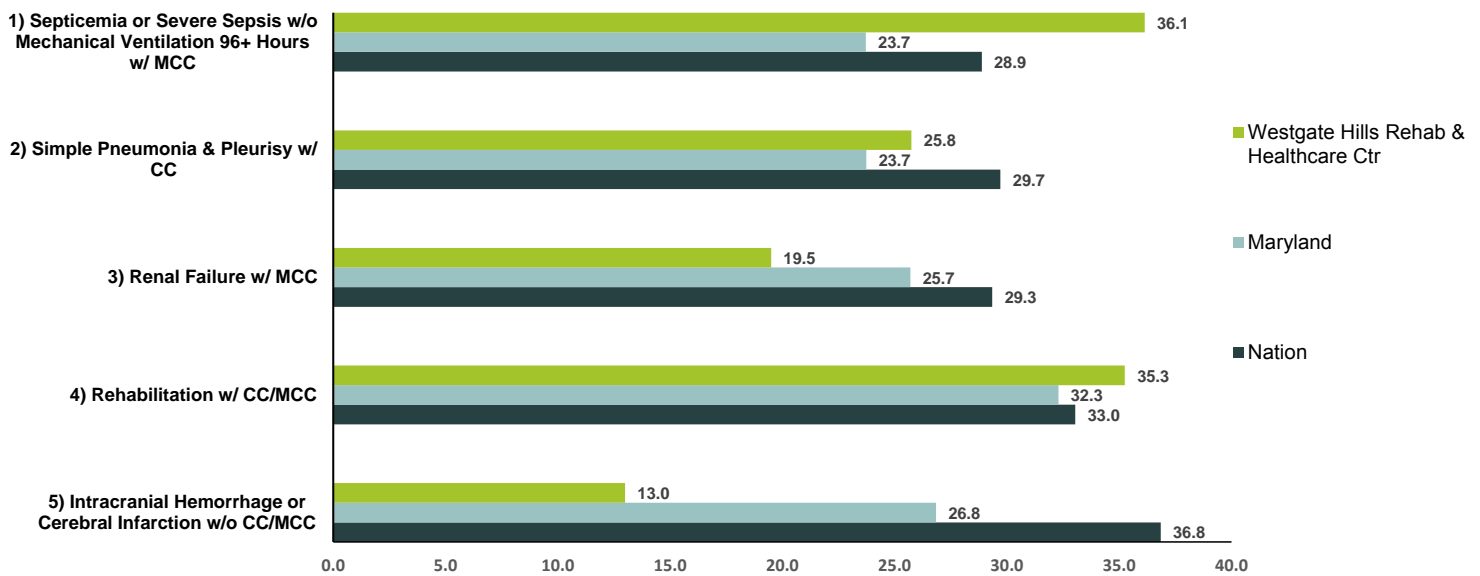
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Westgate Hills Rehab & Healthcare Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	85.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Augsburg Lutheran Home**

Address: 6811 Campfield Road  
Baltimore, MD  
21207

Phone Number: (410) 486-4573

Provider Number: 215193

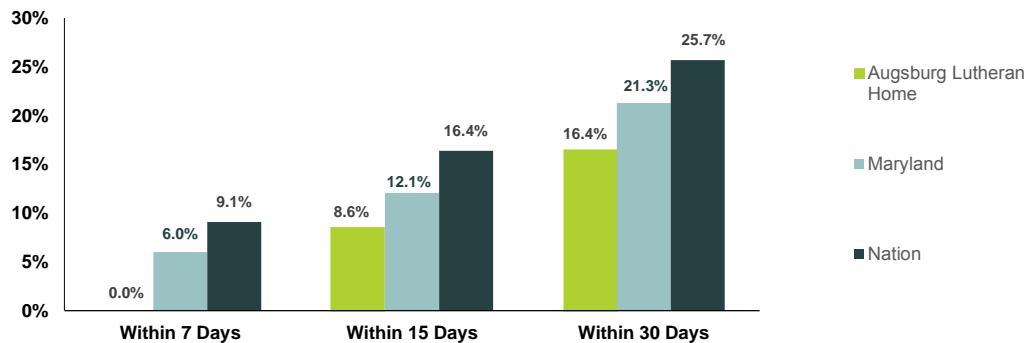


Number of Beds: 131  
Source: CMS Nursing Home Compare, data as of 4/2015

Augsburg Lutheran Home ALOS: 27.0

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Augsburg Lutheran Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

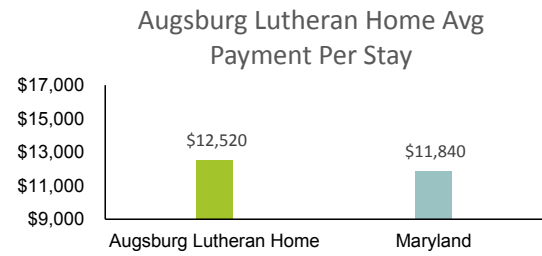
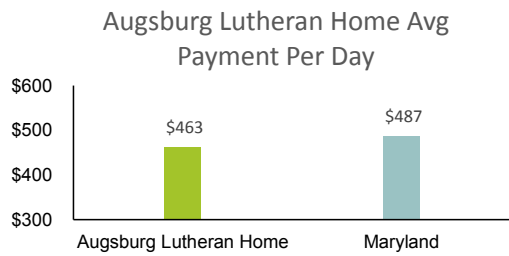
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Augsburg Lutheran Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	30% Below	22% Below
CNA hours per resident per day <sup>1</sup>	2.3	5% Below	6% Below
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

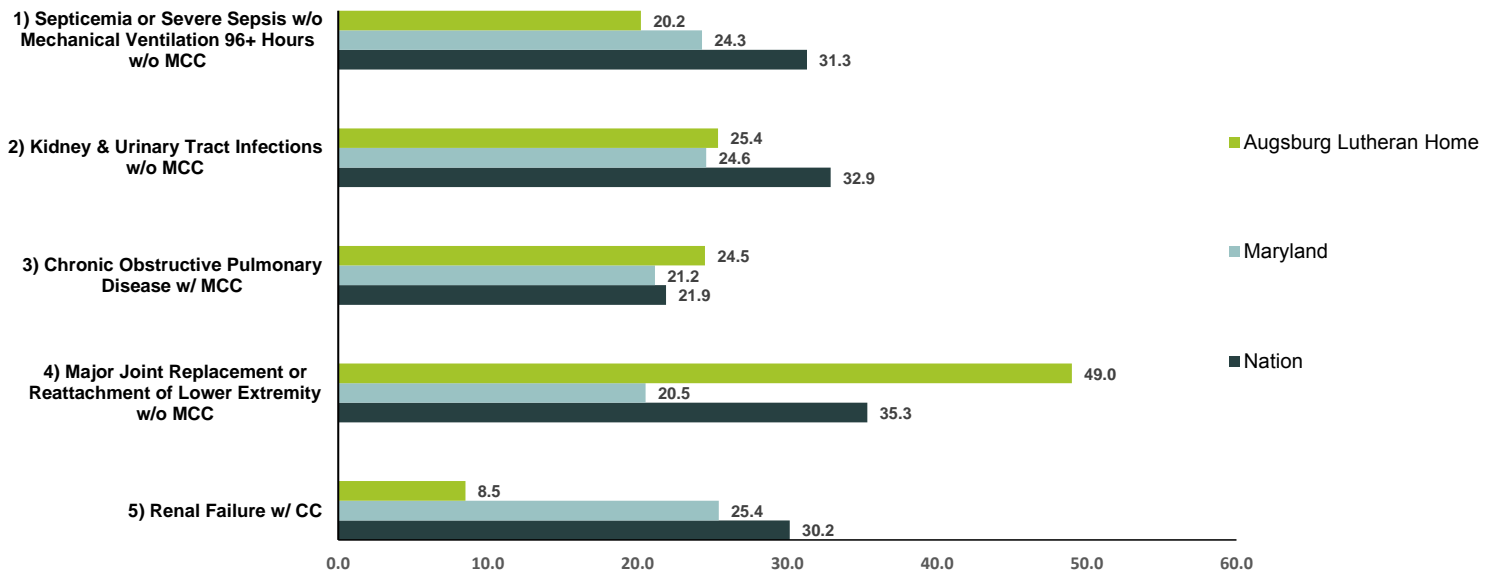
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Augsburg Lutheran Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	7.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	63.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Broadmead**

Address: 13801 York Road  
Cockeysville, MD  
21030

Phone Number: (410) 527-1900  
Provider Number: 215123

Number of Beds: 70

Source: CMS Nursing Home Compare, data as of 4/2015

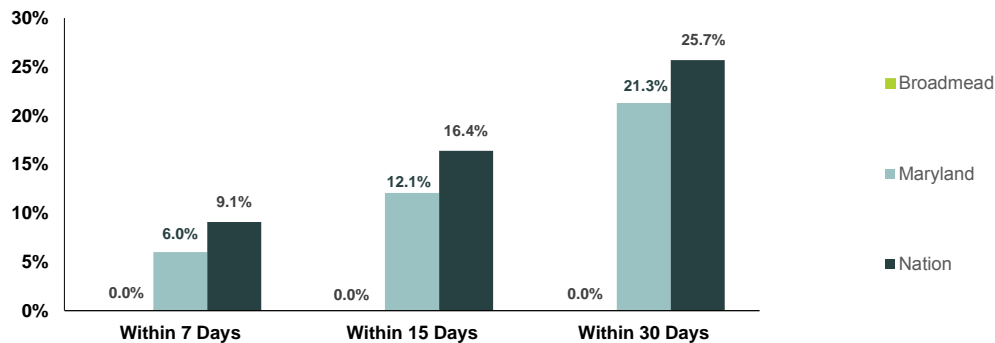
Broadmead ALOS: 17.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Broadmead	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

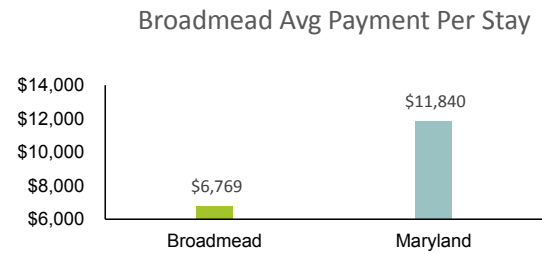
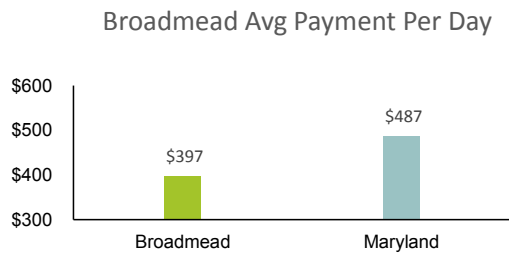
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Broadmead	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	28% Below	20% Below
CNA hours per resident per day <sup>1</sup>	3.5	44% Above	42% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

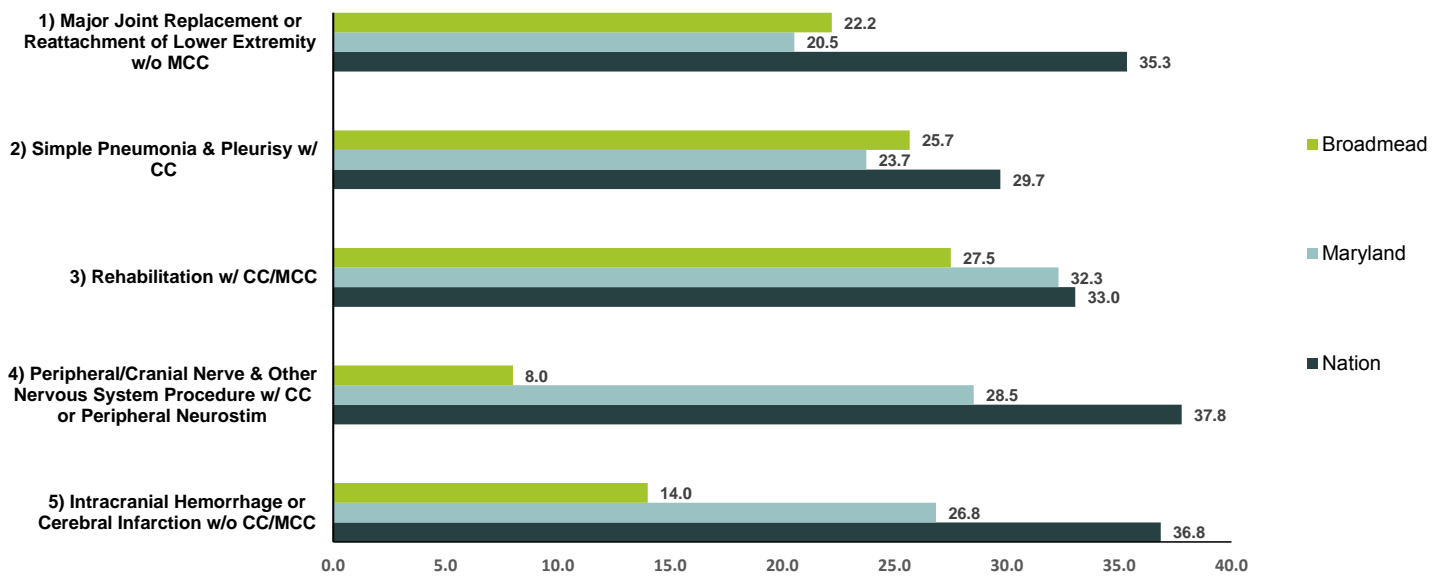
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Broadmead	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Catonsville Commons**

Address: 16 Fusting Avenue  
Catonsville, MD  
21228

Phone Number: (410) 747-1800

Provider Number: 215097

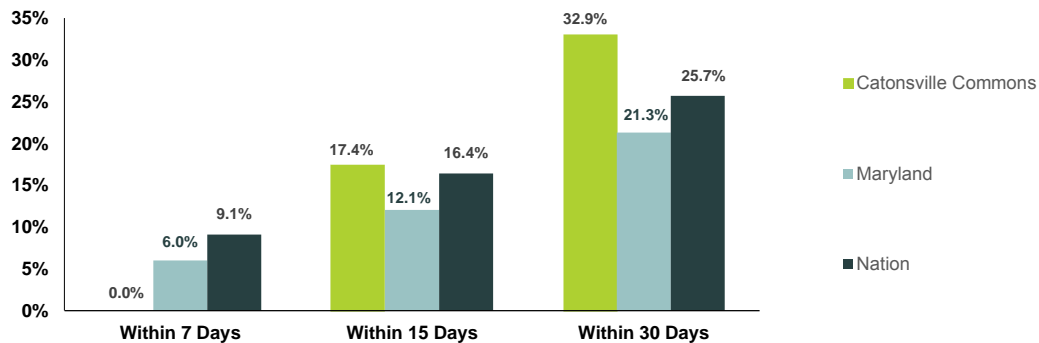


Number of Beds: 133  
Source: CMS Nursing Home Compare, data as of 4/2015

Catonsville Commons ALOS: 26.3

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Catonsville Commons	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

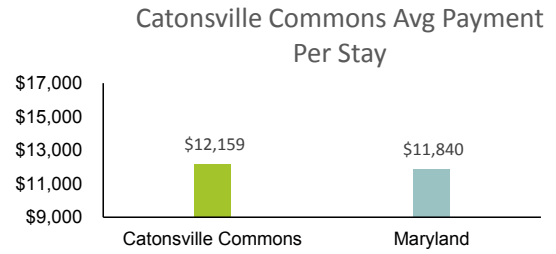
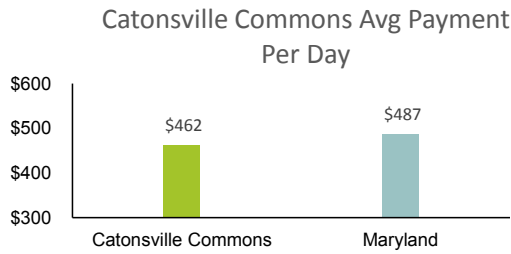
### Staffing Measures

	Catonsville Commons	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	14% Below	3% Below
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	10% Below
Percent of staff employed two years or more <sup>2</sup>	72%	20% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

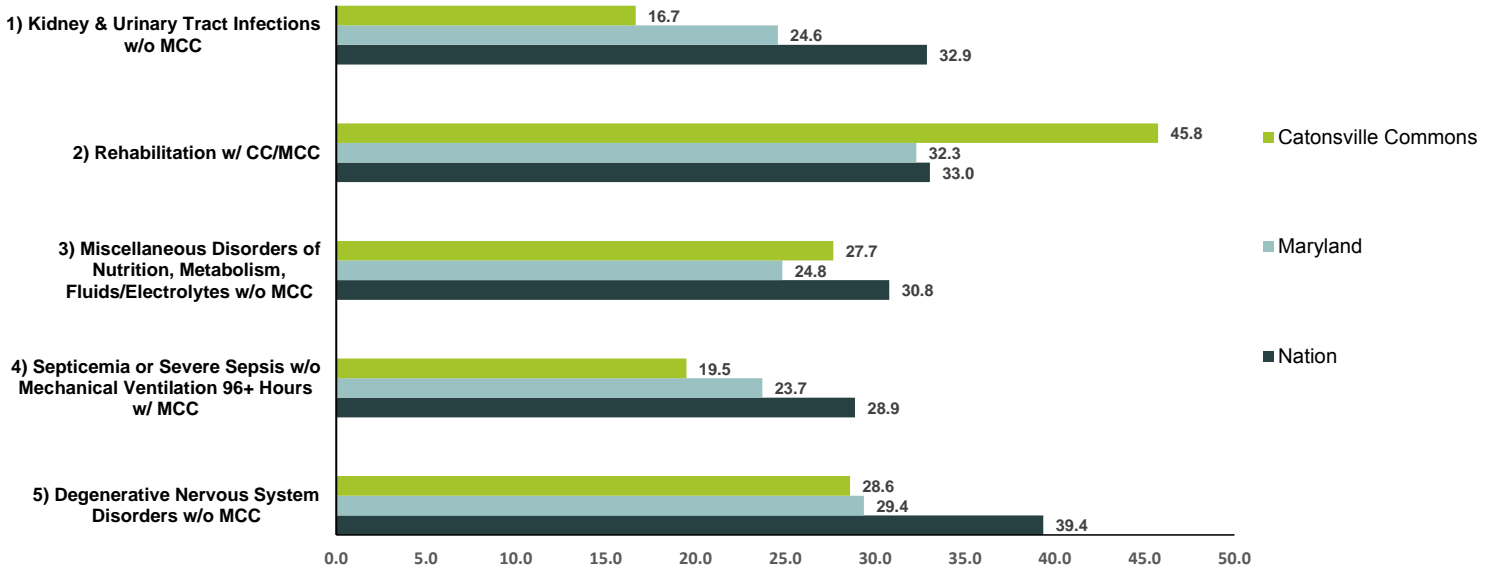


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Catonsville Commons	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	31.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	86.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	84.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Charlestown Community**

Address: 709 Maiden Choice Lane  
Catonsville, MD  
21228

Phone Number: (410) 247-9700  
Provider Number: 215223

Number of Beds: 206

Source: CMS Nursing Home Compare, data as of 4/2015

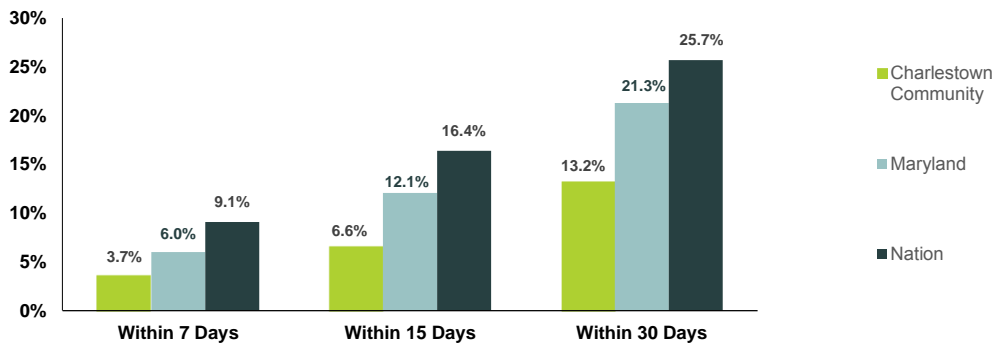
Charlestown Community ALOS: 22.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Charlestown Community	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

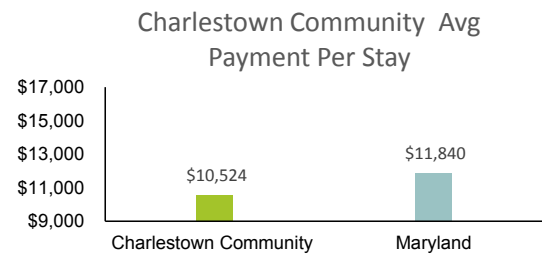
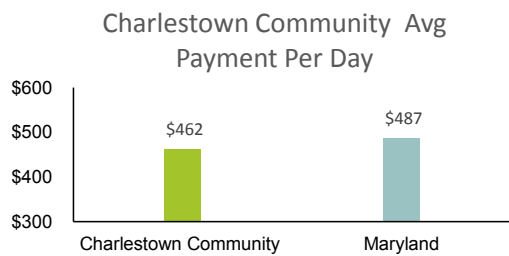
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Charlestown Community	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	17% Below	7% Below
CNA hours per resident per day <sup>1</sup>	3.6	48% Above	46% Above
Percent of staff employed two years or more <sup>2</sup>	62%	3% Above	NA

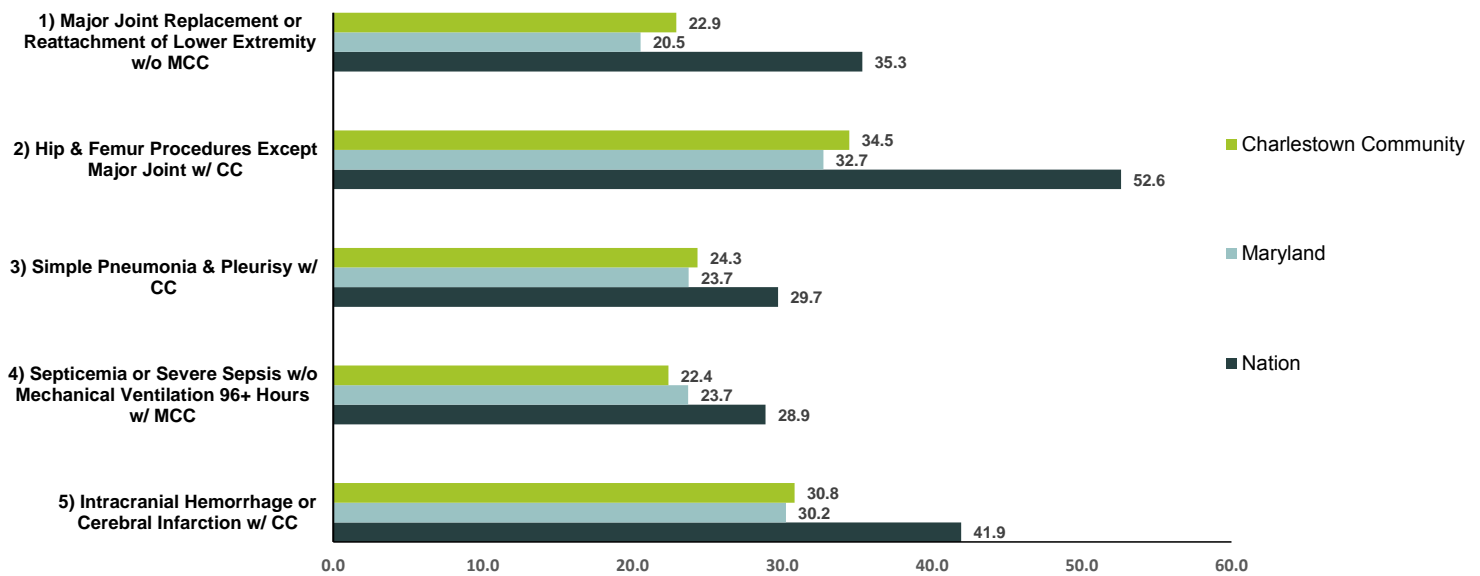
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Charlestown Community	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Chestnut Green Hlth Ctr Blakehurst**

Address: 1055 West Joppa Road  
Towson, MD  
21204

Phone Number: (410) 296-2900  
Provider Number: 215255

Number of Beds: 42

Source: CMS Nursing Home Compare, data as of 4/2015

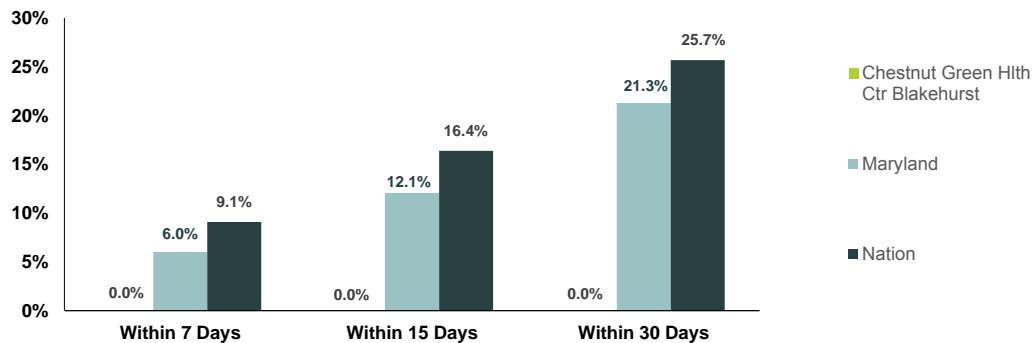
Chestnut Green Hlth Ctr Blakehurst ALOS: 25.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Chestnut Green Hlth Ctr Blakehurst	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

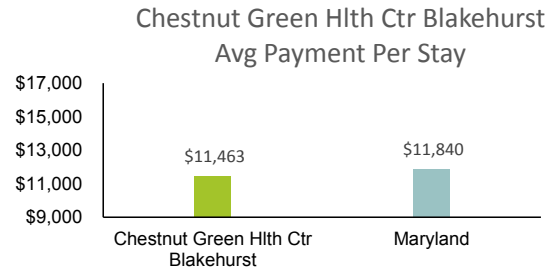
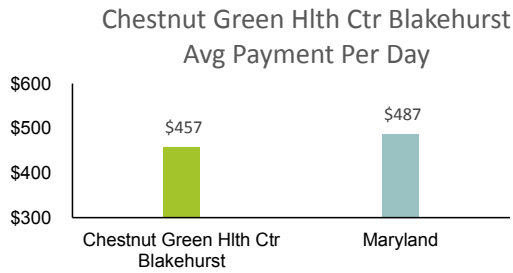
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Chestnut Green Hlth Ctr Blakehurst	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	4% Above	17% Above
CNA hours per resident per day <sup>1</sup>	4.9	102% Above	99% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

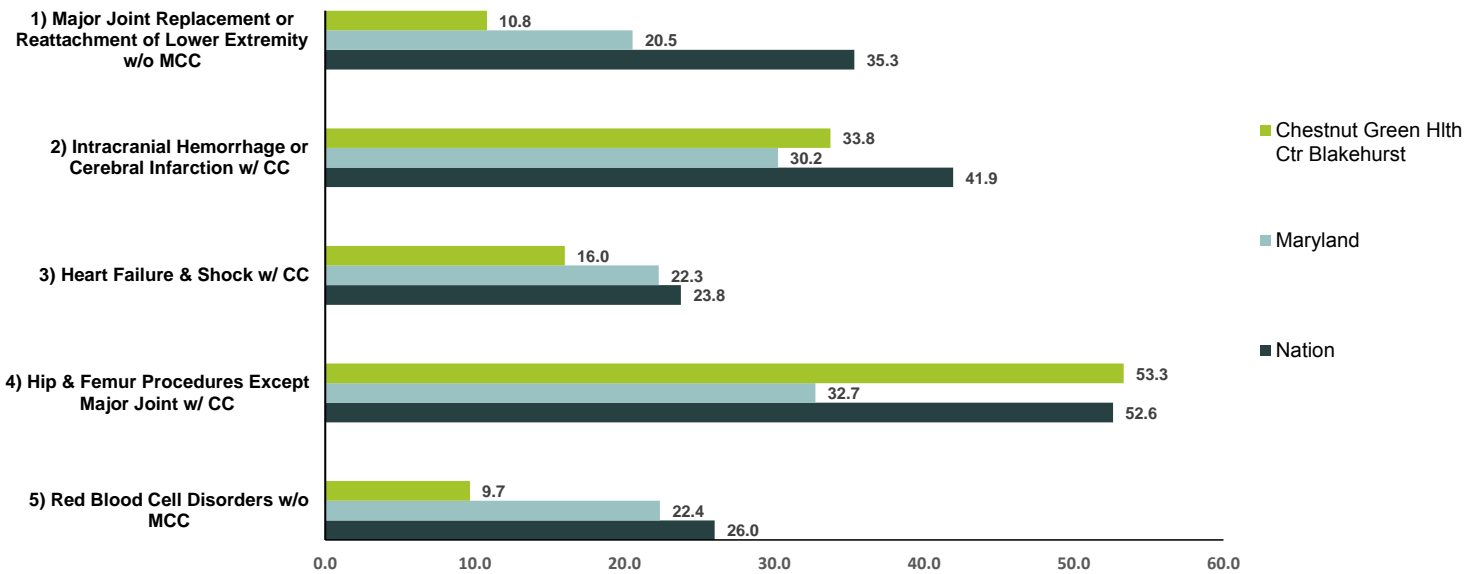
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Chestnut Green Hlth Ctr Blakehurst	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	23.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Courtland**

Address: 7920 Scotts Level Road  
Baltimore, MD  
21208

Phone Number: (410) 521-3600

Provider Number: 215128

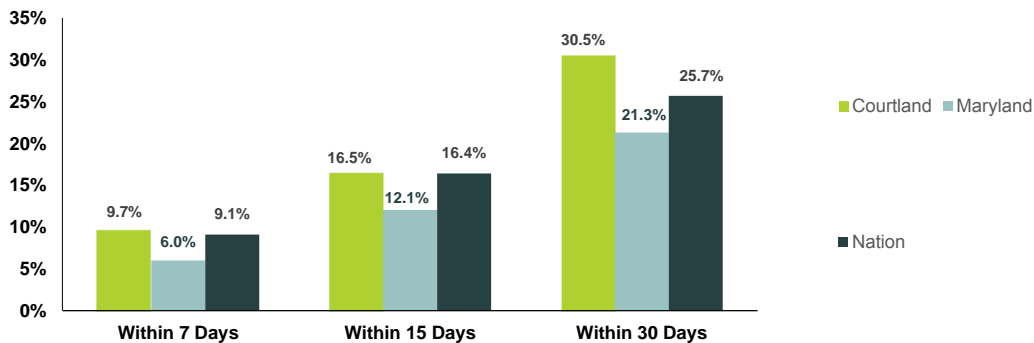


Number of Beds: 151  
Source: CMS Nursing Home Compare, data as of 4/2015

Courtland ALOS: 21.7

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Courtland	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

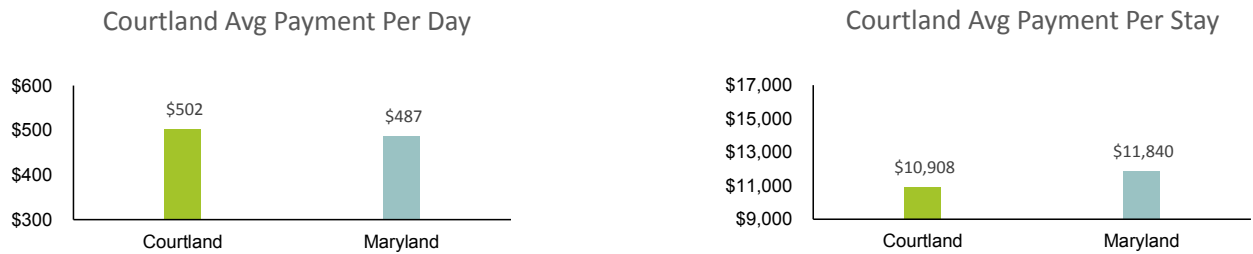
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Courtland	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	48% Below	42% Below
CNA hours per resident per day <sup>1</sup>	1.9	23% Below	24% Below
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

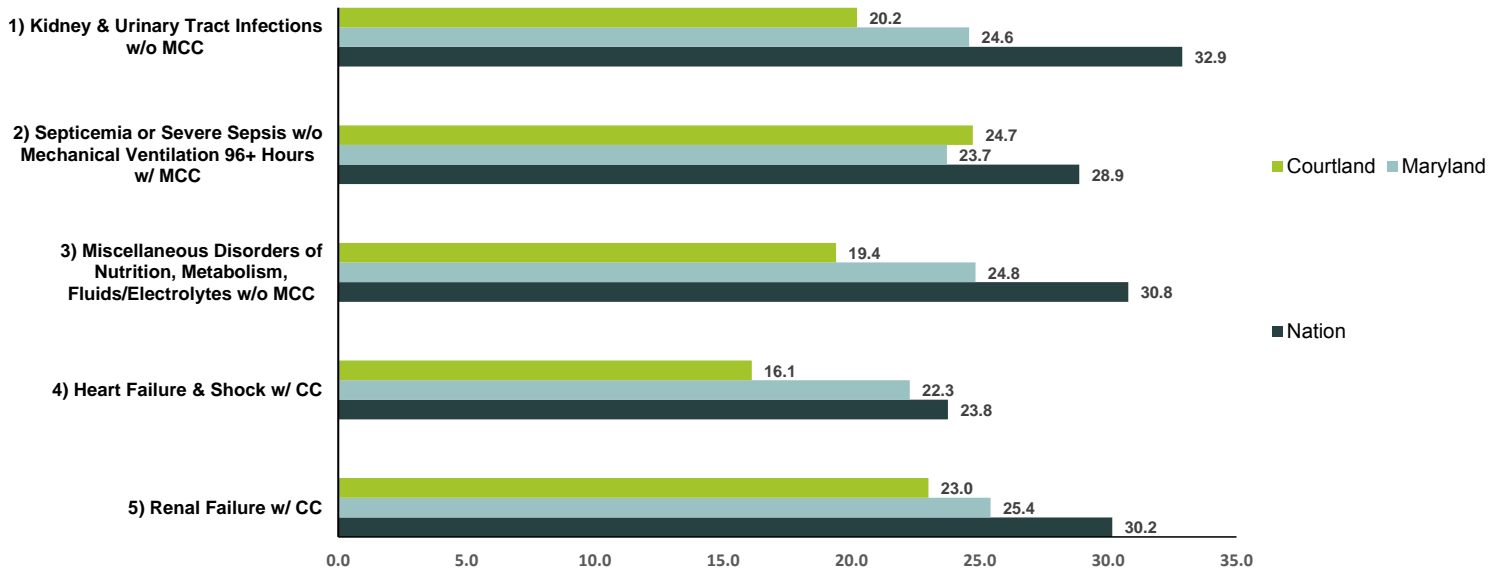
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Courtland	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	13.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	87.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	90.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Cromwell Ctr**

Address: 8710 Emge Road  
Baltimore, MD  
21234

Phone Number: (410) 661-5955

Provider Number: 215129

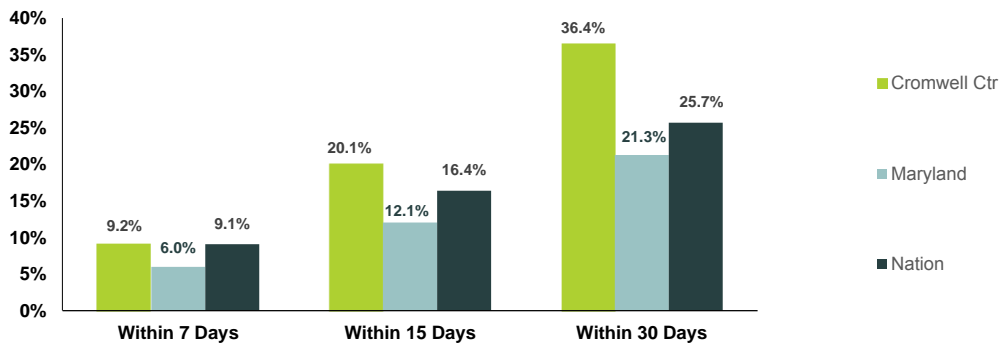


Number of Beds: 129  
Source: CMS Nursing Home Compare, data as of 4/2015

Cromwell Ctr ALOS: 24.9

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Cromwell Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

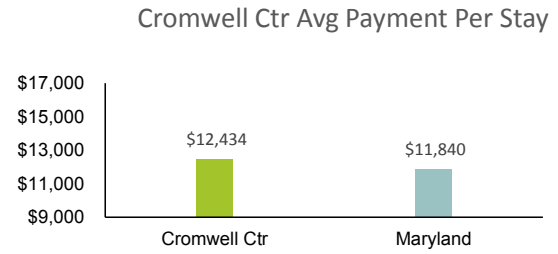
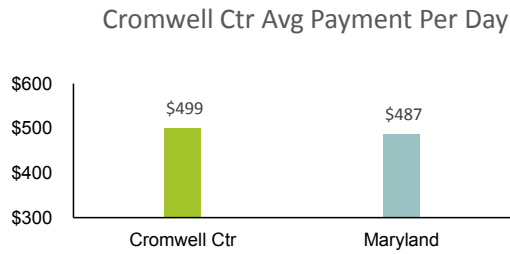
### Staffing Measures

	Cromwell Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	13% Above	27% Above
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	11% Below
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

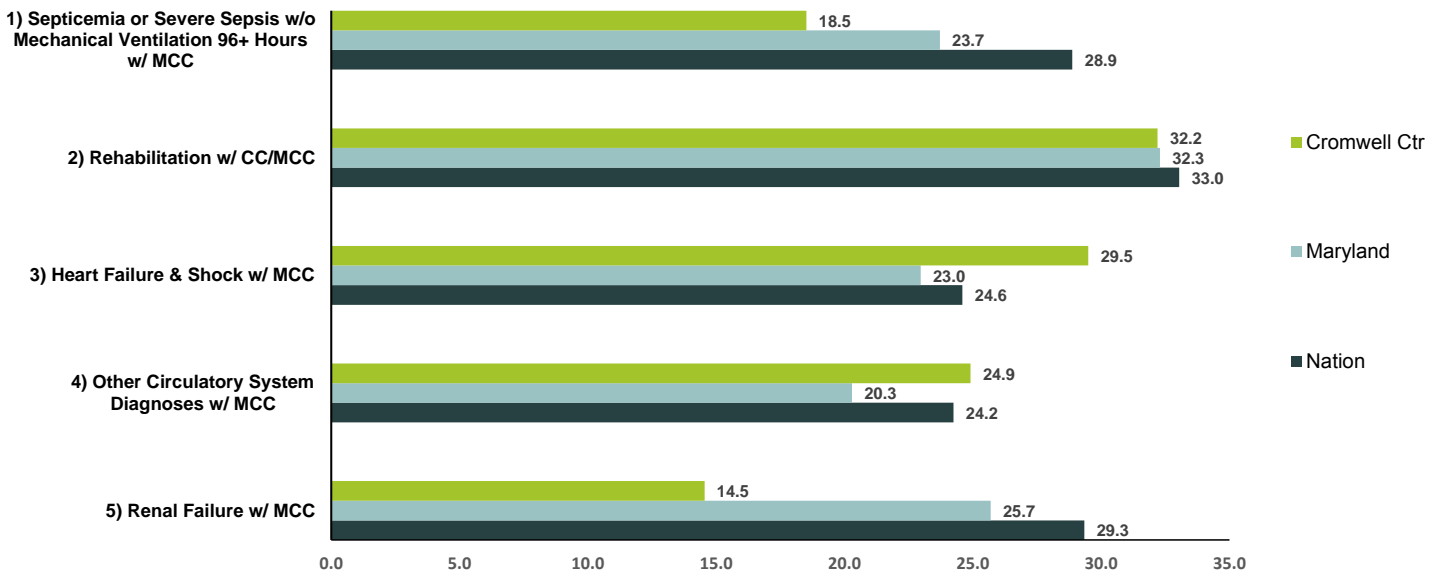


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Cromwell Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	7.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	13.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.8%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	68.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	71.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Envoy of Pikesville**

Address: 7 Sudbrook Lane  
Pikesville, MD  
21208

Phone Number: (410) 486-8771

Provider Number: 215082

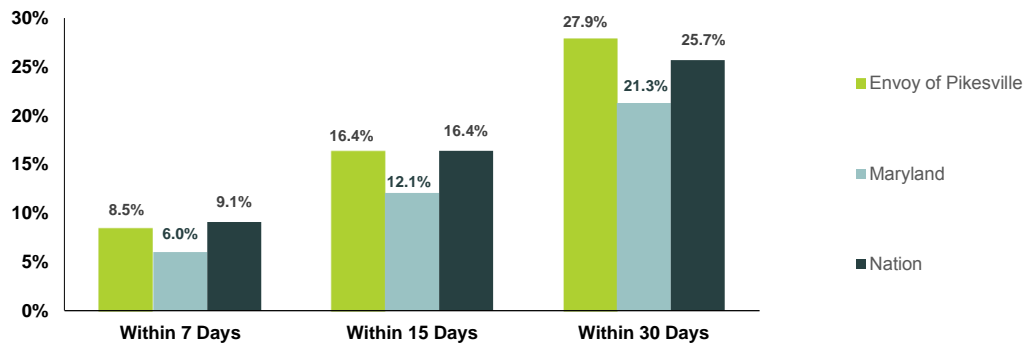


Number of Beds: 140  
Source: CMS Nursing Home Compare, data as of 4/2015

Envoy of Pikesville ALOS: 23.6

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Envoy of Pikesville	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

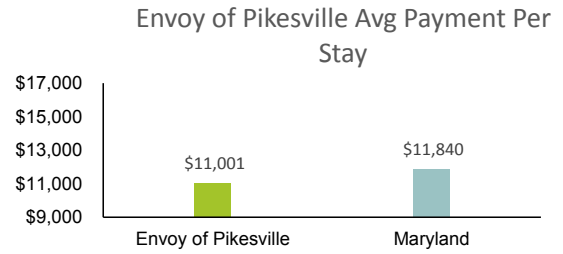
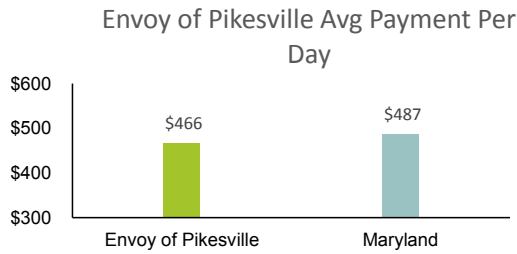
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Envoy of Pikesville	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	43% Below	36% Below
CNA hours per resident per day <sup>1</sup>	2.7	13% Above	11% Above
Percent of staff employed two years or more <sup>2</sup>	74%	23% Above	NA

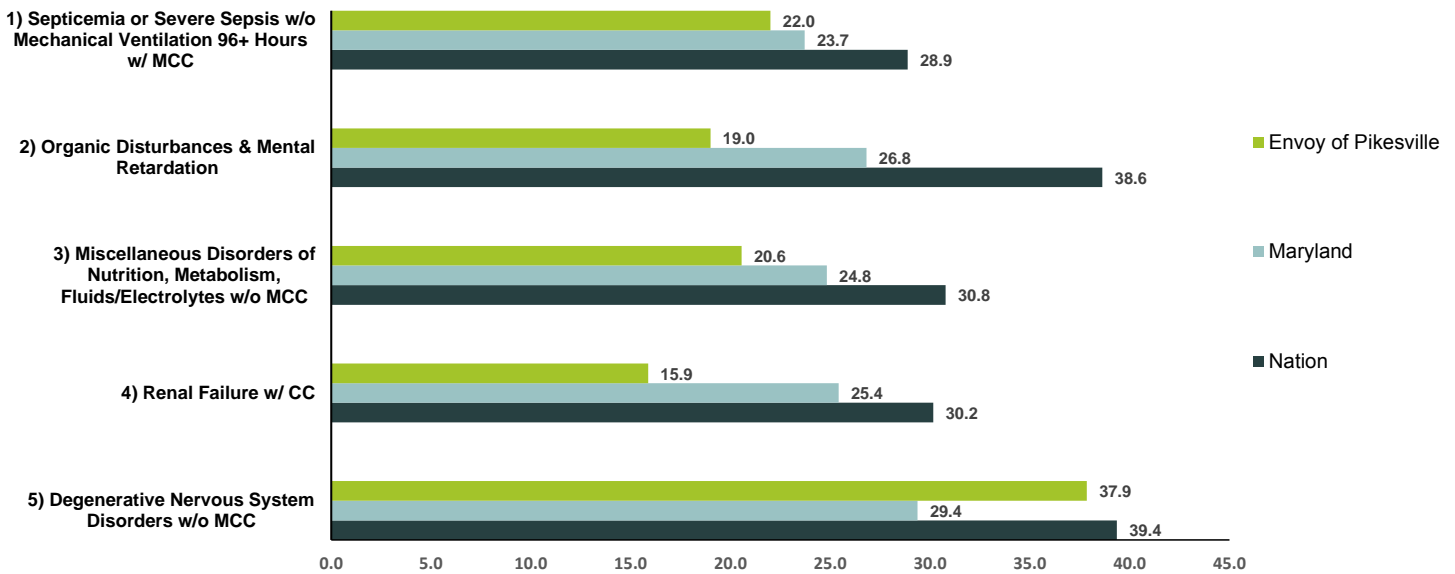
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Envoy of Pikesville	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	7.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	86.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	86.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Forest Haven Nursing Home**

Address: 701 Edmondson Avenue  
Catonsville, MD  
21228

Phone Number: (410) 747-7425  
Provider Number: 215252

Number of Beds: 167

Source: CMS Nursing Home Compare, data as of 4/2015

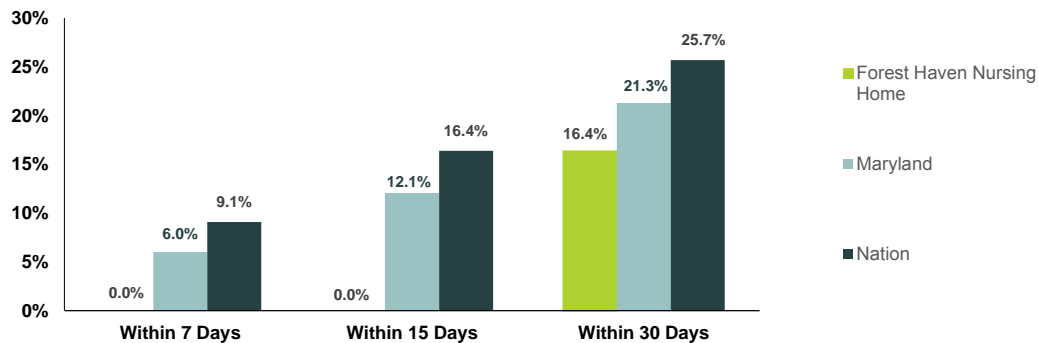
Forest Haven Nursing Home ALOS: 23.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Forest Haven Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

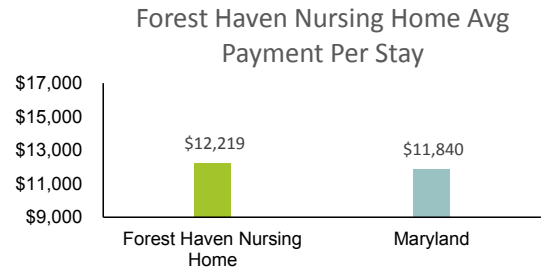
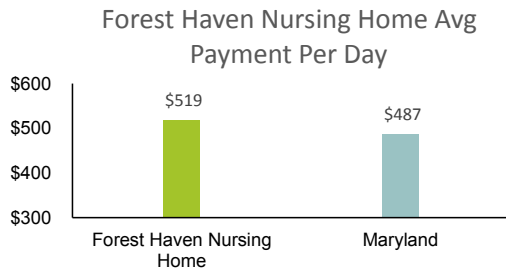
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Forest Haven Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	54% Below	49% Below
CNA hours per resident per day <sup>1</sup>	2.6	8% Above	7% Above
Percent of staff employed two years or more <sup>2</sup>	10%	83% Below	NA

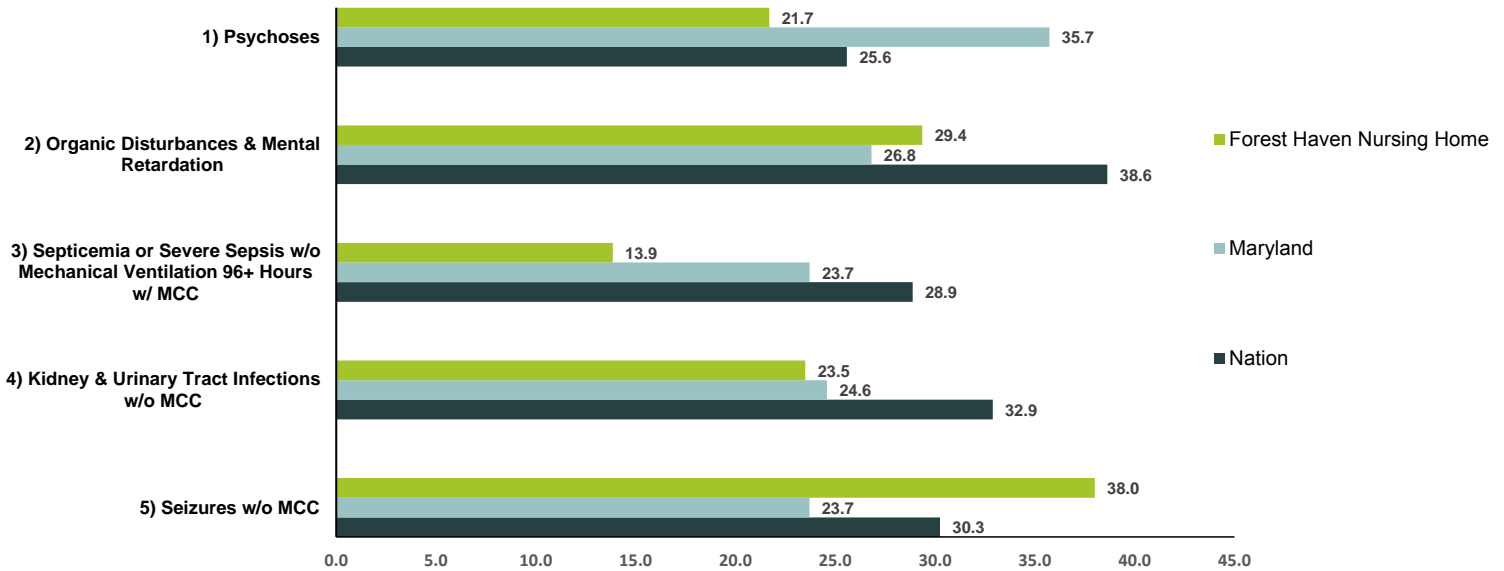
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Forest Haven Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.1%	18.2%	15.6%
Percent of residents who were physically restrained	1.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Franklin Woods Ctr**

Address: 9200 Franklin Square Drive  
Baltimore, MD  
21237

Phone Number: (410) 391-2600

Provider Number: 215261

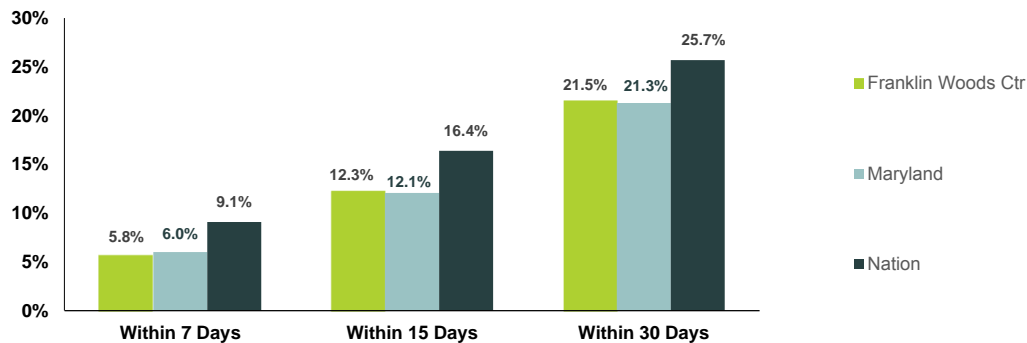


Number of Beds: 117  
Source: CMS Nursing Home Compare, data as of 4/2015

Franklin Woods Ctr ALOS: 25.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Franklin Woods Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

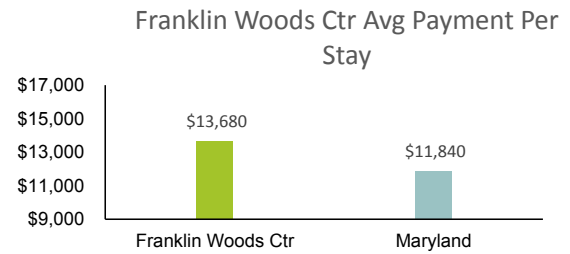
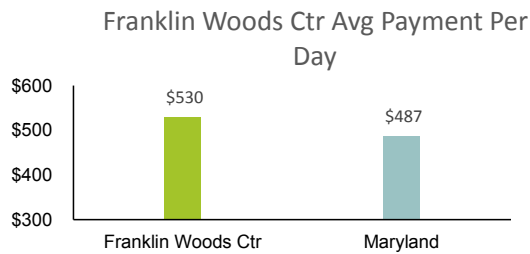
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Franklin Woods Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	The Same	12% Above
CNA hours per resident per day <sup>1</sup>	2.0	18% Below	19% Below
Percent of staff employed two years or more <sup>2</sup>	77%	28% Above	NA

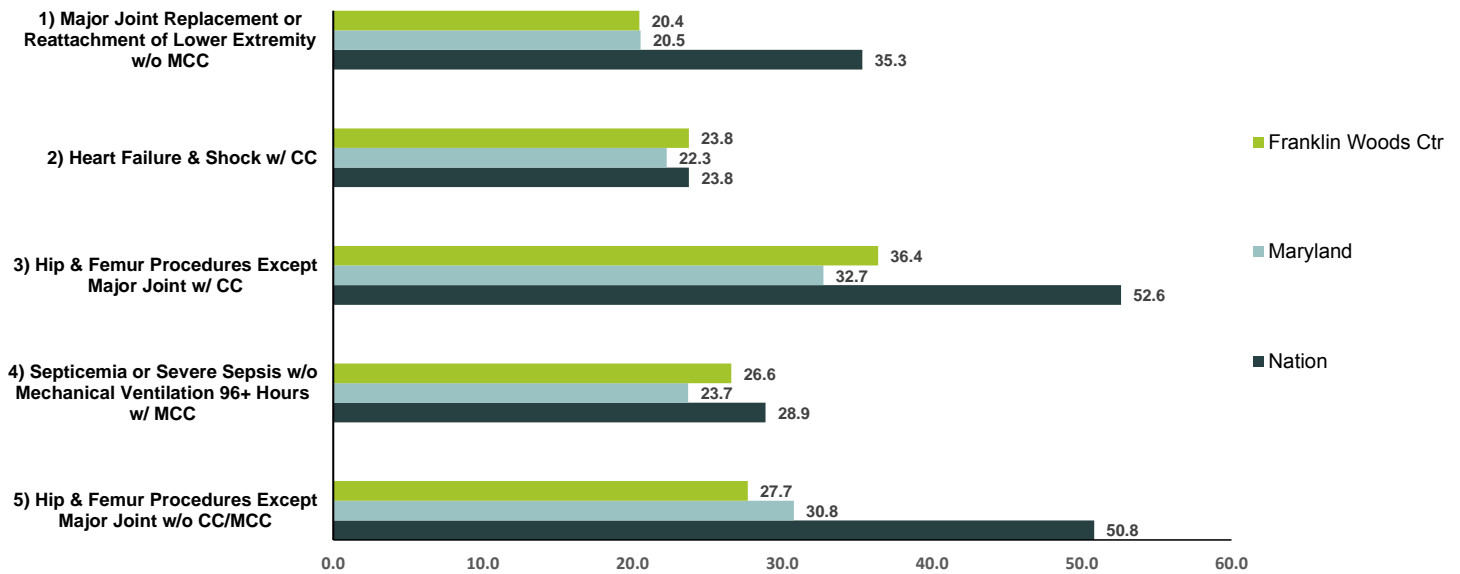
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Franklin Woods Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Frederick Villa Nursing & Rehab Ctr**

Address: 711 Academy Road  
Catonsville, MD  
21228

Phone Number: (410) 788-3300  
Provider Number: 215178

Number of Beds: 125

Source: CMS Nursing Home Compare, data as of 4/2015

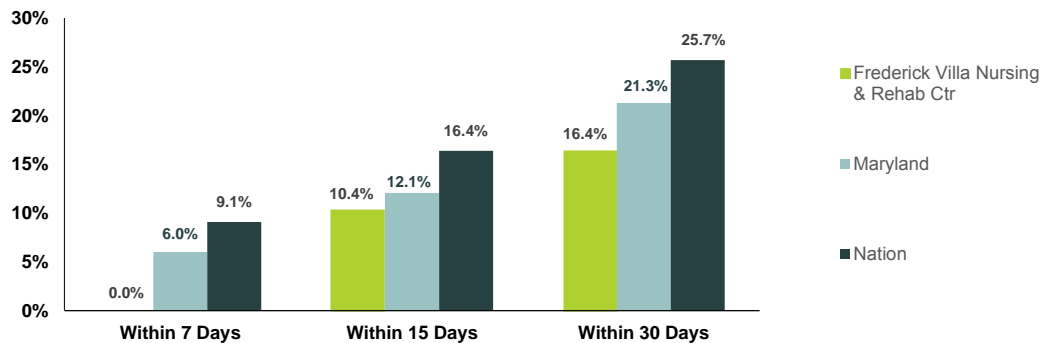
Frederick Villa Nursing & Rehab Ctr ALOS: 33.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Frederick Villa Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

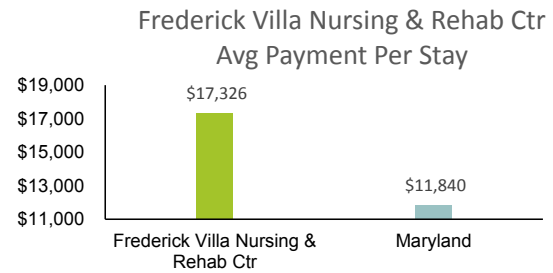
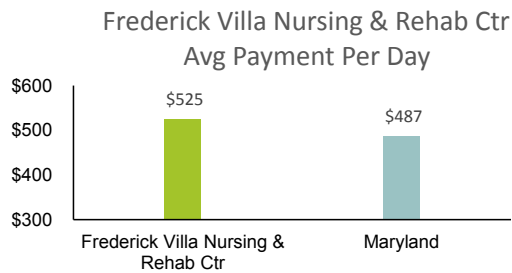
### Staffing Measures

	Frederick Villa Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	51% Below	45% Below
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	10% Below
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

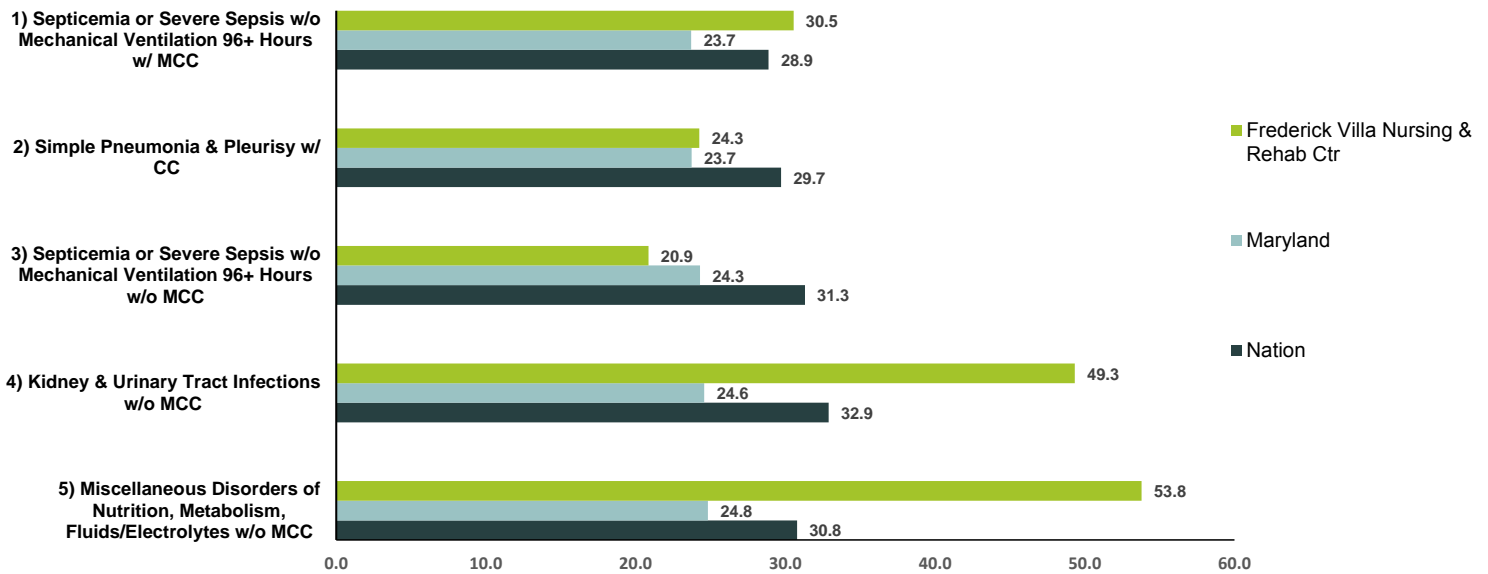


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Frederick Villa Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	21.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Future Care Cherrywood**

Address: 12020 Reisterstown Road  
Reisterstown, MD  
21136

Phone Number: (410) 833-3801  
Provider Number: 215192

Number of Beds: 168

Source: CMS Nursing Home Compare, data as of 4/2015

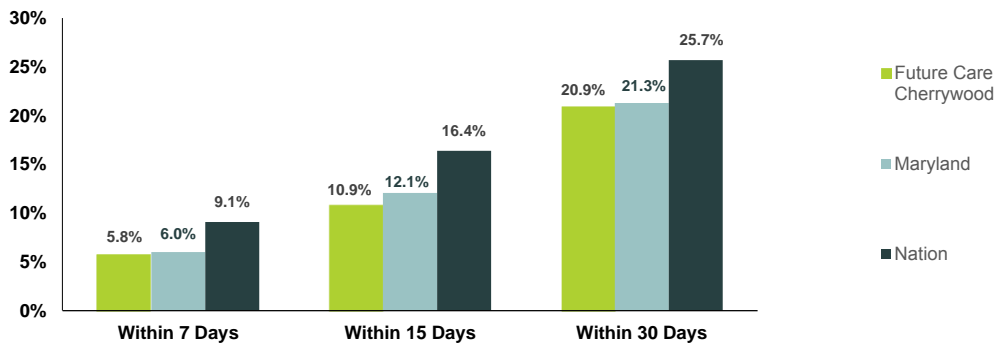
Future Care Cherrywood ALOS: 26.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Cherrywood	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

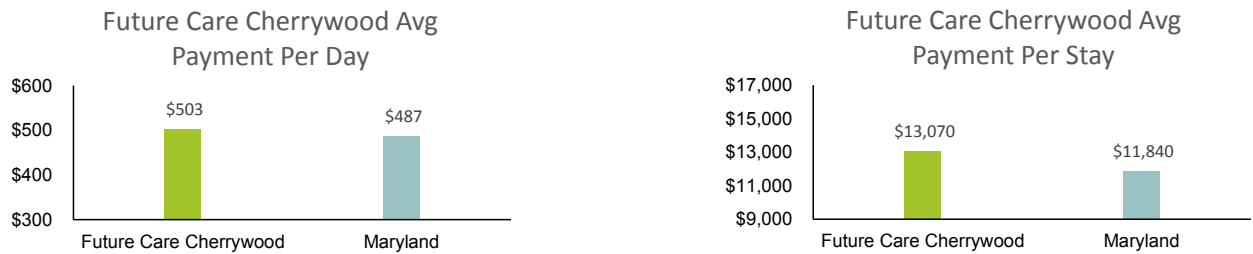
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Future Care Cherrywood	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	22% Above	37% Above
CNA hours per resident per day <sup>1</sup>	2.3	4% Below	5% Below
Percent of staff employed two years or more <sup>2</sup>	72%	20% Above	NA

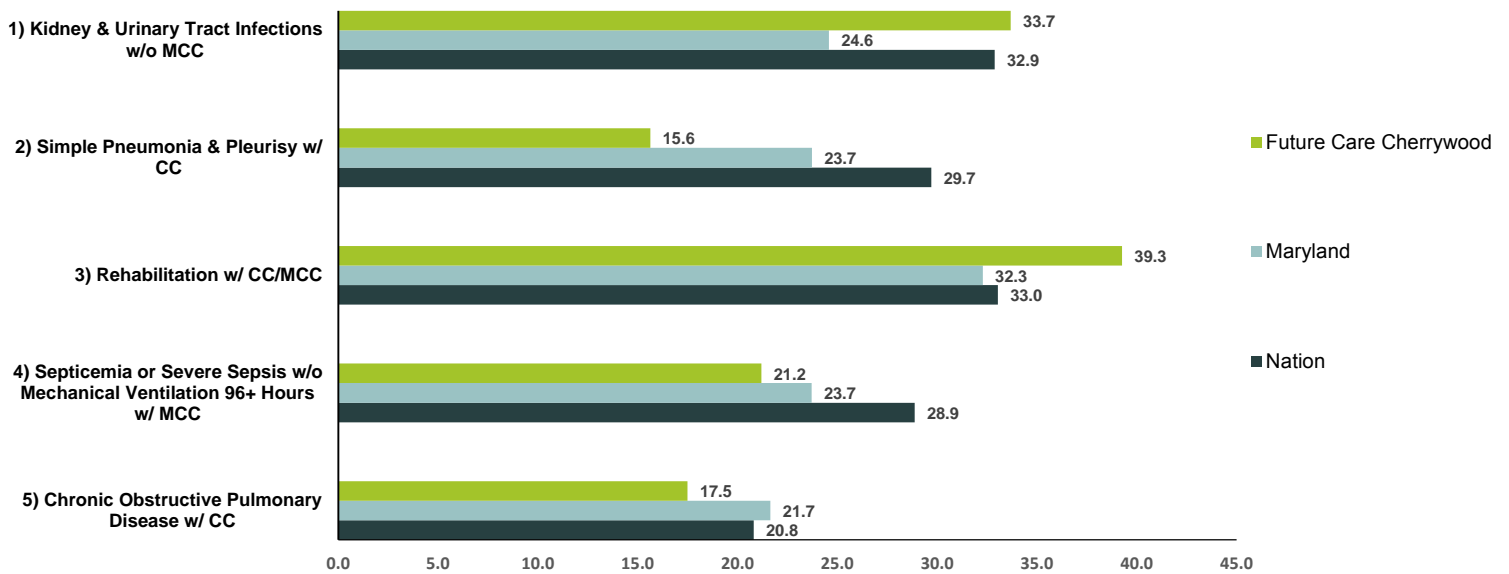
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Cherrywood	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** **Baltimore County**

**Facility:** **Future Care Northpoint**

**Address:** 1046 Old North Point Road  
Baltimore, MD  
21224

**Phone Number:** (410) 282-0100

**Provider Number:** 215147

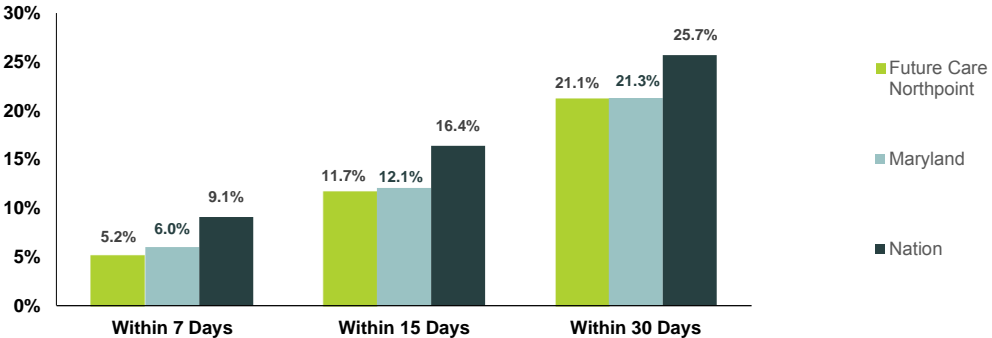


**Number of Beds:** 180  
Source: CMS Nursing Home Compare, data as of 4/2015

**Future Care Northpoint ALOS:** 19.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Future Care Northpoint	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

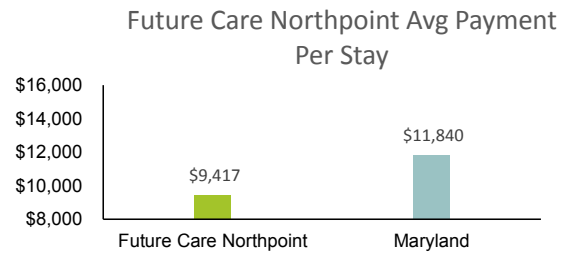
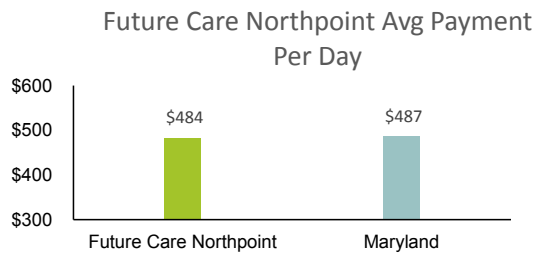
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Future Care Northpoint	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	14% Above	28% Above
CNA hours per resident per day <sup>1</sup>	2.0	18% Below	19% Below
Percent of staff employed two years or more <sup>2</sup>	65%	8% Above	NA

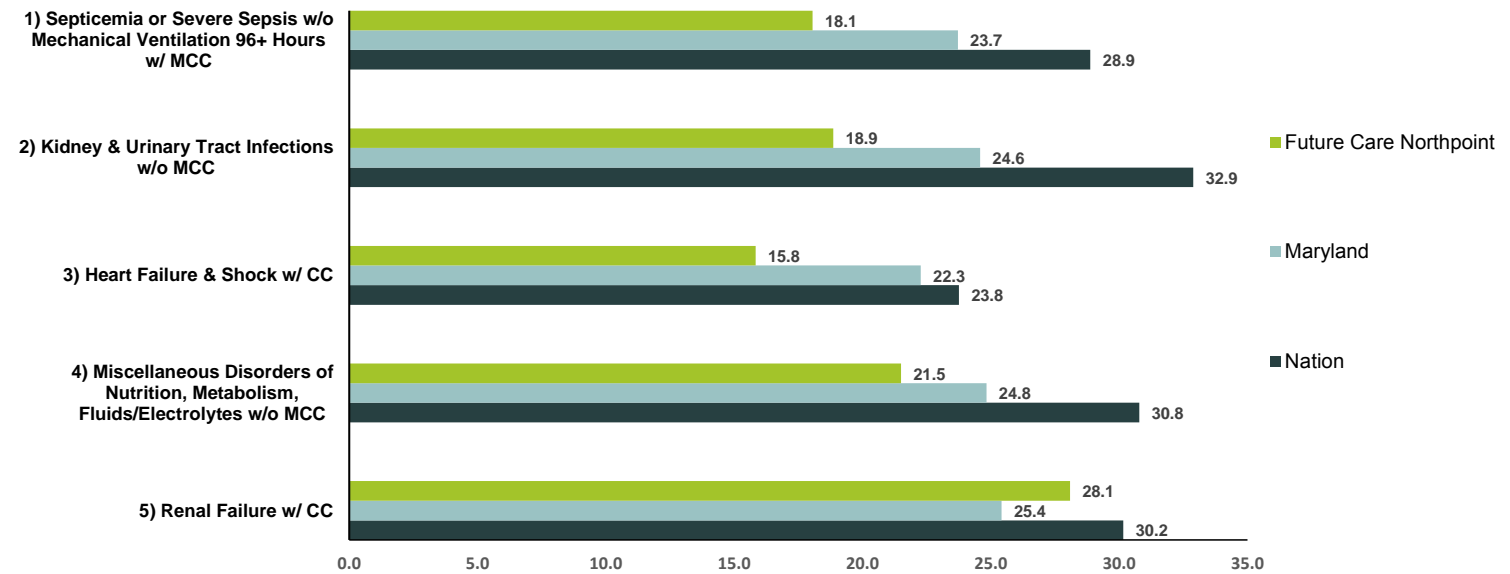
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Northpoint	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Future Care Old Court**

Address: 5412 Old Court Road  
Randallstown, MD  
21133

Phone Number: (410) 922-3200  
Provider Number: 215118

Number of Beds: 141

Source: CMS Nursing Home Compare, data as of 4/2015

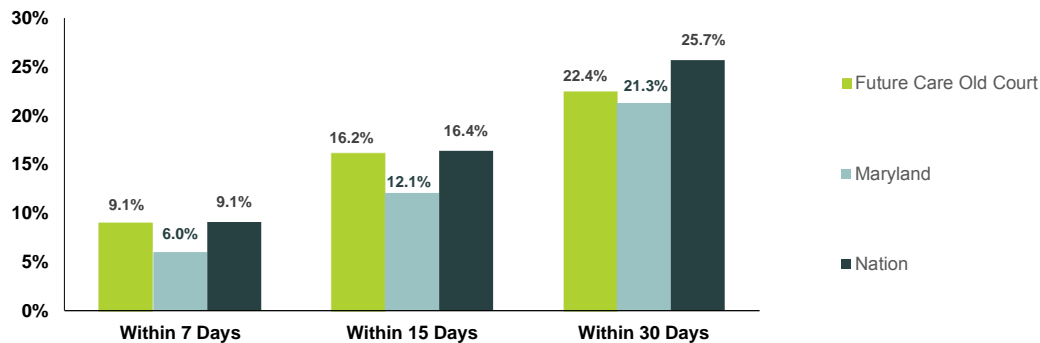
Future Care Old Court ALOS: 24.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Future Care Old Court	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

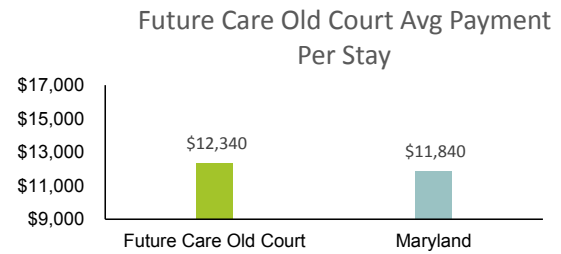
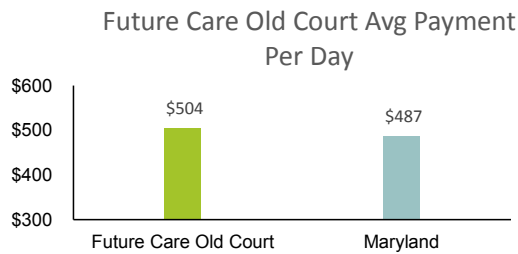
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Future Care Old Court	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.4	50% Above	68% Above
CNA hours per resident per day <sup>1</sup>	2.4	2% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

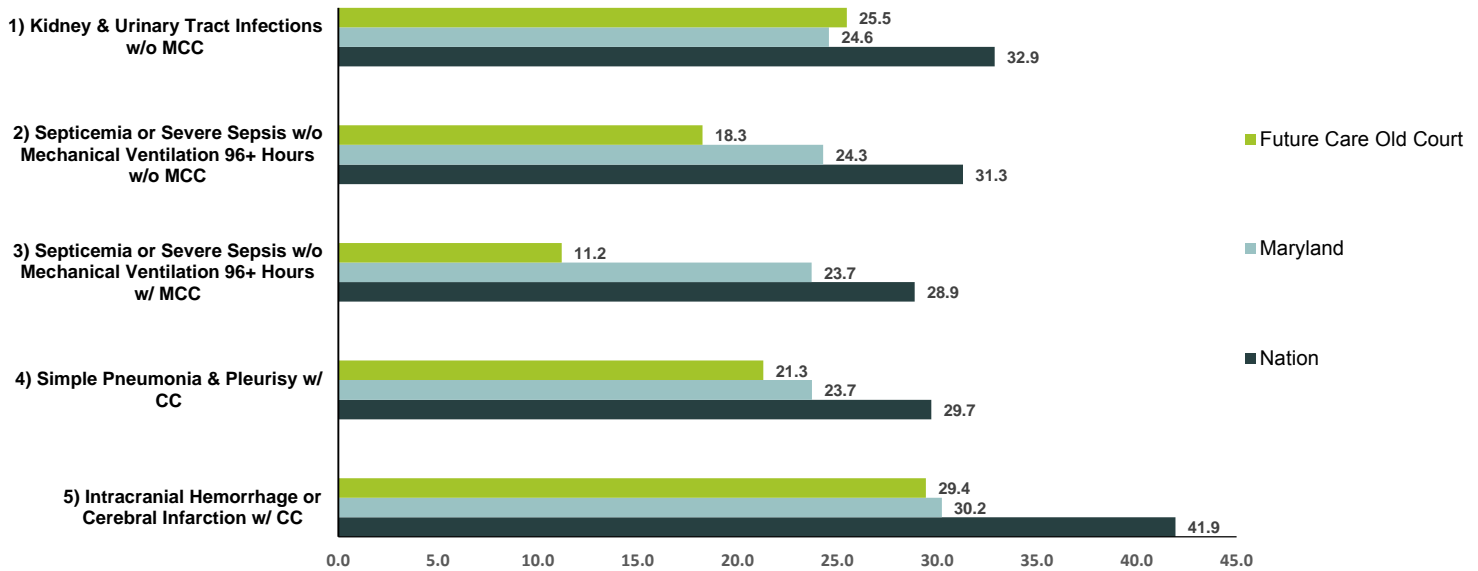
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Old Court	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	88.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Glen Meadows Retirement Community**

Address: 11630 Glen Arm Road  
Glen Arm, MD  
21057

Phone Number: (410) 592-5310  
Provider Number: 215278

Number of Beds: 31

Source: CMS Nursing Home Compare, data as of 4/2015

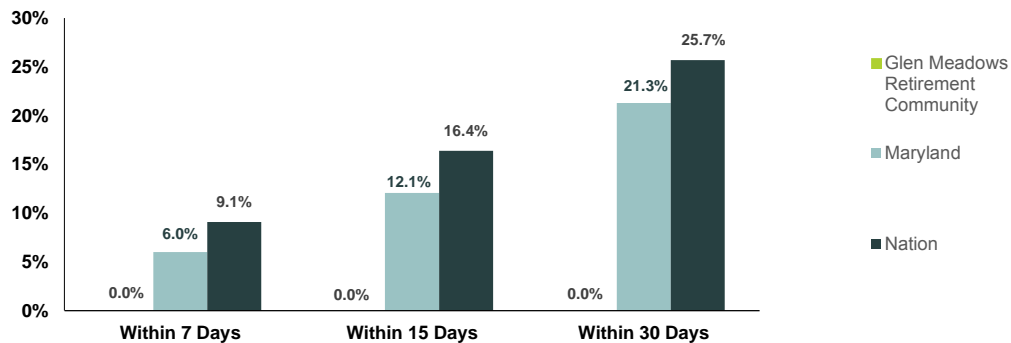
Glen Meadows Retirement Community ALOS: 31.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Glen Meadows Retirement Community	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

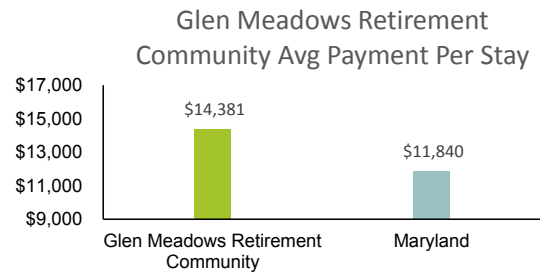
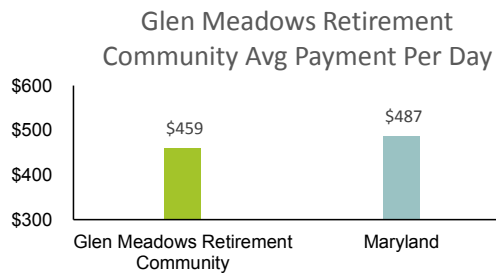
### Staffing Measures

	Glen Meadows Retirement Community	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	44% Above	61% Above
CNA hours per resident per day <sup>1</sup>	Not Available	--	--
Percent of staff employed two years or more <sup>2</sup>	31%	48% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

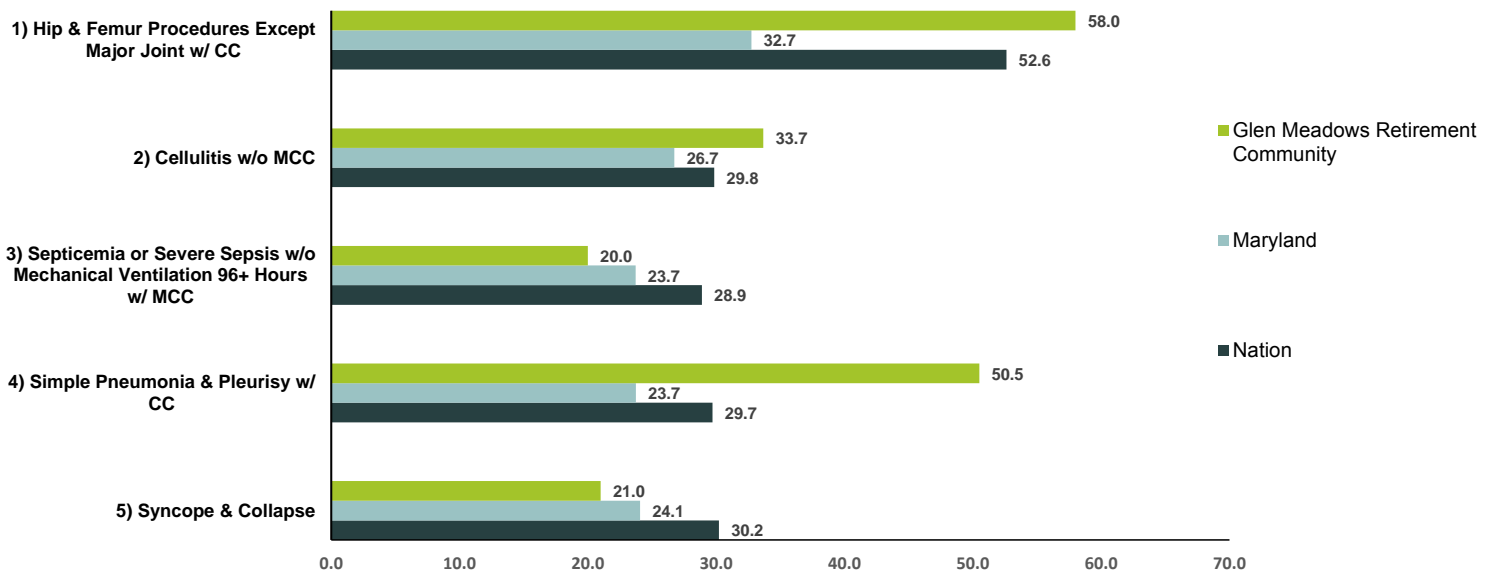


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Glen Meadows Retirement Community	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	10.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	82.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Greater Baltimore Medical Ctr Sub Acute Unit**

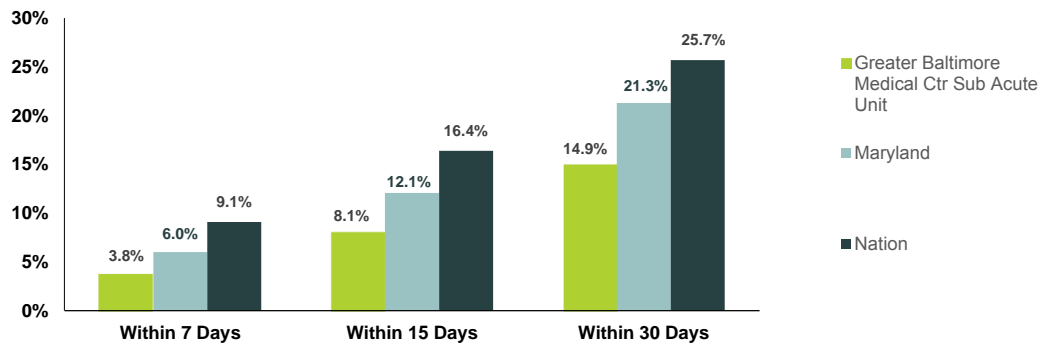
Address: 6701 North Charles Street  
Baltimore, MD  
21204

Phone Number: (443) 849-2012  
Provider Number: 215314

Number of Beds: 5  
Source: CMS Nursing Home Compare, data as of 4/2015  
Greater Baltimore Medical Ctr Sub Acute Unit ALOS: 25  
Maryland Average ALOS: 16.5  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
24.3



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Greater Baltimore Medical Ctr Sub Acute Unit	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

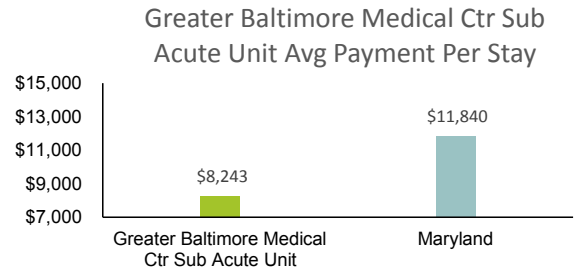
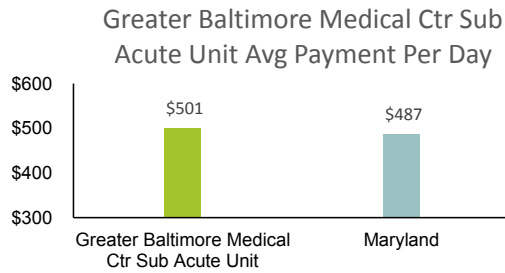
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Greater Baltimore Medical Ctr Sub Acute Unit	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	Not Available	--	--
CNA hours per resident per day <sup>1</sup>	Not Available	--	--
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

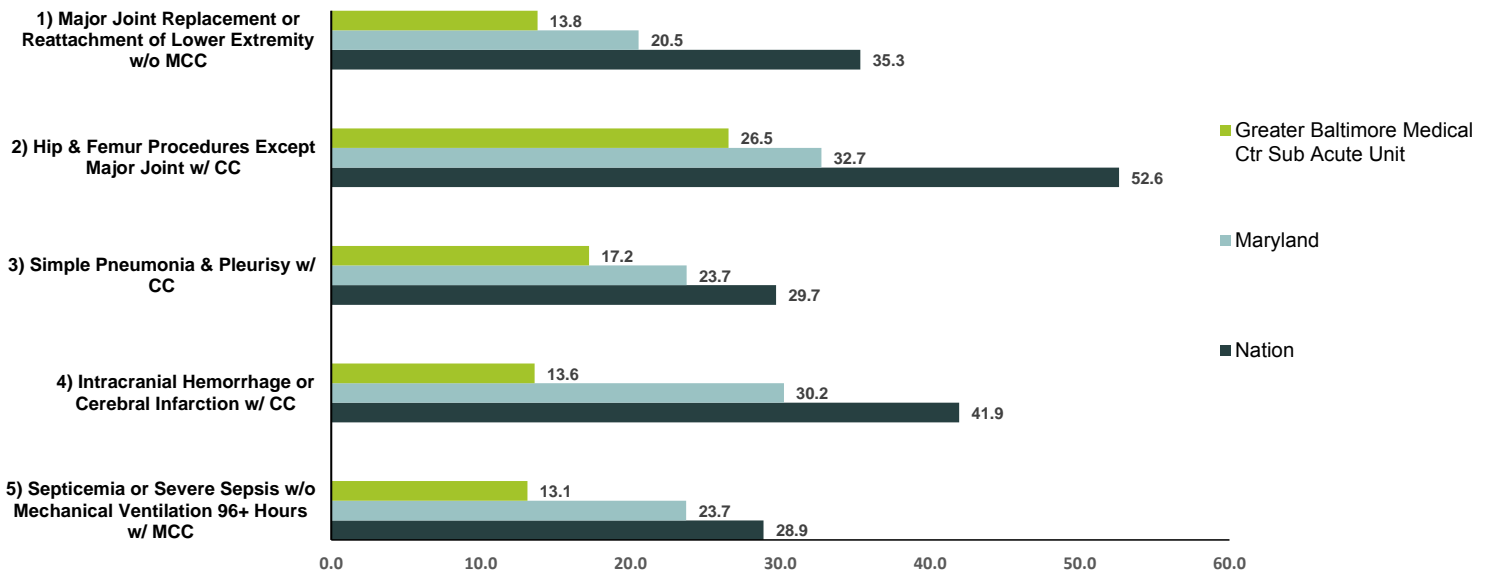
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Greater Baltimore Medical Ctr Sub Acute Unit	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Heritage Ctr**

Address: 7232 German Hill Road  
Dundalk, MD  
21222

Phone Number: (410) 282-6310

Provider Number: 215135

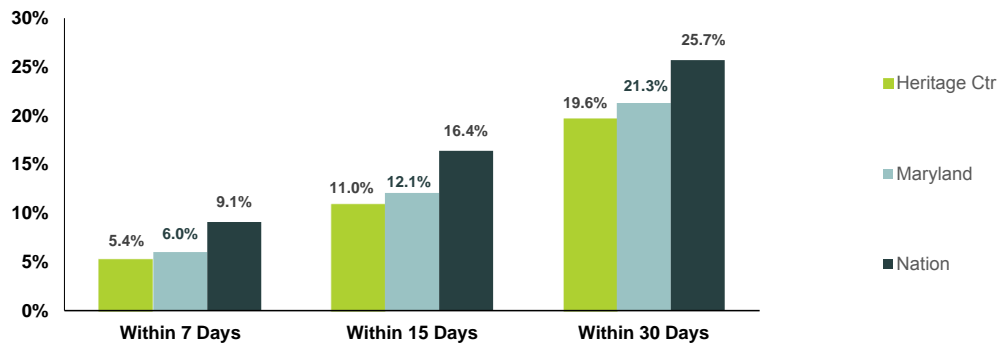


**Number of Beds:** 177  
Source: CMS Nursing Home Compare, data as of 4/2015

**Heritage Ctr ALOS:** 31.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Heritage Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Heritage Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	22% Below	13% Below
CNA hours per resident per day <sup>1</sup>	2.5	2% Above	The Same
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

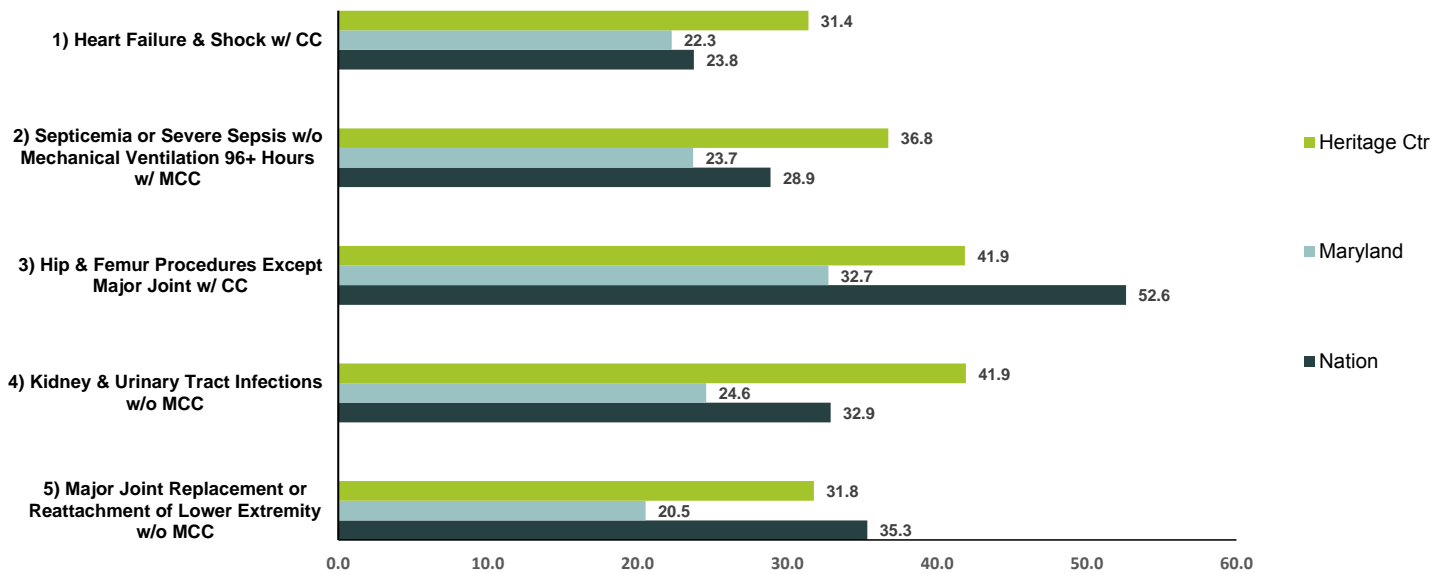
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Heritage Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	11.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Holly Hill Nursing & Rehab Ctr**

Address: 531 Stevenson Lane  
Towson, MD  
21286

Phone Number: (410) 823-5310  
Provider Number: 215204

Number of Beds: 75

Source: CMS Nursing Home Compare, data as of 4/2015

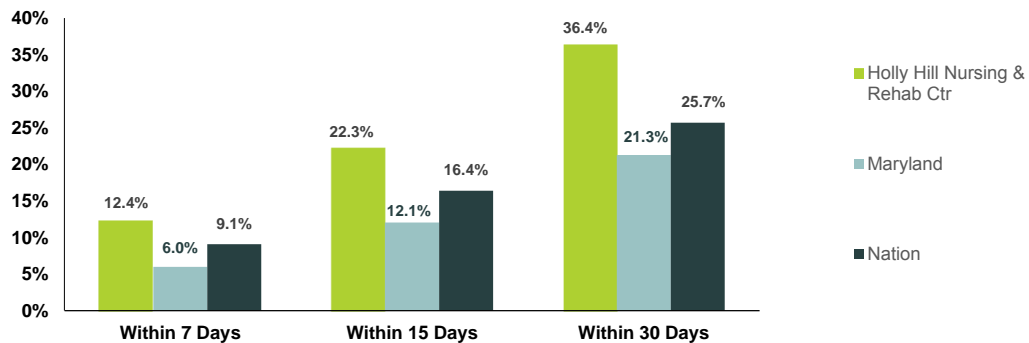
Holly Hill Nursing & Rehab Ctr ALOS: 22.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Holly Hill Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

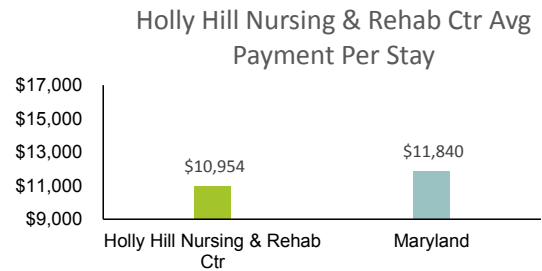
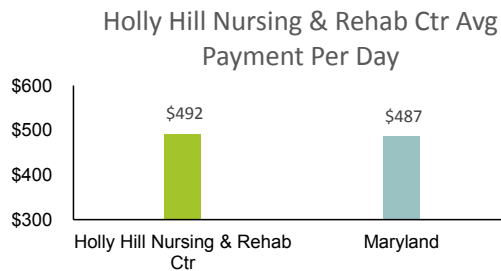
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Holly Hill Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	54% Below	48% Below
CNA hours per resident per day <sup>1</sup>	1.9	20% Below	21% Below
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

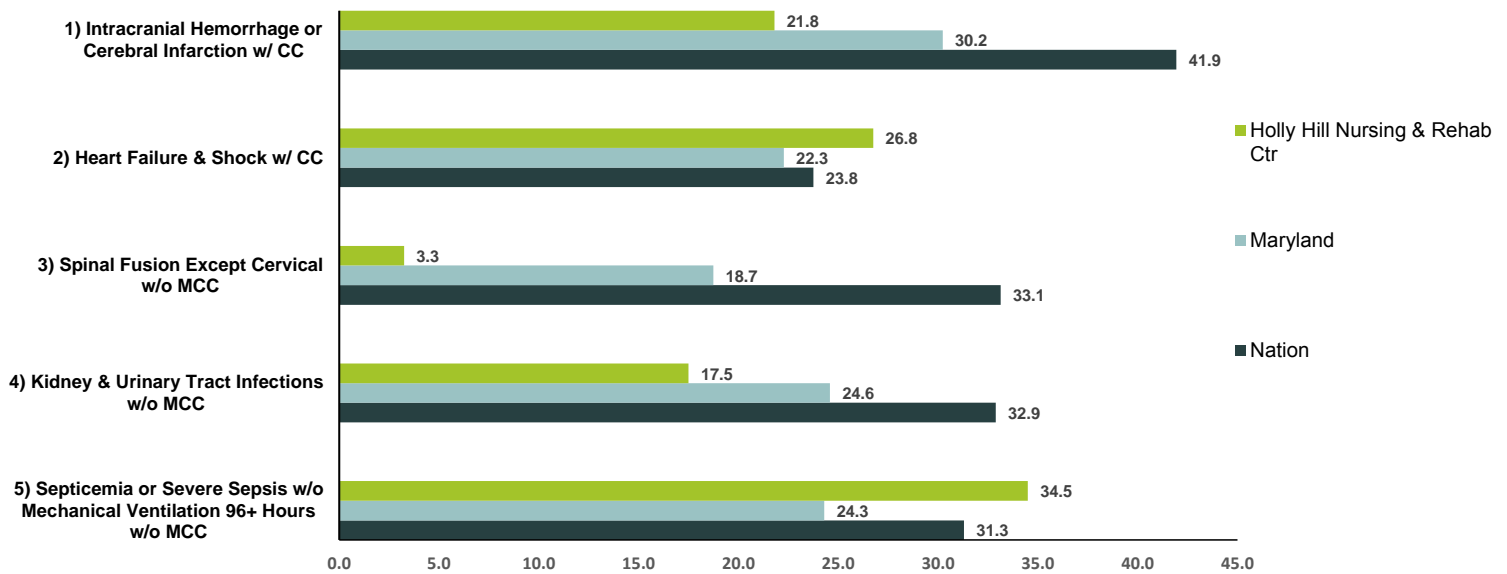
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Holly Hill Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Little Sisters of the Poor**

Address: 601 Maiden Choice Lane  
Baltimore, MD  
21228

Phone Number: (410) 744-9367

Provider Number: 215354

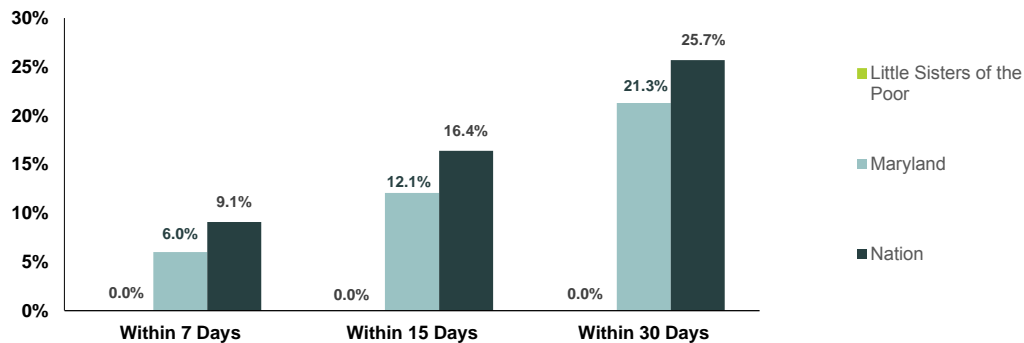


Number of Beds: 38  
Source: CMS Nursing Home Compare, data as of 4/2015

Little Sisters of the Poor ALOS: 23.6

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Little Sisters of the Poor	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

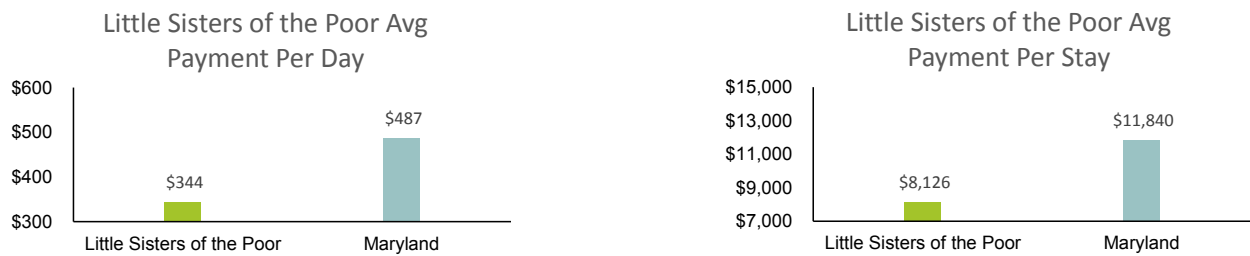
### Staffing Measures

	Compared to Maryland Average		
	Little Sisters of the Poor		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	44% Below	37% Below
CNA hours per resident per day <sup>1</sup>	3.6	48% Above	46% Above
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

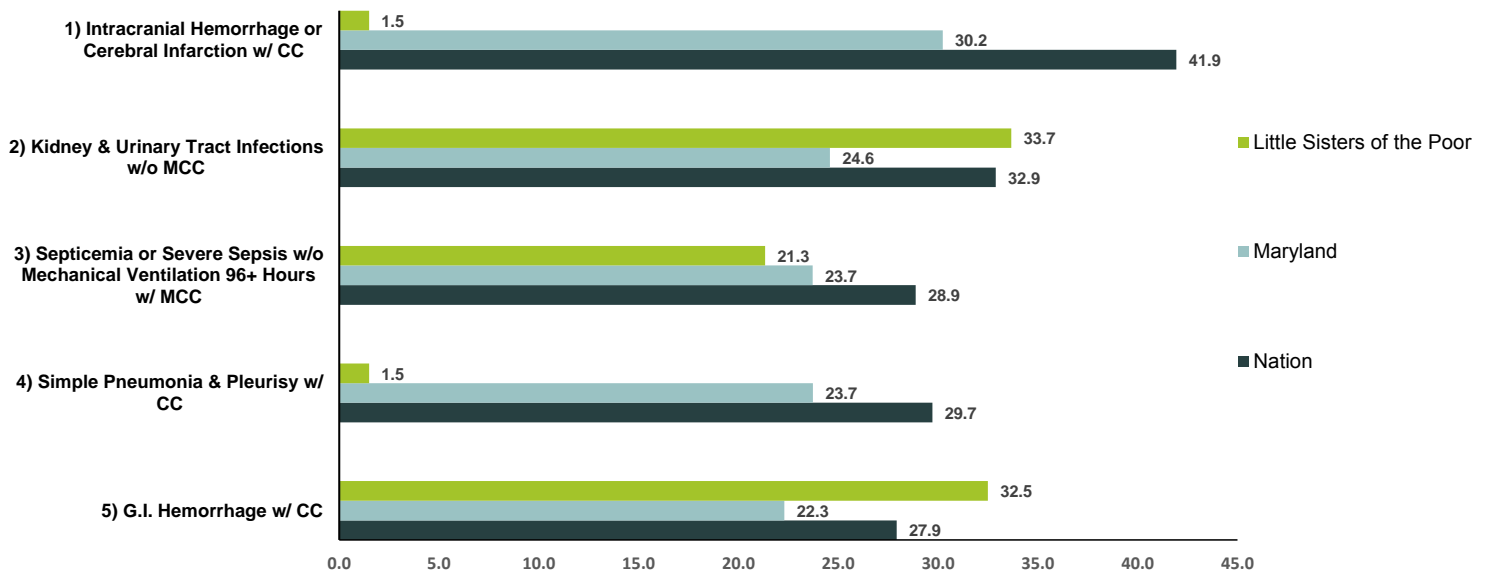


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Little Sisters of the Poor	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	84.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Loch Raven Ctr**

Address: 8720 Emge Road  
Baltimore, MD  
21234

Phone Number: (410) 668-1961

Provider Number: 215090

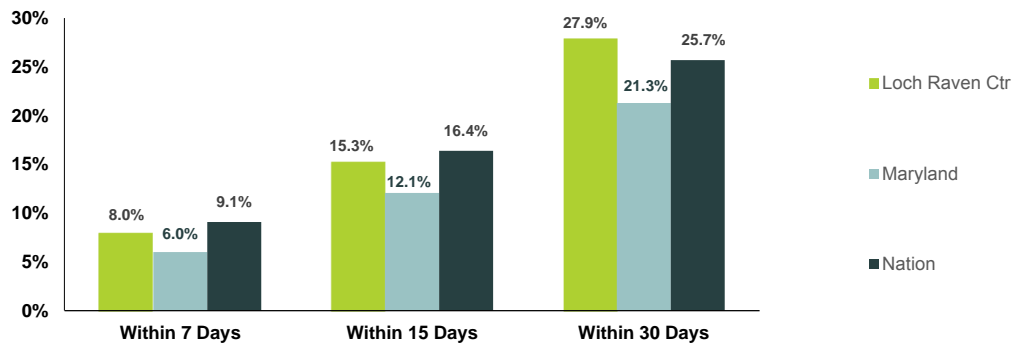


Number of Beds: 94  
Source: CMS Nursing Home Compare, data as of 4/2015

Loch Raven Ctr ALOS: 20.6

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Loch Raven Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

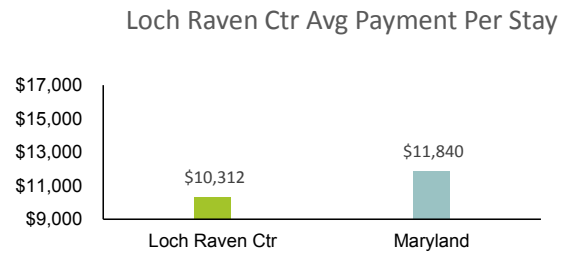
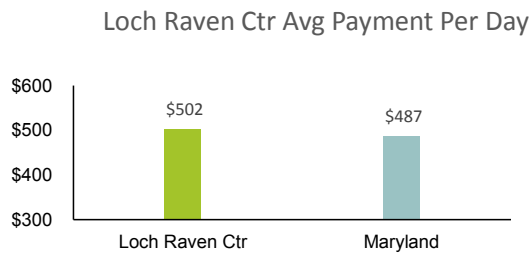
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Loch Raven Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	1% Above	13% Above
CNA hours per resident per day <sup>1</sup>	2.4	2% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	51%	15% Below	NA

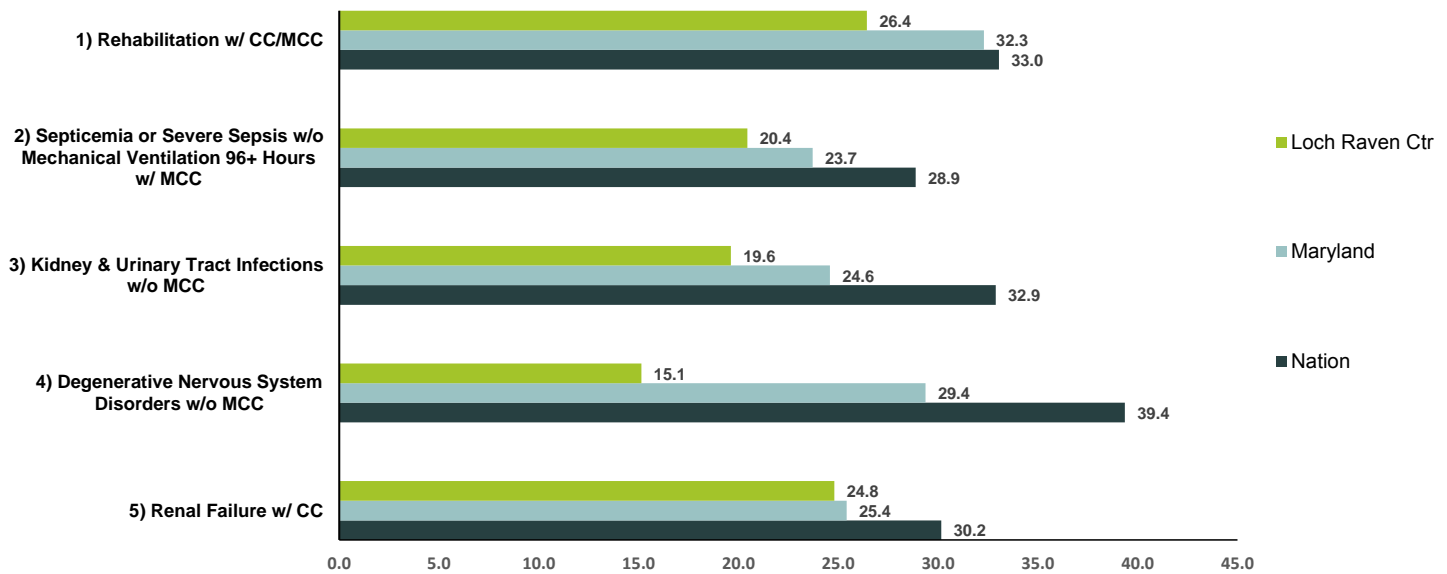
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Loch Raven Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.4%	18.2%	15.6%
Percent of residents who were physically restrained	1.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	90.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Lorien Mays Chapel**

Address: 12230 Round Wood Road  
Timonium, MD  
21093

Phone Number: (410) 252-0880

Provider Number: 215351

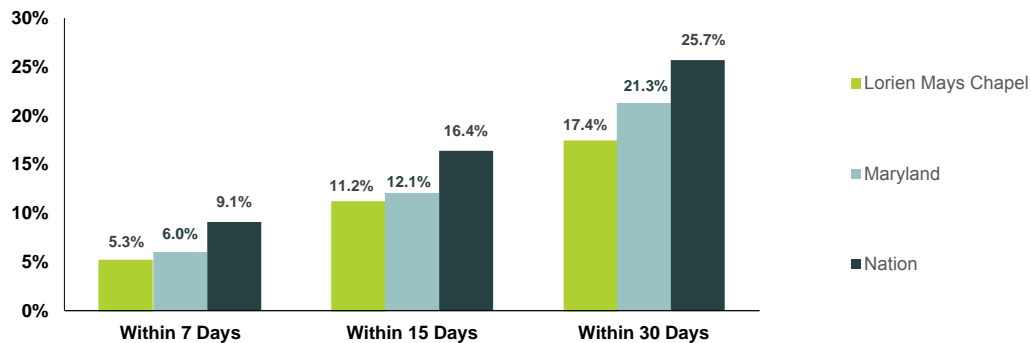


Number of Beds: 93  
Source: CMS Nursing Home Compare, data as of 4/2015

Lorien Mays Chapel ALOS: 21.5

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Mays Chapel	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

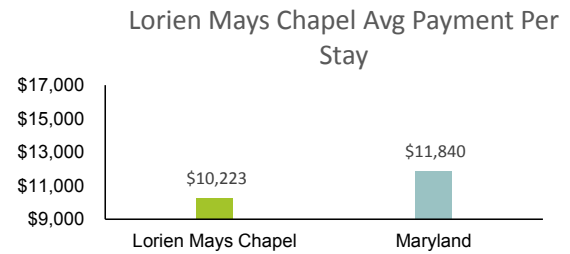
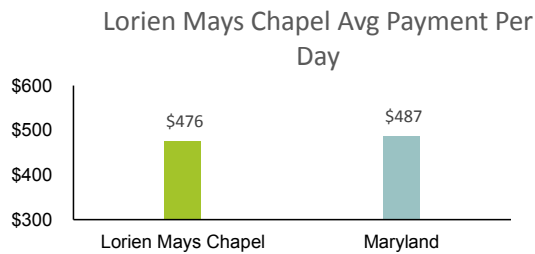
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Mays Chapel	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	35% Below	27% Below
CNA hours per resident per day <sup>1</sup>	2.0	17% Below	18% Below
Percent of staff employed two years or more <sup>2</sup>	62%	3% Above	NA

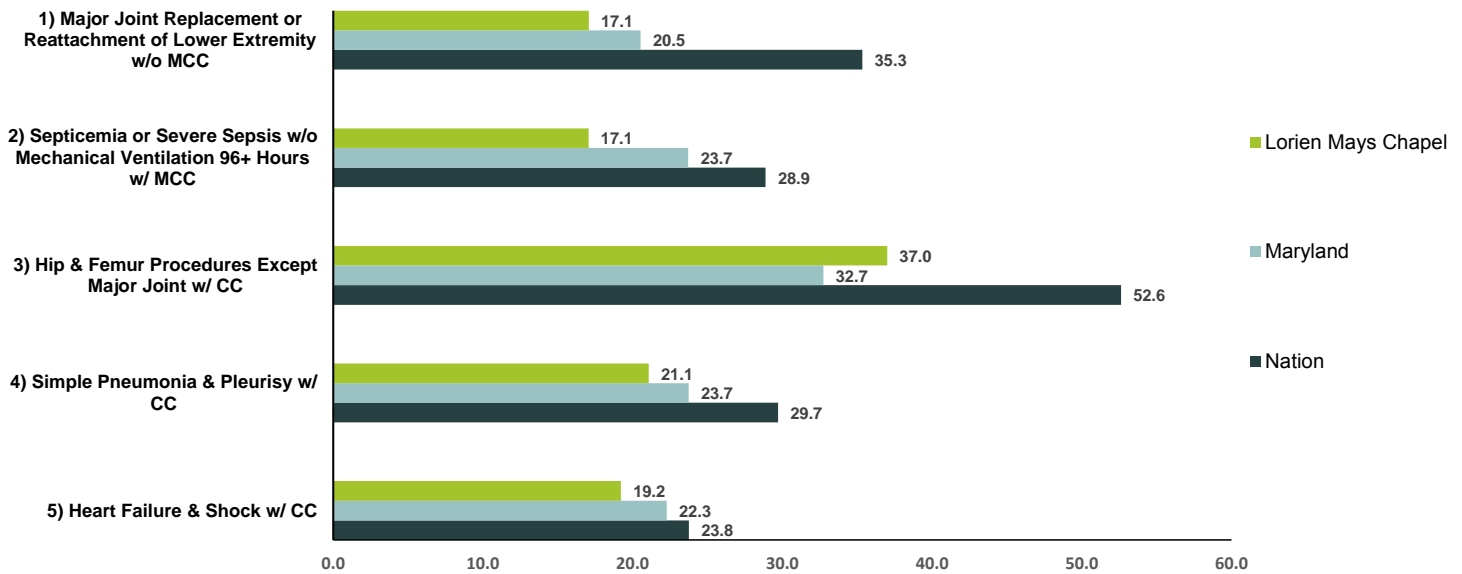
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Mays Chapel	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	14.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	87.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

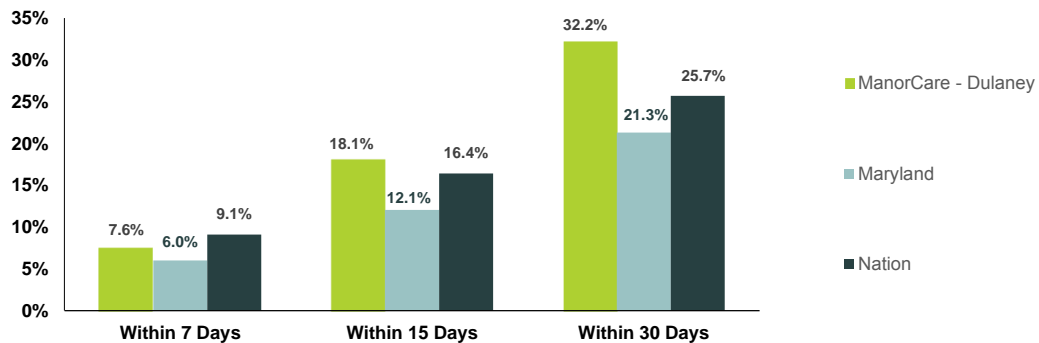
Facility: **ManorCare - Dulaney**

Address: 111 West Road  
Towson, MD  
21204  
Phone Number: (410) 828-6500  
Provider Number: 215069

Number of Beds: 135  
Source: CMS Nursing Home Compare, data as of 4/2015  
ManorCare - Dulaney ALOS: 24.4  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Dulaney	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

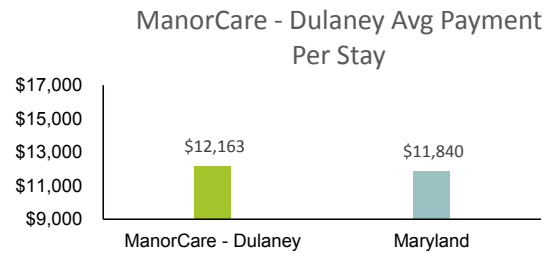
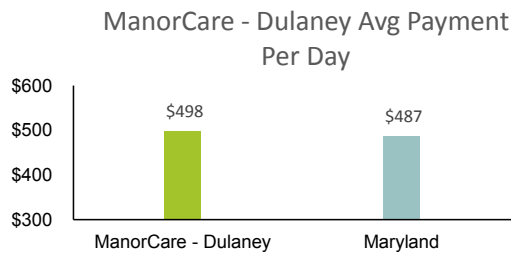
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Dulaney	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	9% Below	2% Above
CNA hours per resident per day <sup>1</sup>	2.0	17% Below	18% Below
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

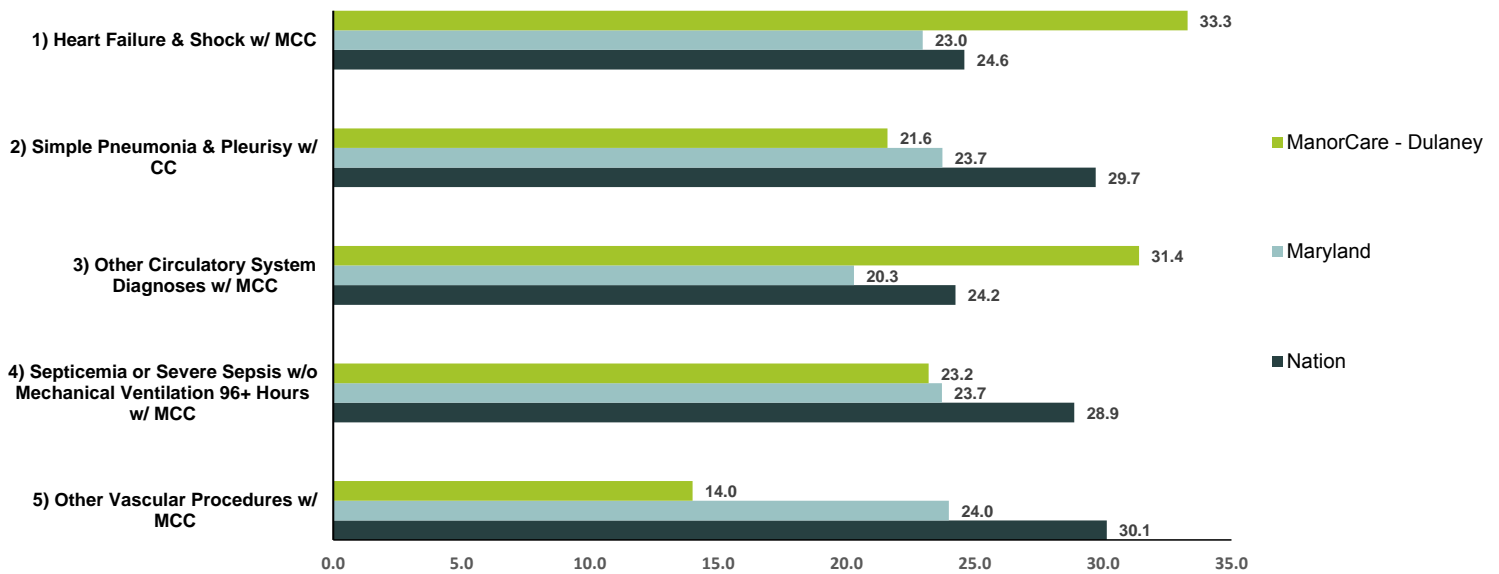
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Dulaney	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	9.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **ManorCare - Rossville**

Address: 6600 Ridge Road  
Baltimore, MD  
21237

Phone Number: (410) 574-4950

Provider Number: 215109

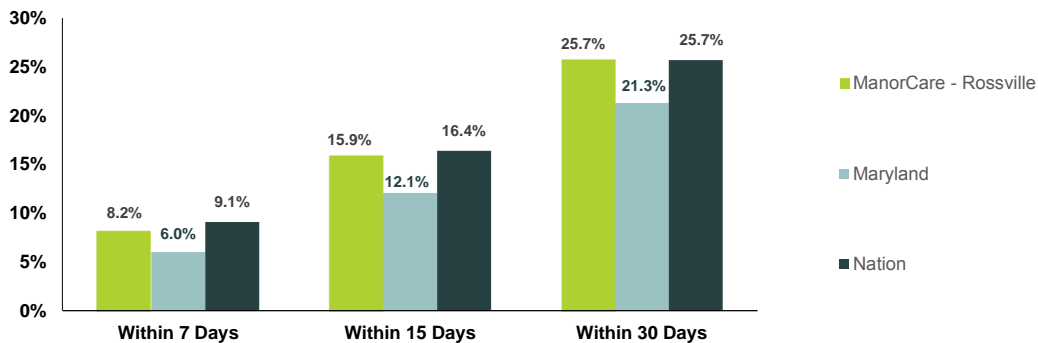


Number of Beds: 172  
Source: CMS Nursing Home Compare, data as of 4/2015

ManorCare - Rossville ALOS: 24.2

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Rossville	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

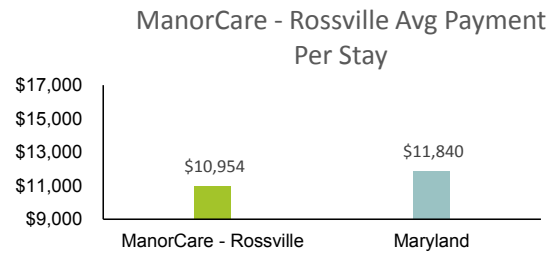
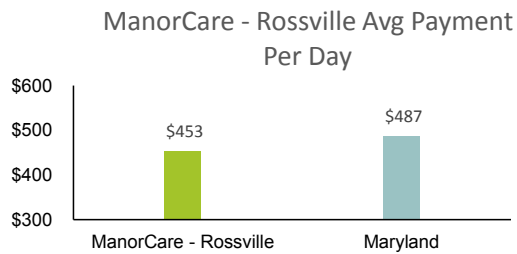
### Staffing Measures

	ManorCare - Rossville	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	20% Below	10% Below
CNA hours per resident per day <sup>1</sup>	2.0	15% Below	17% Below
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

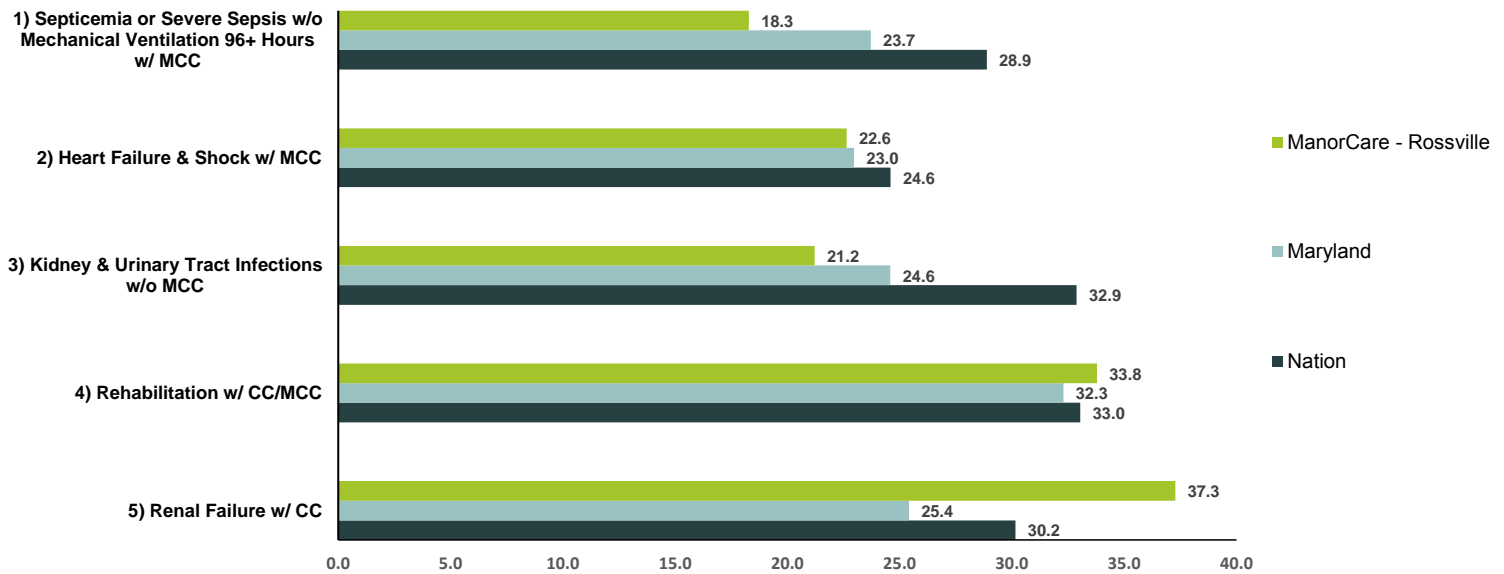


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Rossville	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	93.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **ManorCare - Ruxton**

Address: 7001 Charles Street  
Towson, MD  
21204

Phone Number: (410) 821-9600

Provider Number: 215077

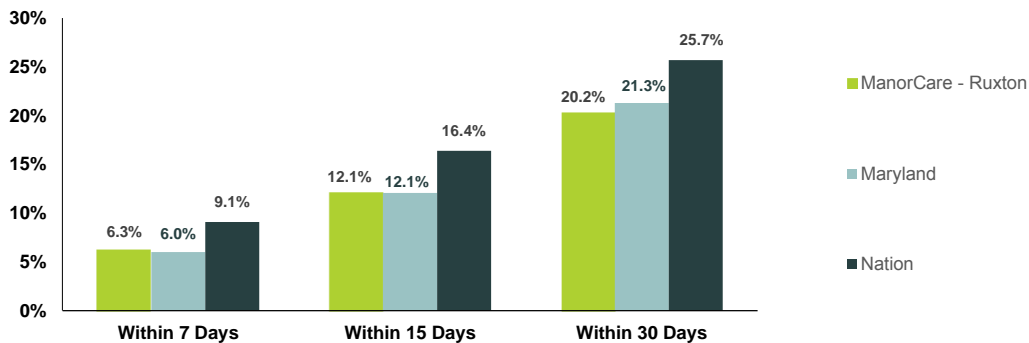


Number of Beds: 179  
Source: CMS Nursing Home Compare, data as of 4/2015

ManorCare - Ruxton ALOS: 24.7

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Ruxton	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

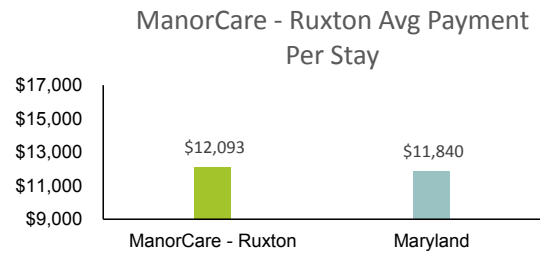
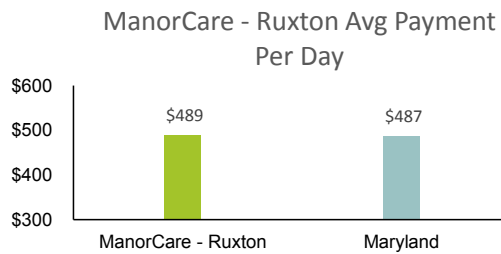
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Ruxton	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	2% Above	14% Above
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

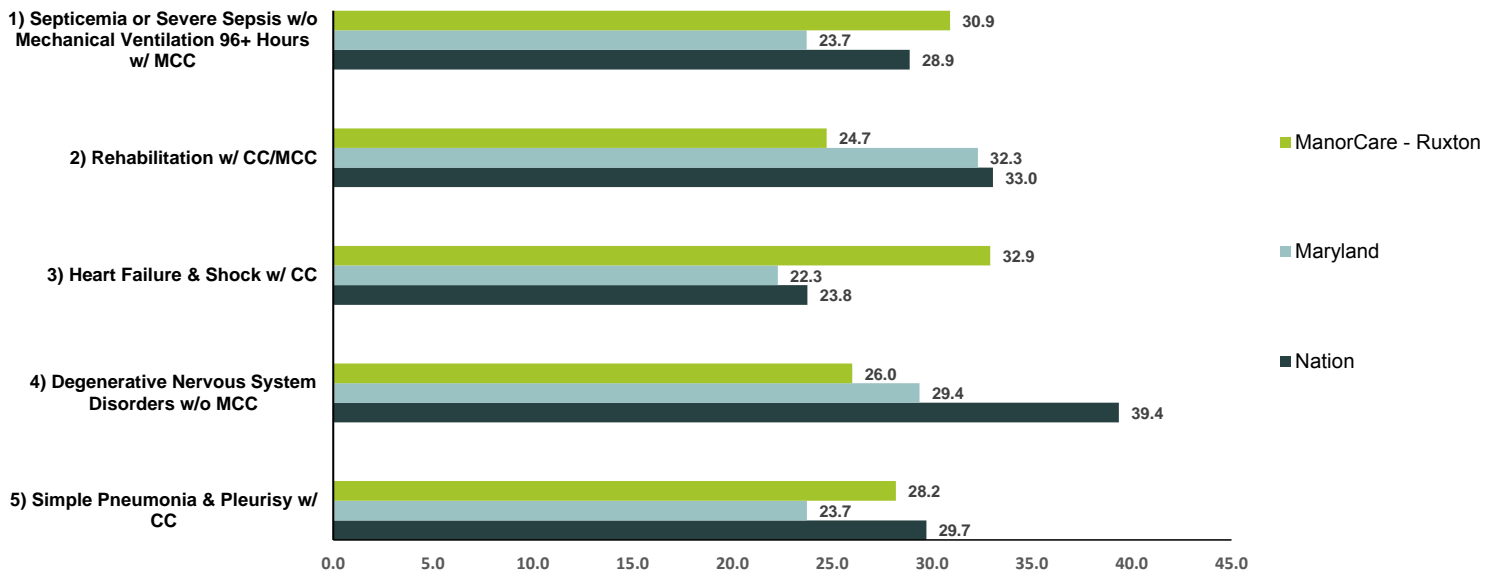
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Ruxton	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **ManorCare - Woodbridge Valley**

Address: 1525 North Rolling Road  
Catonsville, MD  
21228

Phone Number: (410) 719-1240  
Provider Number: 215347

Number of Beds: 120

Source: CMS Nursing Home Compare, data as of 4/2015

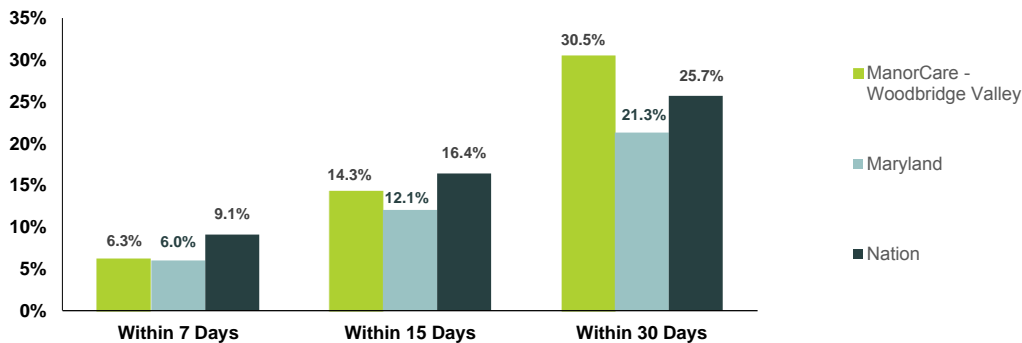
ManorCare - Woodbridge Valley ALOS: 27.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Woodbridge Valley	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

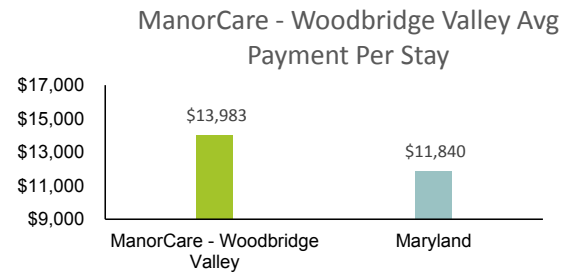
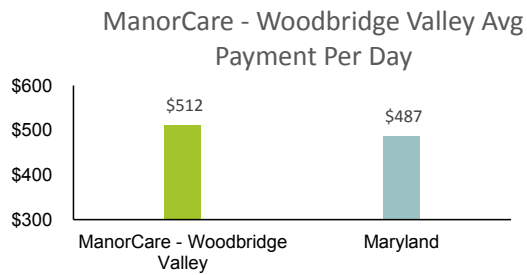
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Woodbridge Valley	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.5	59% Above	78% Above
CNA hours per resident per day <sup>1</sup>	2.2	7% Below	8% Below
Percent of staff employed two years or more <sup>2</sup>	29%	52% Below	NA

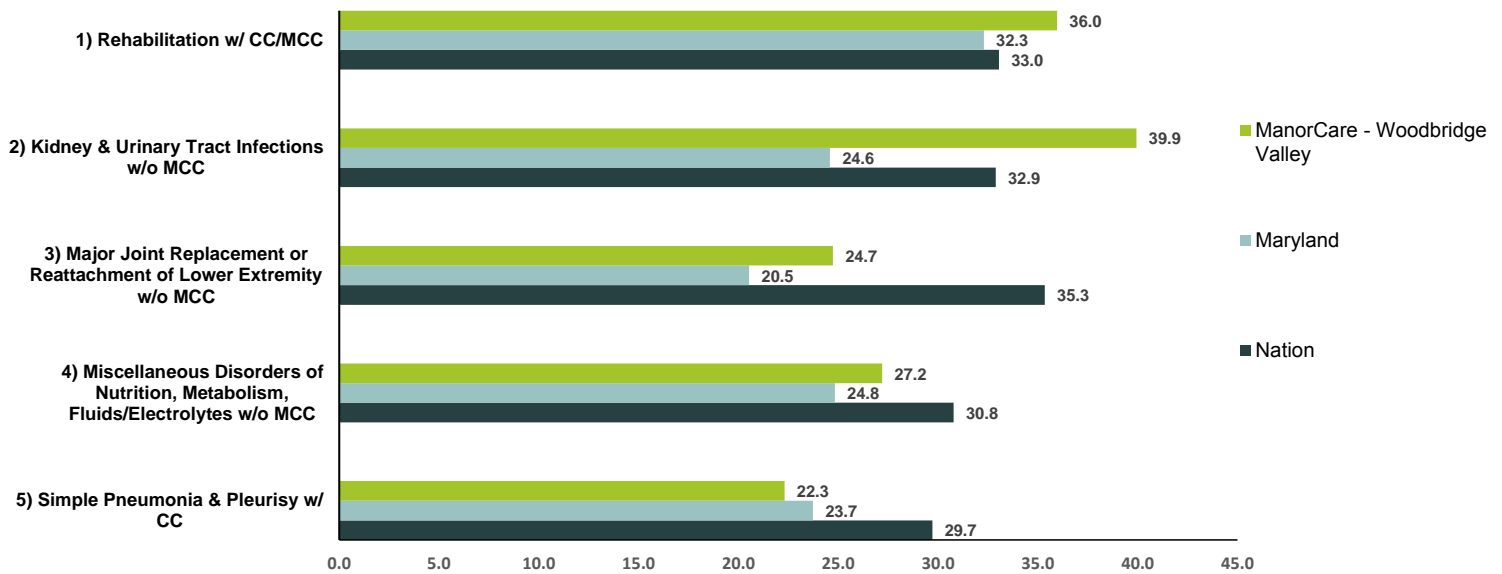
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Woodbridge Valley	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **ManorCare - Towson**

Address: 509 East Joppa Road  
Towson, MD  
21286

Phone Number: (410) 828-9494  
Provider Number: 215054

Number of Beds: 127

Source: CMS Nursing Home Compare, data as of 4/2015

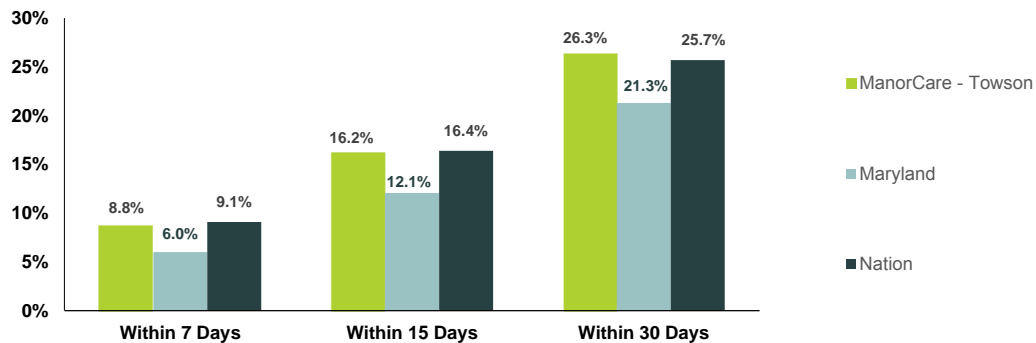
ManorCare - Towson ALOS: 18.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Towson	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

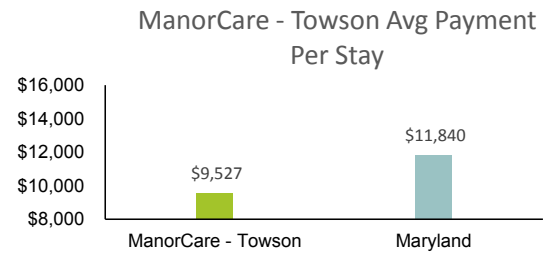
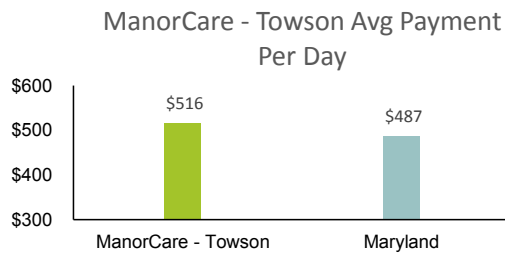
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Towson	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	13% Above	26% Above
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

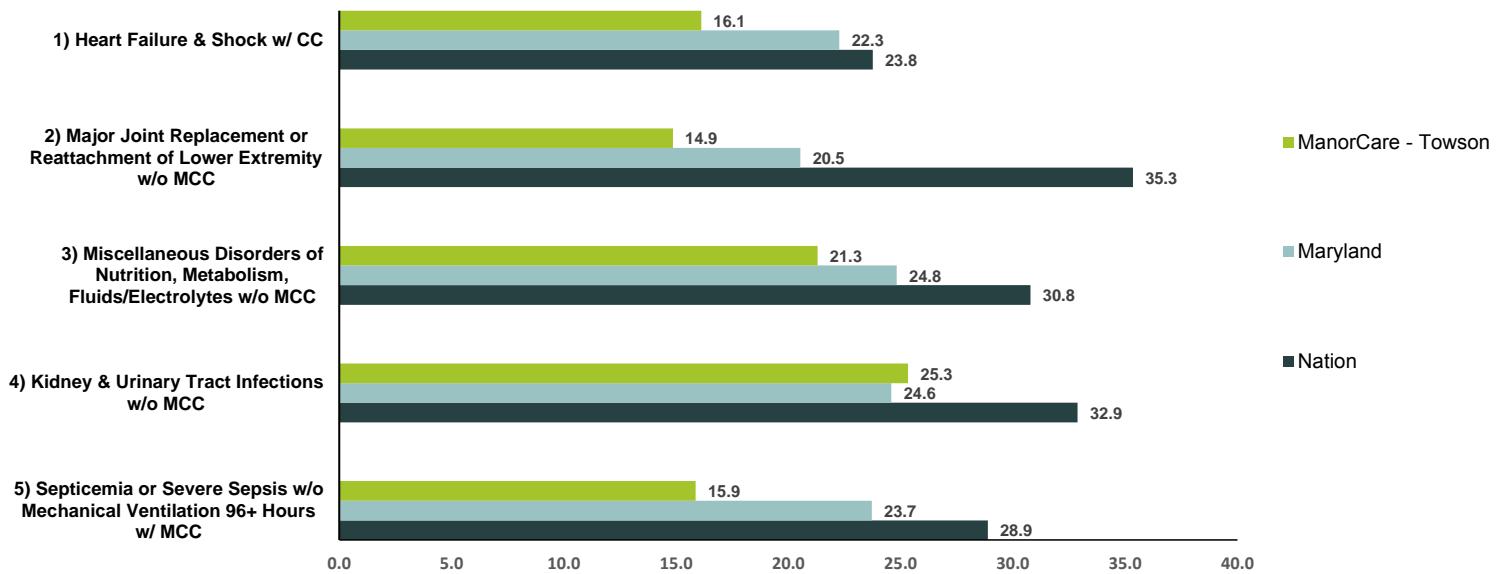
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Towson	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	89.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Maria Health Care Ctr**

Address: 6401 N. Charles Street  
Baltimore, MD  
21212

Phone Number: (410) 377-7774  
Provider Number: 215300

Number of Beds: 32

Source: CMS Nursing Home Compare, data as of 4/2015

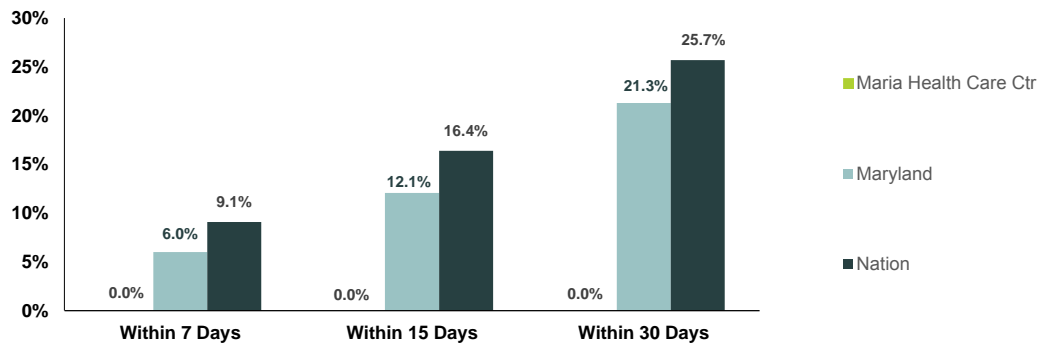
Maria Health Care Ctr ALOS: 28.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Maria Health Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

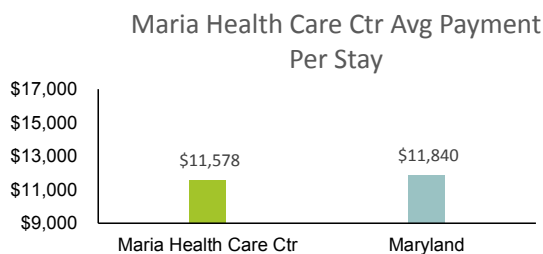
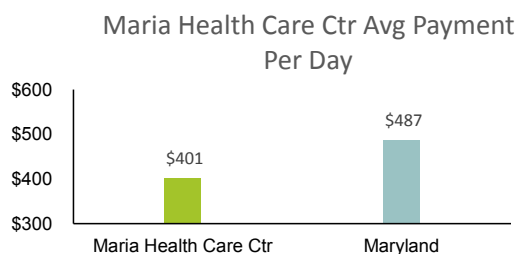
### Staffing Measures

	Maria Health Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	26% Above	41% Above
CNA hours per resident per day <sup>1</sup>	4.2	75% Above	73% Above
Percent of staff employed two years or more <sup>2</sup>	64%	7% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

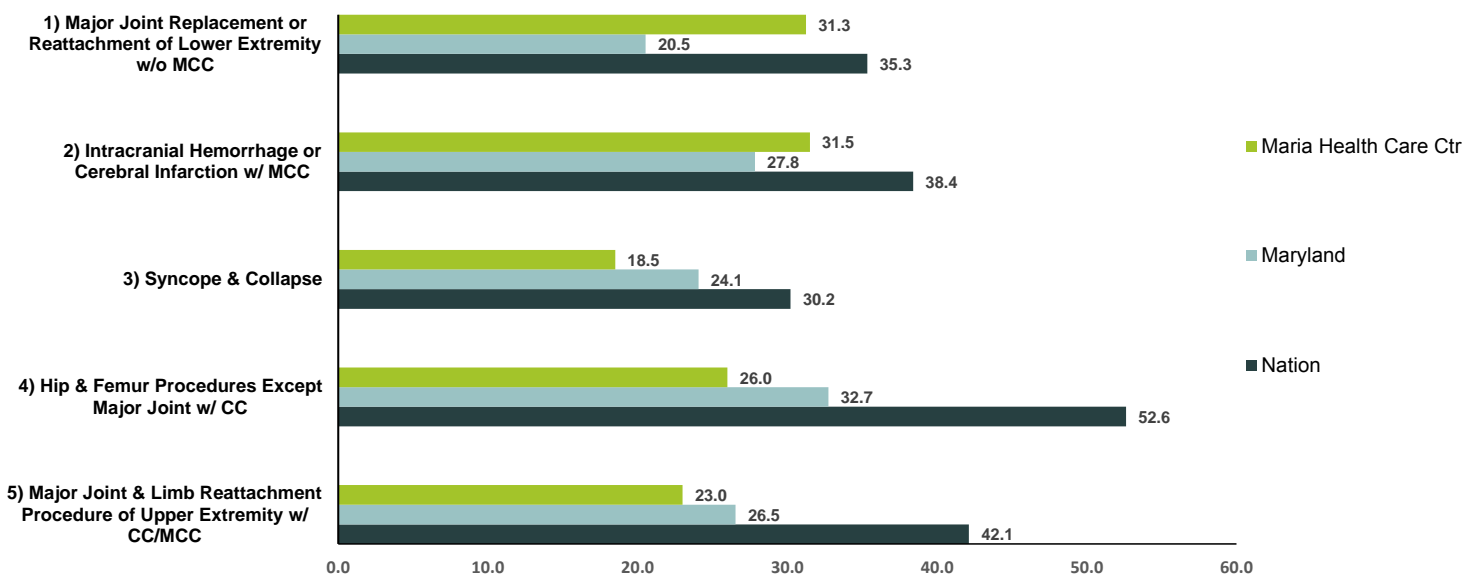


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Maria Health Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	10.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Mid-Atlantic of Chapel Hill**

Address: 4511 Robosson Road  
Randallstown, MD  
21133

Phone Number: (410) 922-2443  
Provider Number: 215220

Number of Beds: 63

Source: CMS Nursing Home Compare, data as of 4/2015

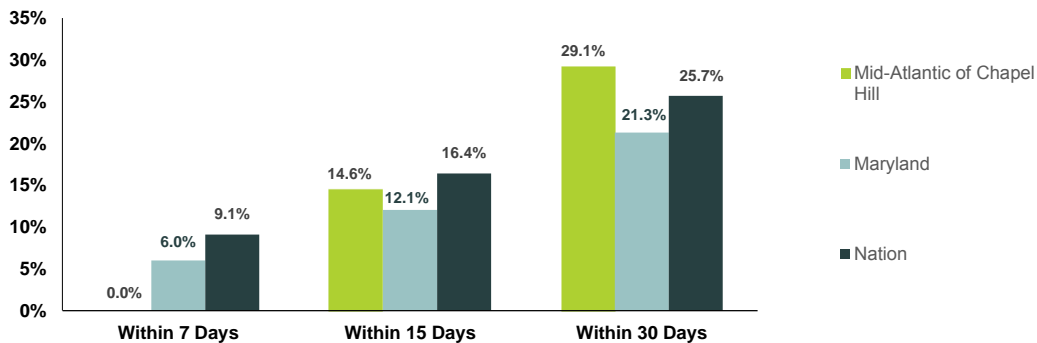
Mid-Atlantic of Chapel Hill ALOS: 28.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Mid-Atlantic of Chapel Hill	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

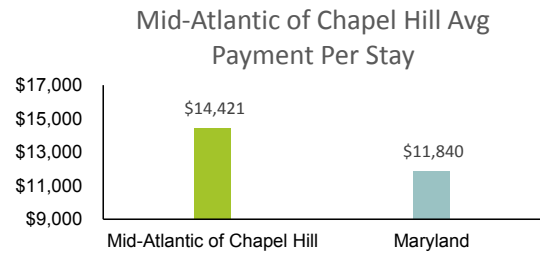
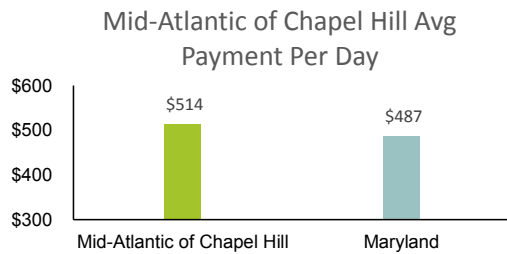
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Mid-Atlantic of Chapel Hill	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	19% Below	9% Below
CNA hours per resident per day <sup>1</sup>	2.0	18% Below	19% Below
Percent of staff employed two years or more <sup>2</sup>	93%	55% Above	NA

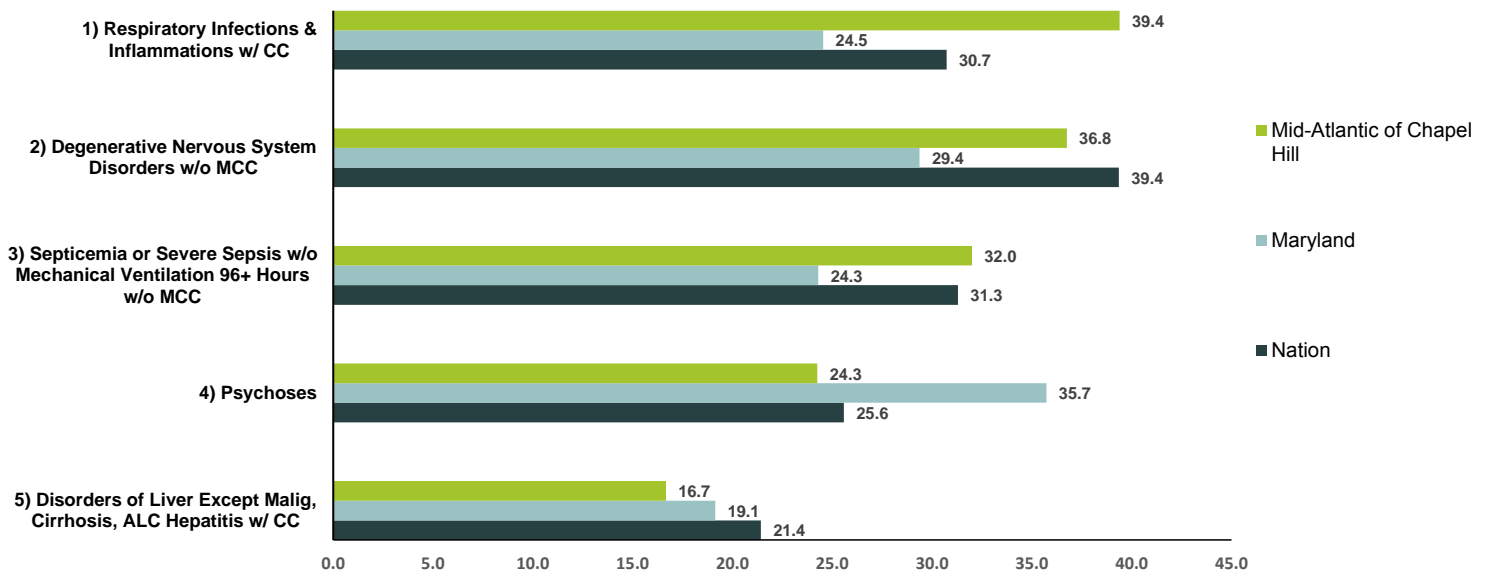
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Mid-Atlantic of Chapel Hill	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	6.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	24.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Milford Manor Nursing Home**

Address: 4204 Old Milford Mill Road  
Baltimore, MD  
21208

Phone Number: (410) 486-1500  
Provider Number: 215022

Number of Beds: 100

Source: CMS Nursing Home Compare, data as of 4/2015

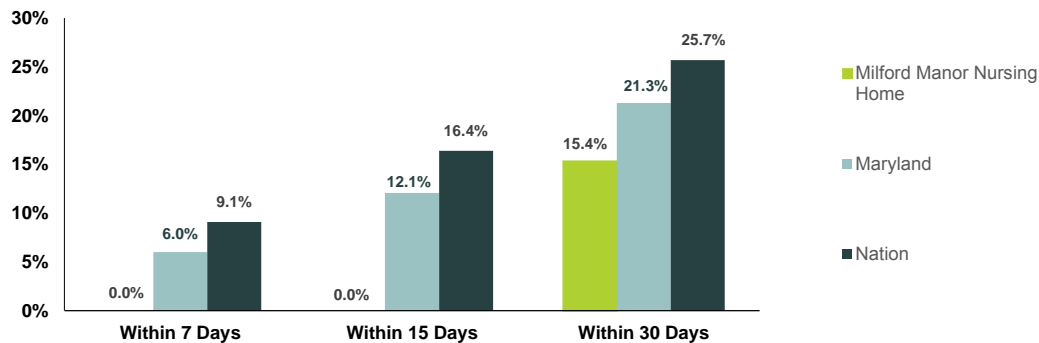
Milford Manor Nursing Home ALOS: 27.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Milford Manor Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

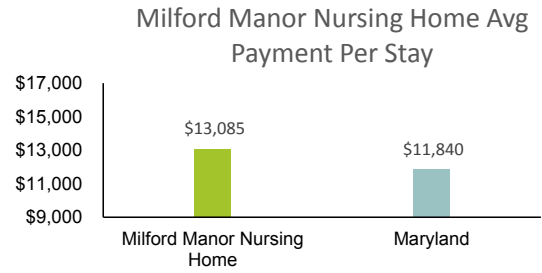
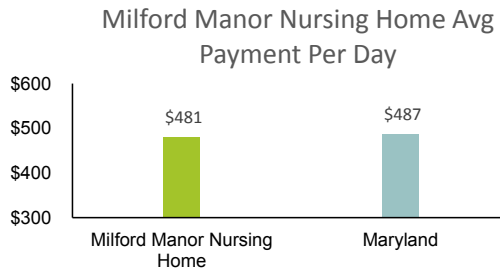
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Milford Manor Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	40% Below	32% Below
CNA hours per resident per day <sup>1</sup>	2.4	2% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

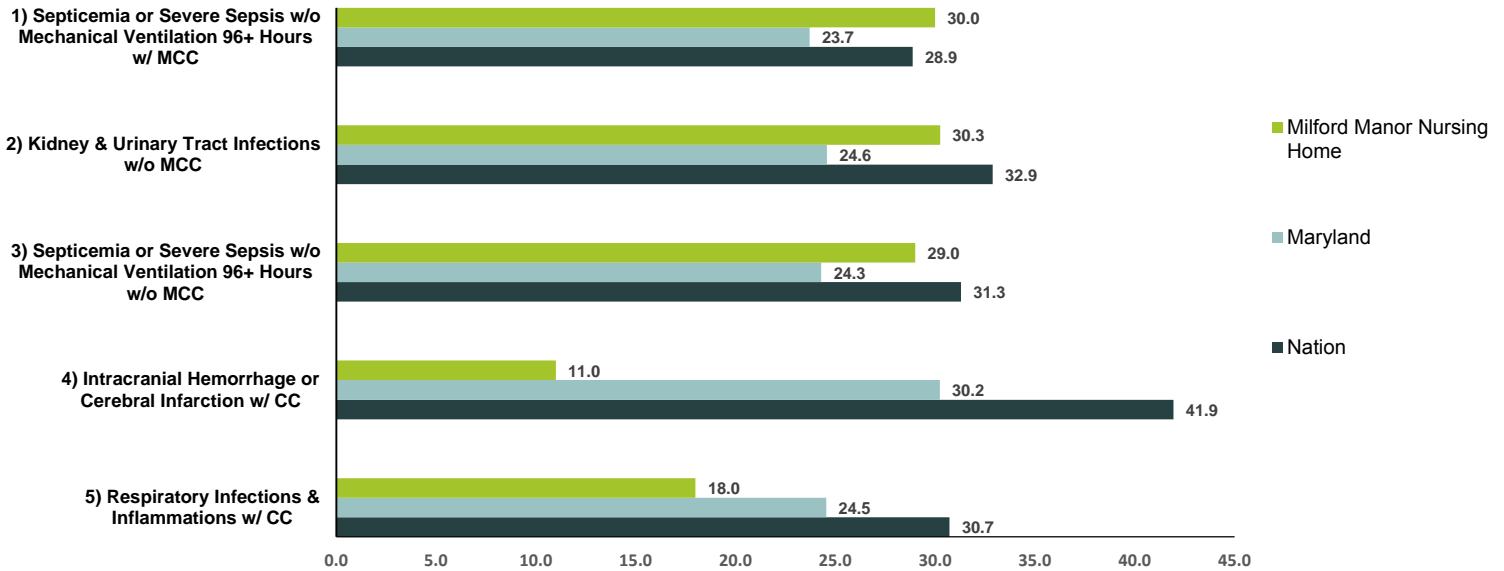
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Milford Manor Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	3.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Multi-Medical Ctr**

Address: 7700 York Road  
Towson, MD  
21204

Phone Number: (410) 821-5500

Provider Number: 215096

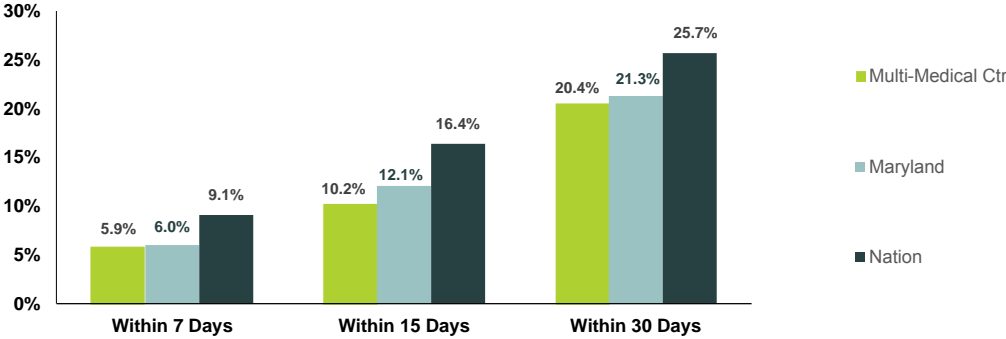


**Number of Beds:** 118  
Source: CMS Nursing Home Compare, data as of 4/2015

**Multi-Medical Ctr ALOS:** 29.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Multi-Medical Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

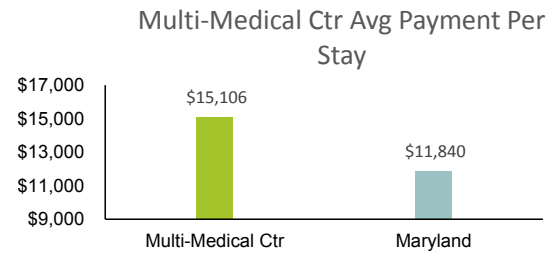
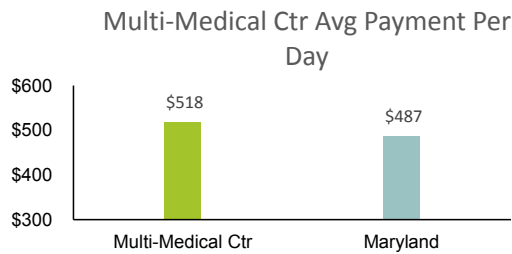
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Multi-Medical Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.4	54% Above	72% Above
CNA hours per resident per day <sup>1</sup>	2.2	8% Below	9% Below
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

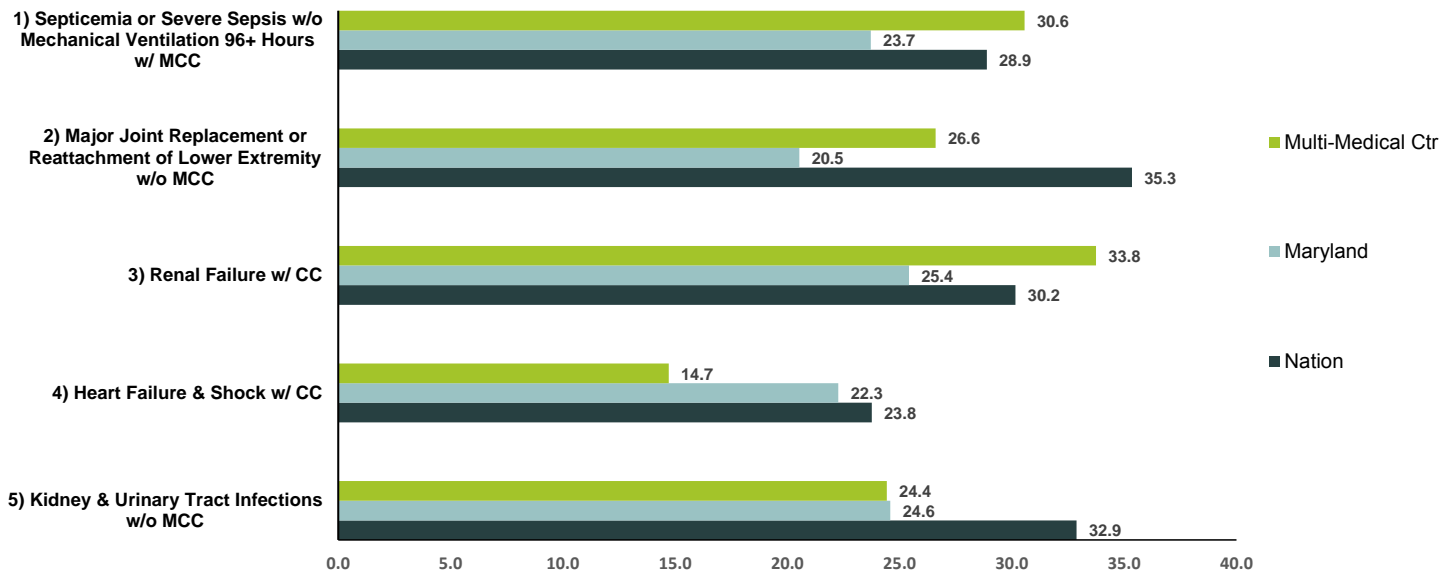
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Multi-Medical Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.1%	18.2%	15.6%
Percent of residents who were physically restrained	1.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **North Oaks**

Address: 725 Mount Wilson Lane  
Baltimore, MD  
21208

Phone Number: (410) 484-7300  
Provider Number: 215229

Number of Beds: 37

Source: CMS Nursing Home Compare, data as of 4/2015

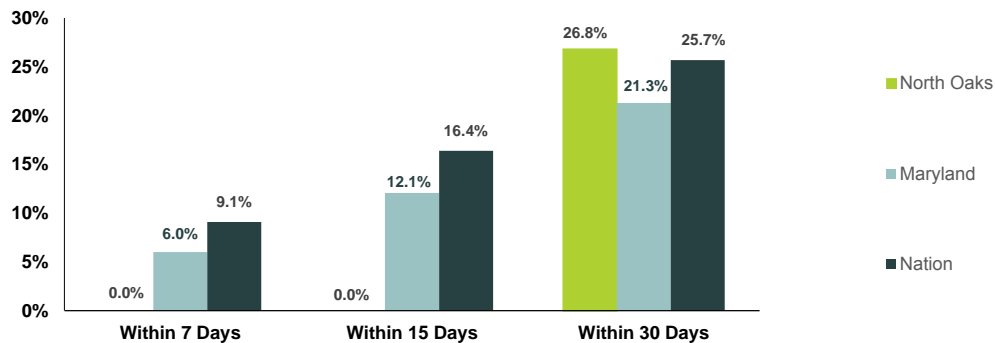
North Oaks ALOS: 18.7

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	North Oaks	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

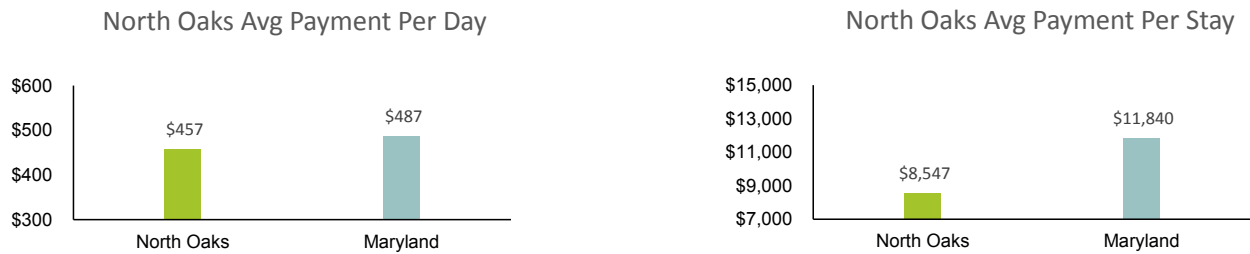
### Staffing Measures

	North Oaks	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	20% Below	10% Below
CNA hours per resident per day <sup>1</sup>	2.4	1% Below	2% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

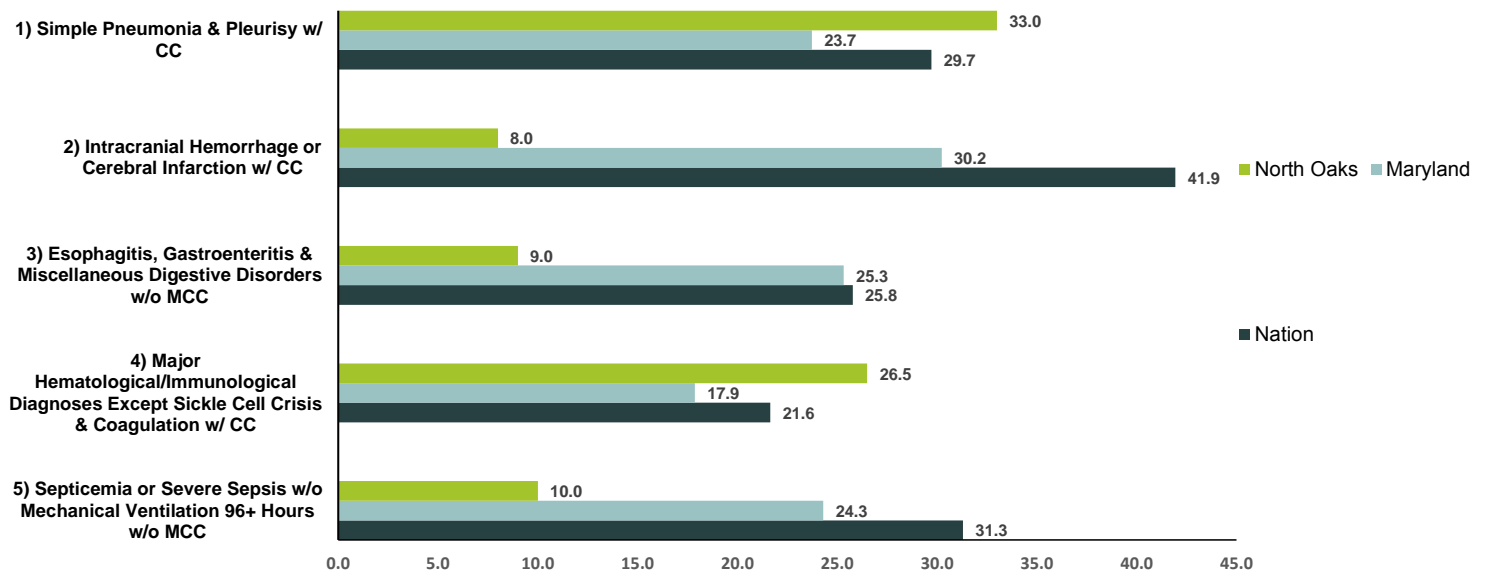


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	North Oaks	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Northwest Hosp Ctr Subacute Unit**

Address: 5401 Old Court Road  
Randallstown, MD  
21133

Phone Number: (410) 521-2200  
Provider Number: 215291

Number of Beds: 39

Source: CMS Nursing Home Compare, data as of 4/2015

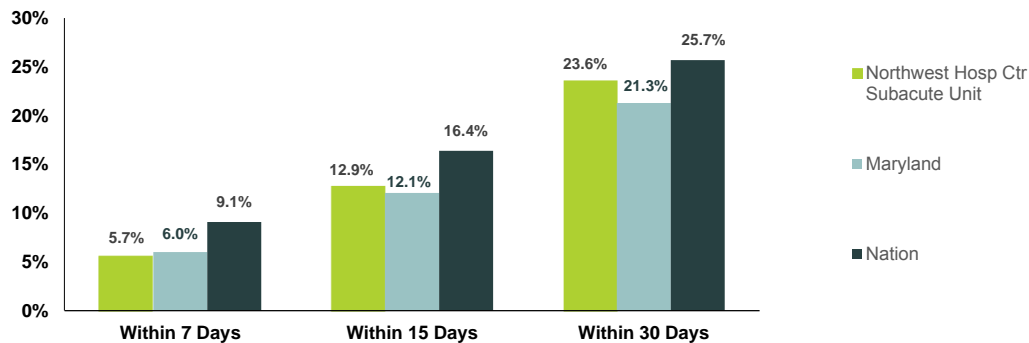
Northwest Hosp Ctr Subacute Unit ALOS: 11.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Northwest Hosp Ctr Subacute Unit	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

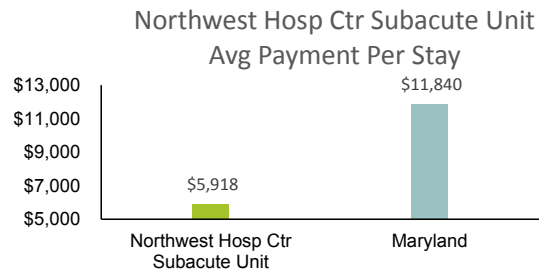
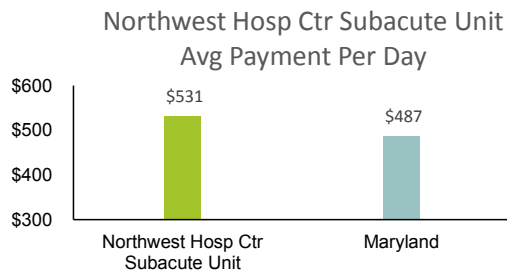
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Northwest Hosp Ctr Subacute Unit	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	3.6	281% Above	327% Above
CNA hours per resident per day <sup>1</sup>	2.8	18% Above	16% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

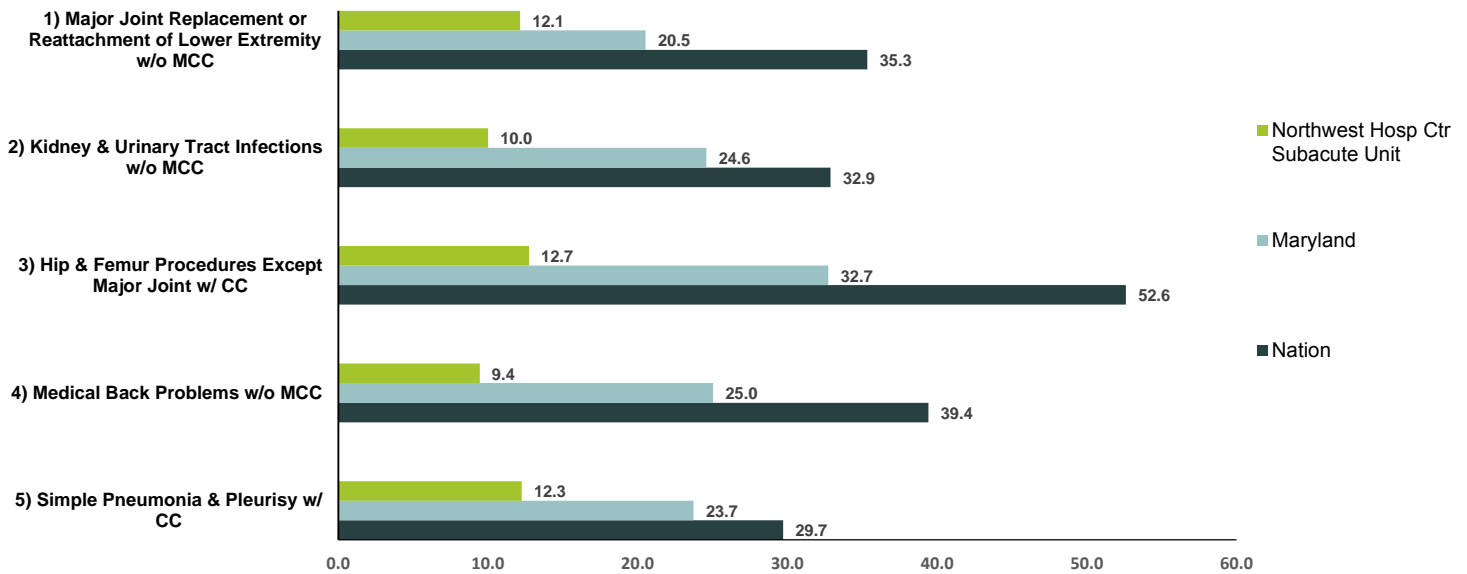
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Northwest Hosp Ctr Subacute Unit	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Oak Crest Village**

Address: 8800 Walther Boulevard  
Parkville, MD  
21234

Phone Number: (410) 882-3248

Provider Number: 215308

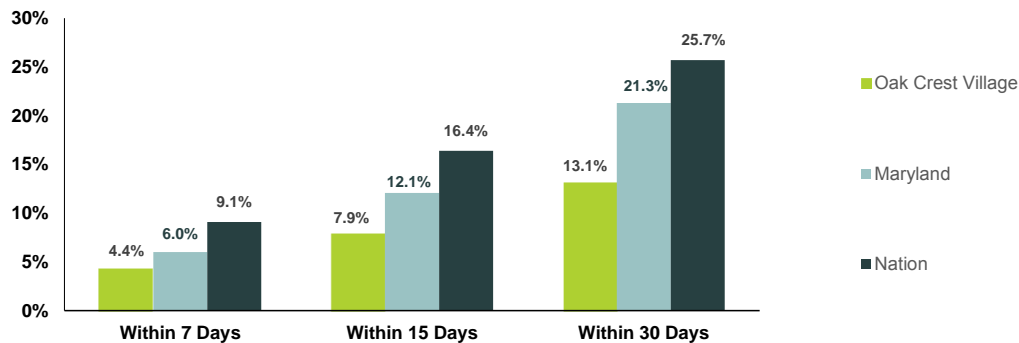


Number of Beds: 240  
Source: CMS Nursing Home Compare, data as of 4/2015

Oak Crest Village ALOS: 22.1

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Oak Crest Village	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

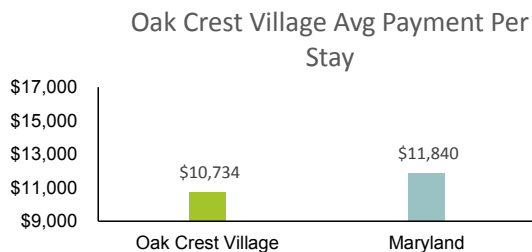
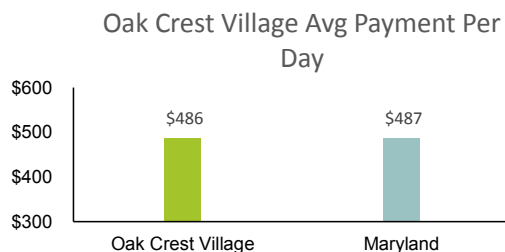
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Oak Crest Village	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	32% Below	24% Below
CNA hours per resident per day <sup>1</sup>	2.8	16% Above	15% Above
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

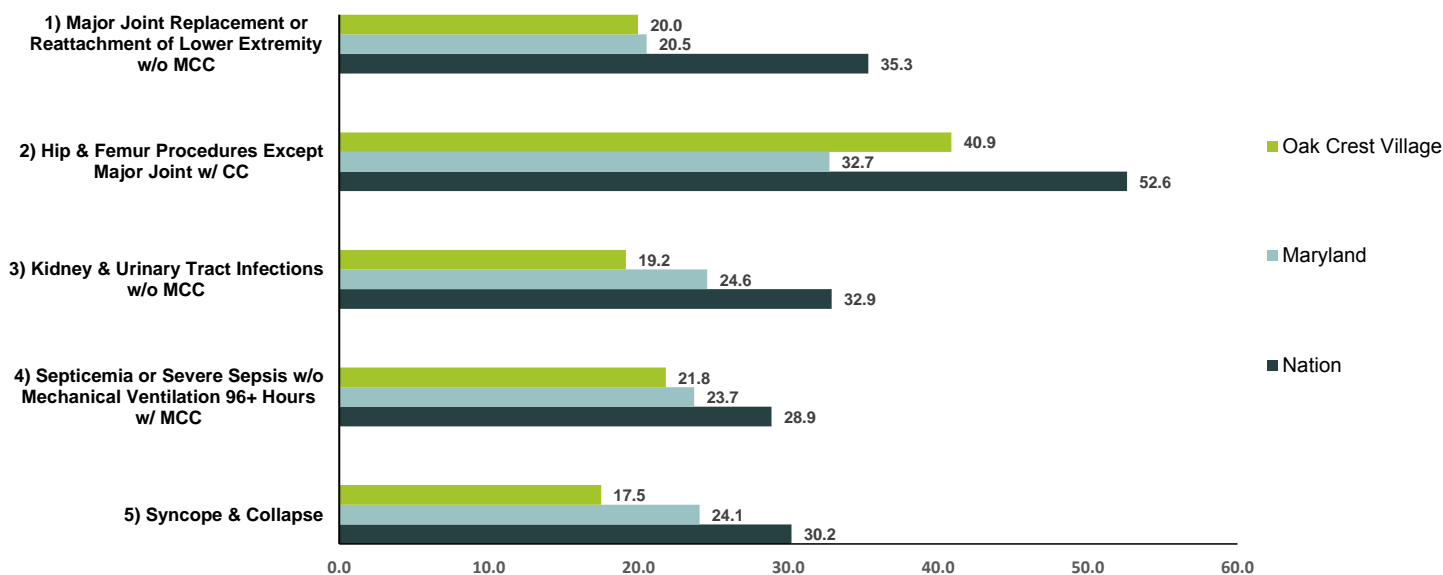
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Oak Crest Village	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	80.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Oakwood Care Ctr**

Address: 1300 Windlass Drive  
Baltimore, MD  
21220

Phone Number: (410) 687-1383

Provider Number: 215181

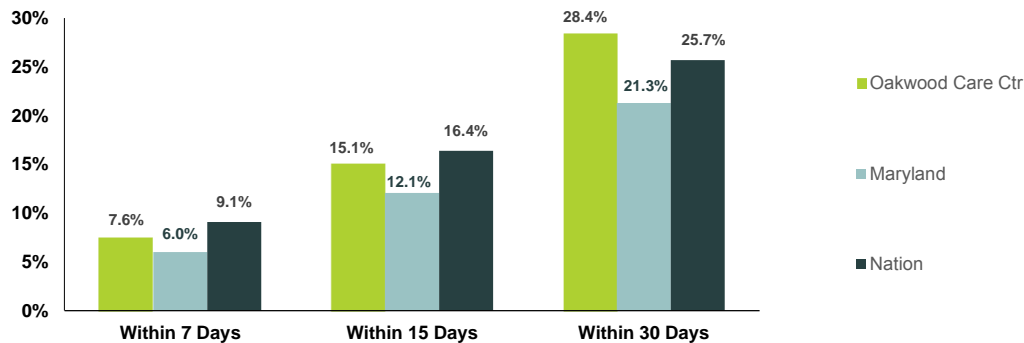


**Number of Beds:** 130  
Source: CMS Nursing Home Compare, data as of 4/2015

**Oakwood Care Ctr ALOS:** 27.4

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Oakwood Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

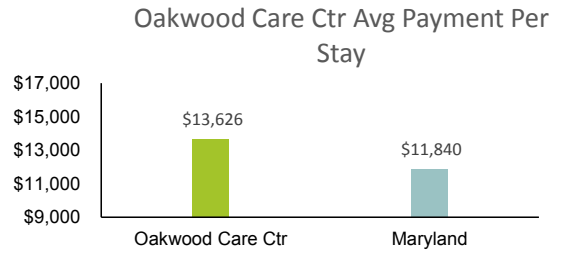
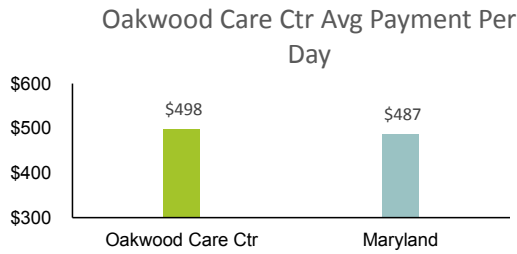
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Oakwood Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	34% Above	50% Above
CNA hours per resident per day <sup>1</sup>	2.5	5% Above	3% Above
Percent of staff employed two years or more <sup>2</sup>	52%	13% Below	NA

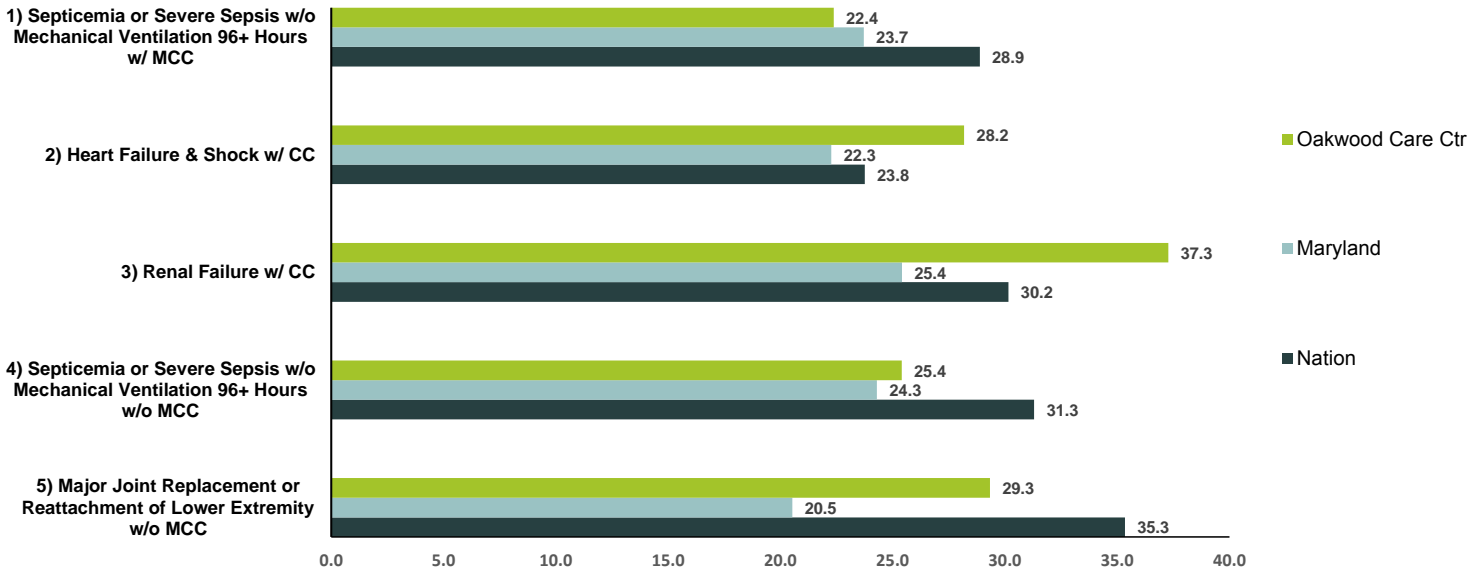
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Oakwood Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	21.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Patapsco Valley Ctr**

Address: 9109 Liberty Road  
Randallstown, MD  
21133

Phone Number: (410) 655-7373

Provider Number: 215084

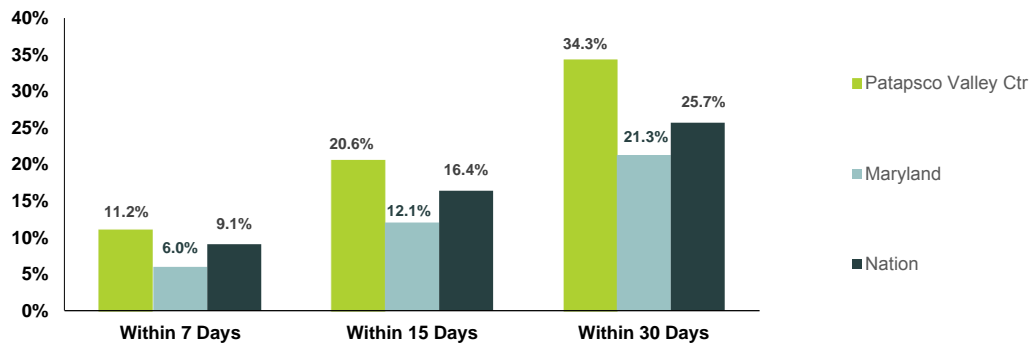


**Number of Beds:** 172  
Source: CMS Nursing Home Compare, data as of 4/2015

**Patapsco Valley Ctr ALOS:** 28.4

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Patapsco Valley Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

Source: MD Guide to Long Term Care, data as of 12/2014

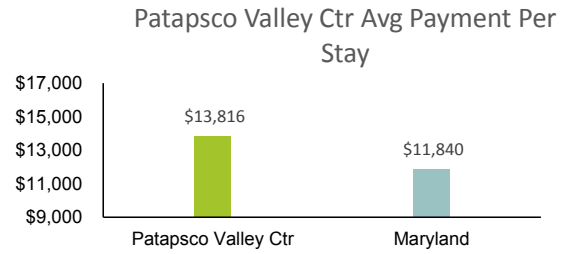
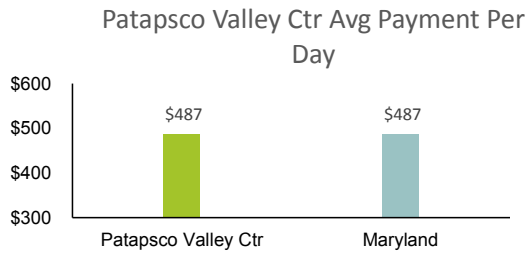
### Staffing Measures

	Patapsco Valley Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	2% Below	10% Above
CNA hours per resident per day <sup>1</sup>	2.1	13% Below	15% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

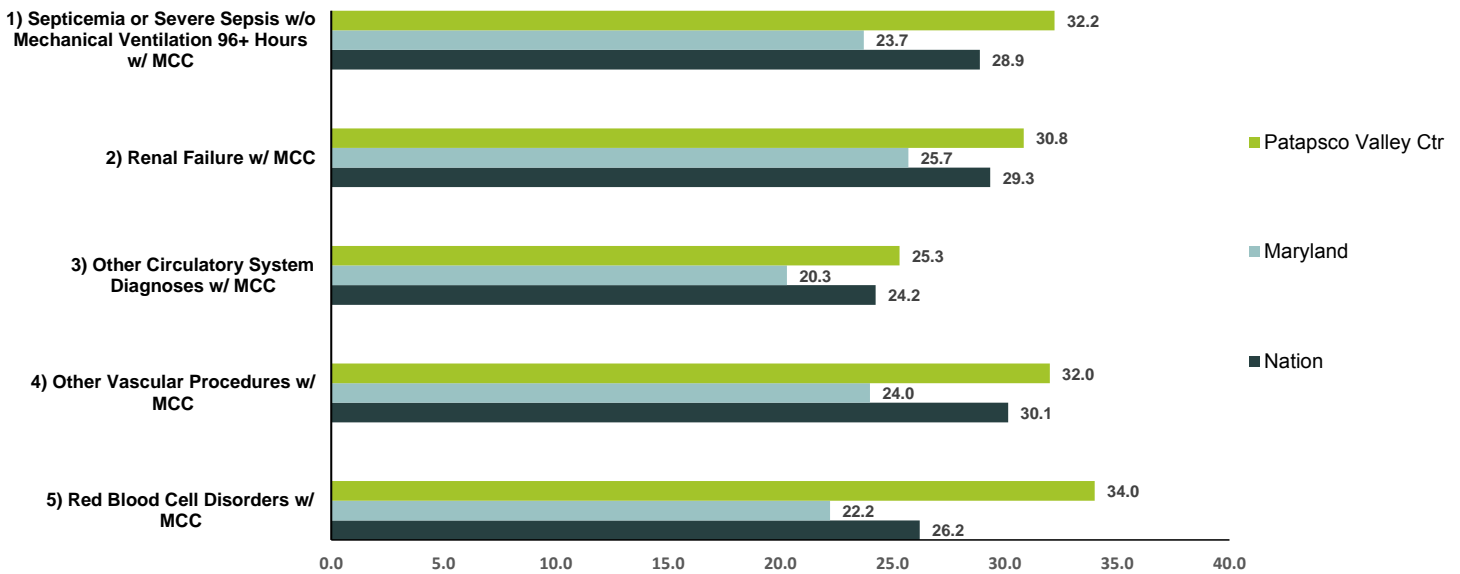


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Patapsco Valley Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	84.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Perring Parkway Ctr**

Address: 1801 Wentworth Road  
Baltimore, MD  
21234

Phone Number: (410) 661-5717

Provider Number: 215081

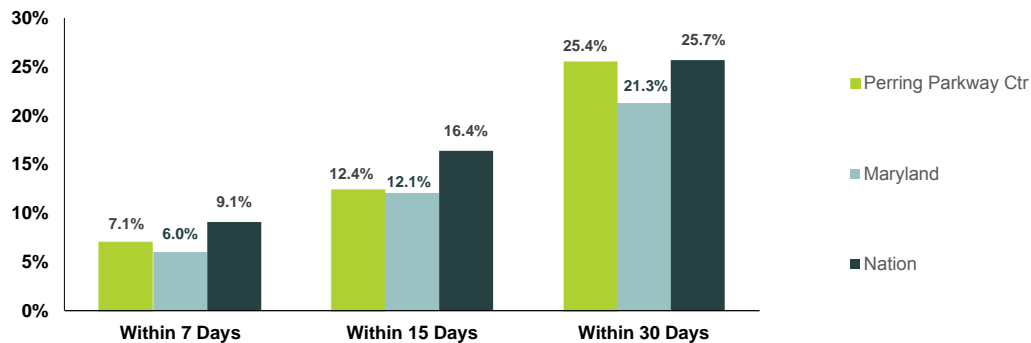


Number of Beds: 125  
Source: CMS Nursing Home Compare, data as of 4/2015

Perring Parkway Ctr ALOS: 23.4

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Perring Parkway Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

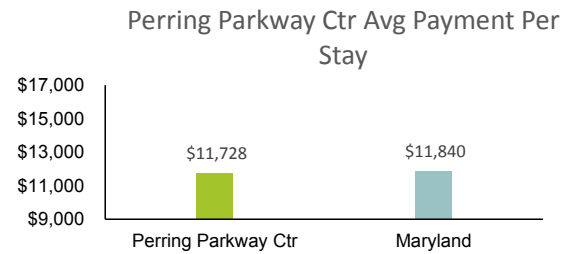
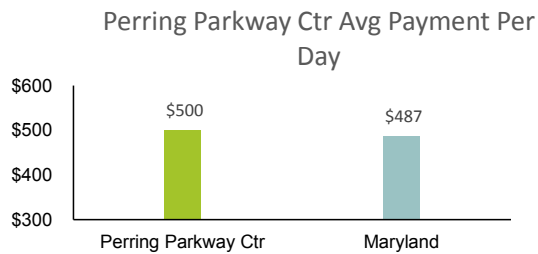
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Perring Parkway Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	8% Below	3% Above
CNA hours per resident per day <sup>1</sup>	1.9	21% Below	22% Below
Percent of staff employed two years or more <sup>2</sup>	48%	20% Below	NA

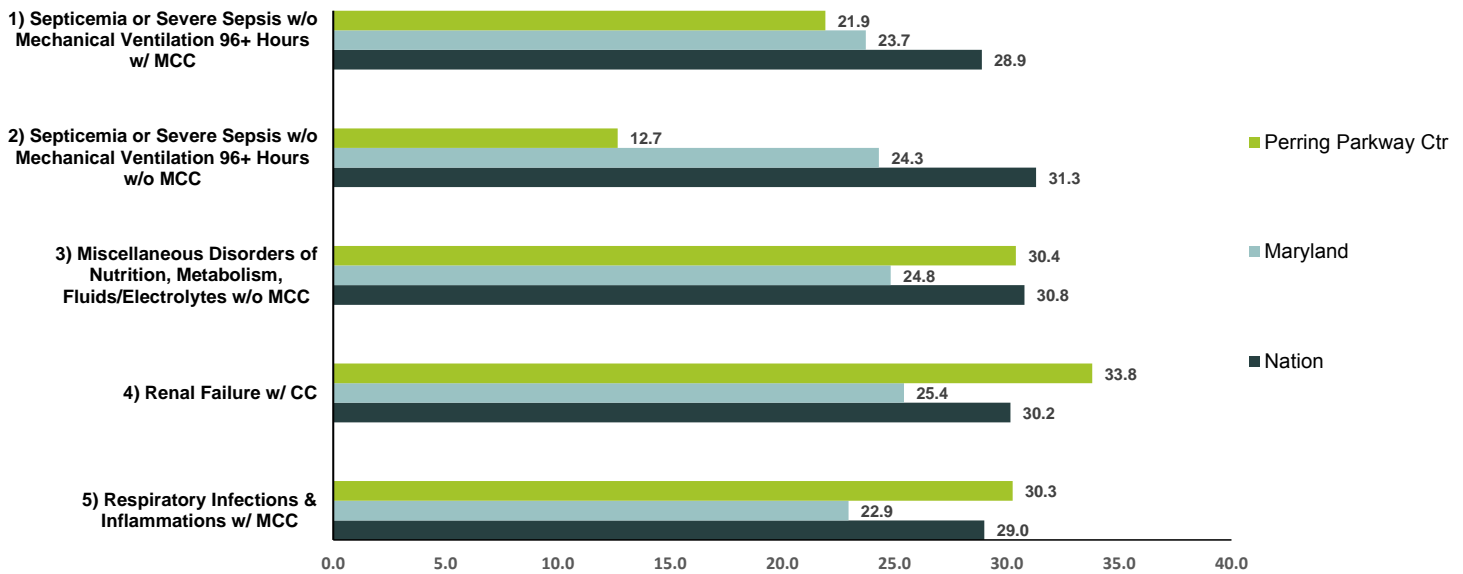
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Perring Parkway Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

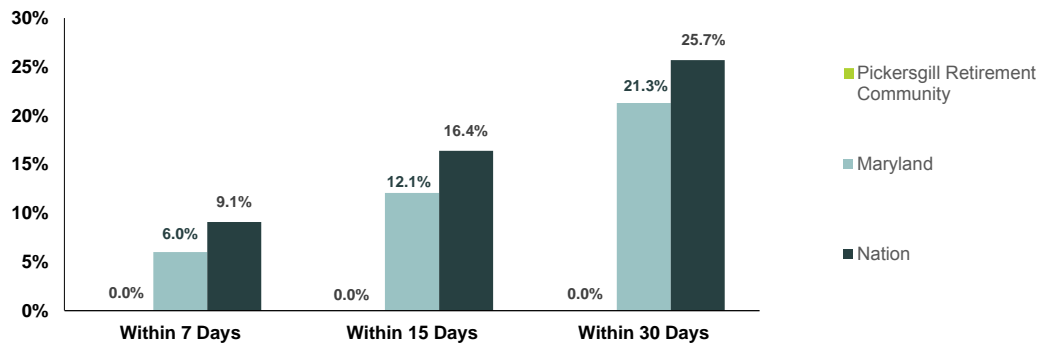
Facility: **Pickersgill Retirement Community**

Address: 615 Chestnut Ave  
Towson, MD  
21204  
Phone Number: (410) 825-7423  
Provider Number: 215259

Number of Beds: 43  
Source: CMS Nursing Home Compare, data as of 4/2015  
Pickersgill Retirement Community ALOS: 30.1  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Pickersgill Retirement Community	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

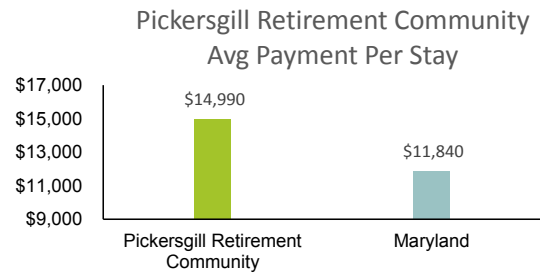
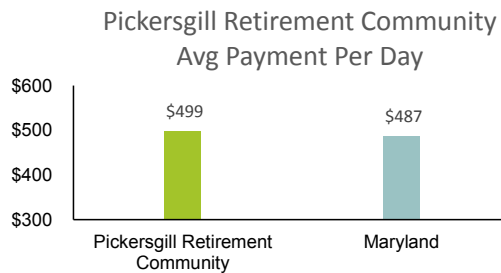
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Pickersgill Retirement Community	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	35% Below	27% Below
CNA hours per resident per day <sup>1</sup>	2.6	7% Above	6% Above
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

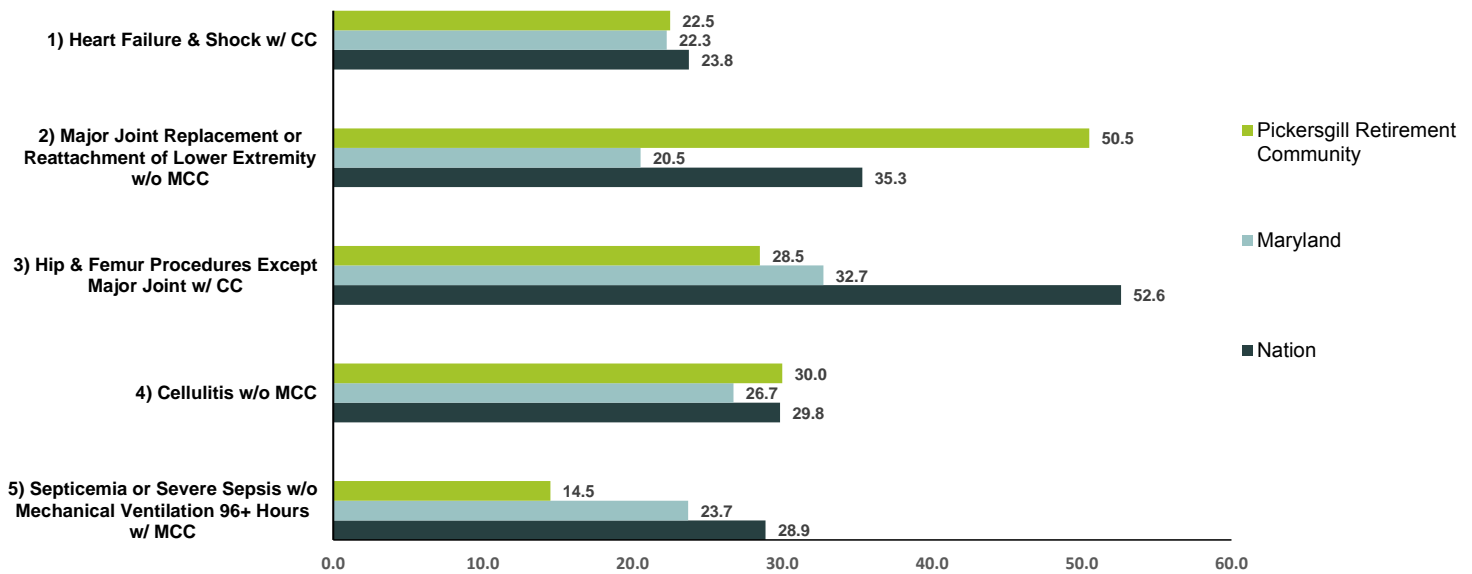
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Pickersgill Retirement Community	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	62.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	1.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Powerback Rehab**

Address: 515 Brightfield Road  
Lutherville, MD  
21093

Phone Number: (410) 296-1990

Provider Number: 215226

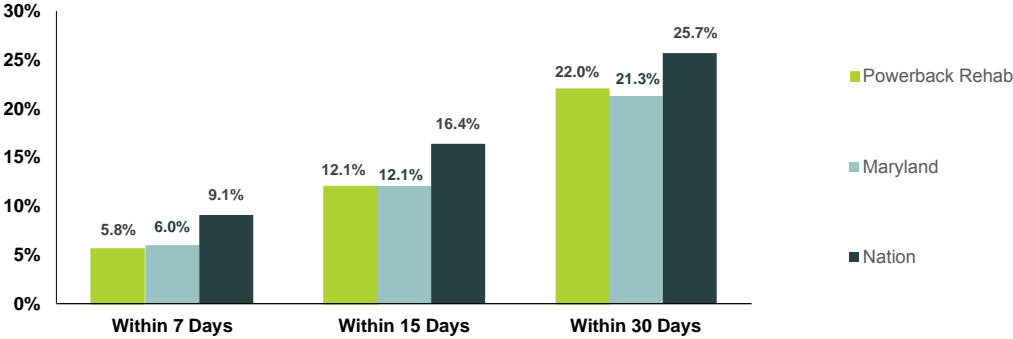


**Number of Beds:** 110  
Source: CMS Nursing Home Compare, data as of 4/2015

**Powerback Rehab ALOS:** 21.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Powerback Rehab	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

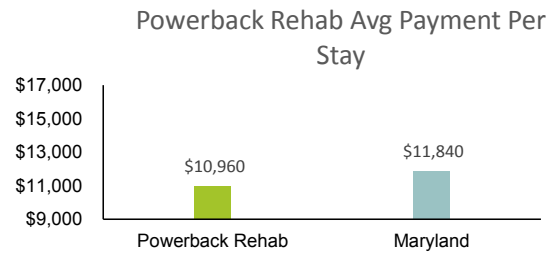
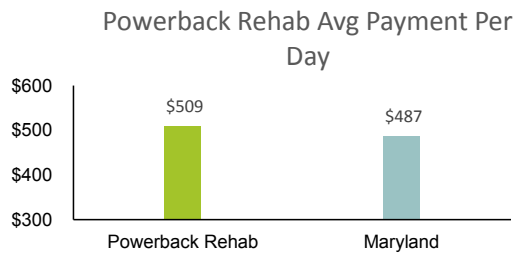
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Powerback Rehab	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.6	76% Above	98% Above
CNA hours per resident per day <sup>1</sup>	2.1	11% Below	13% Below
Percent of staff employed two years or more <sup>2</sup>	54%	10% Below	NA

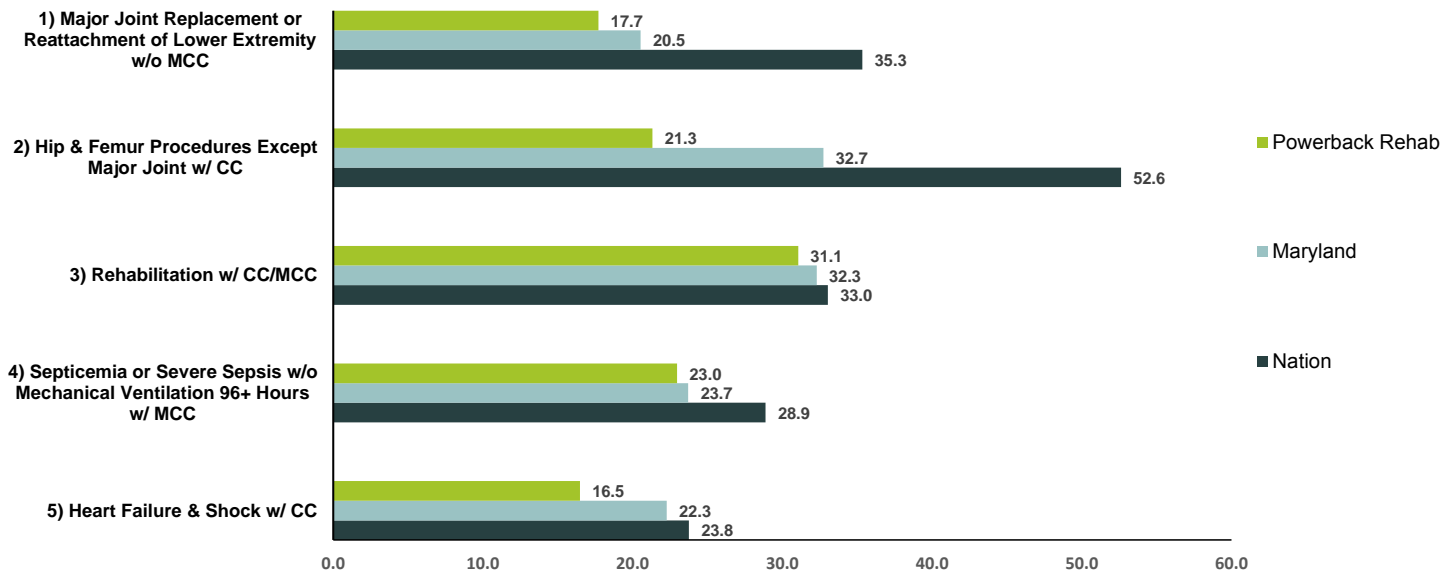
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Powerback Rehab	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Ridgeway Manor Nursing & Rehab Ctr**

Address: 5743 Edmondson Avenue  
Catonsville, MD  
21228

Phone Number: (410) 747-5250  
Provider Number: 215227

Number of Beds: 61

Source: CMS Nursing Home Compare, data as of 4/2015

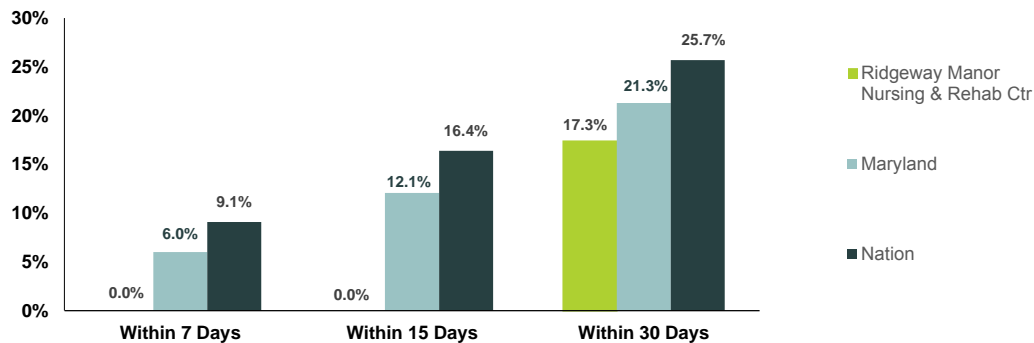
Ridgeway Manor Nursing & Rehab Ctr ALOS: 19.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Ridgeway Manor Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

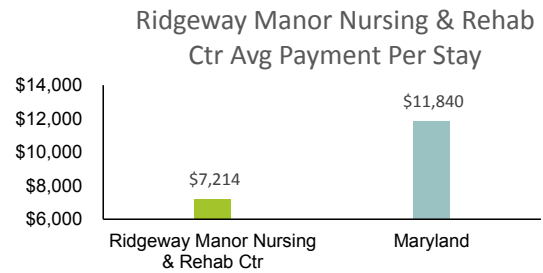
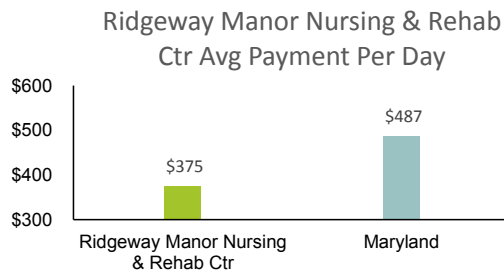
### Staffing Measures

	Ridgeway Manor Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	59% Below	54% Below
CNA hours per resident per day <sup>1</sup>	2.5	4% Above	2% Above
Percent of staff employed two years or more <sup>2</sup>	54%	10% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

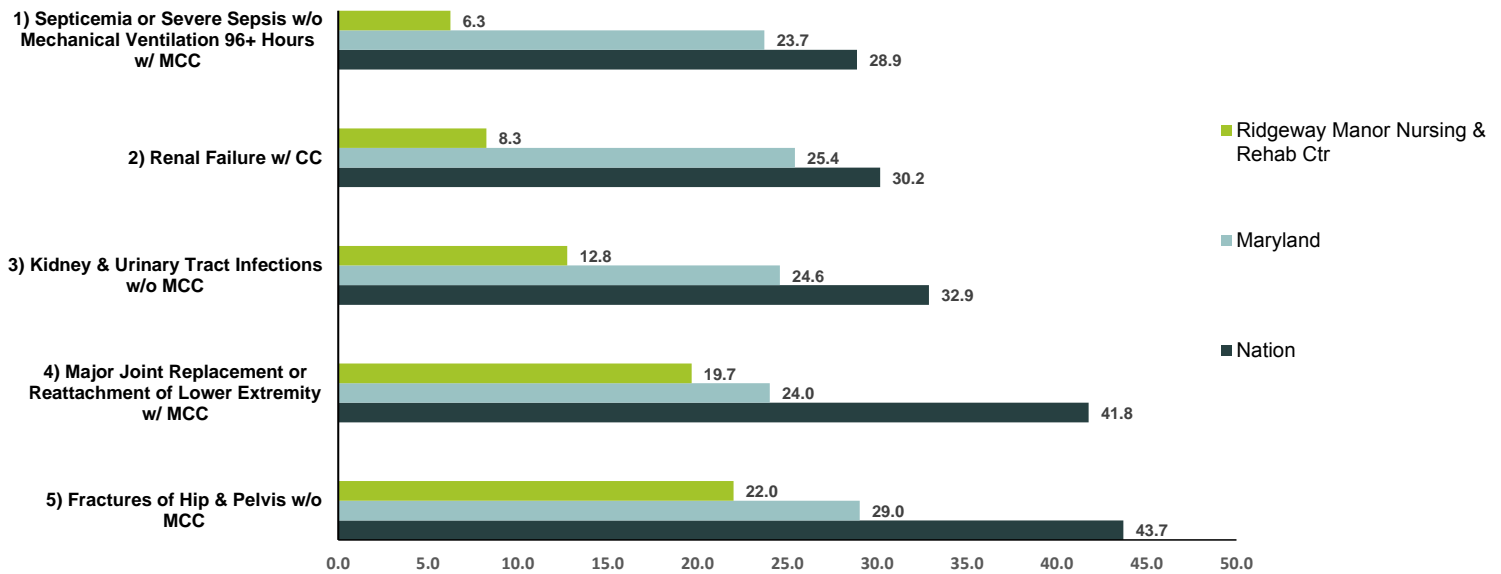


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Ridgeway Manor Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.4%	18.2%	15.6%
Percent of residents who were physically restrained	3.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Riverview Rehab & Health Ctr**

Address: 1 Eastern Boulevard  
Baltimore, MD  
21221

Phone Number: (410) 574-1400  
Provider Number: 215203

Number of Beds: 238

Source: CMS Nursing Home Compare, data as of 4/2015

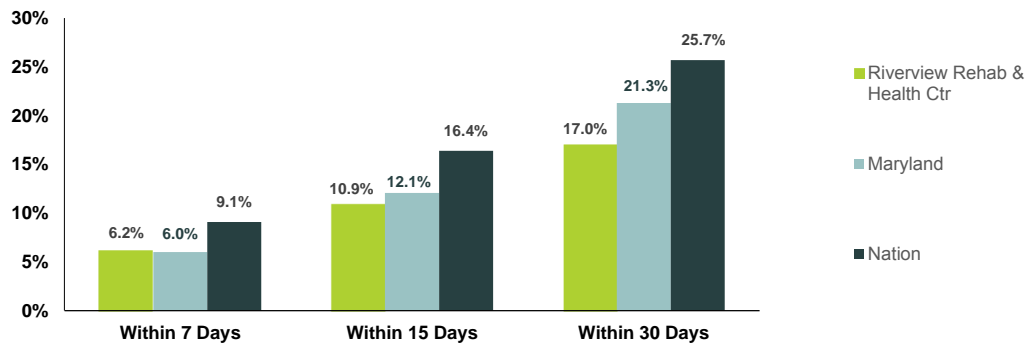
Riverview Rehab & Health Ctr ALOS: 37.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Riverview Rehab & Health Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

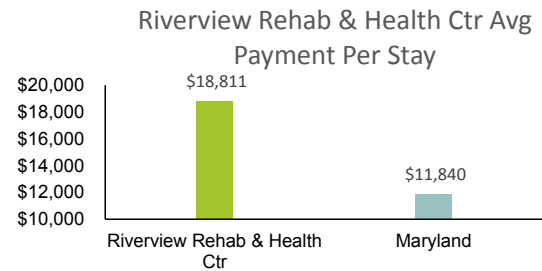
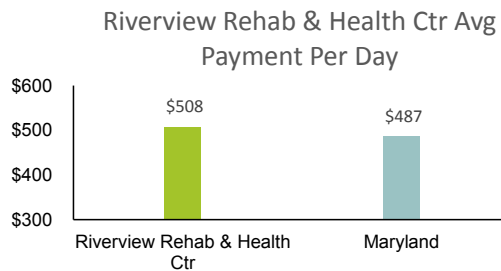
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Riverview Rehab & Health Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	47% Below	41% Below
CNA hours per resident per day <sup>1</sup>	2.1	12% Below	14% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

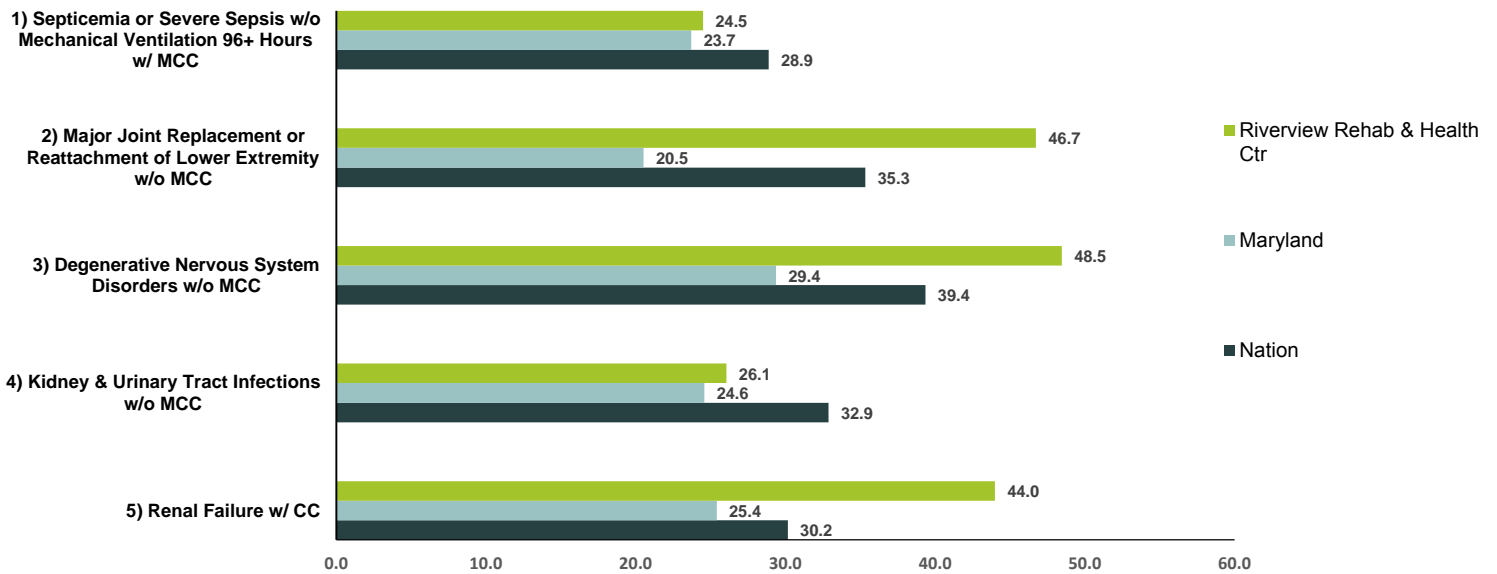
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Riverview Rehab & Health Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	14.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.8%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	83.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	82.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Stella Maris**

Address: 2300 Dulaney Valley Rd  
Timonium, MD  
21093

Phone Number: (410) 252-4500

Provider Number: 215117

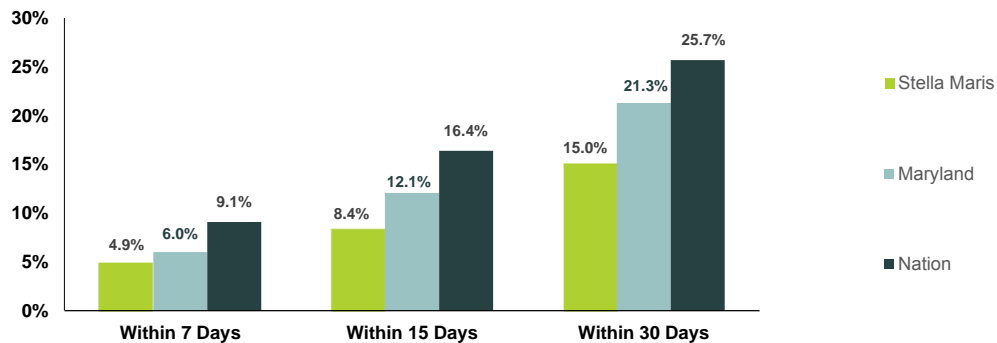


**Number of Beds:** 448  
Source: CMS Nursing Home Compare, data as of 4/2015

**Stella Maris ALOS:** 22.3

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Stella Maris	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

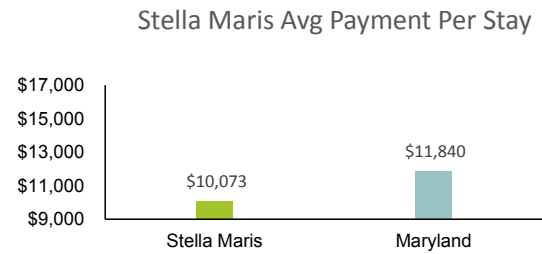
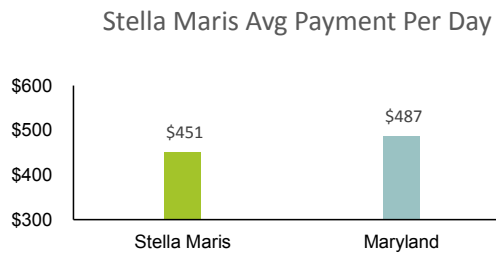
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Stella Maris	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	32% Above	48% Above
CNA hours per resident per day <sup>1</sup>	3.8	56% Above	53% Above
Percent of staff employed two years or more <sup>2</sup>	62%	3% Above	NA

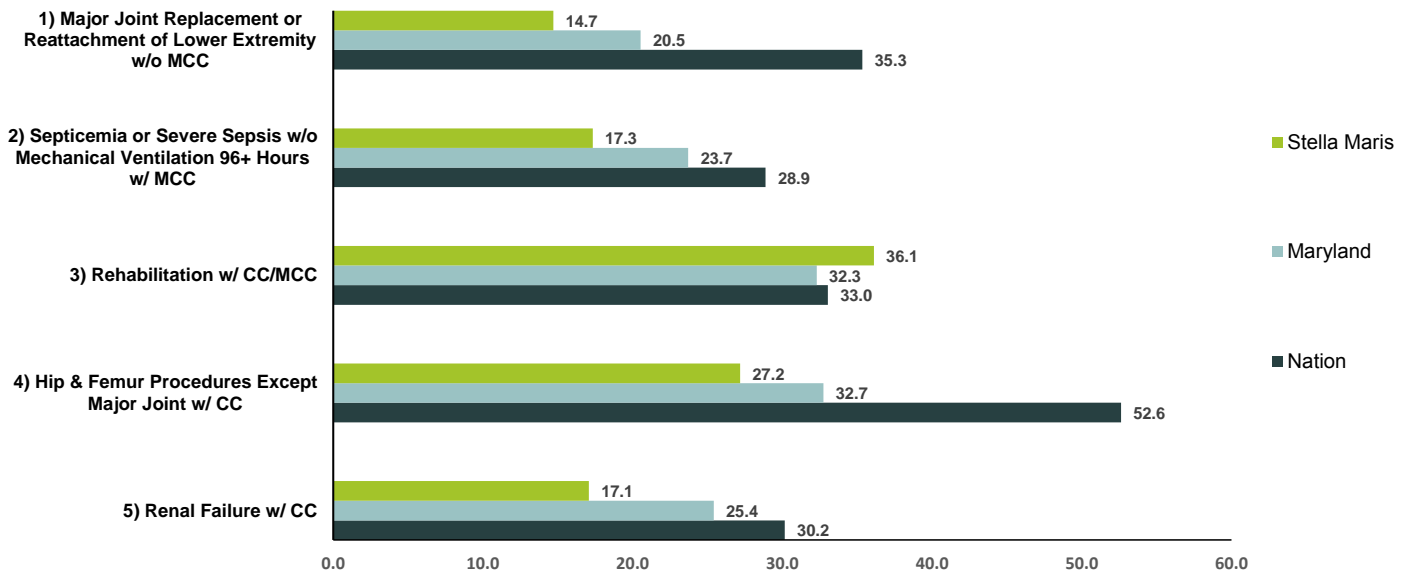
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Stella Maris	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **Summit Park Health & Rehab Ctr**

Address: 1502 Frederick Road  
Catonsville, MD  
21228

Phone Number: (410) 747-3287  
Provider Number: 215326

Number of Beds: 143

Source: CMS Nursing Home Compare, data as of 4/2015

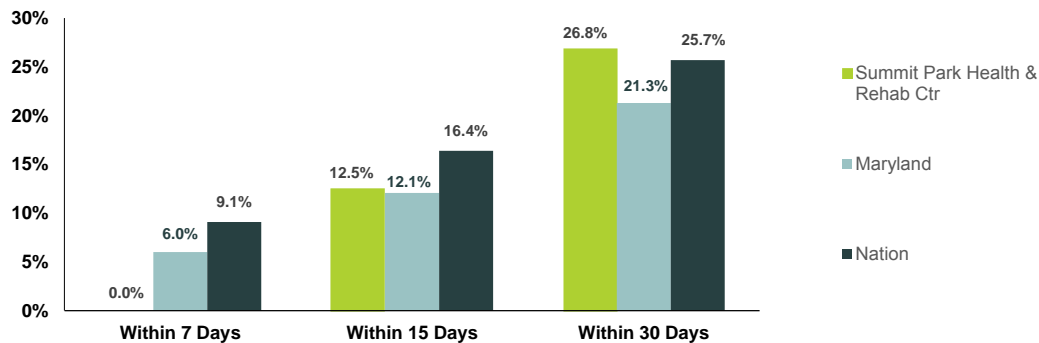
Summit Park Health & Rehab Ctr ALOS: 21.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Summit Park Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

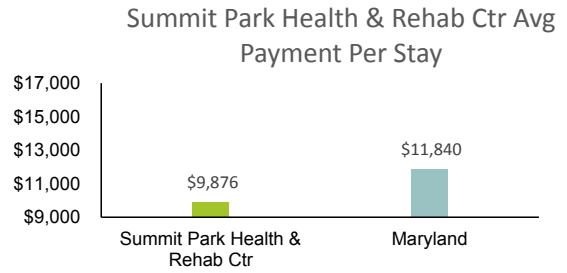
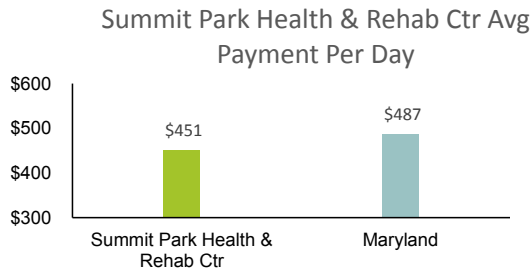
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Summit Park Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	25% Below	16% Below
CNA hours per resident per day <sup>1</sup>	1.9	22% Below	23% Below
Percent of staff employed two years or more <sup>2</sup>	65%	8% Above	NA

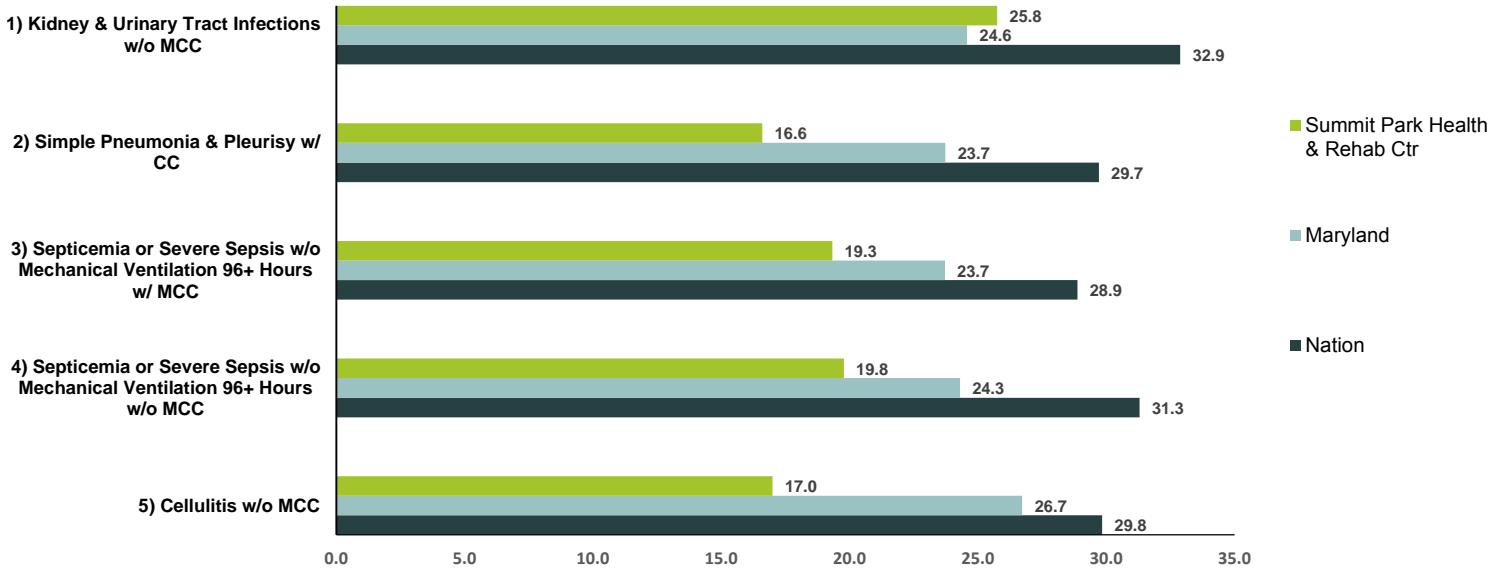
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Summit Park Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	12.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Baltimore County**

Facility: **The Villa**

Address: 6806 Bellona Avenue  
Baltimore, MD  
21212

Phone Number: (410) 377-2450

Provider Number: 215296

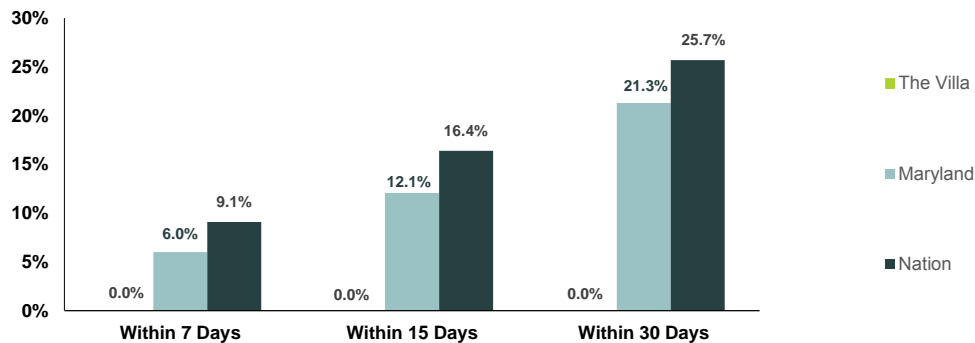


Number of Beds: 30  
Source: CMS Nursing Home Compare, data as of 4/2015

The Villa ALOS: 42.5

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	The Villa	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

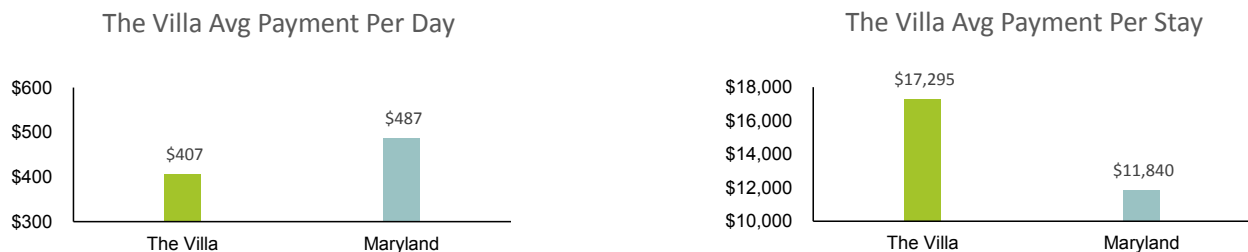
### Staffing Measures

	The Villa	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	52% Below	46% Below
CNA hours per resident per day <sup>1</sup>	3.0	22% Above	21% Above
Percent of staff employed two years or more <sup>2</sup>	41%	32% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

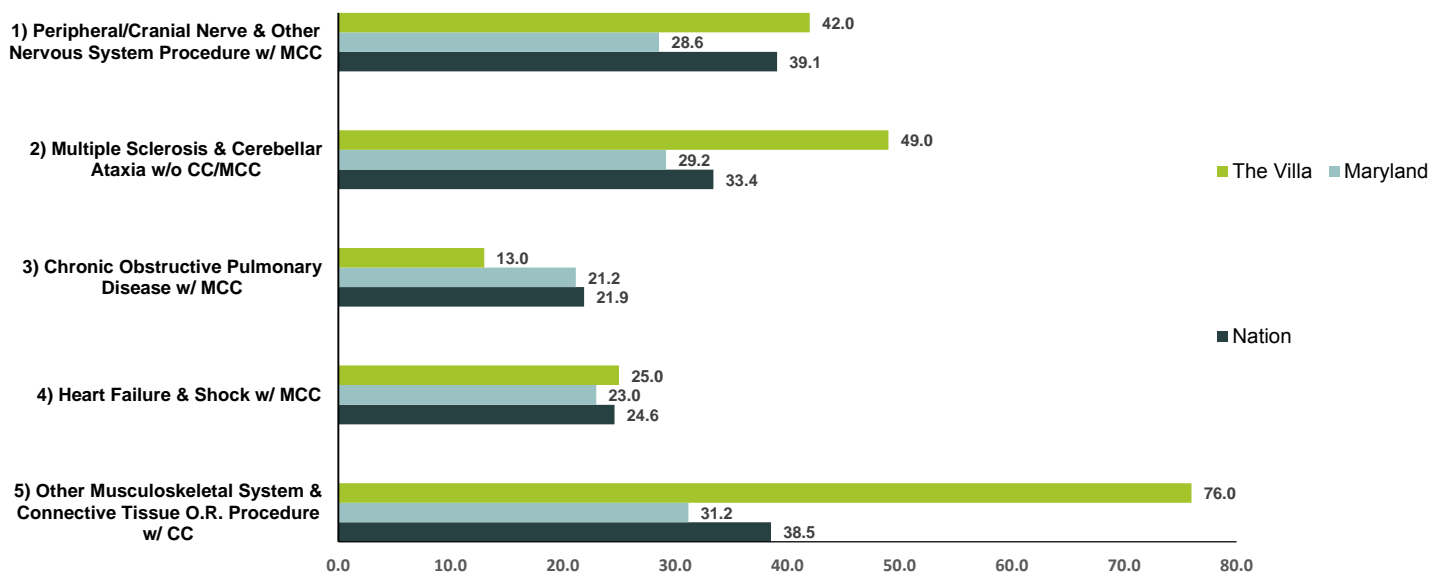


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	The Villa	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	4.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	82.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Calvert County**

Facility: **Asbury Solomons Island**

Address: 11750 Asbury Circle  
Solomons, MD  
20688

Phone Number: (410) 394-3000

Provider Number: 215304

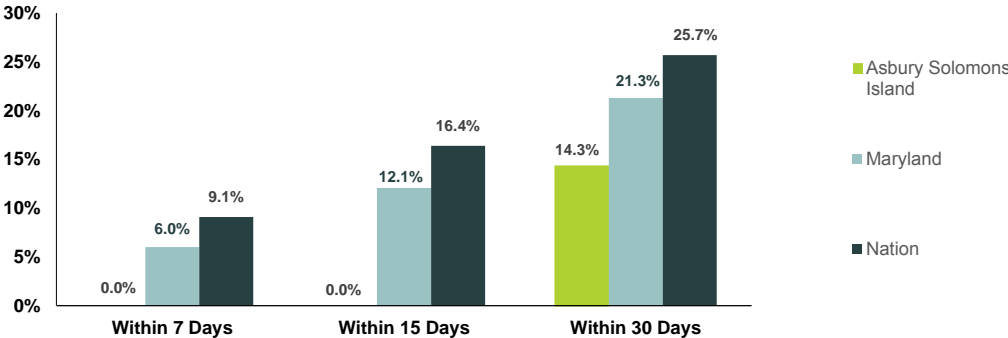


Number of Beds: 48  
Source: CMS Nursing Home Compare, data as of 4/2015

Asbury Solomons Island ALOS: 28.9

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**  
**7 Day, 15 Day Readmissions Data Unavailable**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Asbury Solomons Island	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Asbury Solomons Island	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	7% Below	4% Above
CNA hours per resident per day <sup>1</sup>	3.0	24% Above	22% Above
Percent of staff employed two years or more <sup>2</sup>	84%	40% Above	NA

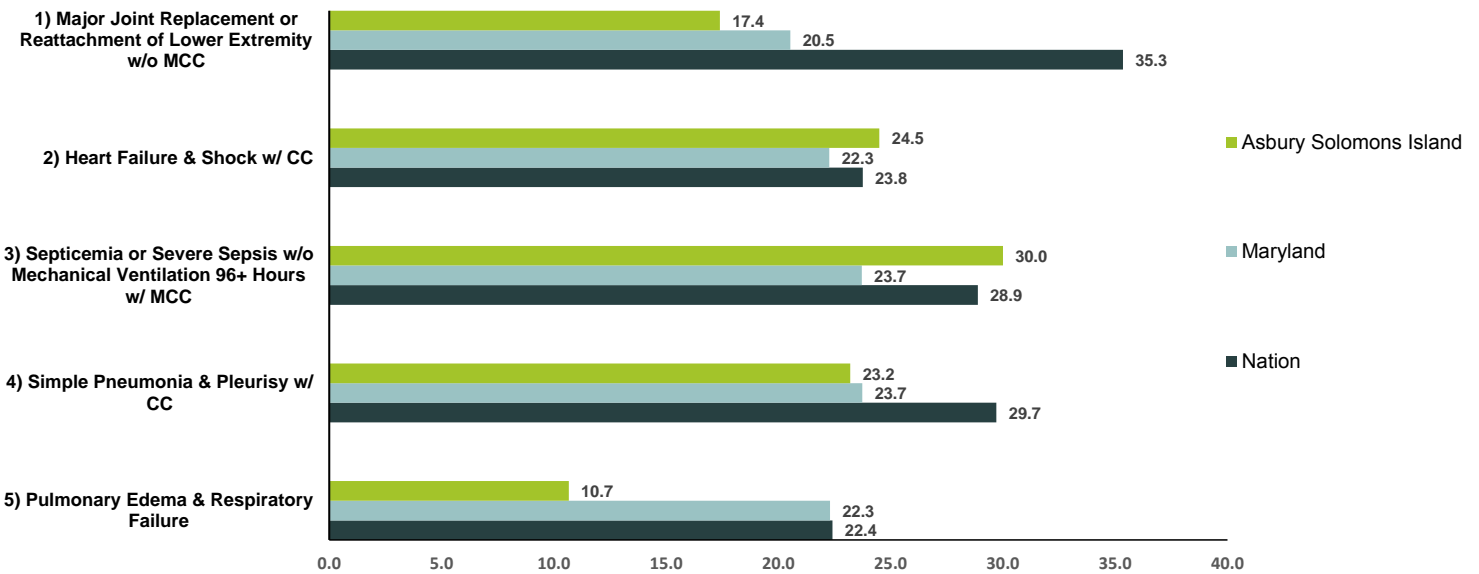
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Asbury Solomons Island	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	82.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Calvert County**

Facility: **Calvert County Nursing Ctr**

Address: 85 Hospital Road  
Prince Frederick, MD  
20678

Phone Number: (410) 535-2300

Provider Number: 215188

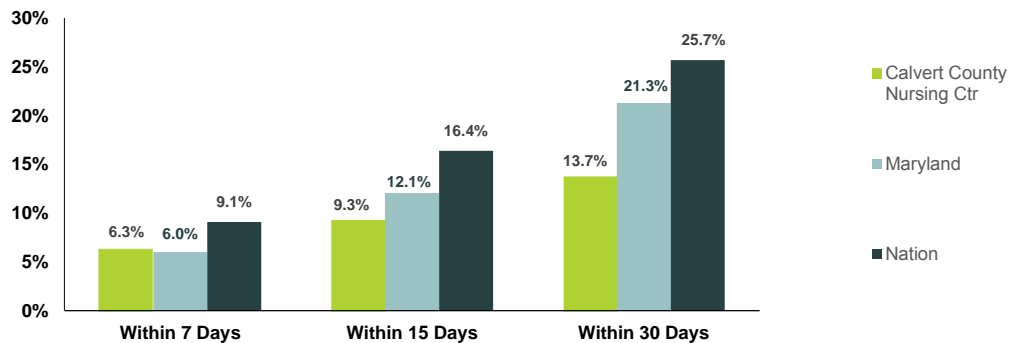


Number of Beds: 149  
Source: CMS Nursing Home Compare, data as of 4/2015

Calvert County Nursing Ctr ALOS: 27.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Calvert County Nursing Ctr	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

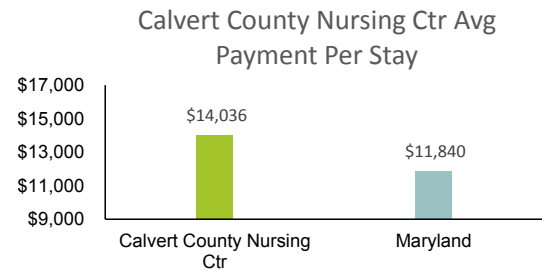
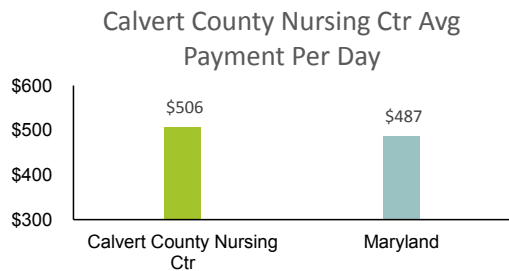
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Calvert County Nursing Ctr		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	30% Below	21% Below
CNA hours per resident per day <sup>1</sup>	2.6	9% Above	7% Above
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

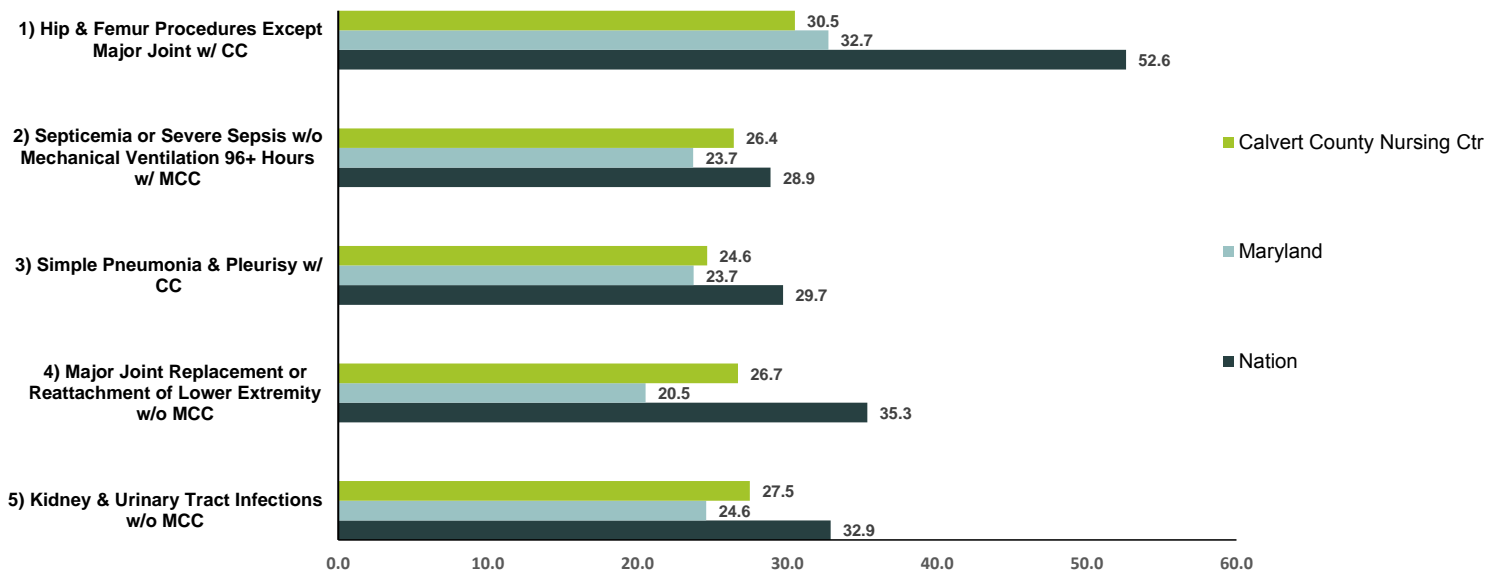
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Calvert County Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	16.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	30.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Calvert County**

Facility: **Calvert Memorial Hospital Transitional Care Unit**

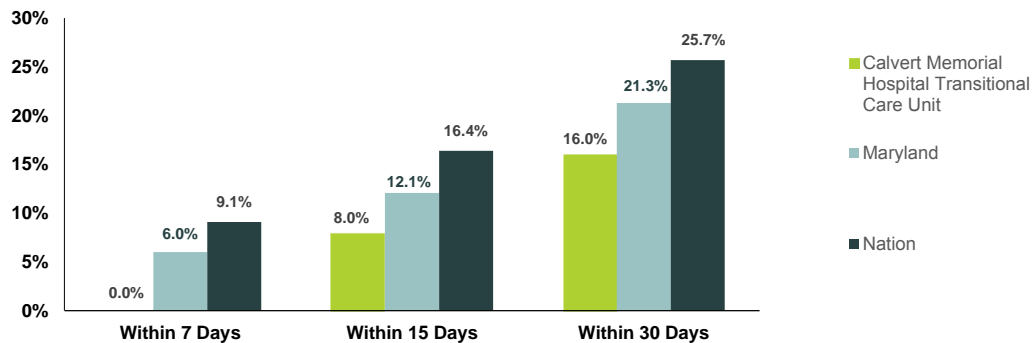
Address: 100 Hospital Road  
Prince Frederick, MD  
20678

Phone Number: (410) 535-4000  
Provider Number: 215289

Number of Beds: 5  
Source: CMS Nursing Home Compare, data as of 4/2015  
Calvert Memorial Hospital Transitional Care Unit ALOS: 18  
Maryland Average ALOS: 13.9  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
24.3



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Calvert Memorial Hospital Transitional Care Unit	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

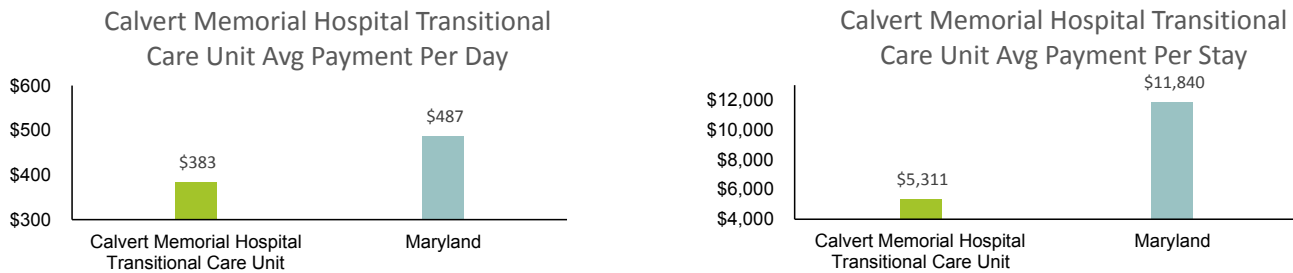
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Calvert Memorial Hospital Transitional Care Unit	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	3.5	280% Above	326% Above
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	10% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

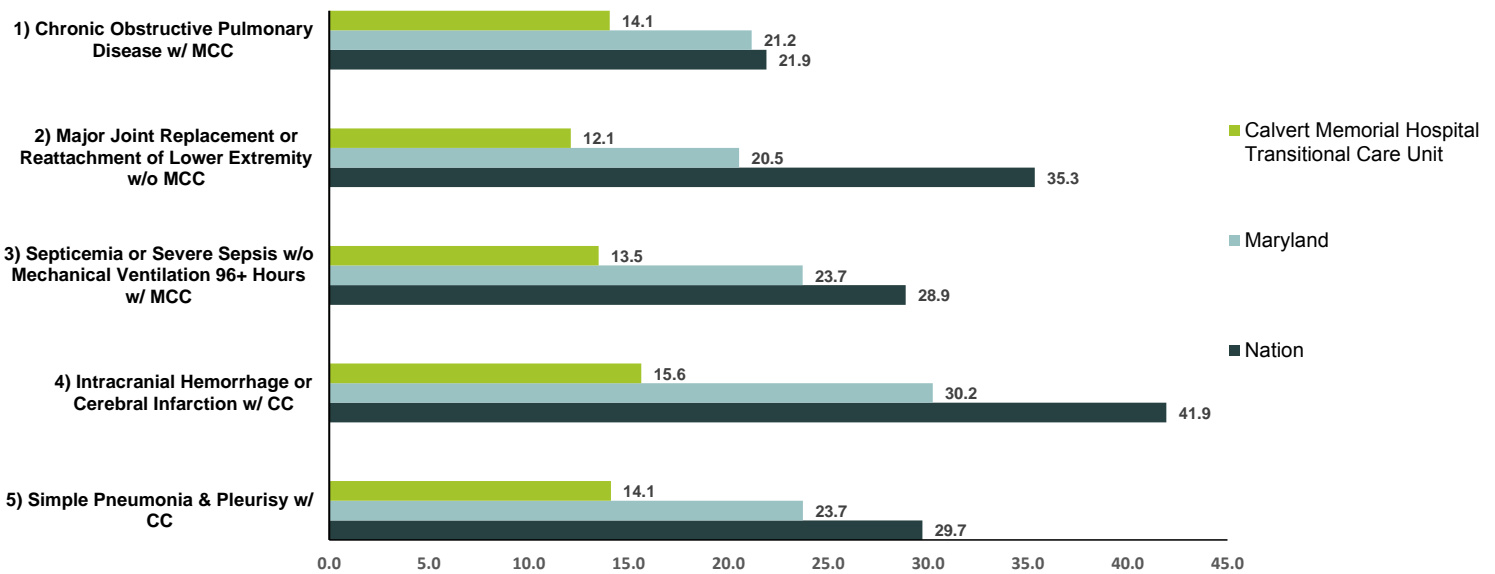
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Calvert Memorial Hospital Transitional Care Unit	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Calvert County**

Facility: **Solomons Nursing Ctr**

Address: 13325 Dowell Rd, P.O. Box 1509  
Solomons, MD  
20688

Phone Number: (410) 326-0077  
Provider Number: 215270

Number of Beds: 87

Source: CMS Nursing Home Compare, data as of 4/2015

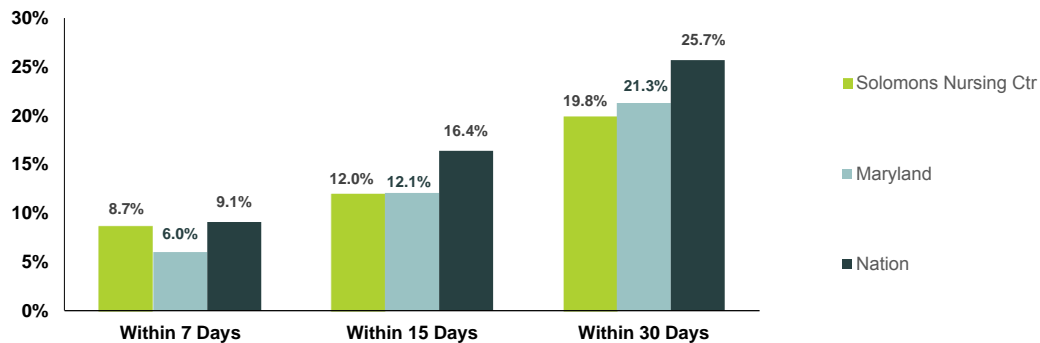
Solomons Nursing Ctr ALOS: 15.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Solomons Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

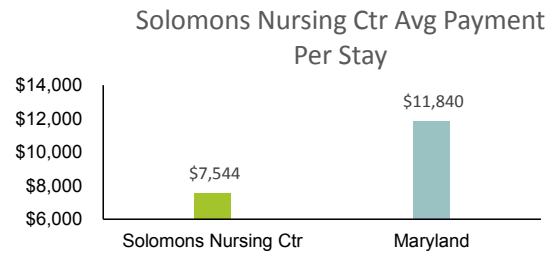
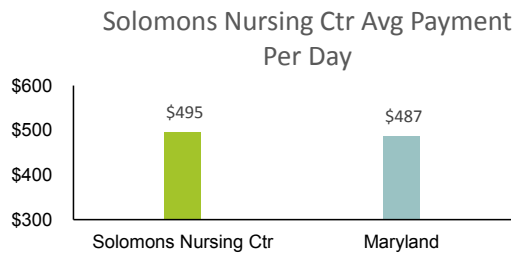
### Staffing Measures

	Solomons Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	8% Below	3% Above
CNA hours per resident per day <sup>1</sup>	2.5	5% Above	3% Above
Percent of staff employed two years or more <sup>2</sup>	76%	27% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

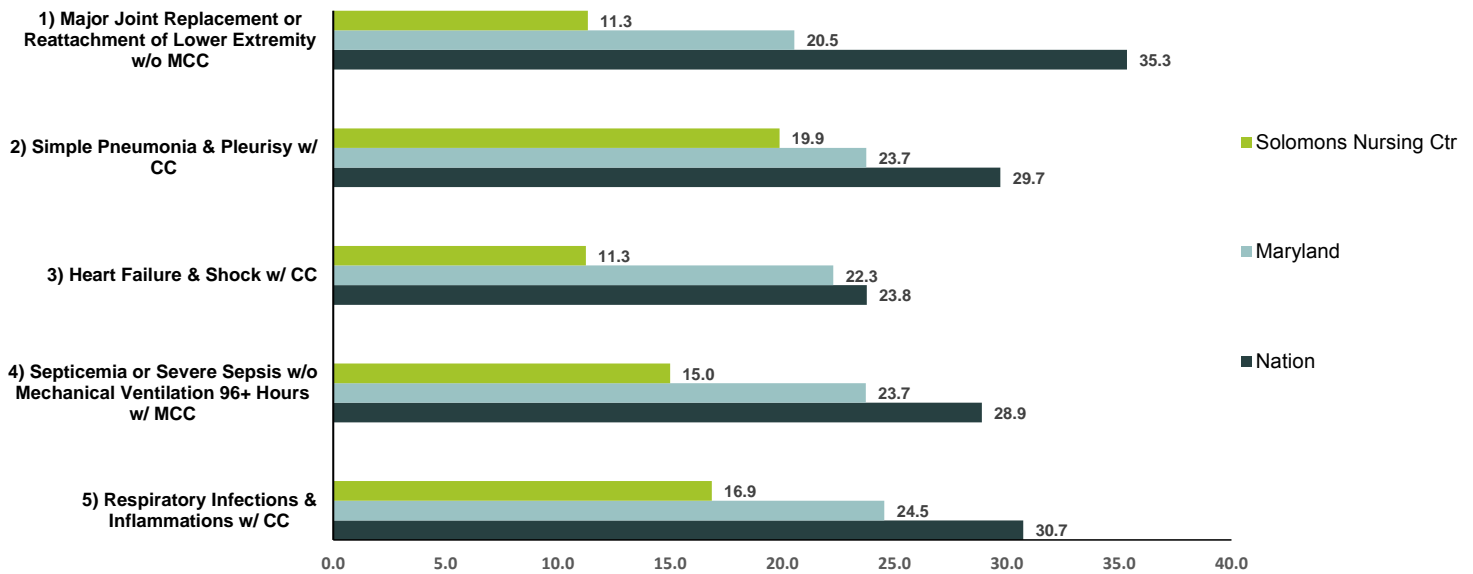


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Solomons Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** **Caroline County**

**Facility:** **Caroline Nursing Home**

**Address:** 520 Kerr Avenue  
Denton, MD  
21629

**Phone Number:** (410) 479-2130

**Provider Number:** 215083

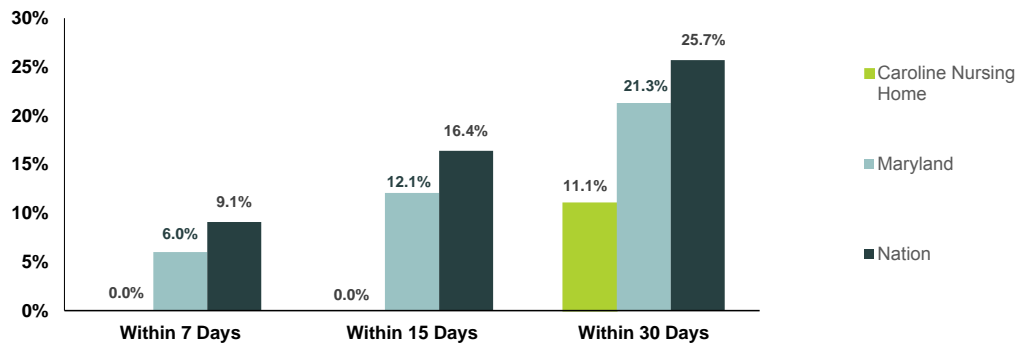


**Number of Beds:** 87  
Source: CMS Nursing Home Compare, data as of 4/2015

**Caroline Nursing Home ALOS:** 24.9

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Caroline Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

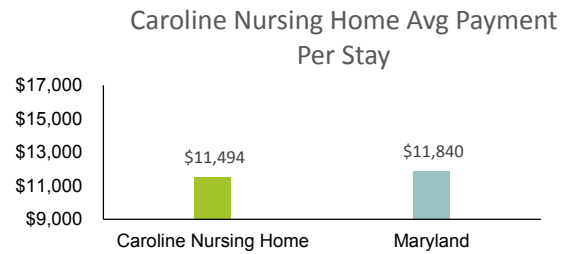
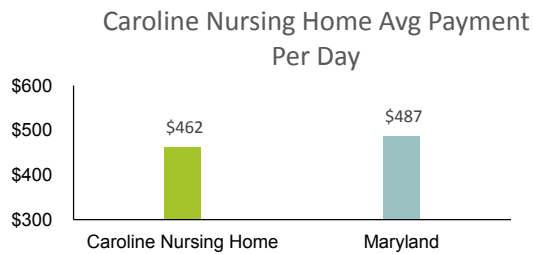
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Caroline Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	6% Above	19% Above
CNA hours per resident per day <sup>1</sup>	2.9	19% Above	17% Above
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

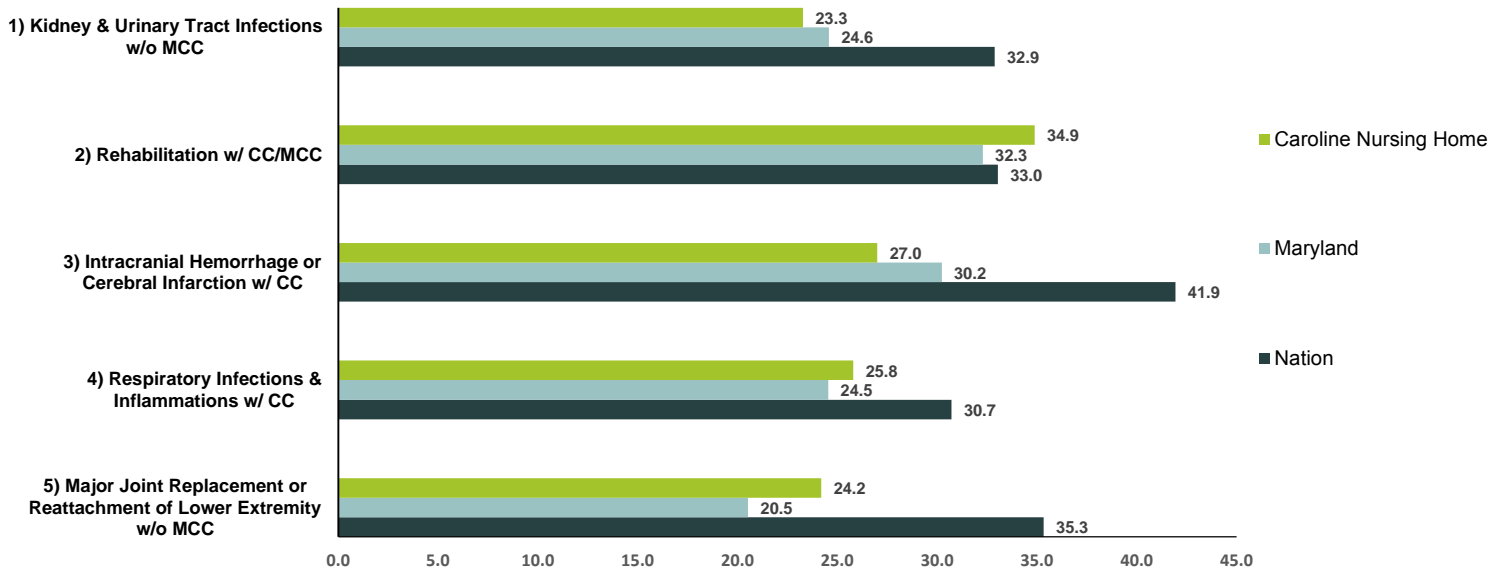
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Caroline Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	15.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	20.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Caroline County**

Facility: **Envoy of Denton**

Address: 420 Colonial Dr  
Denton, MD  
21629

Phone Number: (410) 479-4400

Provider Number: 215149

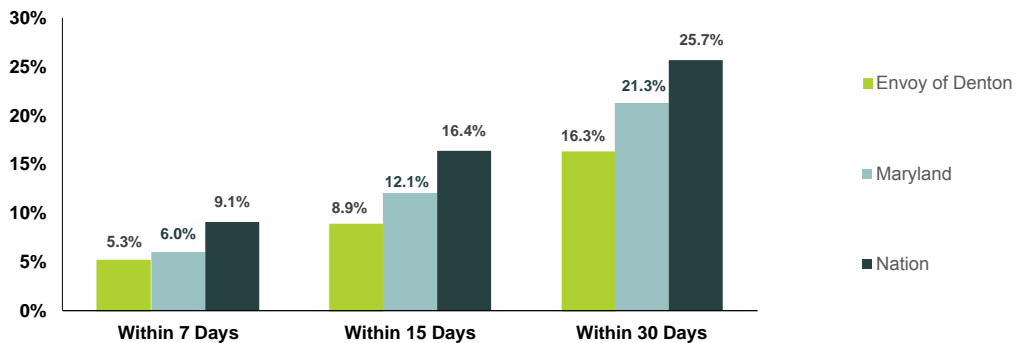


Number of Beds: 100  
Source: CMS Nursing Home Compare, data as of 4/2015

Envoy of Denton ALOS: 25.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Envoy of Denton	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

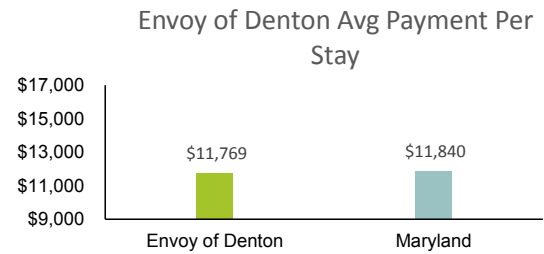
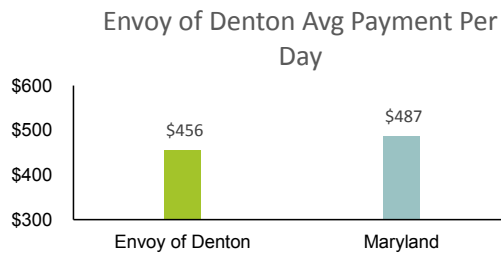
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Envoy of Denton		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	29% Below	21% Below
CNA hours per resident per day <sup>1</sup>	2.0	16% Below	17% Below
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

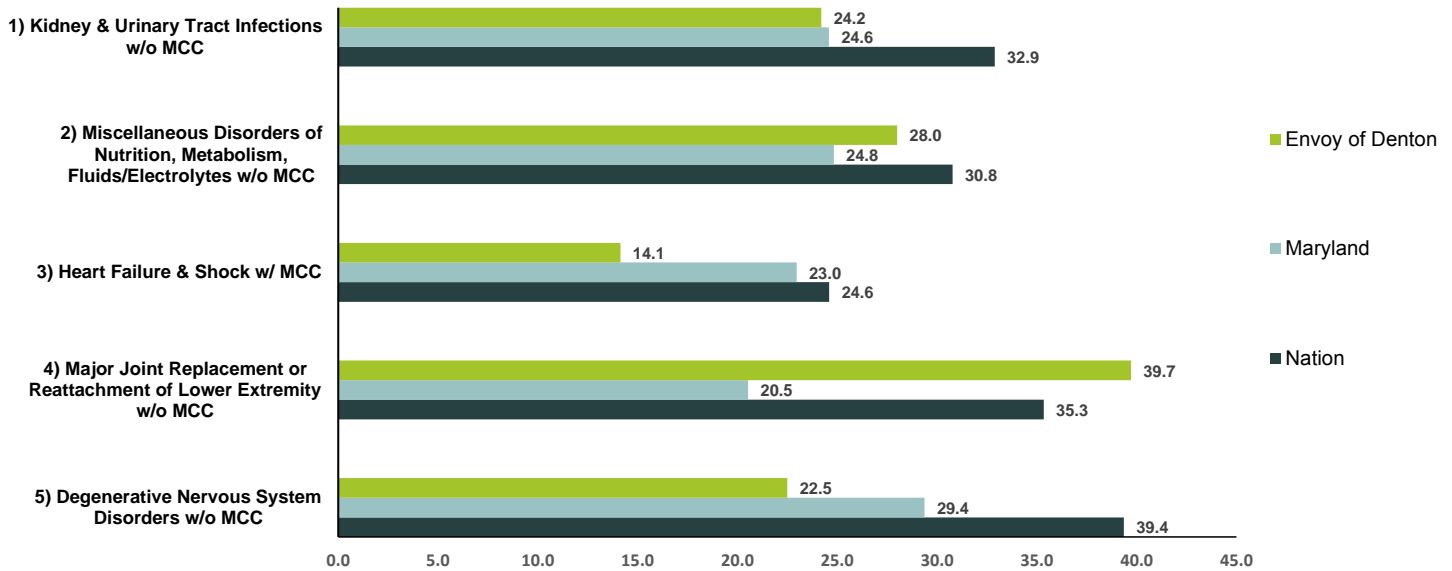
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Envoy of Denton	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.8%	18.2%	15.6%
Percent of residents who were physically restrained	2.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	60.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Brinton Woods Nursing & Rehab Ctr**

Address: 1442 Buckhorn Road  
Sykesville, MD  
21784

Phone Number: (410) 795-2737  
Provider Number: 215247

Number of Beds: 60

Source: CMS Nursing Home Compare, data as of 4/2015

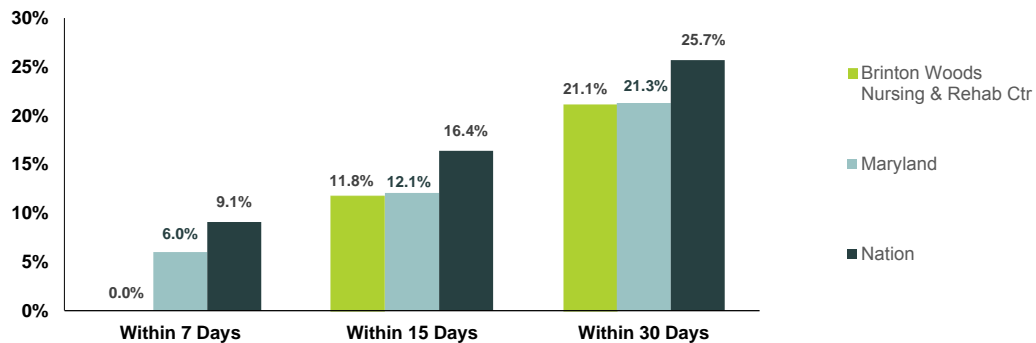
Brinton Woods Nursing & Rehab Ctr ALOS: 24.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Brinton Woods Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

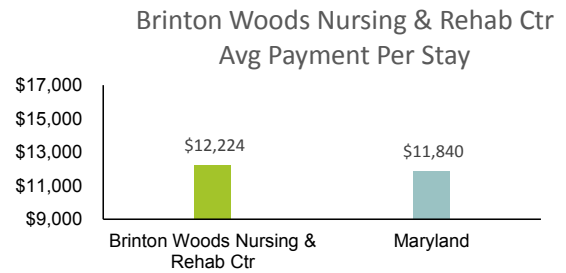
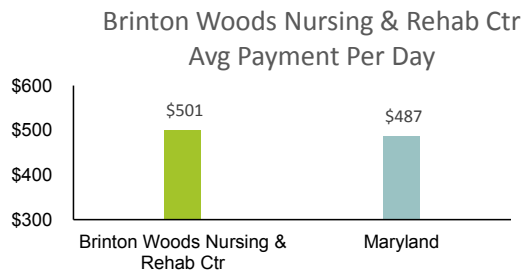
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Brinton Woods Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	40% Below	33% Below
CNA hours per resident per day <sup>1</sup>	2.7	12% Above	10% Above
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

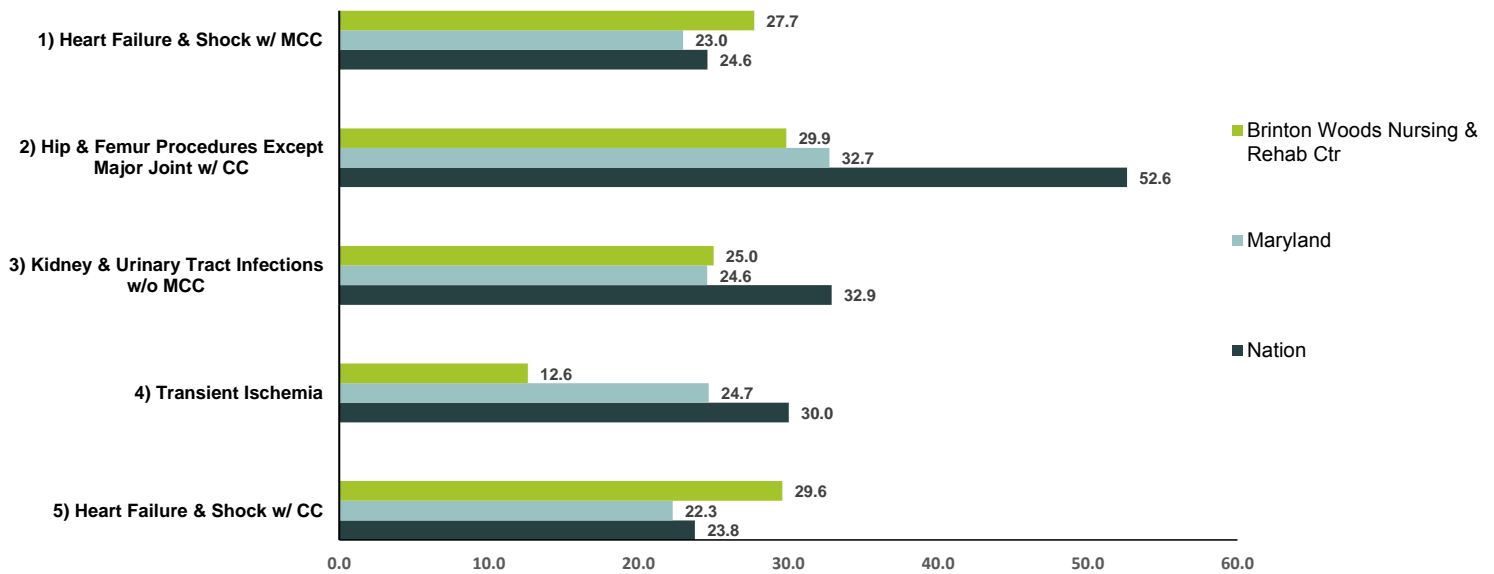
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Brinton Woods Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	0.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Carroll County

**Facility:** Carroll Lutheran Village

**Address:** 200 St. Luke's Circle  
Westminster, MD  
21157

**Phone Number:** (410) 848-0225

**Provider Number:** 215133

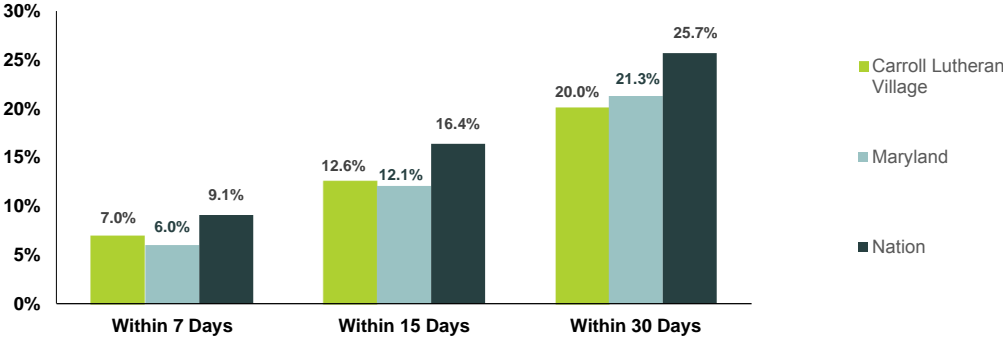


**Number of Beds:** 103  
Source: CMS Nursing Home Compare, data as of 4/2015

**Carroll Lutheran Village ALOS:** 23.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Carroll Lutheran Village	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

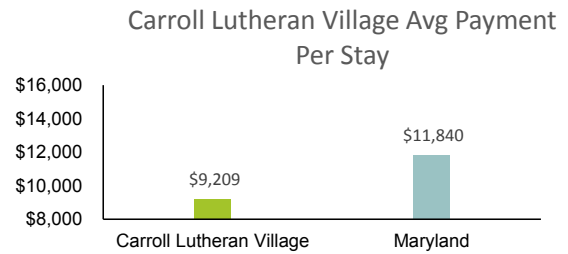
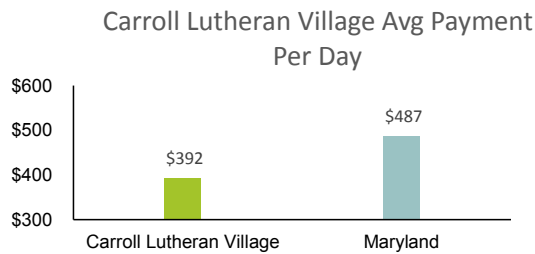
**Staffing Measures**

	Carroll Lutheran Village	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	15% Below	4% Below
CNA hours per resident per day <sup>1</sup>	2.6	8% Above	7% Above
Percent of staff employed two years or more <sup>2</sup>	64%	7% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

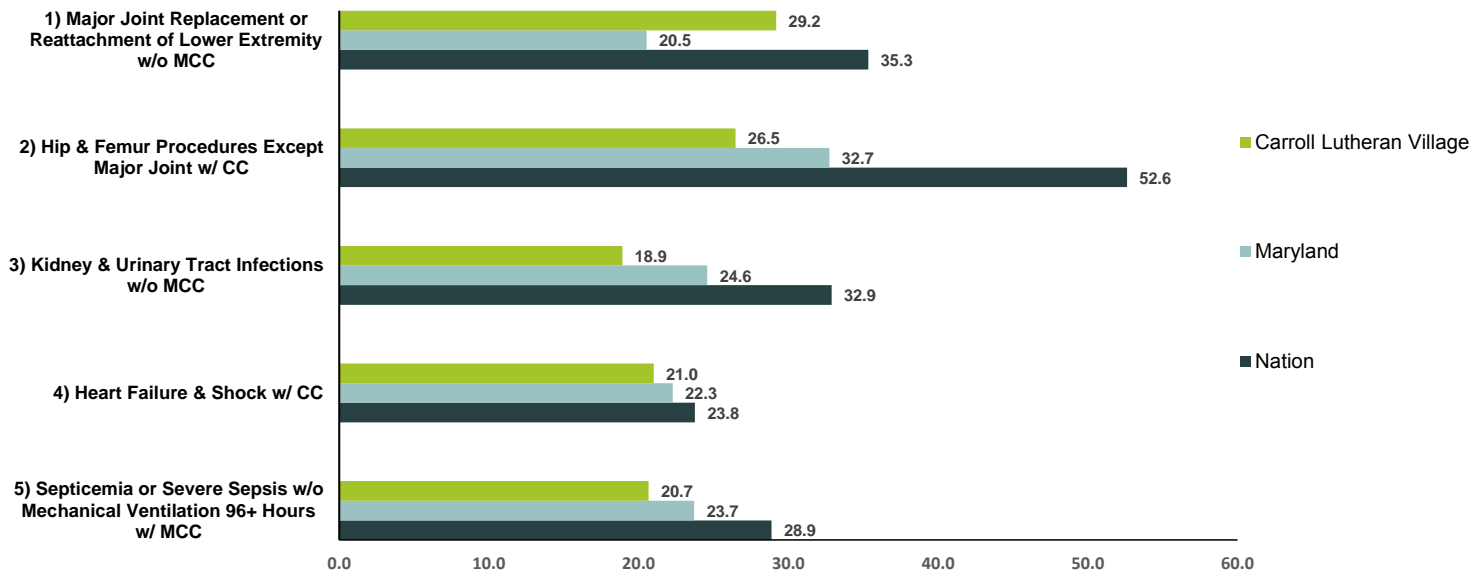


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Carroll Lutheran Village	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.8%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	88.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Copper Ridge**

Address: 710 Obrecht Road  
Sykesville, MD  
21784

Phone Number: (410) 795-8808

Provider Number: 215265

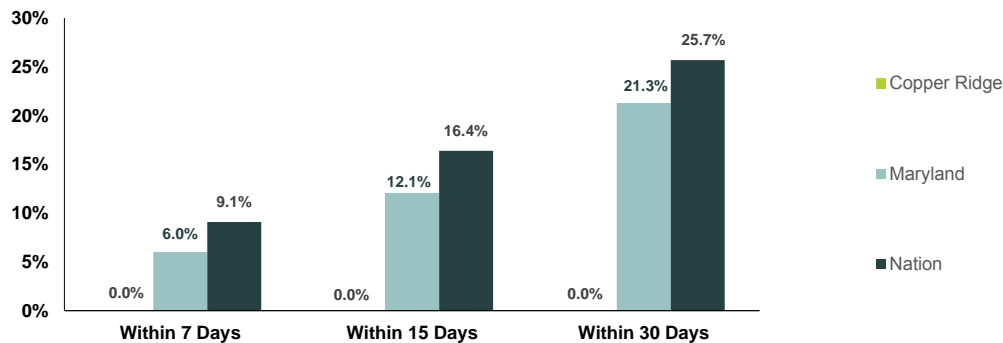


Number of Beds: 66  
Source: CMS Nursing Home Compare, data as of 4/2015

Copper Ridge ALOS: 24.0

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Copper Ridge	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

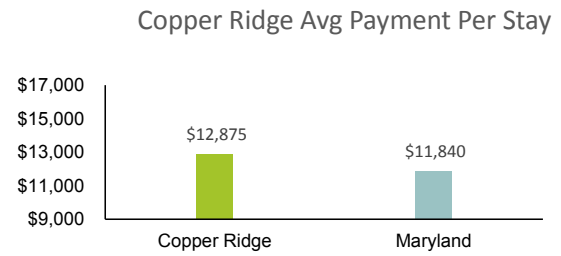
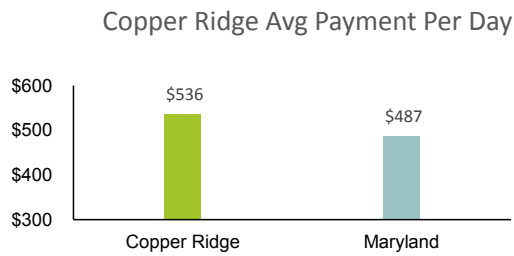
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Copper Ridge	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	30% Below	22% Below
CNA hours per resident per day <sup>1</sup>	3.4	39% Above	37% Above
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

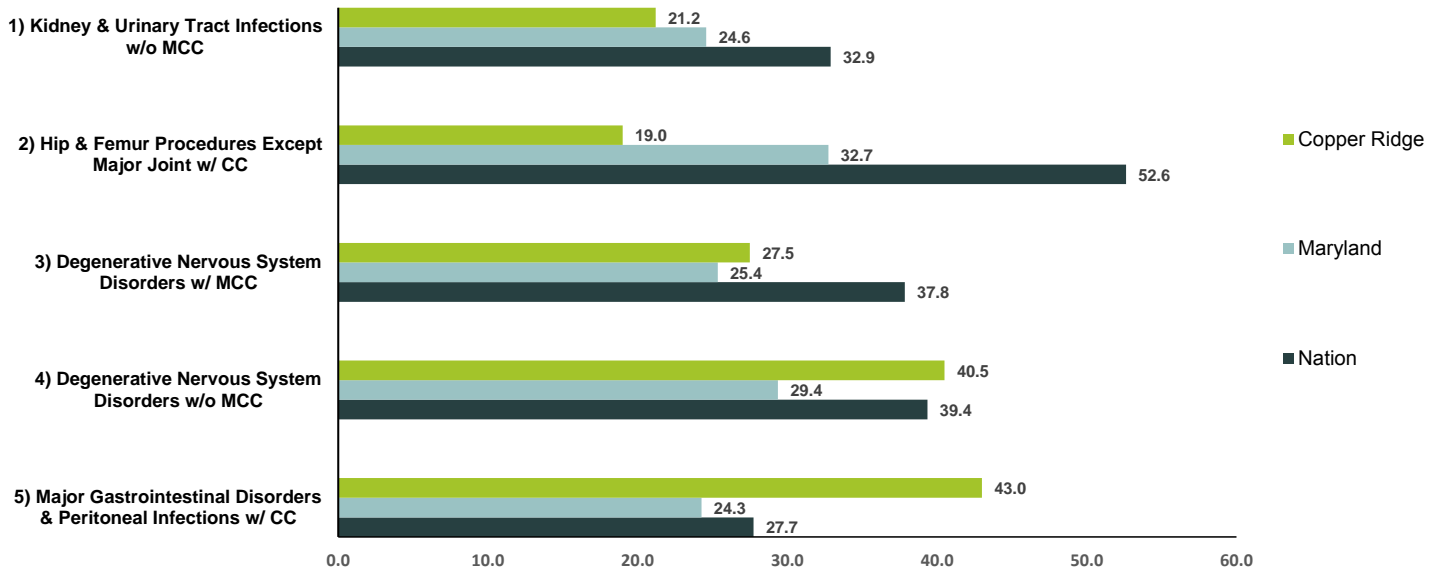
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Copper Ridge	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	90.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Fairhaven**

Address: 7200 Third Avenue  
Sykesville, MD  
21784

Phone Number: (410) 795-8800

Provider Number: 215130

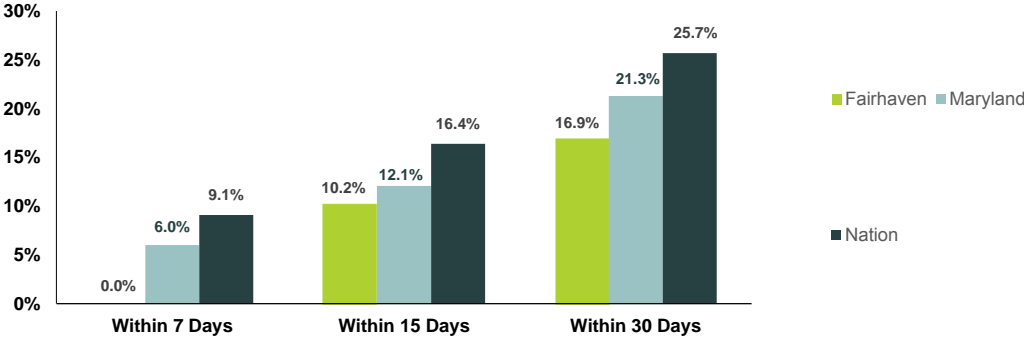
Number of Beds: 79  
Source: CMS Nursing Home Compare, data as of 4/2015

Fairhaven ALOS: 29.5

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



**Readmission Rate Back to Hospital After SNF Discharge**  
**7 Day Readmissions Data Unavailable**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Fairhaven	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Fairhaven	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	6% Below	5% Above
CNA hours per resident per day <sup>1</sup>	2.5	5% Above	3% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

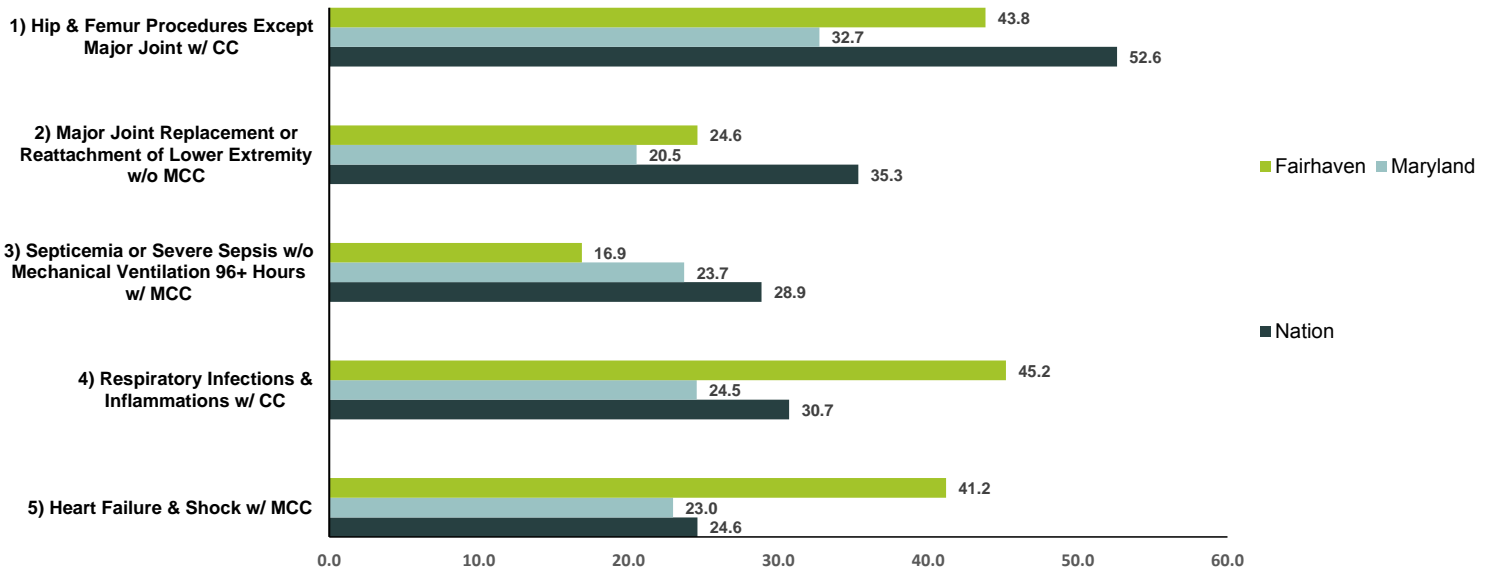
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fairhaven	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	12.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	86.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	87.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Golden Living Ctr - Westminster**

Address: 1234 Washington Boulevard  
Westminster, MD  
21157

Phone Number: (410) 848-0700  
Provider Number: 215094

Number of Beds: 170

Source: CMS Nursing Home Compare, data as of 4/2015

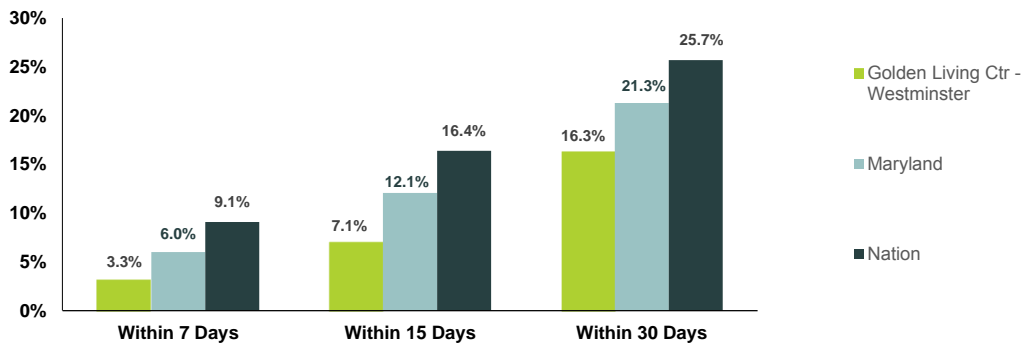
Golden Living Ctr - Westminster ALOS: 21.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Golden Living Ctr - Westminster	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

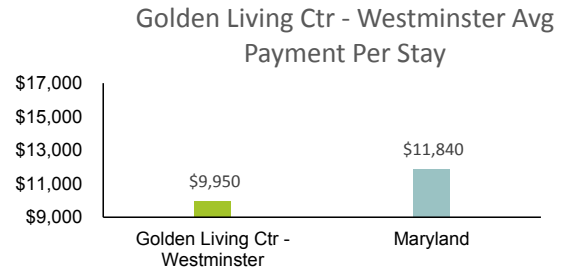
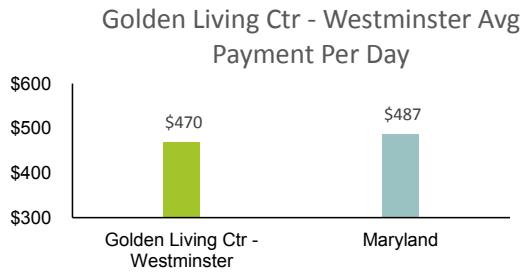
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Golden Living Ctr - Westminster	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	35% Below	27% Below
CNA hours per resident per day <sup>1</sup>	2.0	16% Below	17% Below
Percent of staff employed two years or more <sup>2</sup>	75%	25% Above	NA

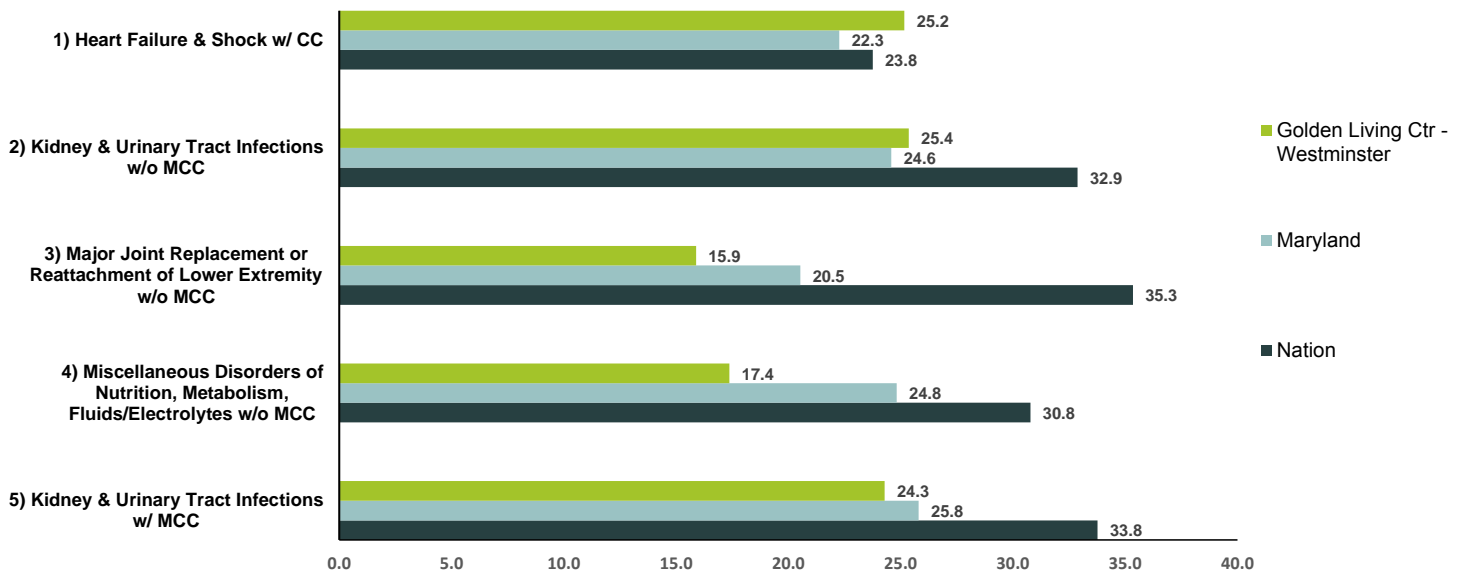
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Golden Living Ctr - Westminster	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	11.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	69.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Longview Nursing Home**

Address: 3332 Main Street  
Manchester, MD  
21102

Phone Number: (410) 239-7139

Provider Number: 215017

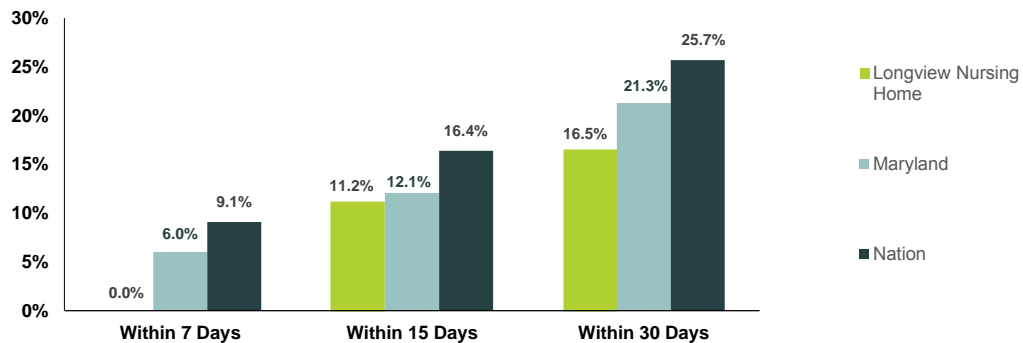


Number of Beds: 109  
Source: CMS Nursing Home Compare, data as of 4/2015

Longview Nursing Home ALOS: 23.7

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Longview Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

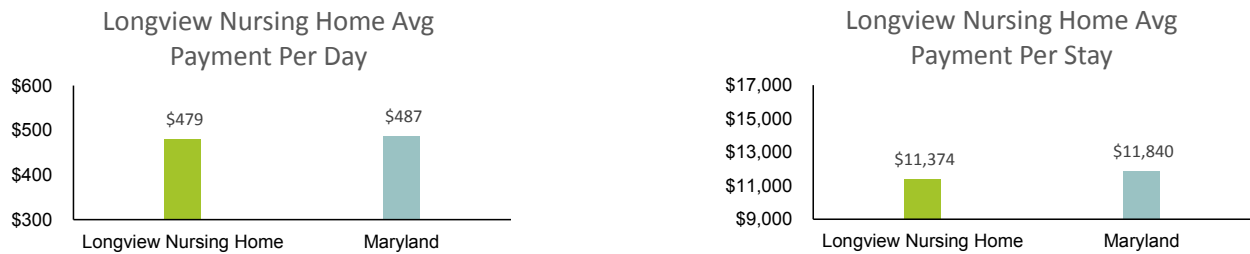
### Staffing Measures

	Longview Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	29% Below	21% Below
CNA hours per resident per day <sup>1</sup>	3.5	44% Above	42% Above
Percent of staff employed two years or more <sup>2</sup>	84%	40% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

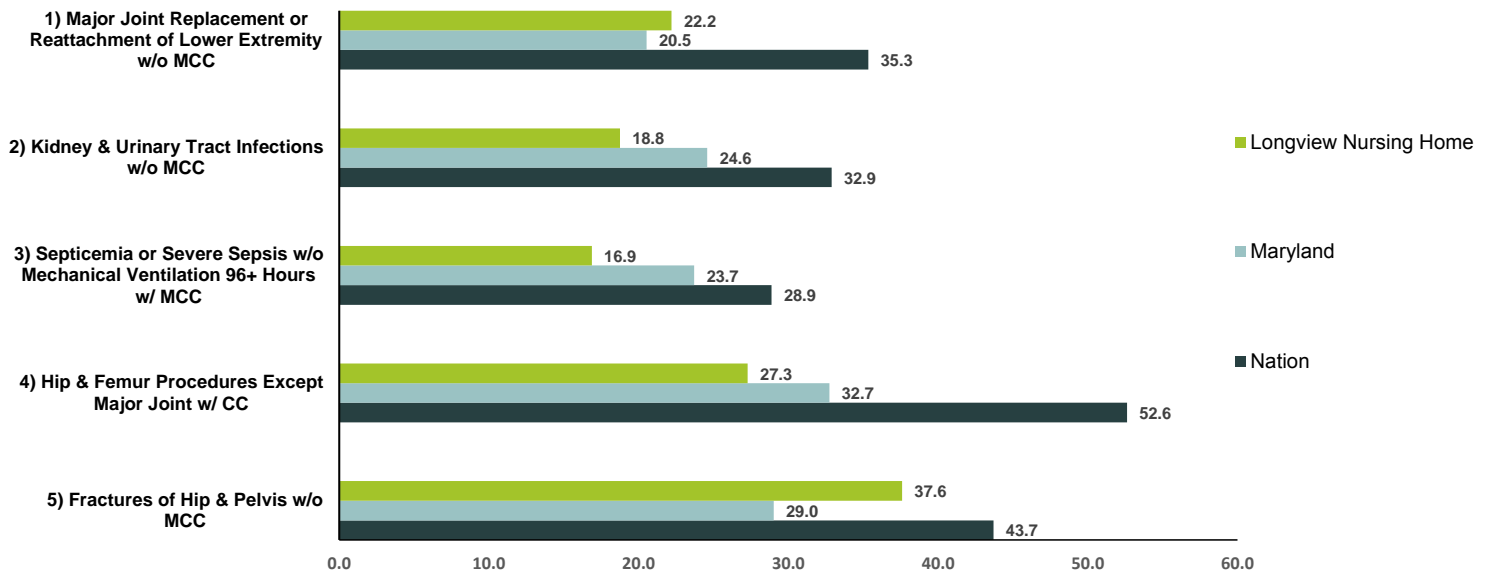


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Longview Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	6.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Lorien Health Systems Mt Airy**

Address: 705 Midway Avenue  
Mount Airy, MD  
21771

Phone Number: (301) 829-6050  
Provider Number: 215335

Number of Beds: 62

Source: CMS Nursing Home Compare, data as of 4/2015

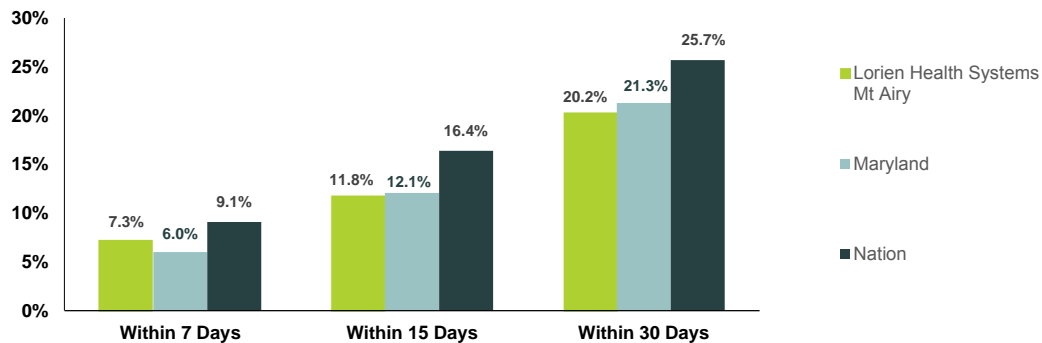
Lorien Health Systems Mt Airy ALOS: 23.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Health Systems Mt Airy	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

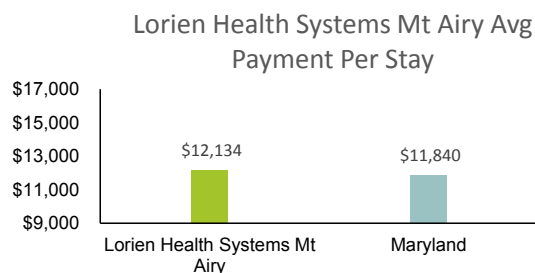
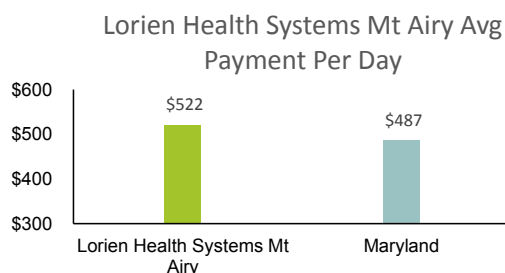
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Health Systems Mt Airy	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.4	49% Above	67% Above
CNA hours per resident per day <sup>1</sup>	2.8	17% Above	15% Above
Percent of staff employed two years or more <sup>2</sup>	64%	7% Above	NA

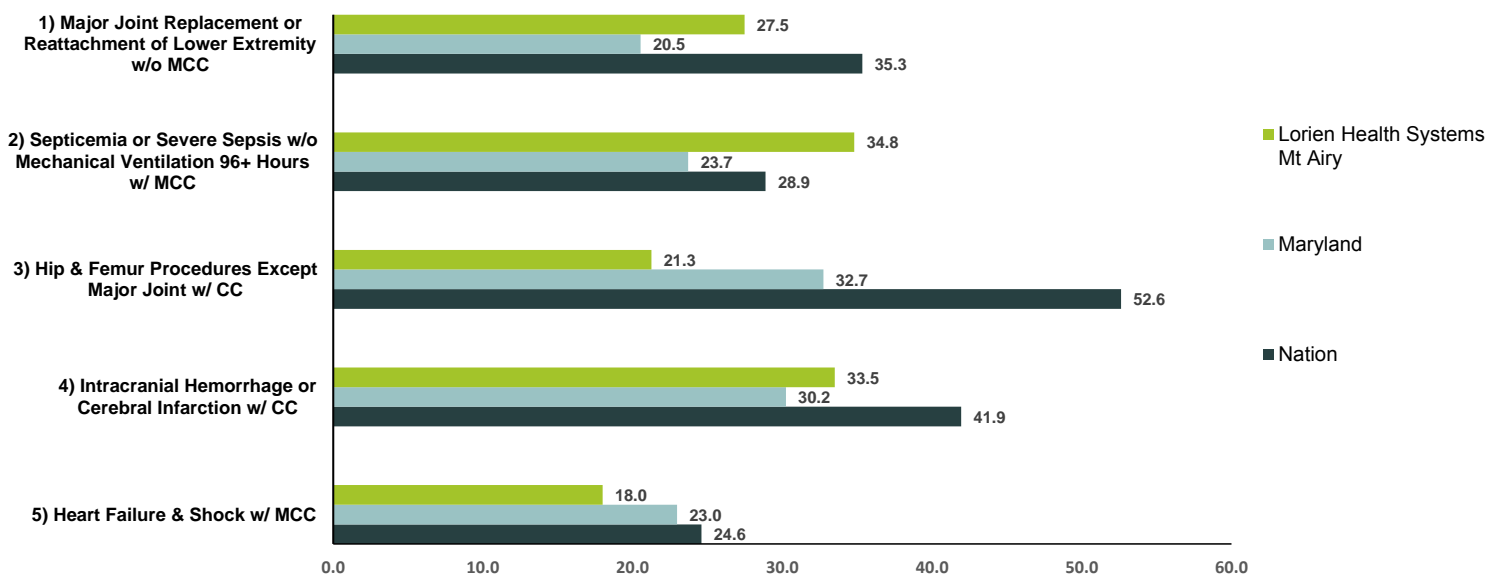
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Health Systems Mt Airy	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	7.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Lorien Taneytown**

Address: 100 Antrim Blvd  
Taneytown, MD  
21787

Phone Number: (410) 756-6400  
Provider Number: 215348

Number of Beds: 63

Source: CMS Nursing Home Compare, data as of 4/2015

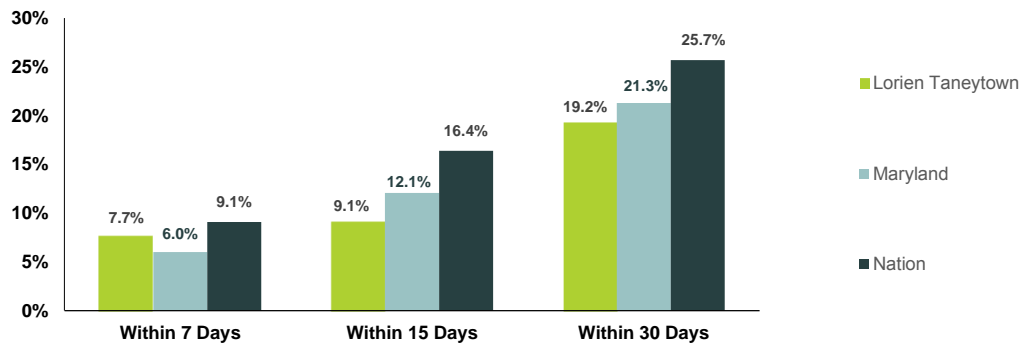
Lorien Taneytown ALOS: 23.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Taneytown	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

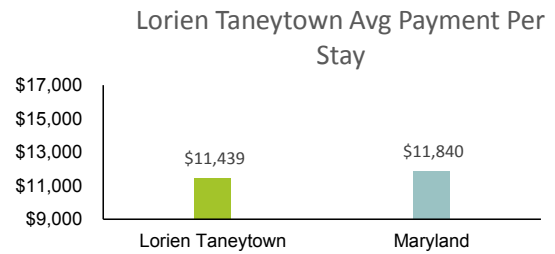
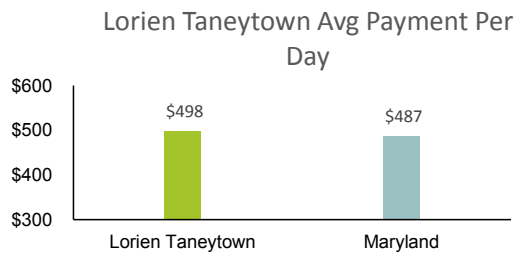
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Taneytown	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	14% Below	4% Below
CNA hours per resident per day <sup>1</sup>	3.1	30% Above	28% Above
Percent of staff employed two years or more <sup>2</sup>	52%	13% Below	NA

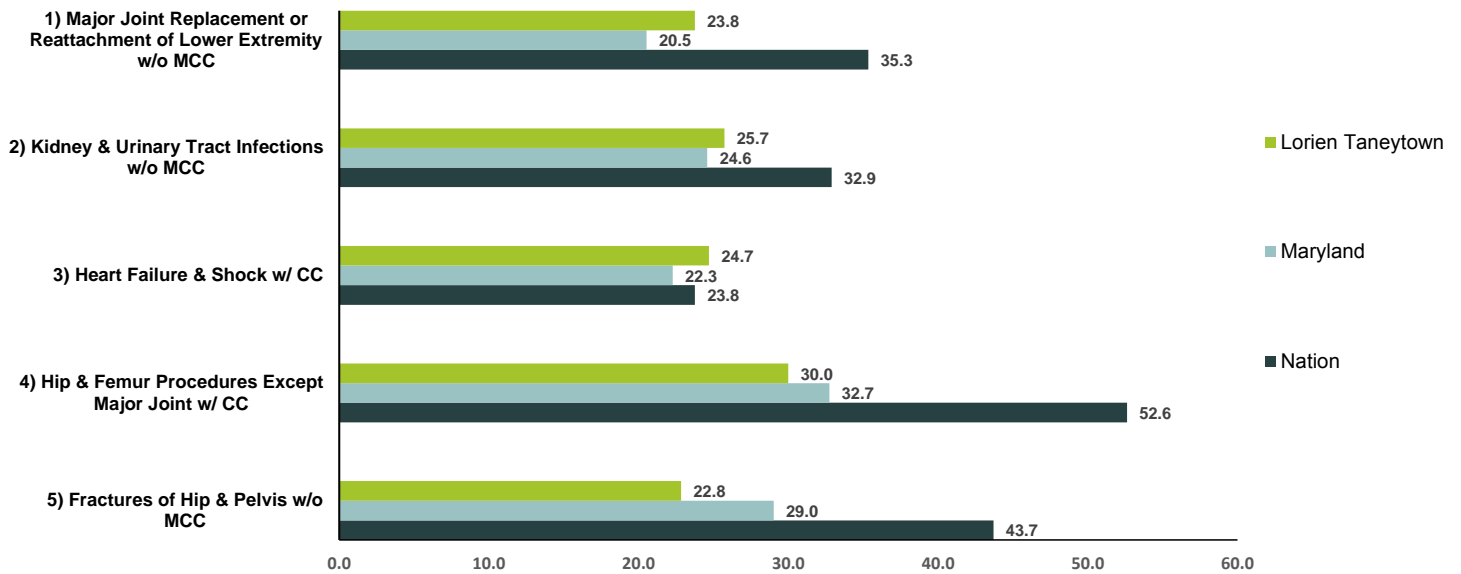
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Taneytown	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	13.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Pleasant View Nursing Home**

Address: 4101 Old National Pike  
Mount Airy, MD  
21771

Phone Number: (301) 829-0800  
Provider Number: 215268

Number of Beds: 104

Source: CMS Nursing Home Compare, data as of 4/2015

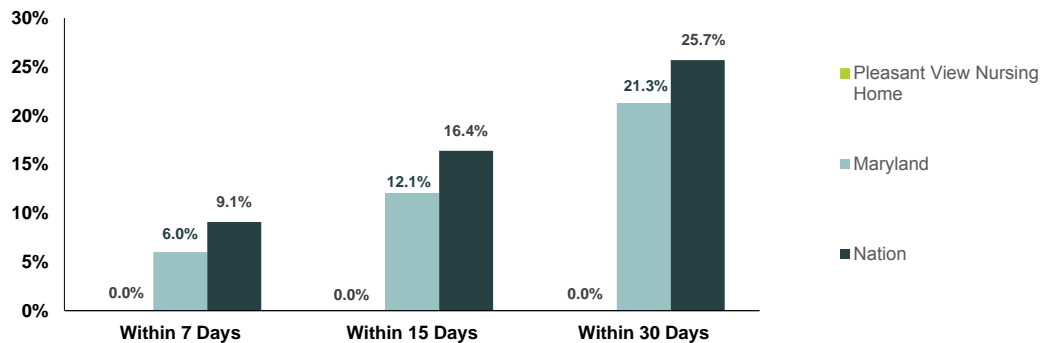
Pleasant View Nursing Home ALOS: 16.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Pleasant View Nursing Home	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

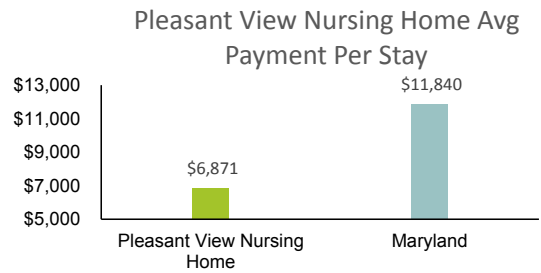
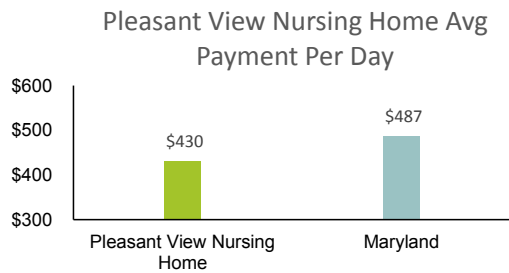
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Pleasant View Nursing Home		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.3	63% Below	59% Below
CNA hours per resident per day <sup>1</sup>	2.7	11% Above	9% Above
Percent of staff employed two years or more <sup>2</sup>	46%	23% Below	NA

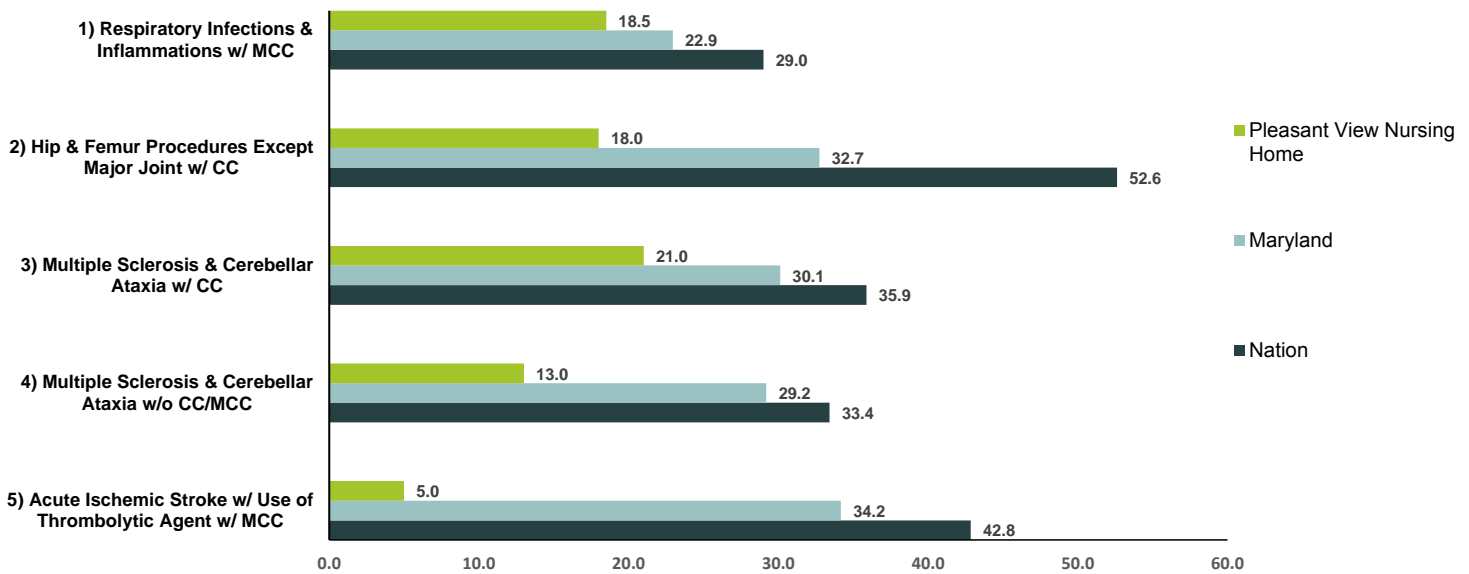
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Pleasant View Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	15.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	24.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Carroll County**

Facility: **Transitions Healthcare at Sykesville**

Address: 7309 Second Avenue  
Sykesville, MD  
21784

Phone Number: (410) 795-1100  
Provider Number: 215136

Number of Beds: 118

Source: CMS Nursing Home Compare, data as of 4/2015

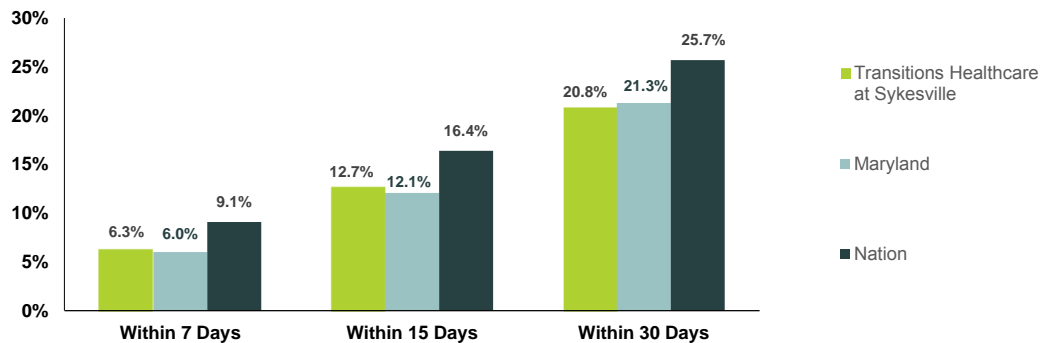
Transitions Healthcare at Sykesville ALOS: 22.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Transitions Healthcare at Sykesville	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

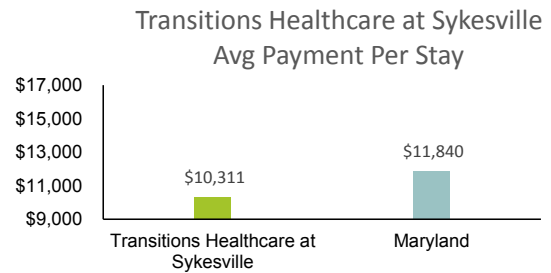
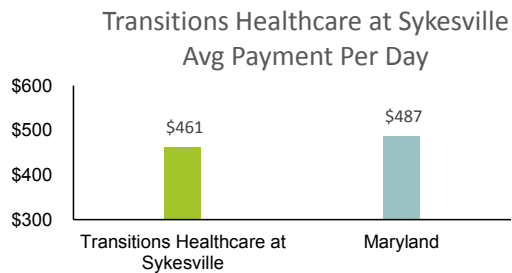
### Staffing Measures

	Transitions Healthcare at Sykesville	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	58% Below	53% Below
CNA hours per resident per day <sup>1</sup>	2.4	1% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	36%	40% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

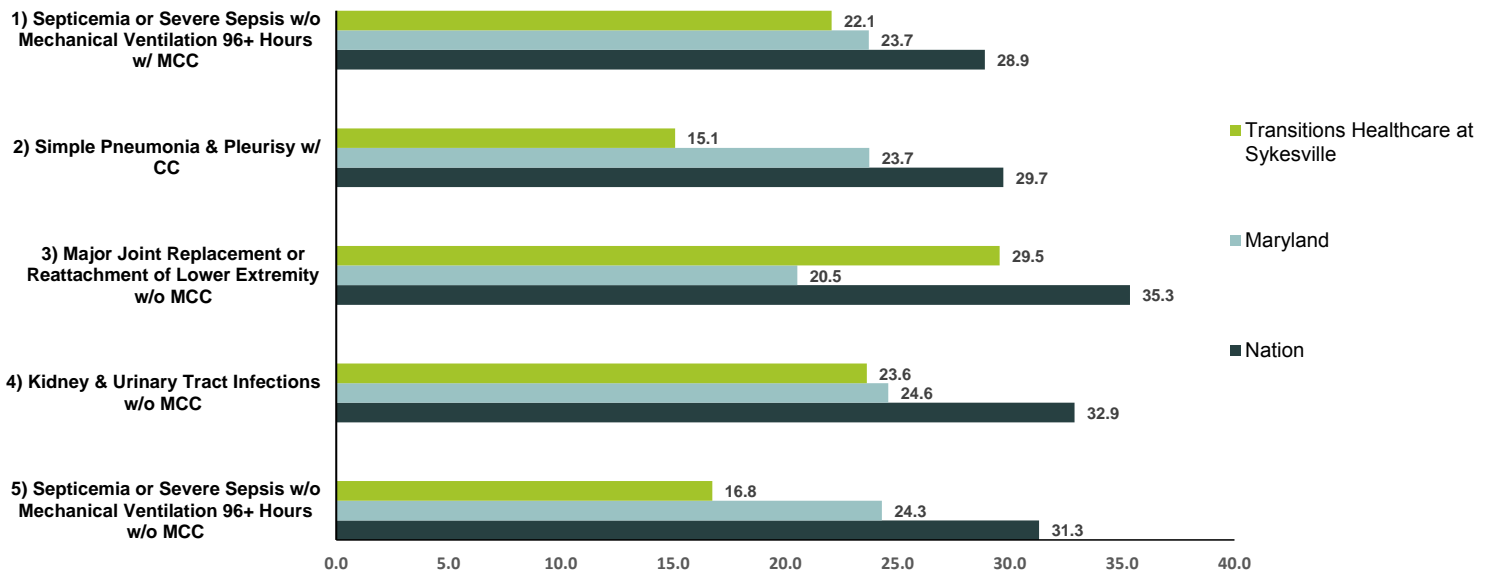


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Transitions Healthcare at Sykesville	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	30.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Cecil County**

Facility: **Calvert Manor Health Care Ctr**

Address: 1881 Telegraph Road  
Rising Sun, MD  
21911

Phone Number: (410) 658-6555  
Provider Number: 215189

Number of Beds: 144

Source: CMS Nursing Home Compare, data as of 4/2015

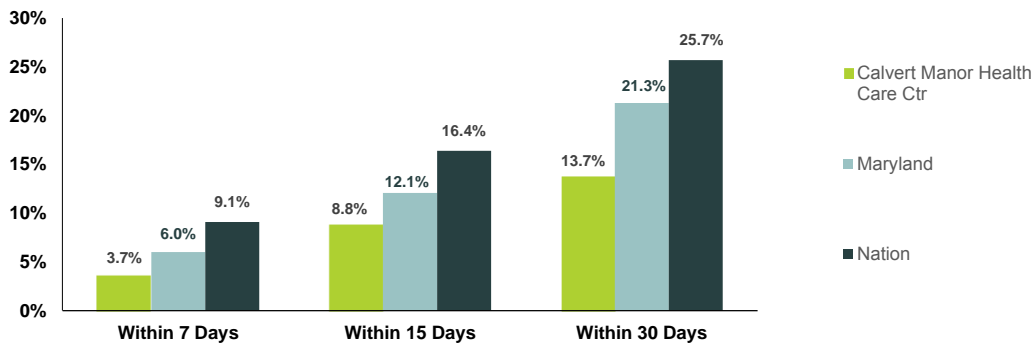
Calvert Manor Health Care Ctr ALOS: 19.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Calvert Manor Health Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

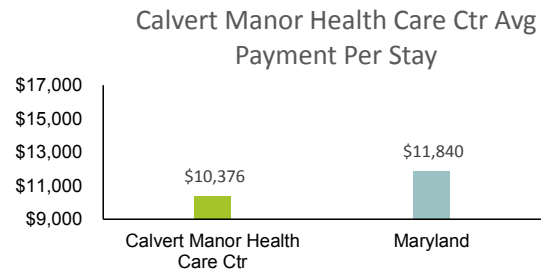
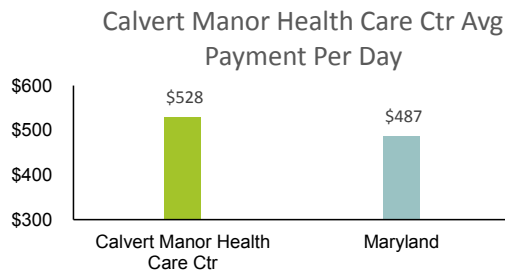
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Calvert Manor Health Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	9% Above	22% Above
CNA hours per resident per day <sup>1</sup>	2.2	7% Below	8% Below
Percent of staff employed two years or more <sup>2</sup>	78%	30% Above	NA

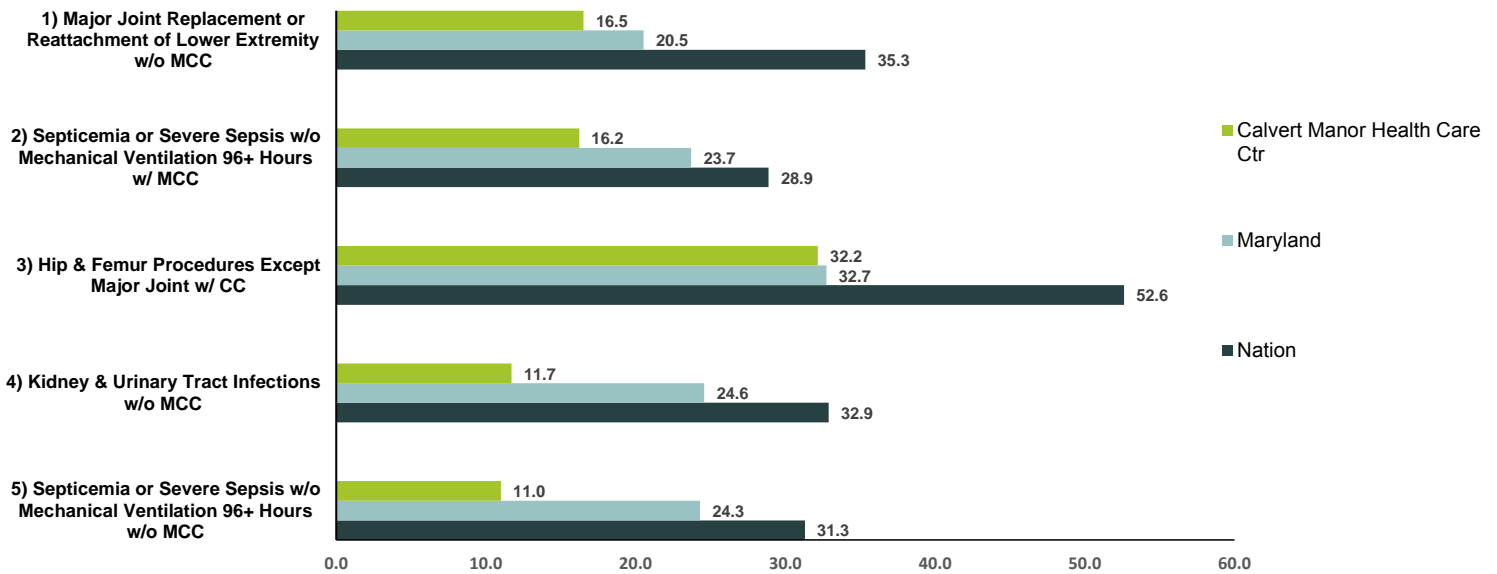
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Calvert Manor Health Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Cecil County**

Facility: **Elkton Ctr**

Address: One Price Drive  
Elkton, MD  
21921

Phone Number: (410) 398-6474  
Provider Number: 215269

Number of Beds: 177

Source: CMS Nursing Home Compare, data as of 4/2015

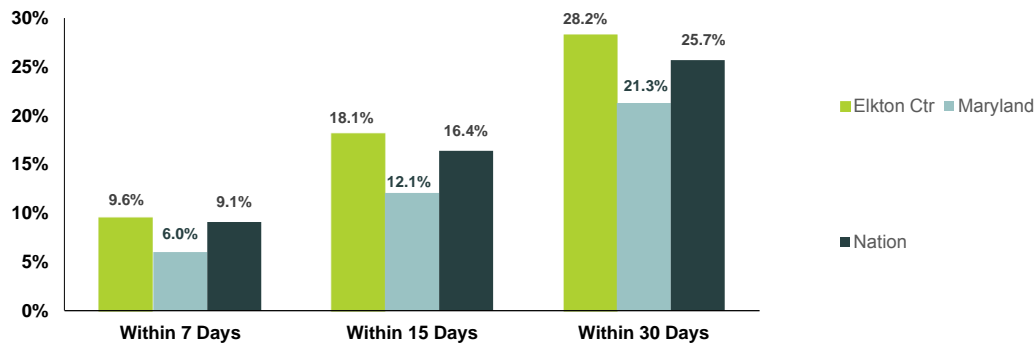
Elkton Ctr ALOS: 26.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Elkton Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

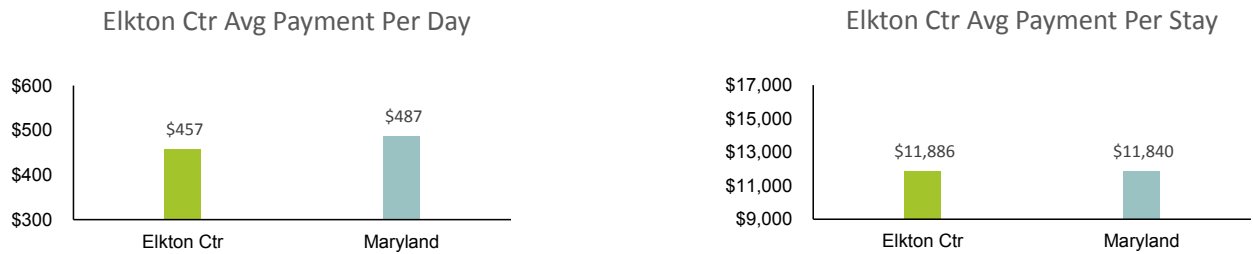
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Elkton Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	6% Below	6% Above
CNA hours per resident per day <sup>1</sup>	1.6	32% Below	33% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

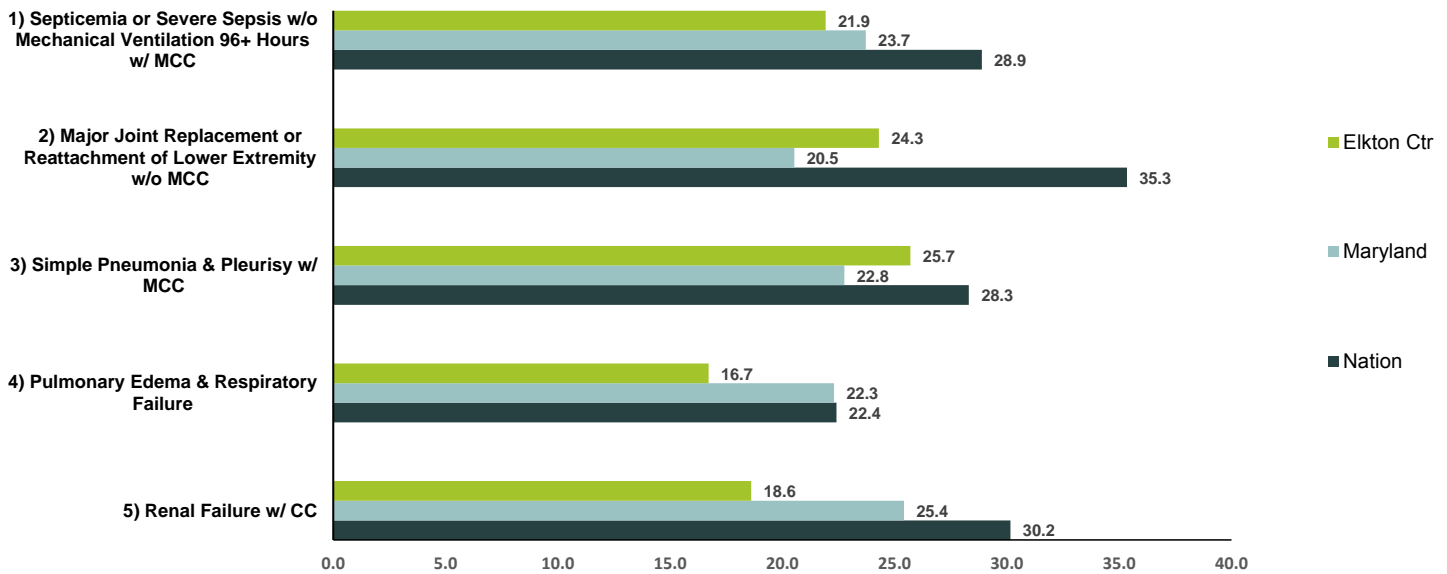
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Elkton Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	15.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	24.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Cecil County**

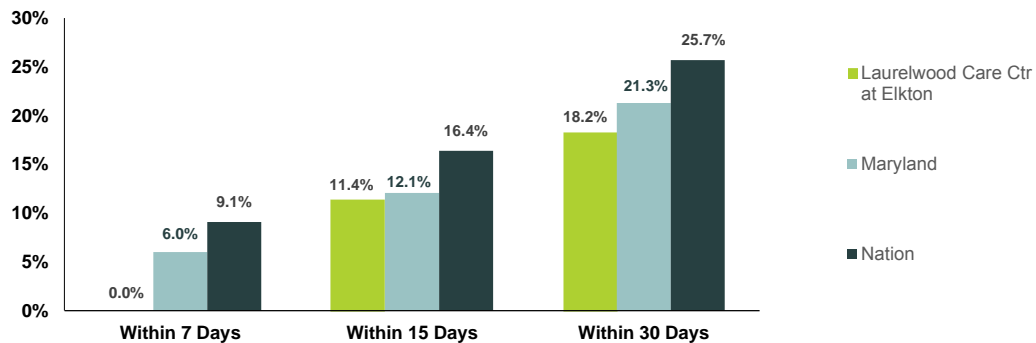
Facility: **Laurelwood Care Ctr at Elkton**

Address: 100 Laurel Drive  
Elkton, MD  
21921  
Phone Number: (410) 398-8800  
Provider Number: 215111

Number of Beds: 100  
Source: CMS Nursing Home Compare, data as of 4/2015  
Laurelwood Care Ctr at Elkton ALOS: 25.4  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Laurelwood Care Ctr at Elkton	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

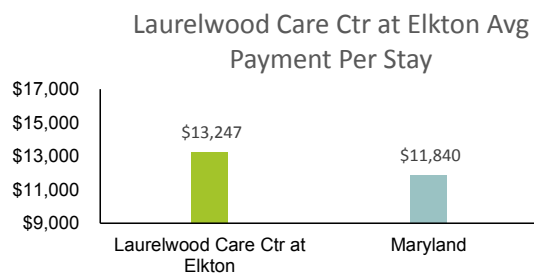
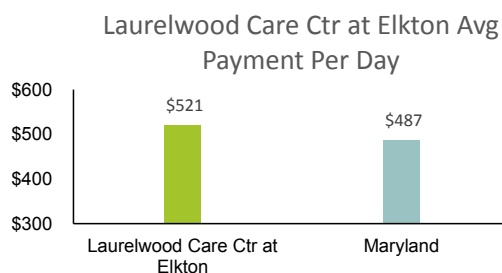
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Laurelwood Care Ctr at Elkton	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	36% Above	52% Above
CNA hours per resident per day <sup>1</sup>	2.0	15% Below	17% Below
Percent of staff employed two years or more <sup>2</sup>	33%	45% Below	NA

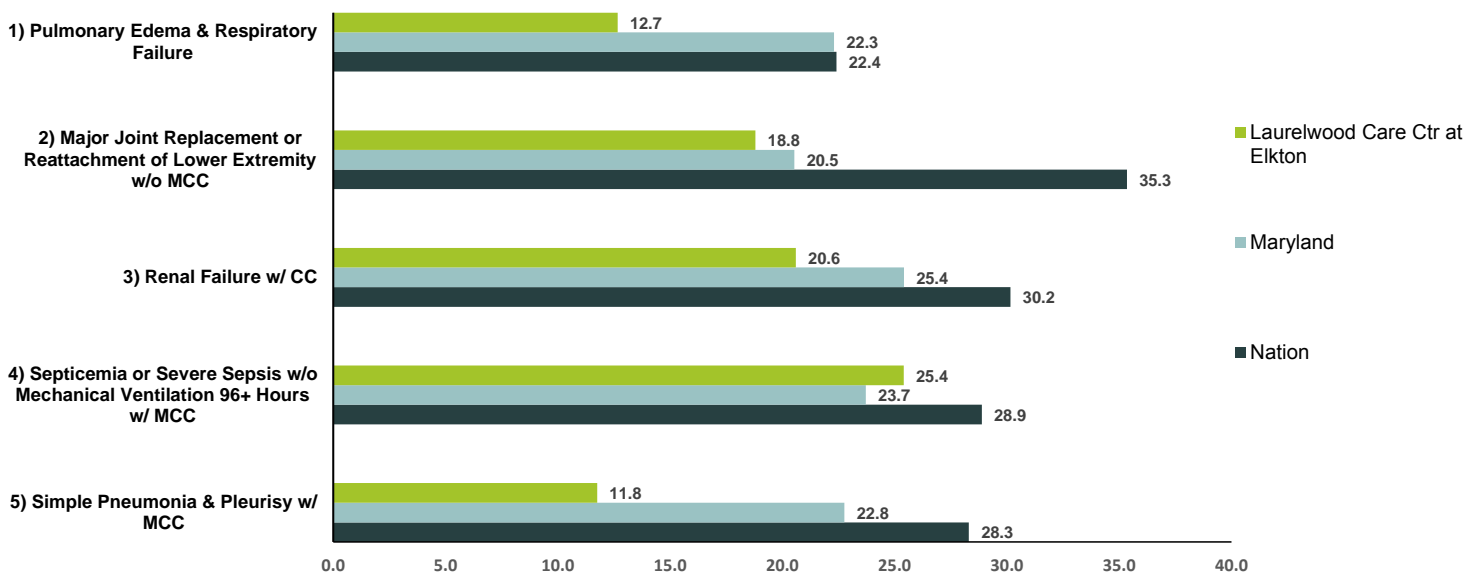
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Laurelwood Care Ctr at Elkton	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	9.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	88.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	44.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Charles County**

Facility: **Charles County Nursing & Rehab Ctr**

Address: 10200 Laplata Road  
Laplata, MD  
20646

Phone Number: (301) 934-1900  
Provider Number: 215106

Number of Beds: 165

Source: CMS Nursing Home Compare, data as of 4/2015

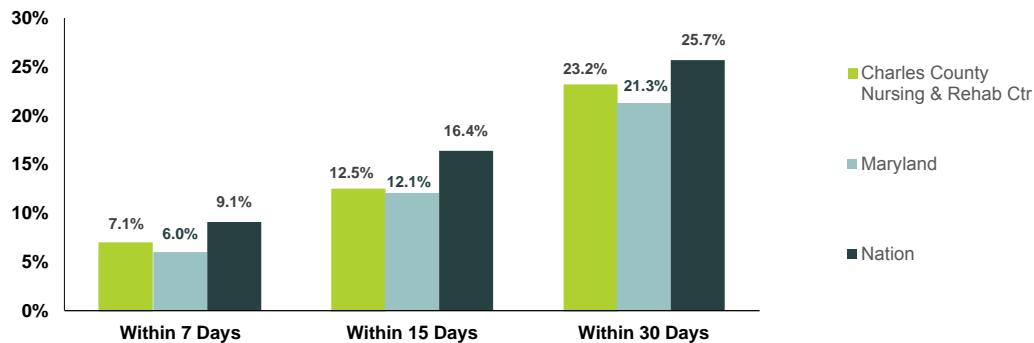
Charles County Nursing & Rehab Ctr ALOS: 23.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Charles County Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

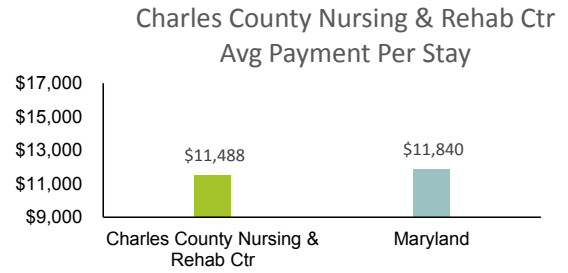
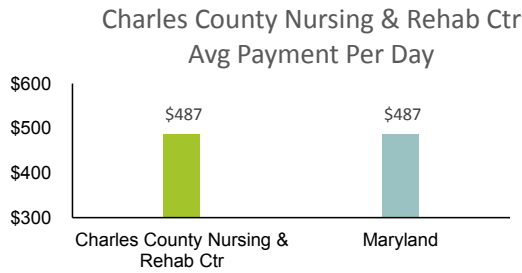
### Staffing Measures

	Charles County Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	27% Below	18% Below
CNA hours per resident per day <sup>1</sup>	2.3	7% Below	8% Below
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

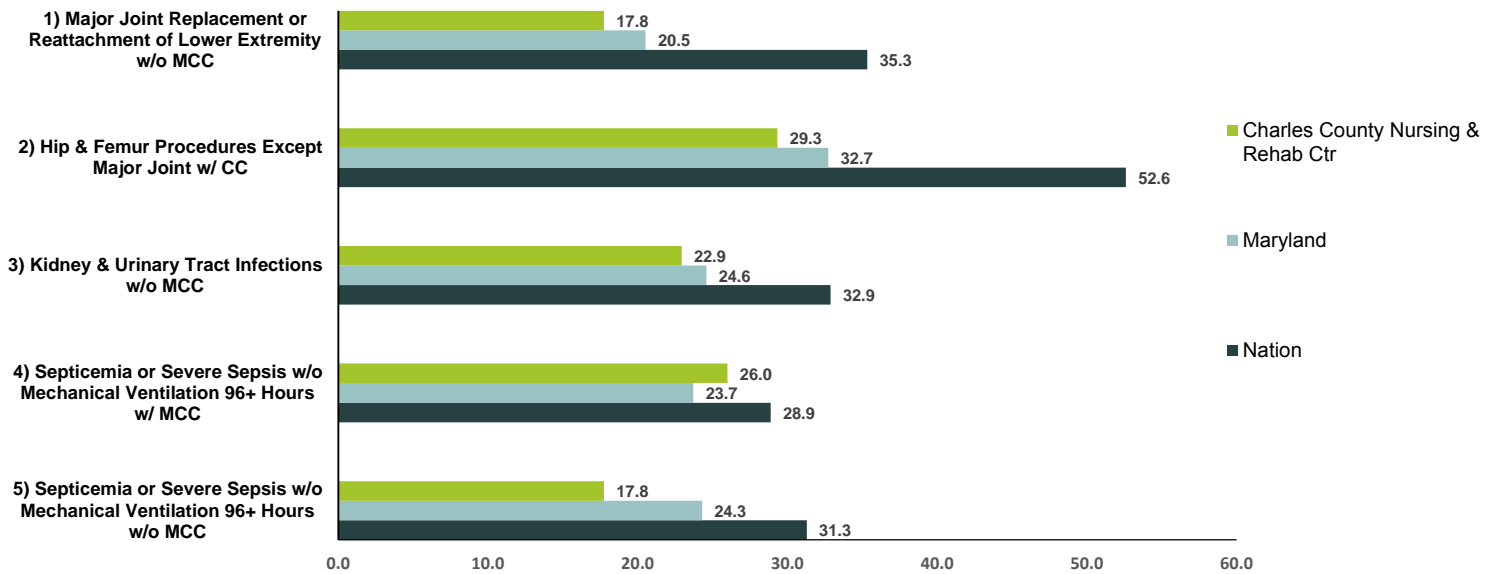


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Charles County Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	32.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	93.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Charles County

**Facility:** La Plata Ctr

**Address:** 1 Magnolia Drive  
Laplata, MD  
20646

**Phone Number:** (301) 870-3125

**Provider Number:** 215151

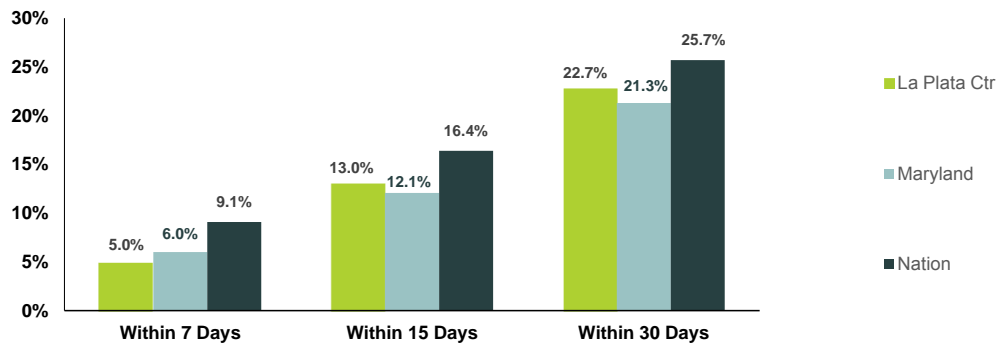


**Number of Beds:** 142  
Source: CMS Nursing Home Compare, data as of 4/2015

**La Plata Ctr ALOS:** 28.3

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	La Plata Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

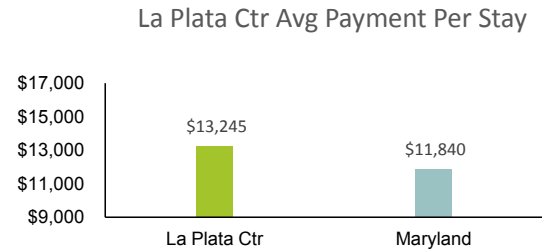
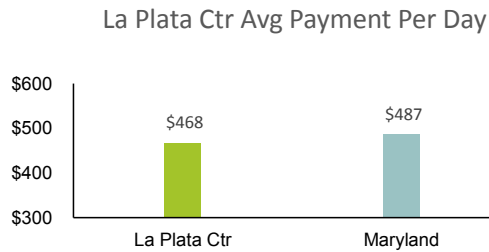
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	La Plata Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	51% Below	45% Below
CNA hours per resident per day <sup>1</sup>	1.9	21% Below	23% Below
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

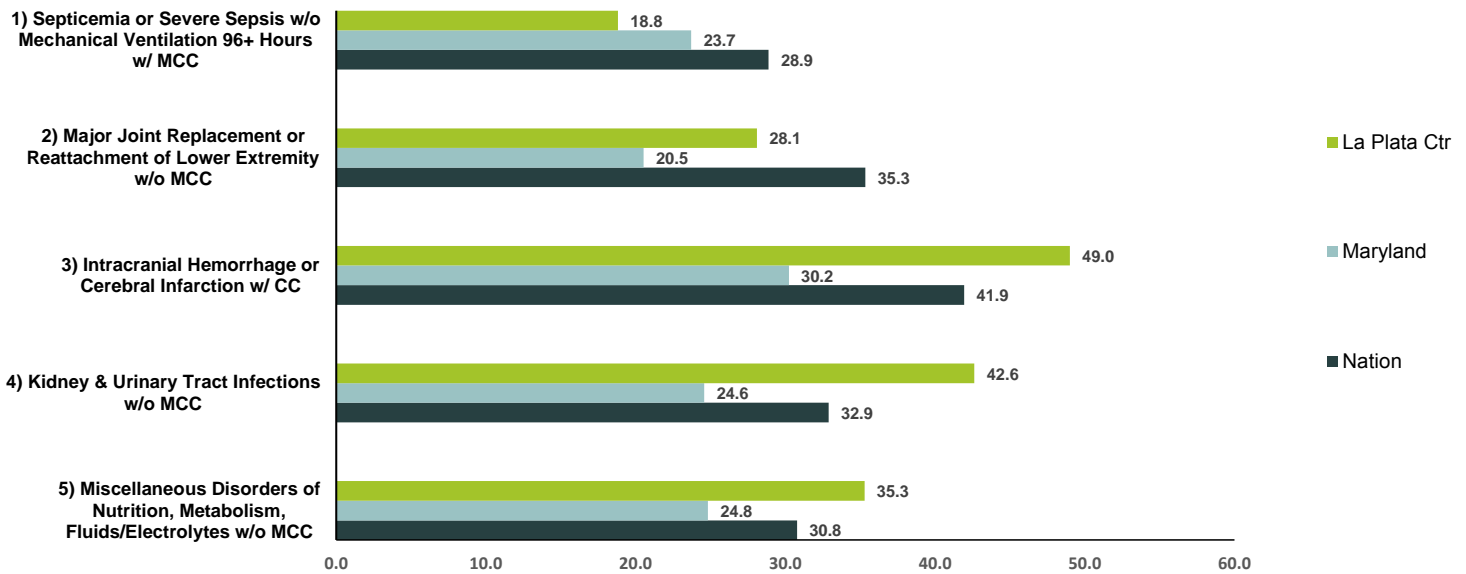
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	La Plata Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	38.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Charles County**

Facility: **Waldorf Ctr**

Address: 4140 Old Washington Highway  
Waldorf, MD  
20602

Phone Number: (301) 645-2813

Provider Number: 215273

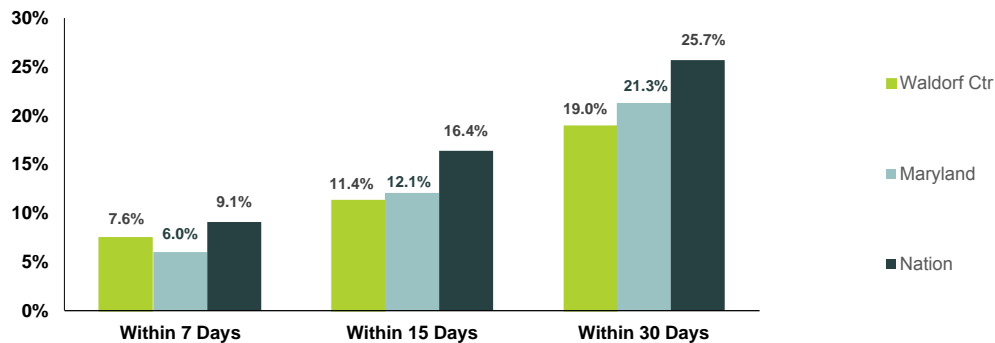


**Number of Beds:** 115  
Source: CMS Nursing Home Compare, data as of 4/2015

**Waldorf Ctr ALOS:** 25.3

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Waldorf Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Waldorf Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	12% Below	2% Below
CNA hours per resident per day <sup>1</sup>	1.8	25% Below	26% Below
Percent of staff employed two years or more <sup>2</sup>	83%	38% Above	NA

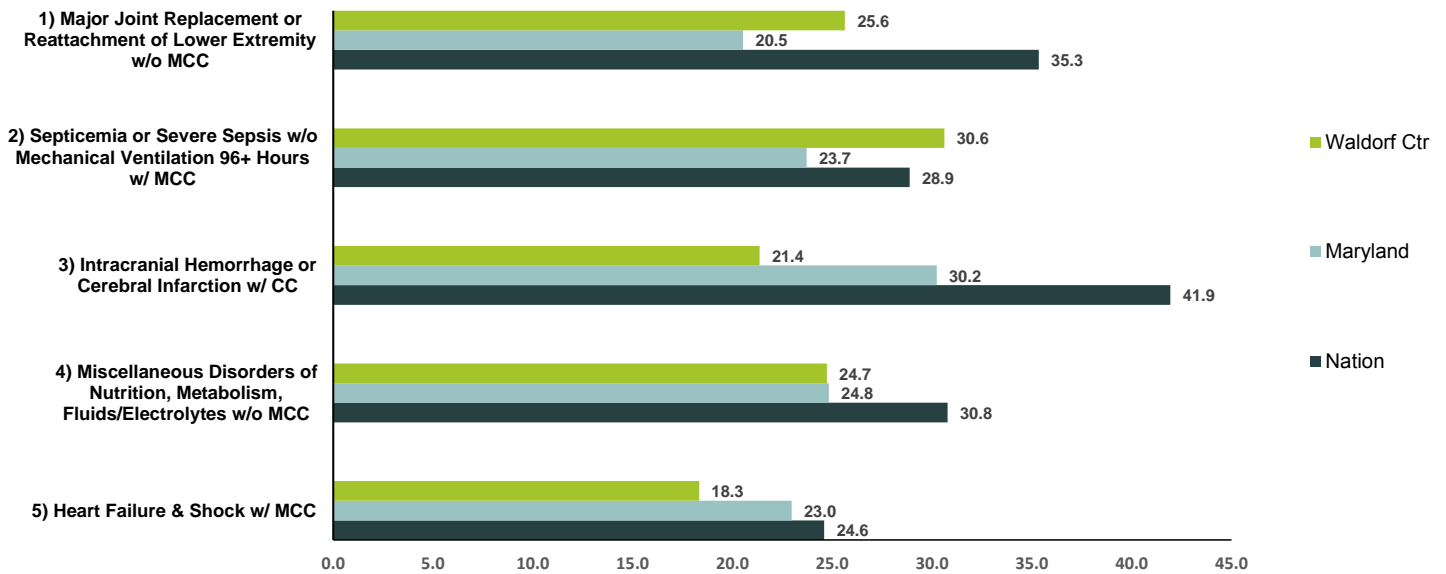
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Waldorf Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	46.0%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	86.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Dorchester County**

Facility: **Chesapeake Woods Ctr**

Address: 525 Glenburn Avenue  
Cambridge, MD  
21613

Phone Number: (410) 221-1400  
Provider Number: 215221

Number of Beds: 98

Source: CMS Nursing Home Compare, data as of 4/2015

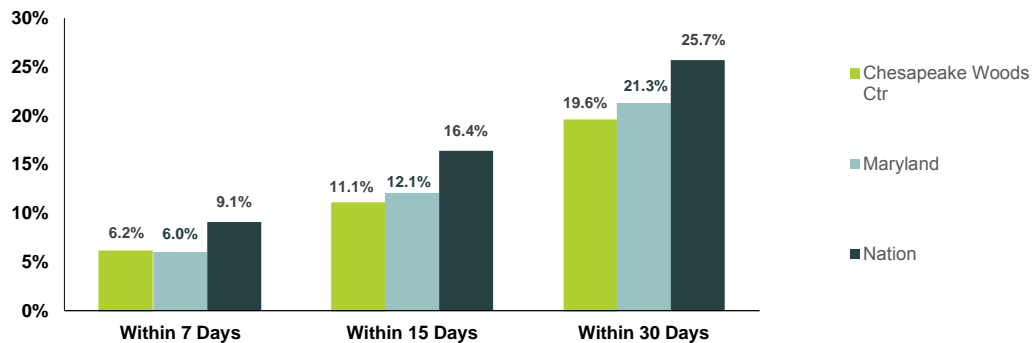
Chesapeake Woods Ctr ALOS: 28.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Chesapeake Woods Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

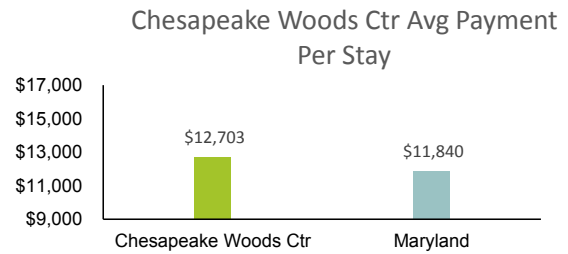
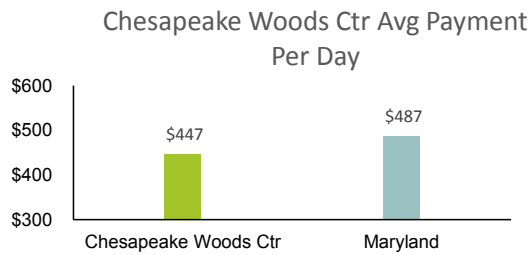
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Chesapeake Woods Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	28% Below	19% Below
CNA hours per resident per day <sup>1</sup>	2.7	13% Above	12% Above
Percent of staff employed two years or more <sup>2</sup>	86%	43% Above	NA

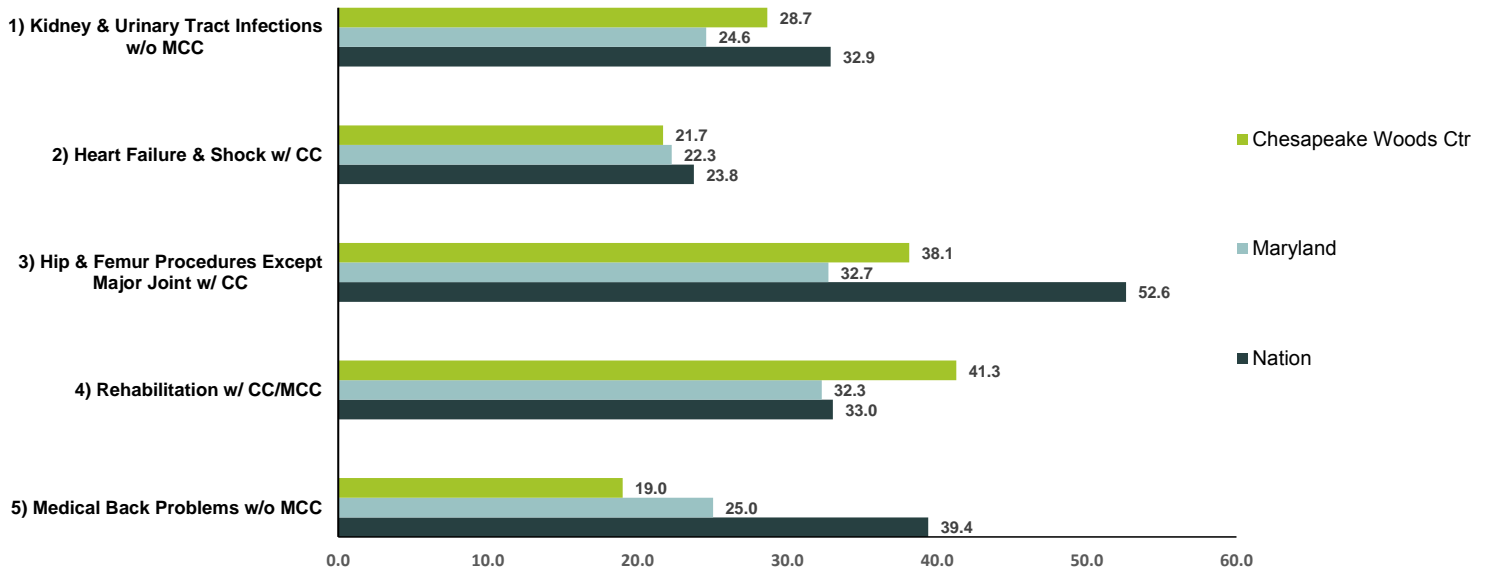
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Chesapeake Woods Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Dorchester County**

Facility: **Signature Healthcare at Mallard Bay**

Address: 520 Glenburn Avenue  
Cambridge, MD  
21613

Phone Number: (410) 228-9191  
Provider Number: 215191

Number of Beds: 160

Source: CMS Nursing Home Compare, data as of 4/2015

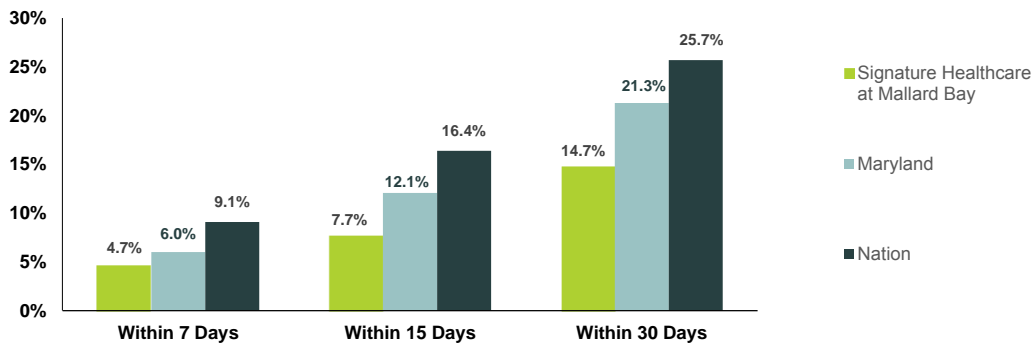
Signature Healthcare at Mallard Bay ALOS: 22.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Signature Healthcare at Mallard Bay	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

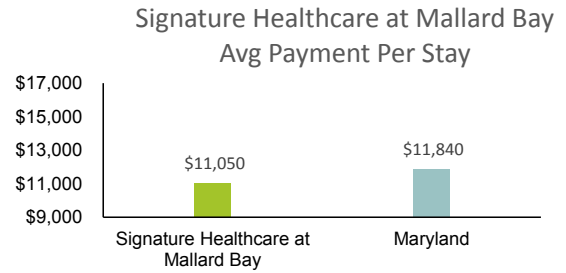
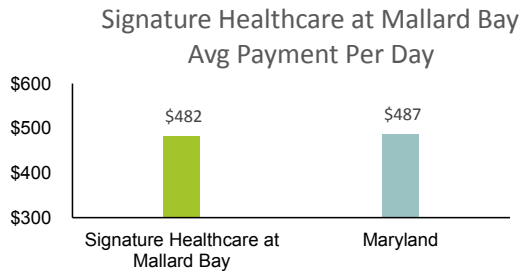
### Staffing Measures

	Signature Healthcare at Mallard Bay	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	20% Above	34% Above
CNA hours per resident per day <sup>1</sup>	1.9	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	51%	15% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

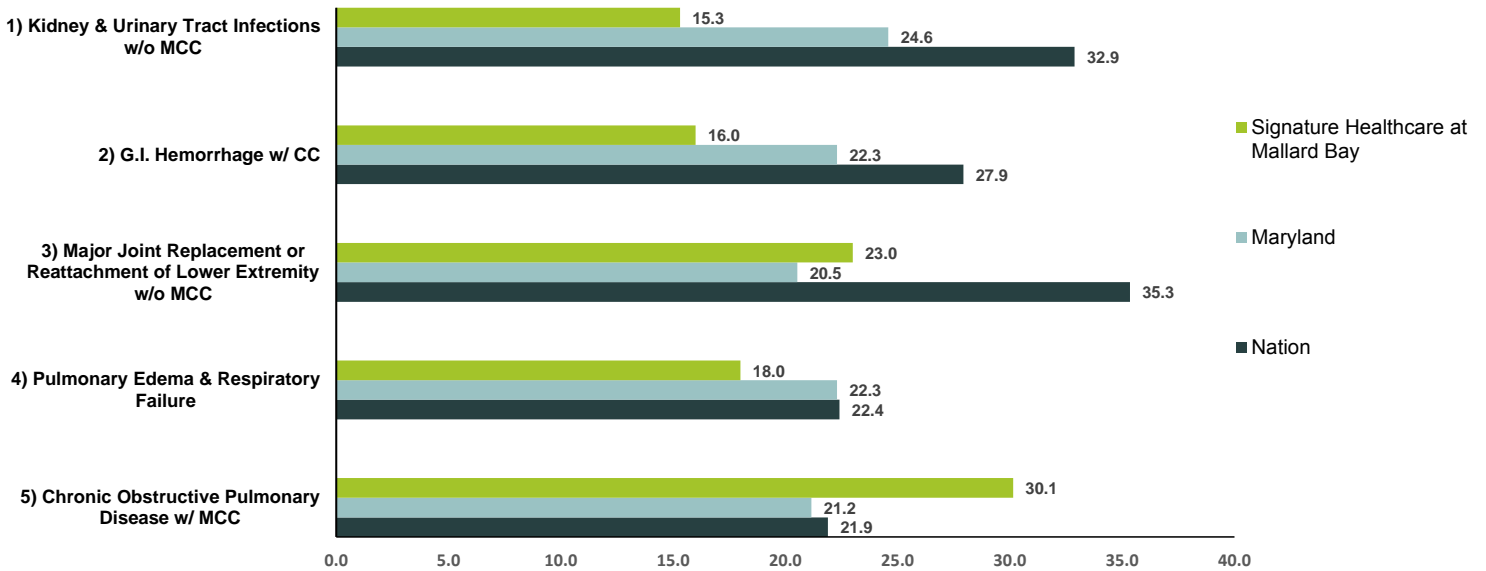


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Signature Healthcare at Mallard Bay	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	90.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Frederick County

**Facility:** Buckingham's Choice

**Address:** 3200 Baker Circle  
Adamstown, MD  
21710

**Phone Number:** (301) 644-1600

**Provider Number:** 215329

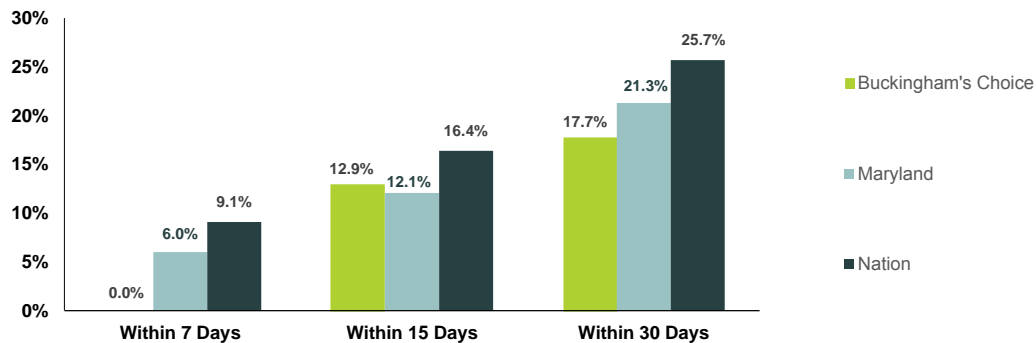


**Number of Beds:** 41  
Source: CMS Nursing Home Compare, data as of 4/2015

**Buckingham's Choice ALOS:** 27.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Buckingham's Choice	
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

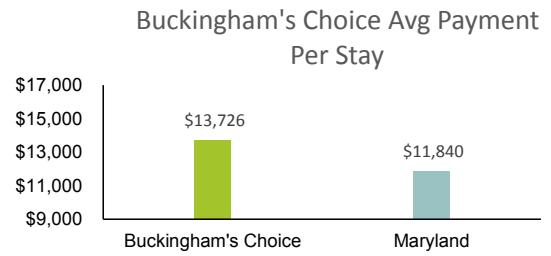
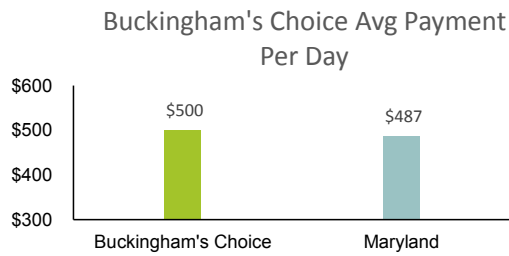
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Buckingham's Choice		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.7	84% Above	106% Above
CNA hours per resident per day <sup>1</sup>	2.5	3% Above	2% Above
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

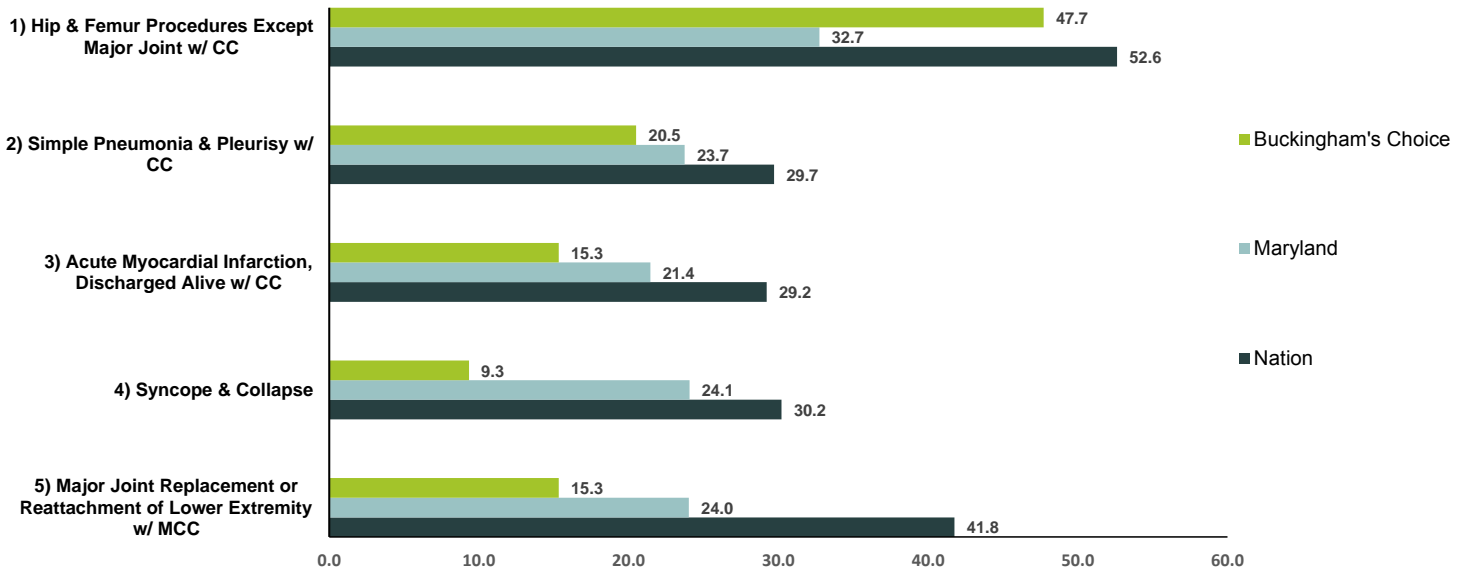
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Buckingham's Choice	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	2.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

Facility: **Citizens Care & Rehab Ctr of Frederick**

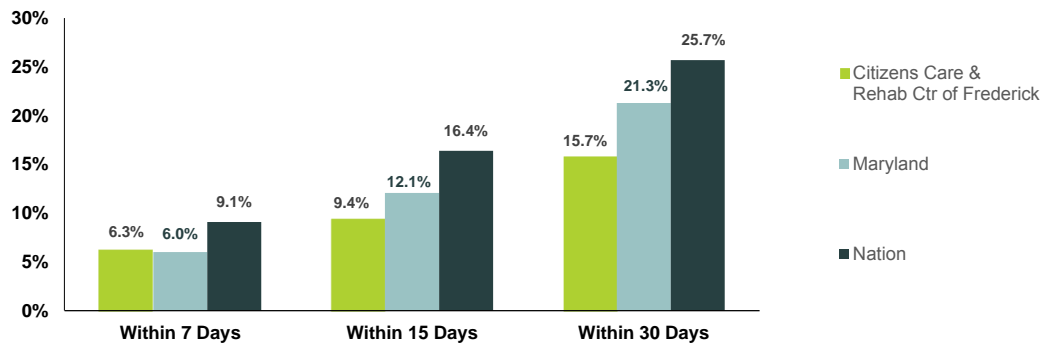


Address: 1920 Rosemont Avenue  
Frederick, MD  
21702

Phone Number: (301) 600-5600  
Provider Number: 215105

Number of Beds: 2  
Source: CMS Nursing Home Compare, data as of 4/2015  
Citizens Care & Rehab Ctr of Frederick ALOS: 29.9  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Citizens Care & Rehab Ctr of Frederick	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

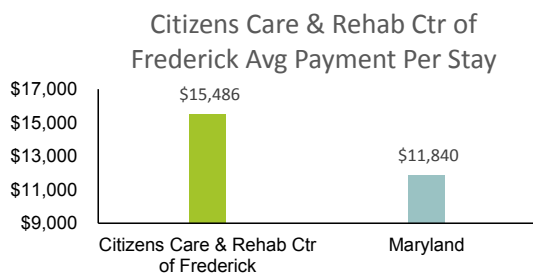
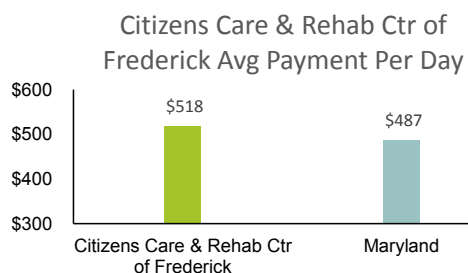
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Citizens Care & Rehab Ctr of Frederick	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	14% Below	3% Below
CNA hours per resident per day <sup>1</sup>	2.8	17% Above	15% Above
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

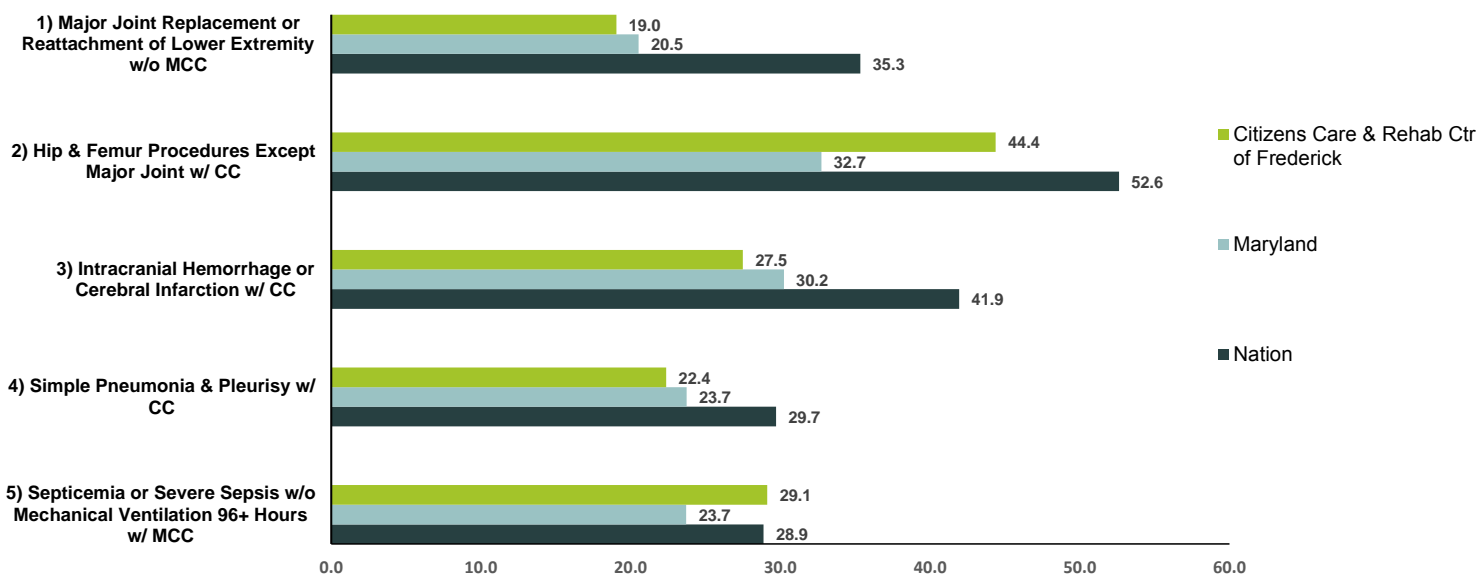
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Citizens Care & Rehab Ctr of Frederick	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.5%	18.2%	15.6%
Percent of residents who were physically restrained	1.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

Facility: **College View Ctr**

Address: 700 Toll House Avenue  
Frederick, MD  
21701

Phone Number: (301) 663-5181

Provider Number: 215001

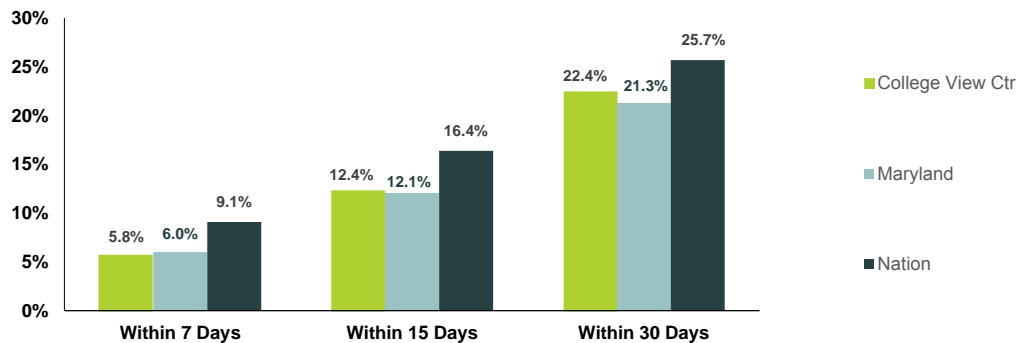


**Number of Beds:** 143  
Source: CMS Nursing Home Compare, data as of 4/2015

**College View Ctr ALOS:** 19.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	College View Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

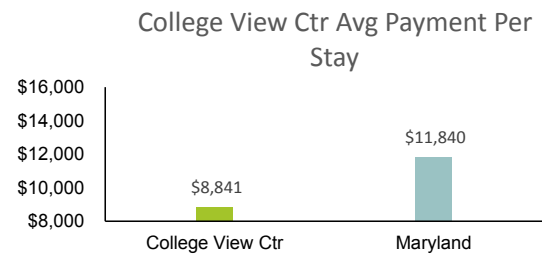
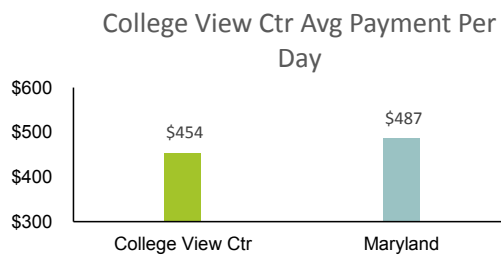
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	College View Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	2.1	15% Below	16% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

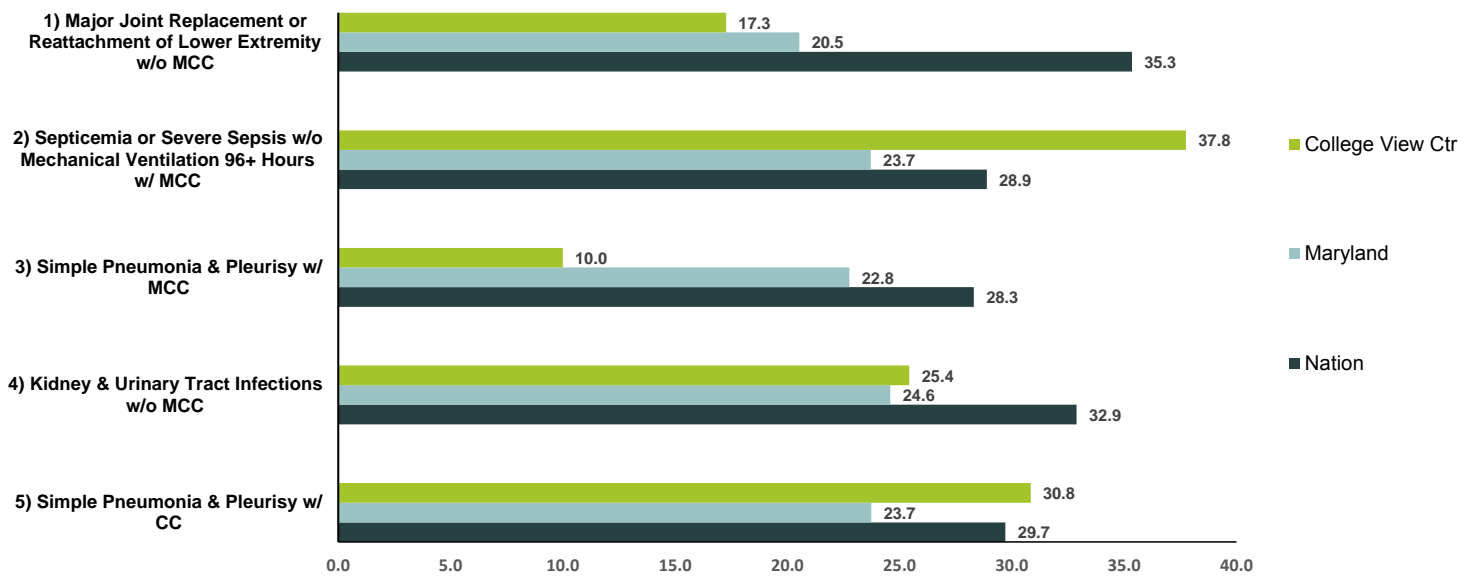
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	College View Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	11.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

Facility: **Glade Valley Ctr**

Address: 56 West Frederick Street  
Walkersville, MD  
21793

Phone Number: (301) 898-4300  
Provider Number: 215313

Number of Beds: 124

Source: CMS Nursing Home Compare, data as of 4/2015

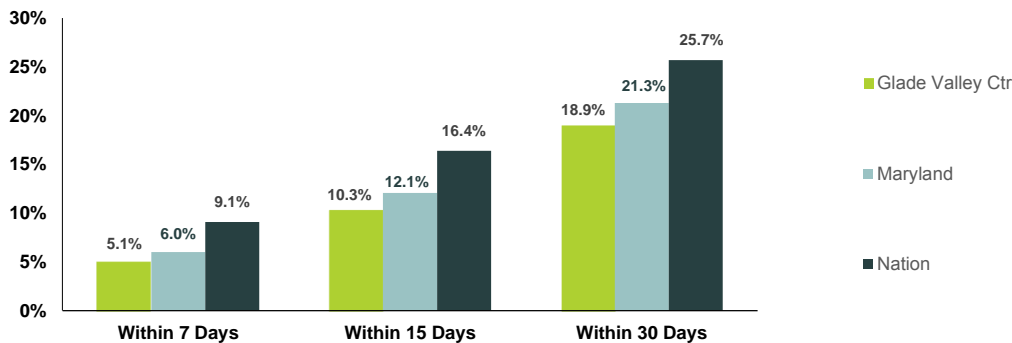
Glade Valley Ctr ALOS: 29.7

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Glade Valley Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

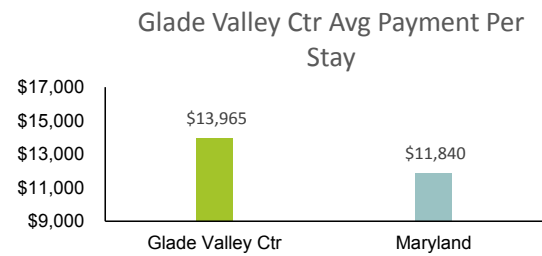
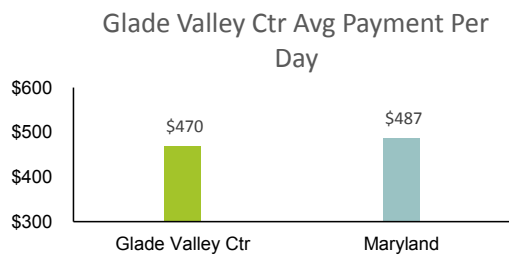
### Staffing Measures

	Glade Valley Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	4% Below	8% Above
CNA hours per resident per day <sup>1</sup>	1.9	20% Below	21% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

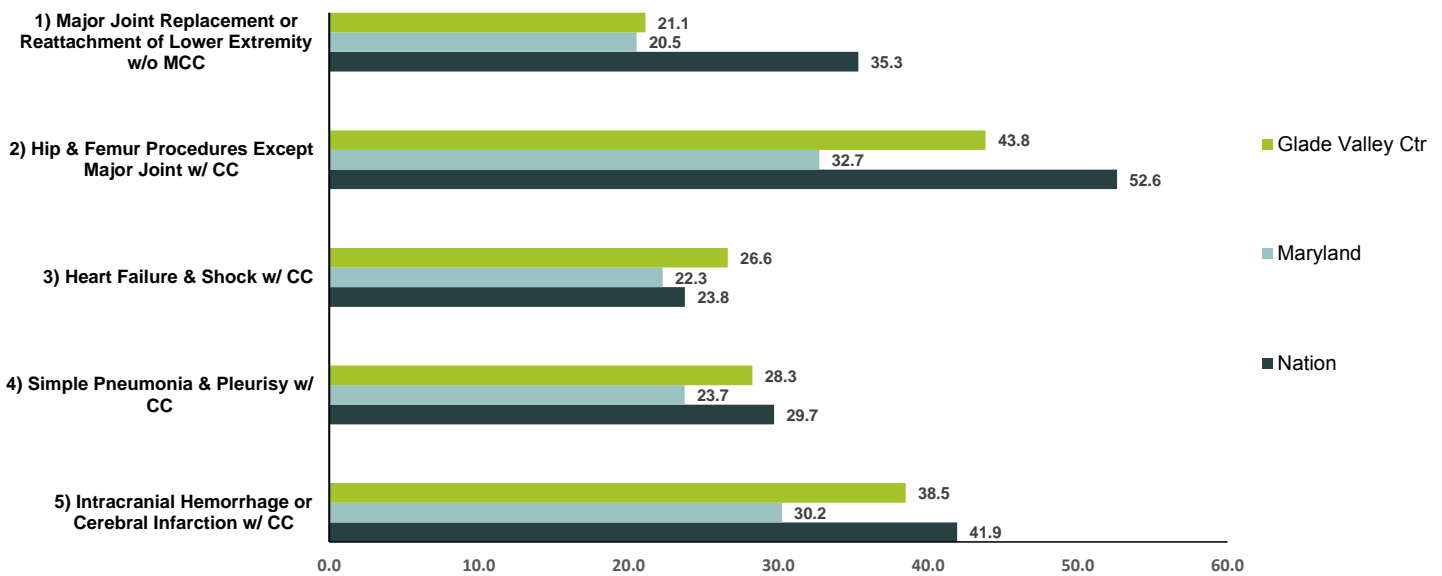


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Glade Valley Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	7.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	32.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

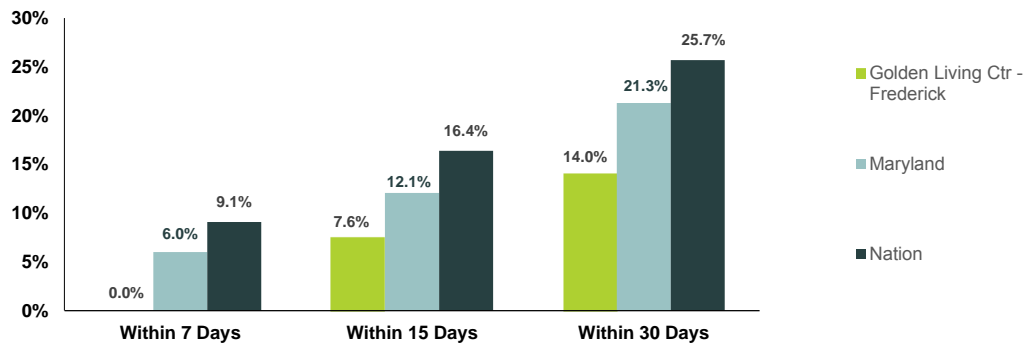
Facility: **Golden Living Ctr - Frederick**

Address: 30 North Place  
Frederick, MD  
21701  
Phone Number: (301) 695-6618  
Provider Number: 215184

Number of Beds: 120  
Source: CMS Nursing Home Compare, data as of 4/2015  
Golden Living Ctr - Frederick ALOS: 22.3  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Golden Living Ctr - Frederick	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

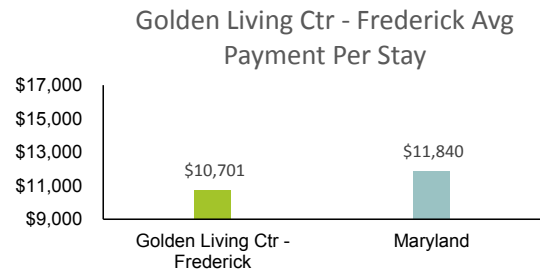
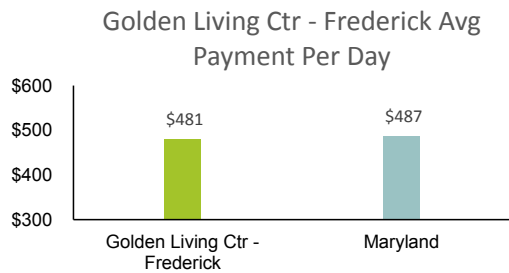
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Golden Living Ctr - Frederick	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	55% Below	49% Below
CNA hours per resident per day <sup>1</sup>	1.9	21% Below	23% Below
Percent of staff employed two years or more <sup>2</sup>	82%	37% Above	NA

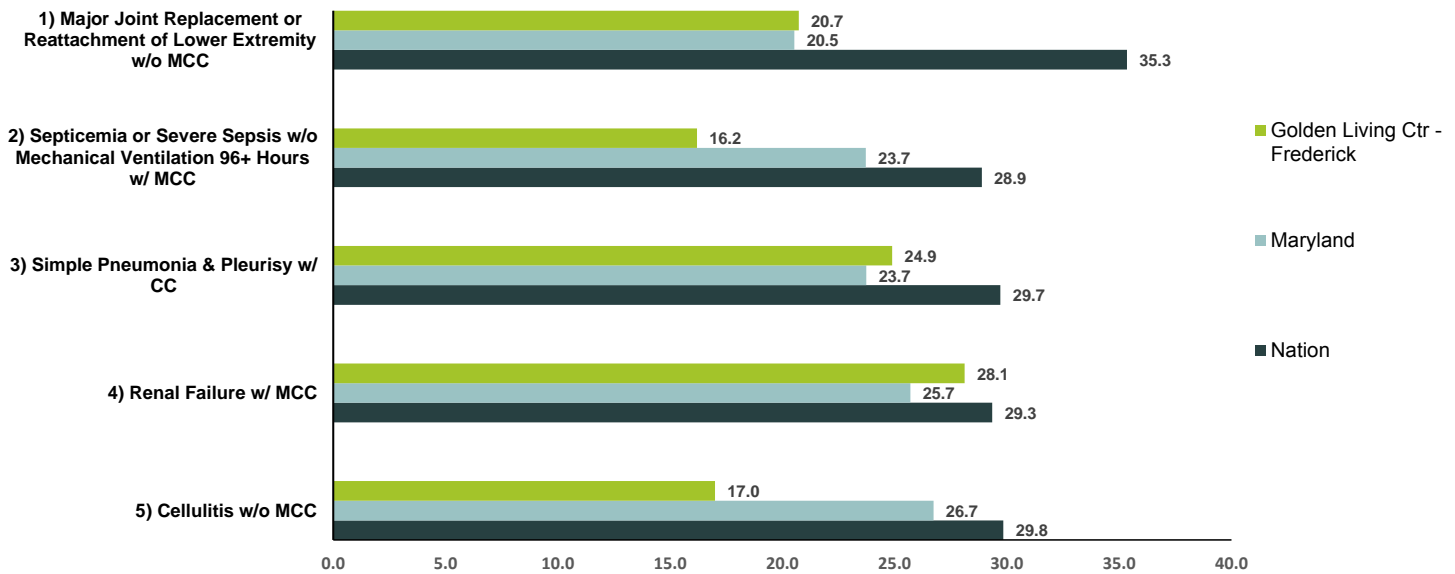
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Golden Living Ctr - Frederick	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	8.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	39.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

Facility: **Homewood at Crumland Farms**

Address: 7407 Willow Road  
Frederick, MD  
21702

Phone Number: (301) 644-5600  
Provider Number: 215245

Number of Beds: 117

Source: CMS Nursing Home Compare, data as of 4/2015

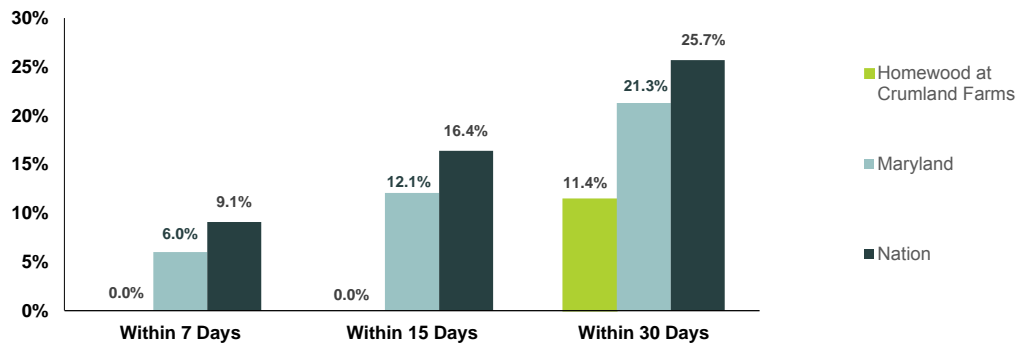
Homewood at Crumland Farms ALOS: 28.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Homewood at Crumland Farms	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

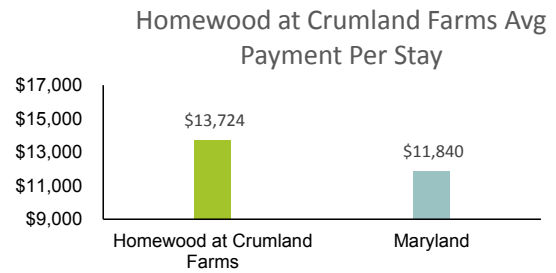
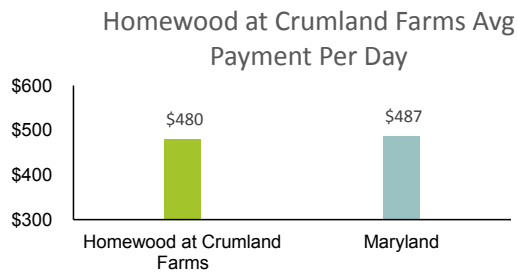
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Homewood at Crumland Farms	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	1% Below	11% Above
CNA hours per resident per day <sup>1</sup>	2.8	15% Above	13% Above
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

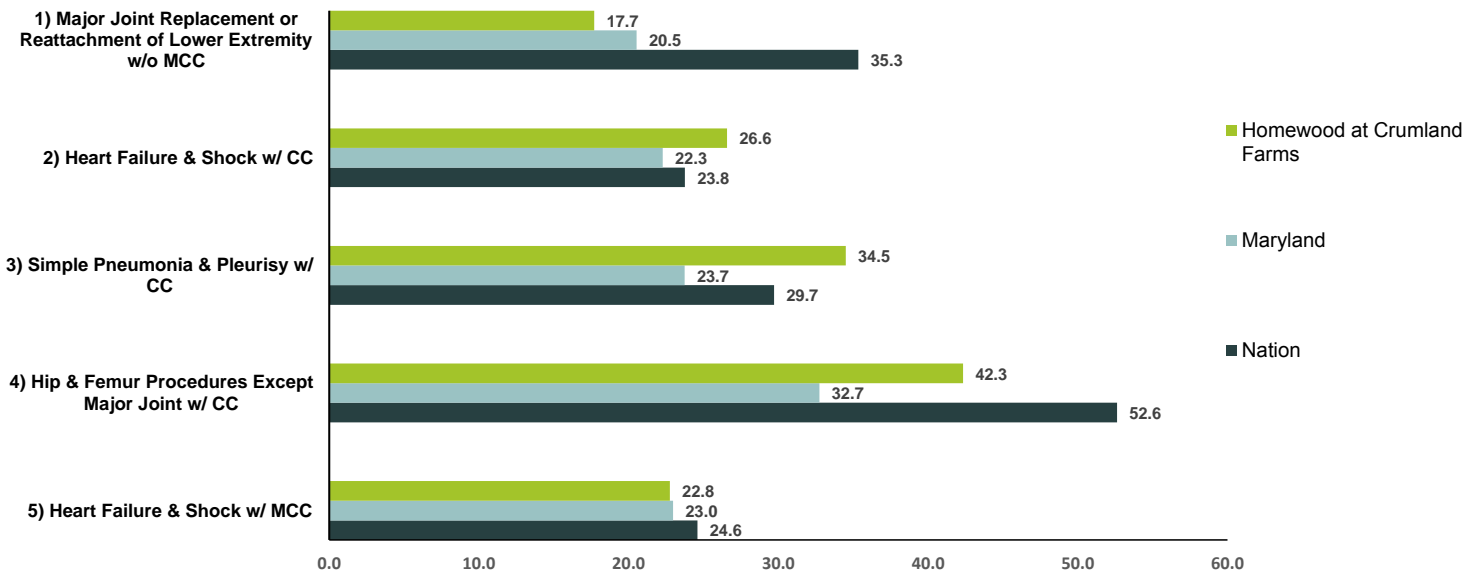
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Homewood at Crumland Farms	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	14.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.8%	18.2%	15.6%
Percent of residents who were physically restrained	2.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

Facility: **Northampton Manor**

Address: 200 East 16th Street  
Frederick, MD  
21701

Phone Number: (301) 662-8700

Provider Number: 215217

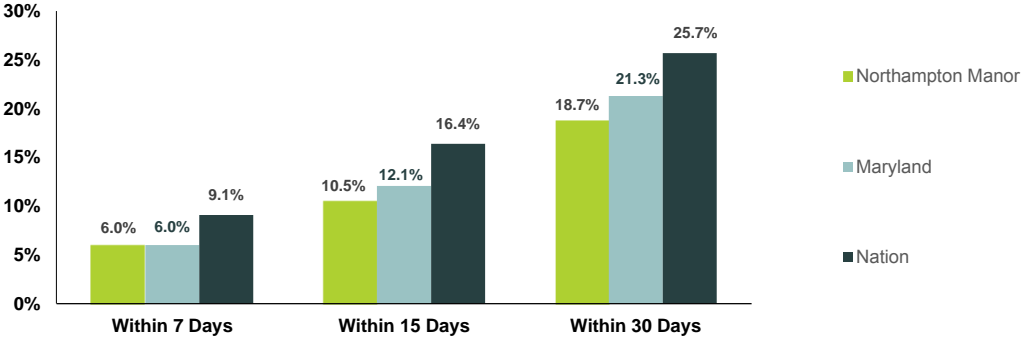


**Number of Beds:** 190  
Source: CMS Nursing Home Compare, data as of 4/2015

**Northampton Manor ALOS:** 29.4

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Northampton Manor	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

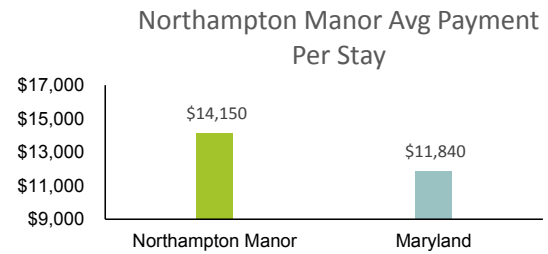
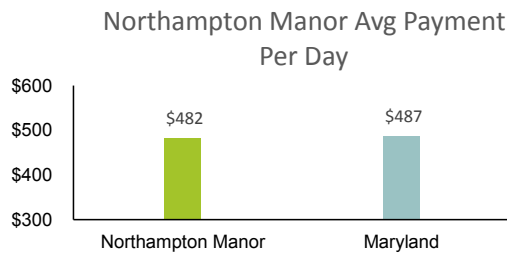
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Northampton Manor	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	5% Above	18% Above
CNA hours per resident per day <sup>1</sup>	2.0	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

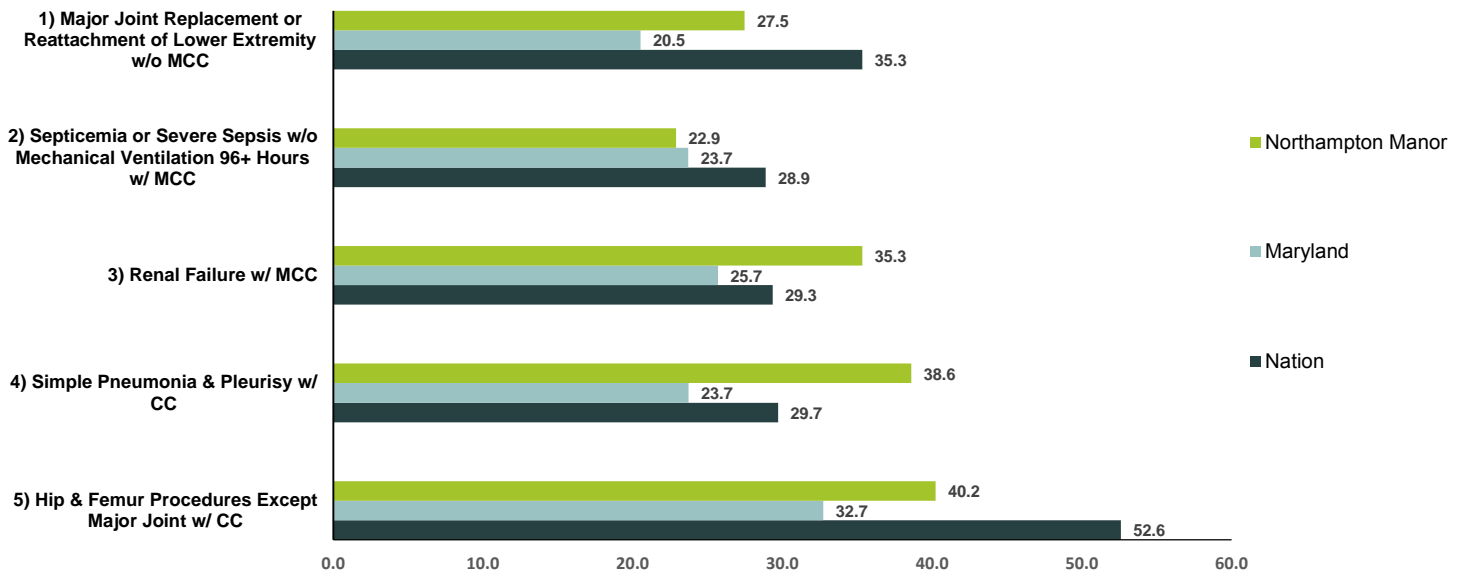
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Northampton Manor	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.1%	18.2%	15.6%
Percent of residents who were physically restrained	2.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Frederick County

**Facility:** St Joseph's Ministries

**Address:** 331 South Seton Avenue  
Emmitsburg, MD  
21727

**Phone Number:** (301) 447-7000

**Provider Number:** 215267

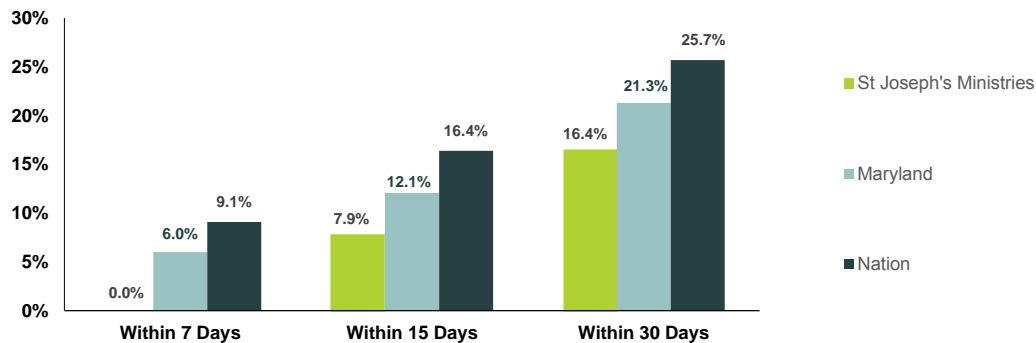
**Number of Beds:** 99  
Source: CMS Nursing Home Compare, data as of 4/2015

**St Joseph's Ministries ALOS:** 33.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	St Joseph's Ministries	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

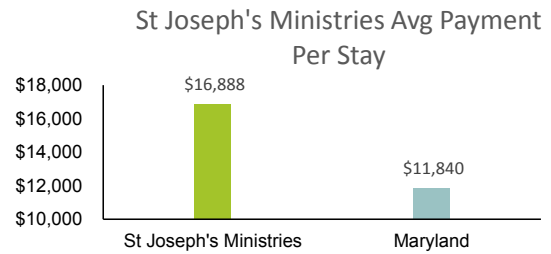
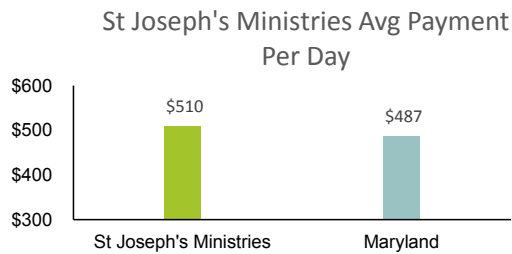
### Staffing Measures

	St Joseph's Ministries	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	15% Below	5% Below
CNA hours per resident per day <sup>1</sup>	3.3	38% Above	36% Above
Percent of staff employed two years or more <sup>2</sup>	35%	42% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

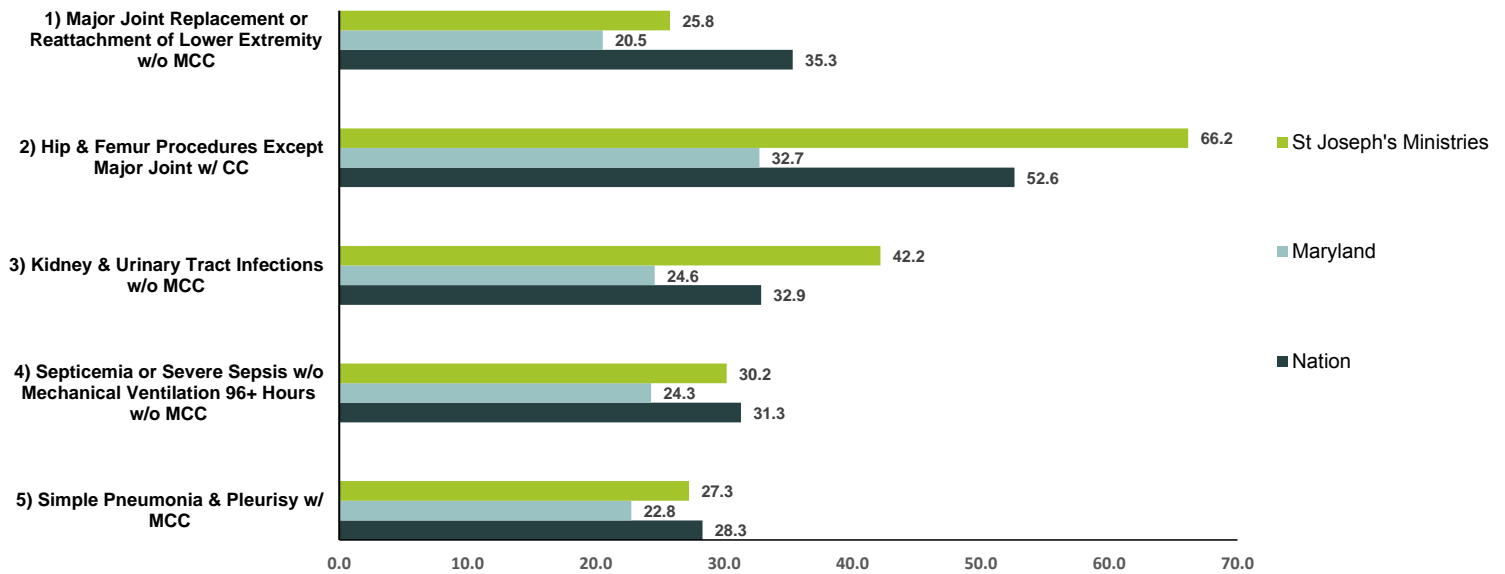


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	St Joseph's Ministries	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	20.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	65.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Frederick County**

Facility: **Vindobona Nursing & Rehab Ctr**

Address: 6012 Jefferson Blvd  
Braddock Heights, MD  
21714

Phone Number: (301) 371-7160  
Provider Number: 215199

Number of Beds: 65

Source: CMS Nursing Home Compare, data as of 4/2015

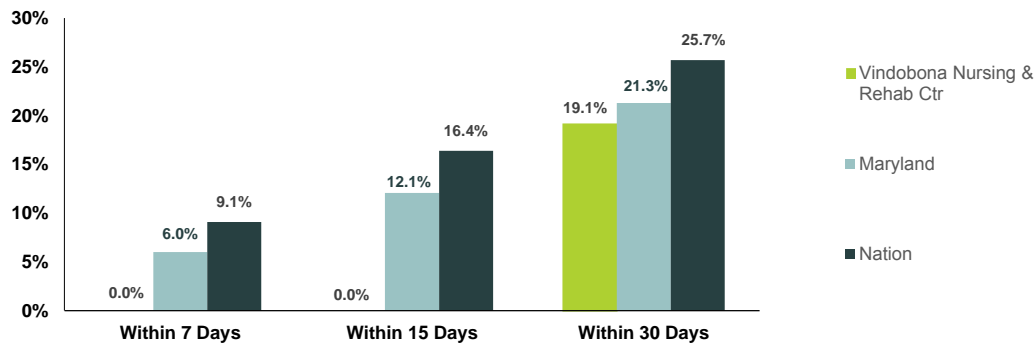
Vindobona Nursing & Rehab Ctr ALOS: 30.7

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Vindobona Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

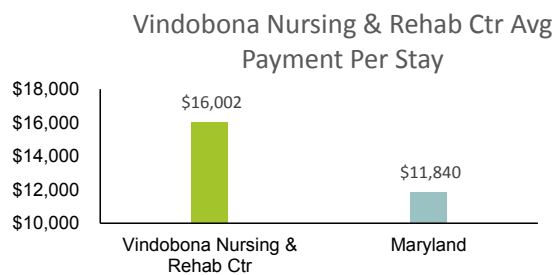
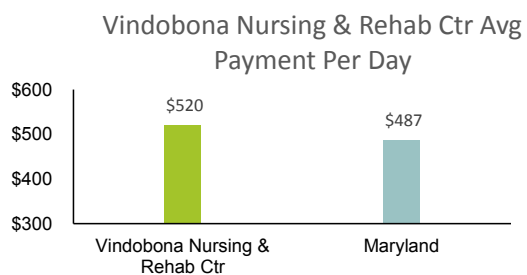
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Vindobona Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	35% Above	51% Above
CNA hours per resident per day <sup>1</sup>	1.6	34% Below	35% Below
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

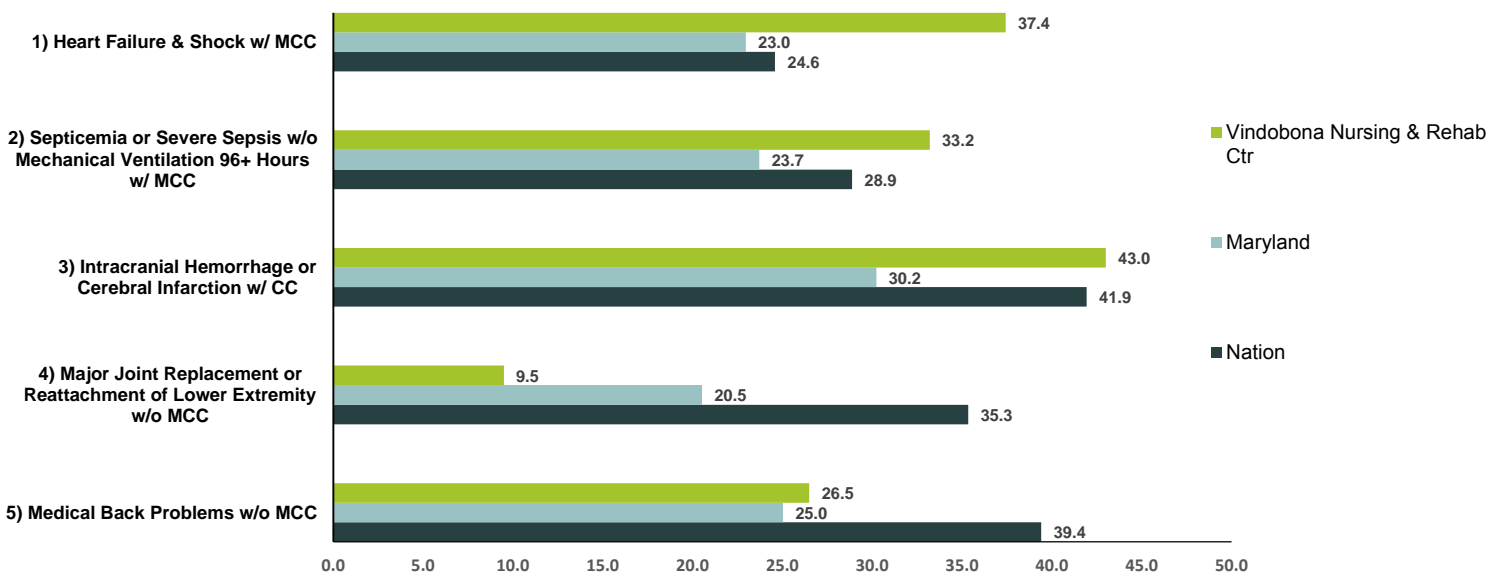
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Vindobona Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	15.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Garrett County**

Facility: **Dennett Road Manor**

Address: 1113 Mary Drive  
Oakland, MD  
21550

Phone Number: (301) 334-8700

Provider Number: 215216

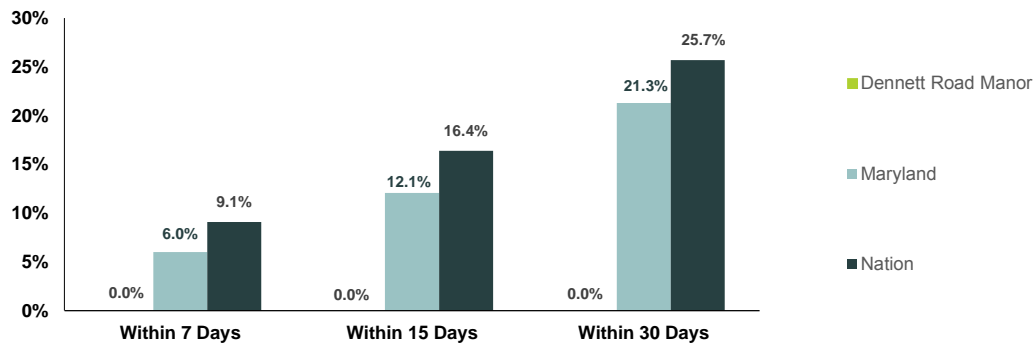


Number of Beds: 99  
Source: CMS Nursing Home Compare, data as of 4/2015

Dennett Road Manor ALOS: 39.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Dennett Road Manor	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

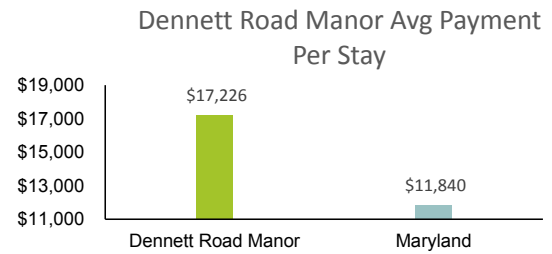
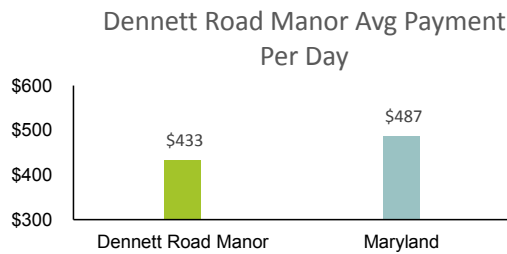
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Dennett Road Manor	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	25% Below	16% Below
CNA hours per resident per day <sup>1</sup>	2.9	21% Above	19% Above
Percent of staff employed two years or more <sup>2</sup>	77%	28% Above	NA

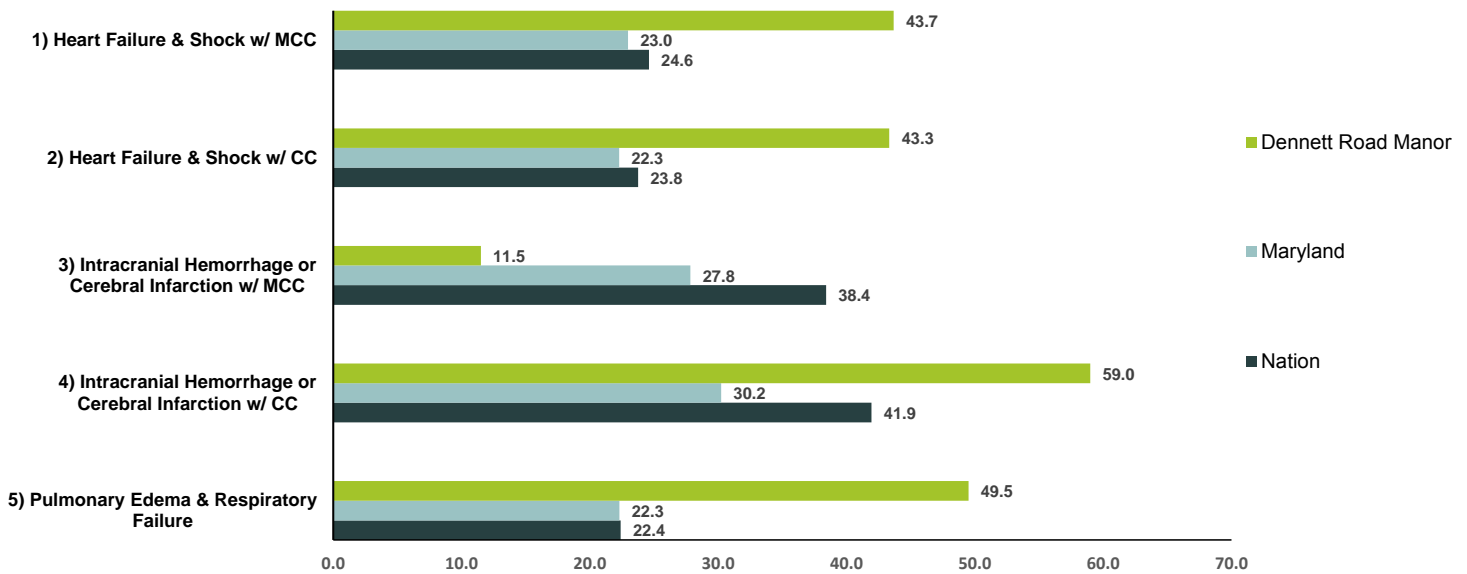
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Dennett Road Manor	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.2%	18.2%	15.6%
Percent of residents who were physically restrained	6.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** **Garrett County**

**Facility:** **Garrett County Subacute Unit**

**Address:** 251 North Fourth Street  
Oakland, MD  
21550

**Phone Number:** (301) 533-4000

**Provider Number:** 215310

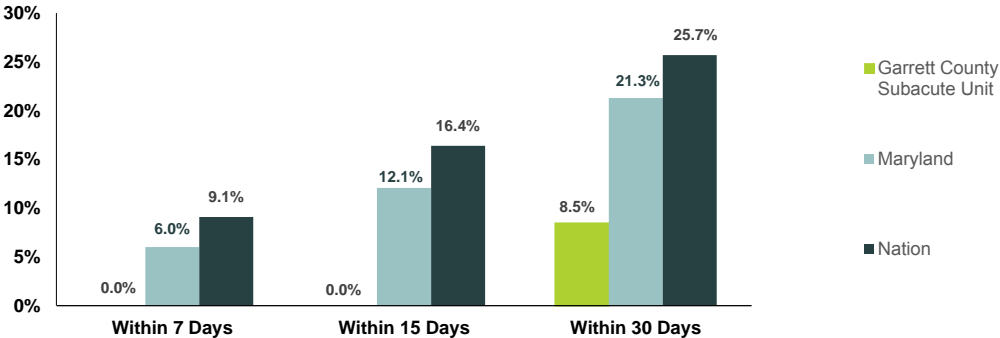


**Number of Beds:** 10  
Source: CMS Nursing Home Compare, data as of 4/2015

**Garrett County Subacute Unit ALOS:** 7.9

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**  
**7 Day, 15 Day Readmissions Data Unavailable**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Garrett County Subacute Unit	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

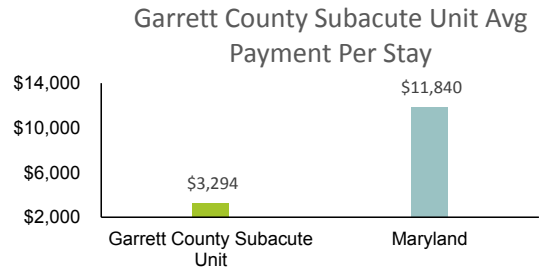
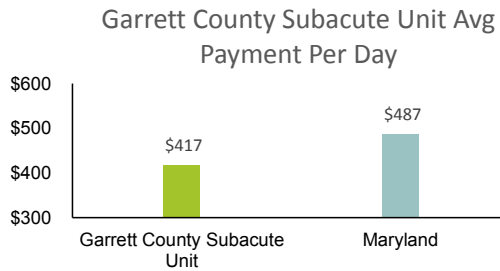
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Garrett County Subacute Unit	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	5.2	454% Above	521% Above
CNA hours per resident per day <sup>1</sup>	4.6	89% Above	87% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

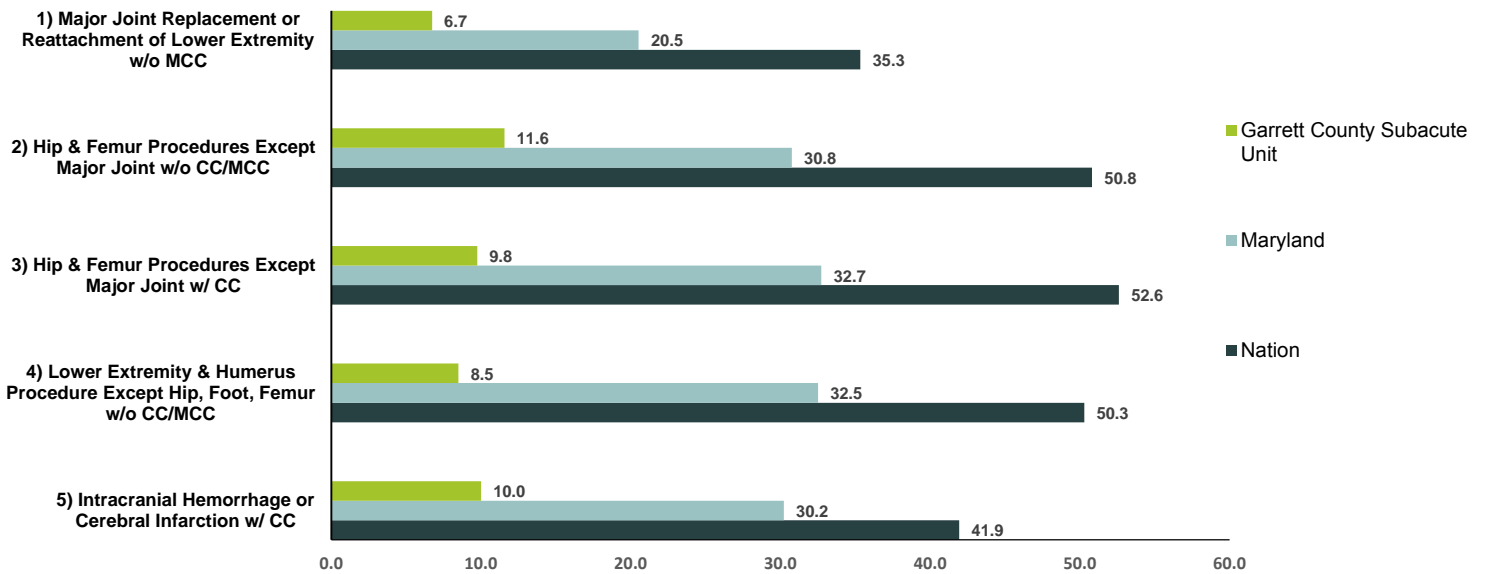
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Garrett County Subacute Unit	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Garrett County**

Facility: **Goodwill Mennonite Home**

Address: 891 Dorsey Hotel Road  
Grantsville, MD  
21536

Phone Number: (301) 895-5194  
Provider Number: 215250

Number of Beds: 107

Source: CMS Nursing Home Compare, data as of 4/2015

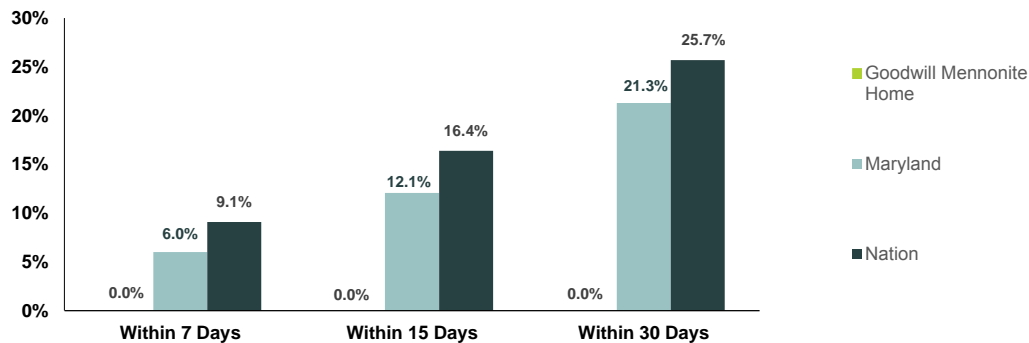
Goodwill Mennonite Home ALOS: 24.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Goodwill Mennonite Home	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

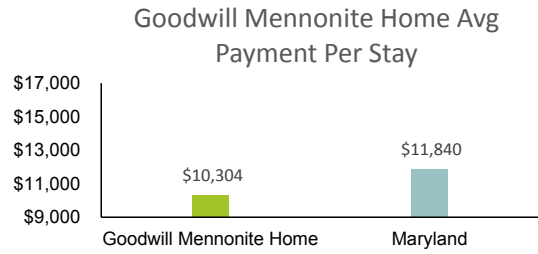
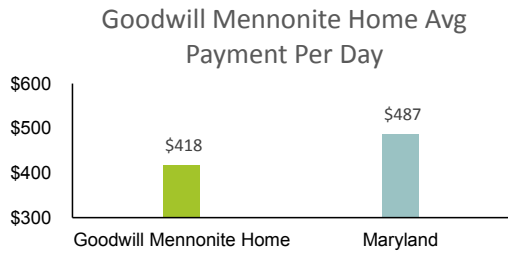
### Staffing Measures

	Compared to Maryland Average		
	Goodwill Mennonite Home		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	41% Below	34% Below
CNA hours per resident per day <sup>1</sup>	2.7	12% Above	11% Above
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

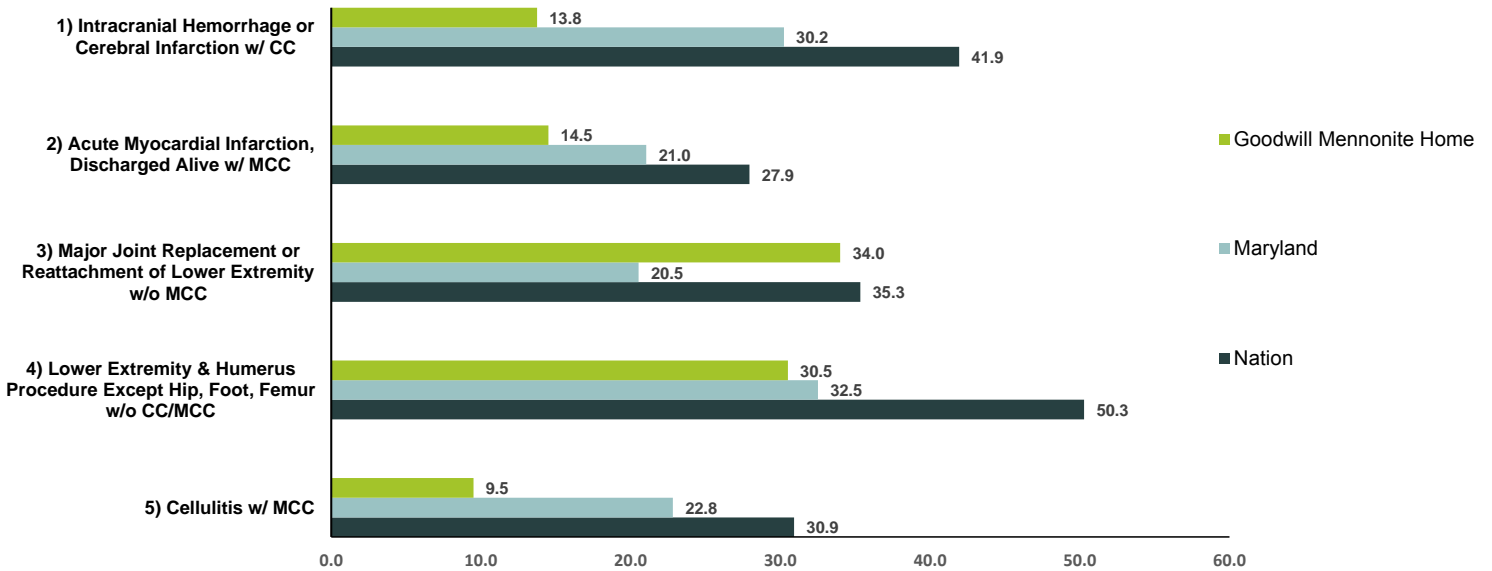


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Goodwill Mennonite Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	14.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.2%	18.2%	15.6%
Percent of residents who were physically restrained	11.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Garrett County**

Facility: **Oakland Nursing & Rehab Ctr**

Address: 706 East Alder Street  
Oakland, MD  
21550

Phone Number: (301) 334-2319  
Provider Number: 215232

Number of Beds: 112

Source: CMS Nursing Home Compare, data as of 4/2015

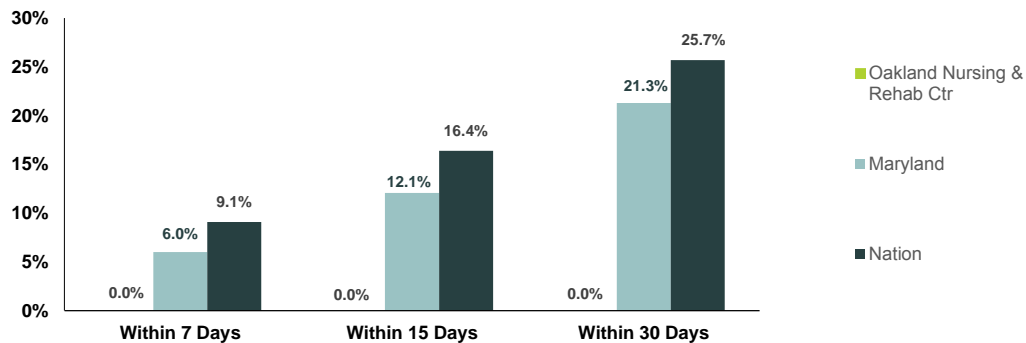
Oakland Nursing & Rehab Ctr ALOS: 30.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Oakland Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

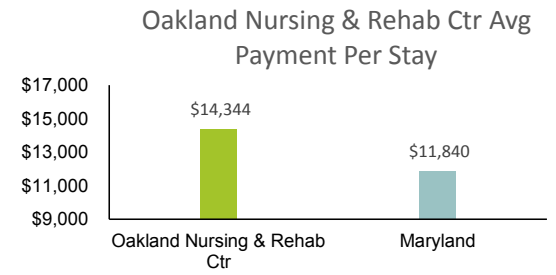
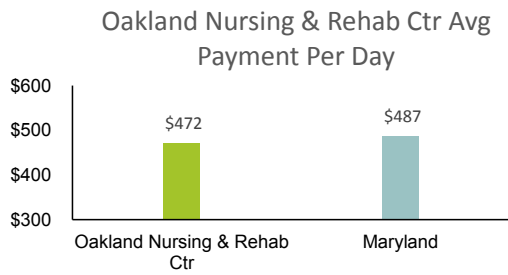
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Oakland Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	36% Below	28% Below
CNA hours per resident per day <sup>1</sup>	2.7	10% Above	9% Above
Percent of staff employed two years or more <sup>2</sup>	52%	13% Below	NA

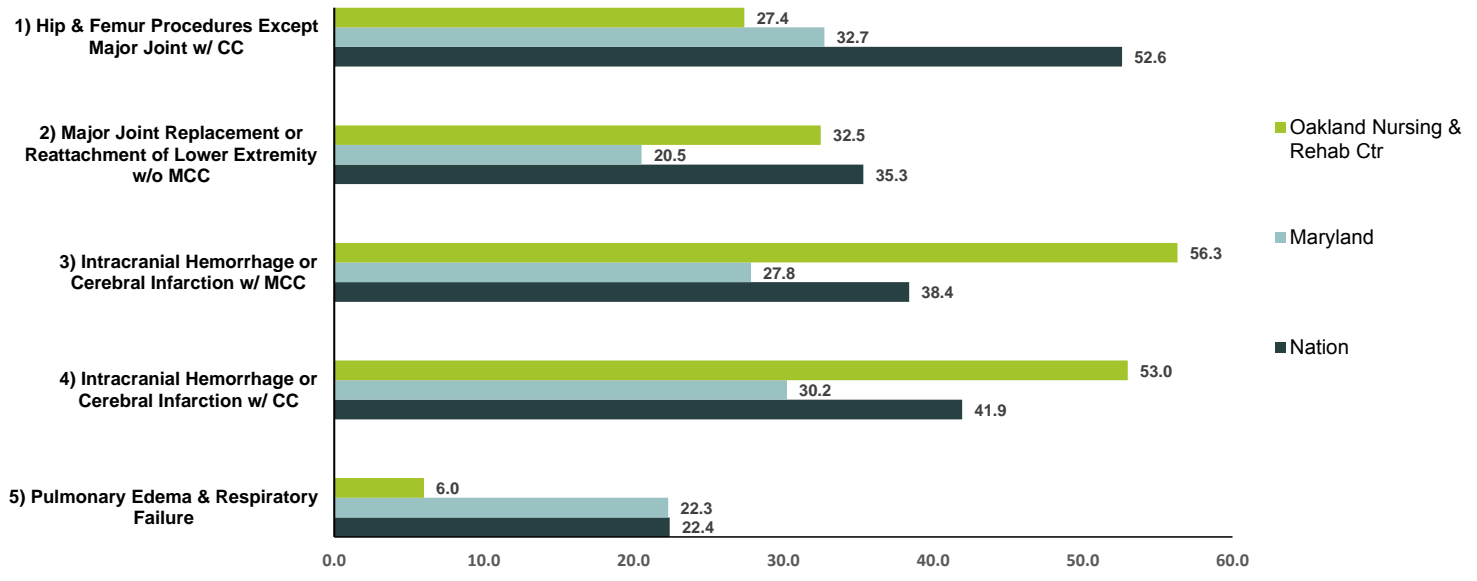
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Oakland Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Harford County

**Facility:** Bel Air Health & Rehab Ctr

**Address:** 410 East Mcphail Road  
Bel Air, MD  
21014

**Phone Number:** (410) 879-1120

**Provider Number:** 215312

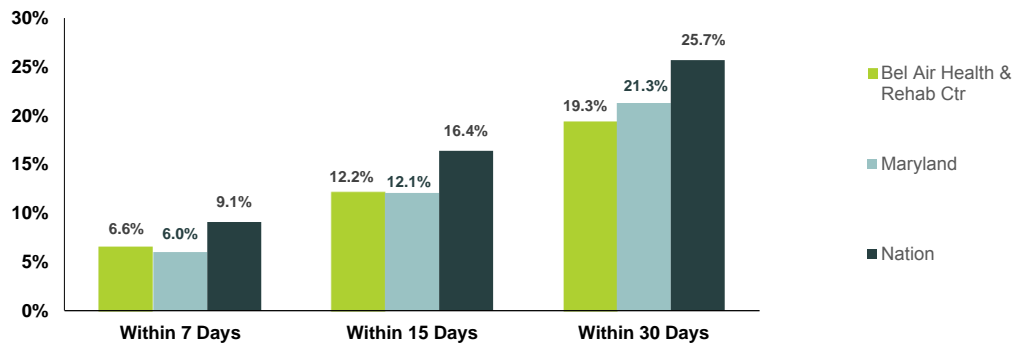


**Number of Beds:** NA  
Source: CMS Nursing Home Compare, data as of 4/2015

**Bel Air Health & Rehab Ctr ALOS:** 22.3

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Bel Air Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Not Available	94%
Care for Tracheostomy Patients	Not Available	78%
Catheter Care	Not Available	100%
Central IV Therapy	Not Available	91%
Dialysis Care	Not Available	26%
Hospice Care	Not Available	92%
Peritoneal Dialysis Care	Not Available	19%
Rehabilitation Care	Not Available	98%
Respite Care	Not Available	89%
Total Parenteral Nutrition (TPN)	Not Available	23%
Ventilator Care	Not Available	10%

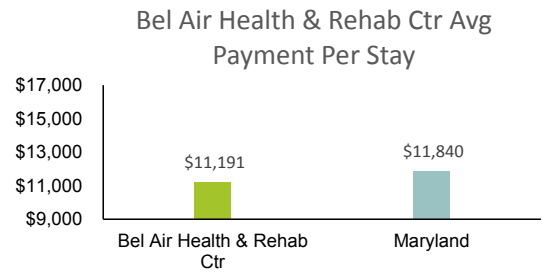
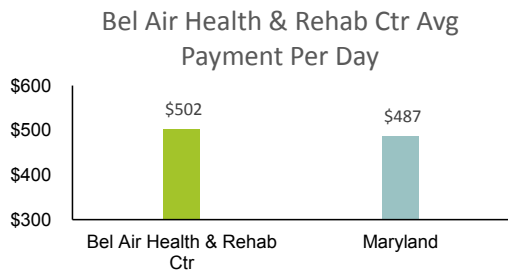
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Bel Air Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	11% Above	24% Above
CNA hours per resident per day <sup>1</sup>	1.7	31% Below	32% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

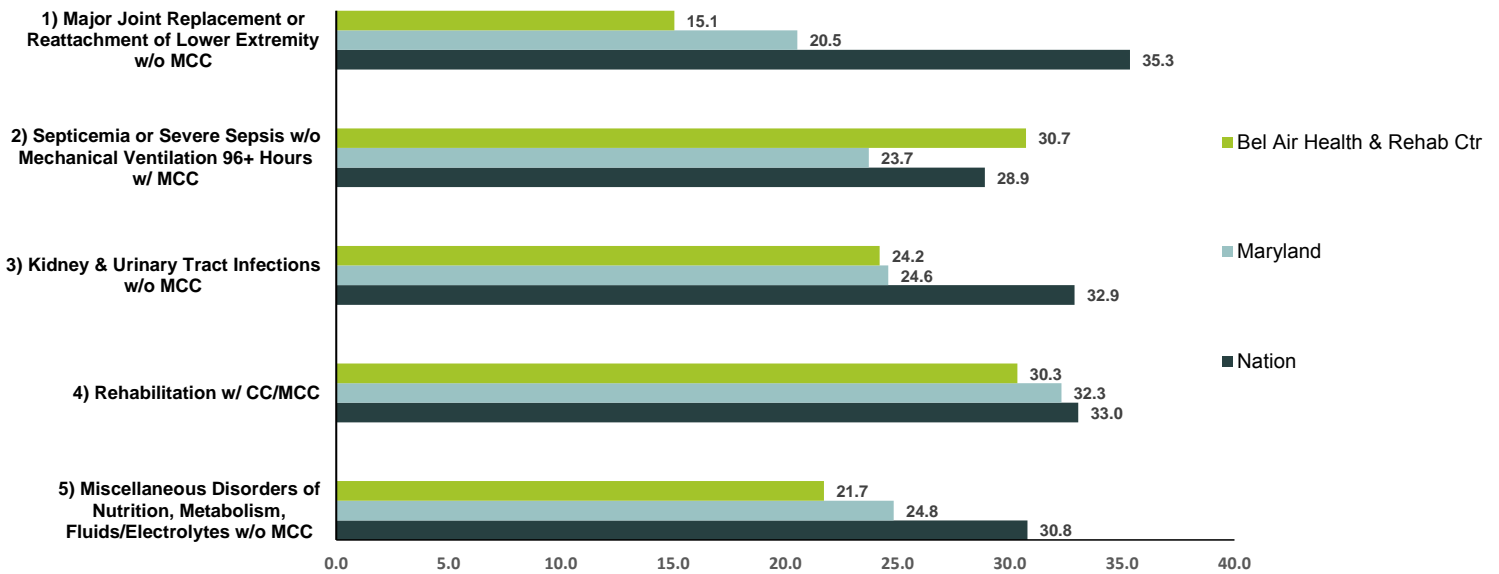
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bel Air Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	15.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Harford County**

Facility: **Citizens Care Ctr**

Address: 415 S. Market Street  
Havre De Grace, MD  
21078

Phone Number: (410) 939-5500  
Provider Number: 215039

Number of Beds: 200

Source: CMS Nursing Home Compare, data as of 4/2015

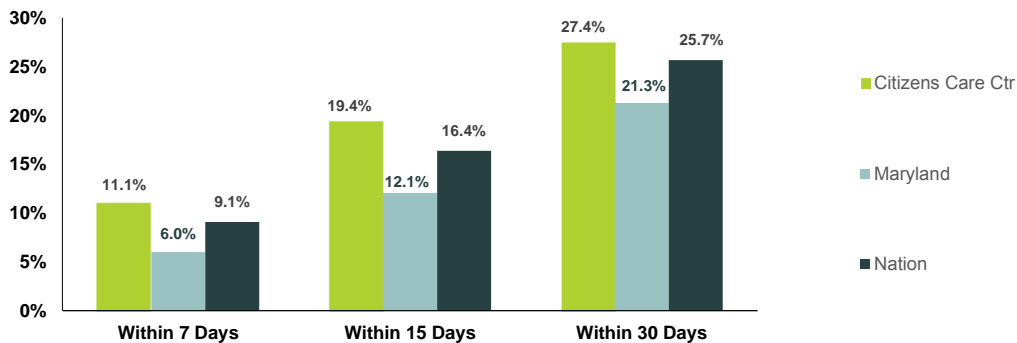
Citizens Care Ctr ALOS: 19.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Citizens Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

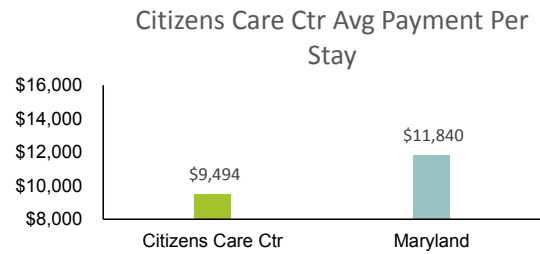
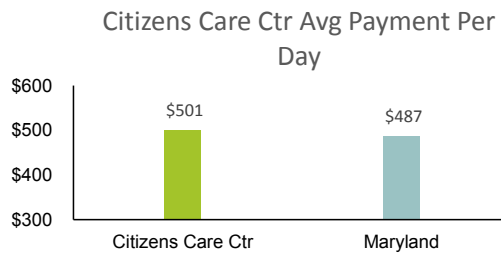
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Citizens Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	15% Below	5% Below
CNA hours per resident per day <sup>1</sup>	2.1	14% Below	15% Below
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

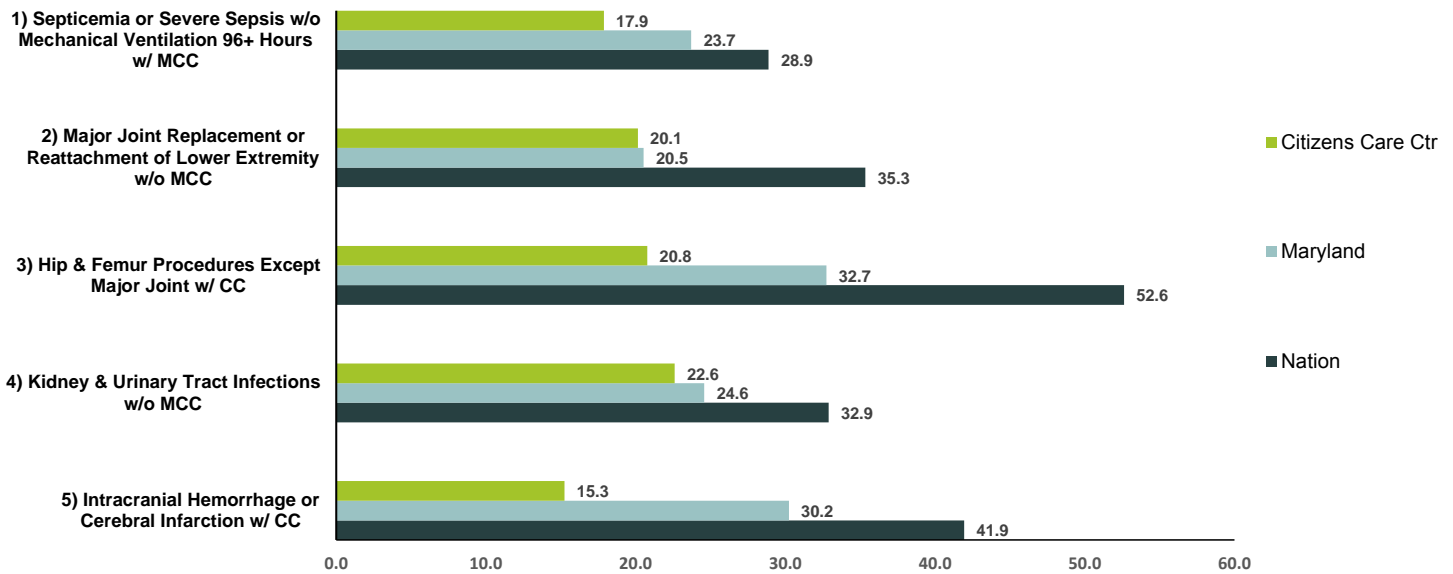
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Citizens Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Harford County**

Facility: **Forest Hill Health & Rehab Ctr**

Address: 109 Forest Valley Drive  
Forest Hill, MD  
21050

Phone Number: (410) 838-0101  
Provider Number: 215194

Number of Beds: 156

Source: CMS Nursing Home Compare, data as of 4/2015

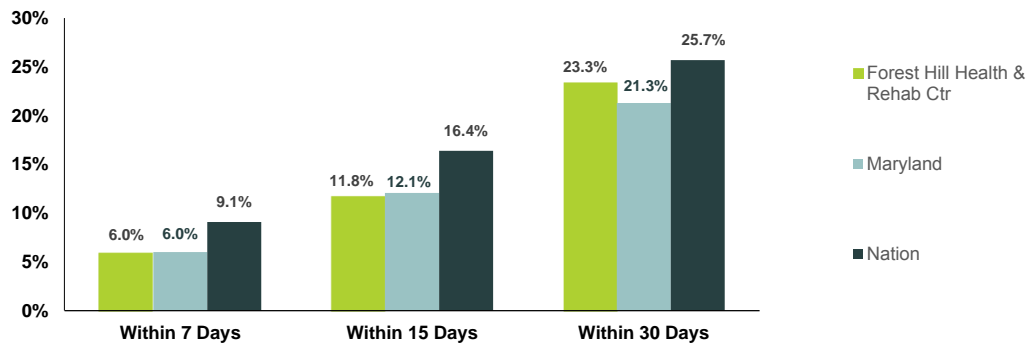
Forest Hill Health & Rehab Ctr ALOS: 20.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Forest Hill Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

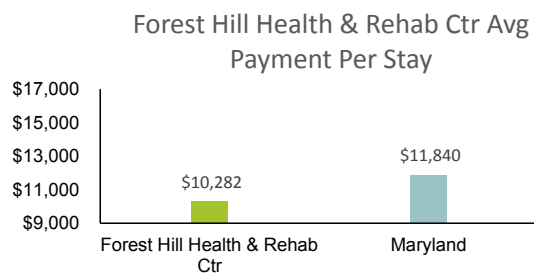
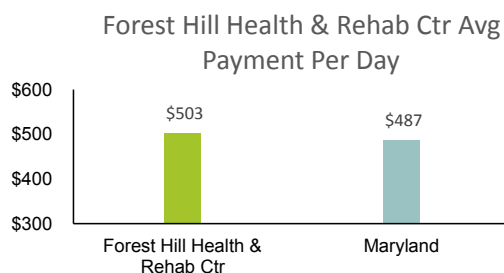
### Staffing Measures

	Forest Hill Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	Not Available	--	--
CNA hours per resident per day <sup>1</sup>	Not Available	--	--
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

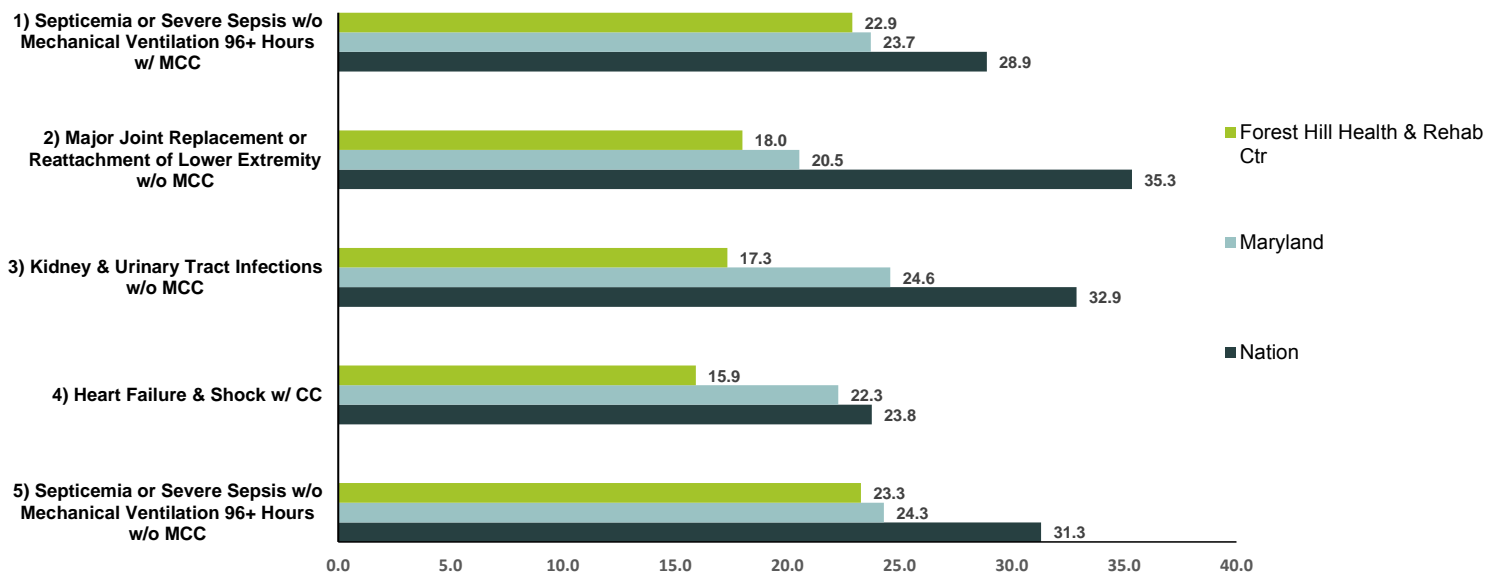


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Forest Hill Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.8%	18.2%	15.6%
Percent of residents who were physically restrained	4.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Harford County**

Facility: **Lorien Bulle Rock**

Address: 1501 Blenheim Farm Lane  
Havre De Grace, MD  
21078

Phone Number: (410) 939-9300

Provider Number: 215359

Number of Beds: 78

Source: CMS Nursing Home Compare, data as of 4/2015

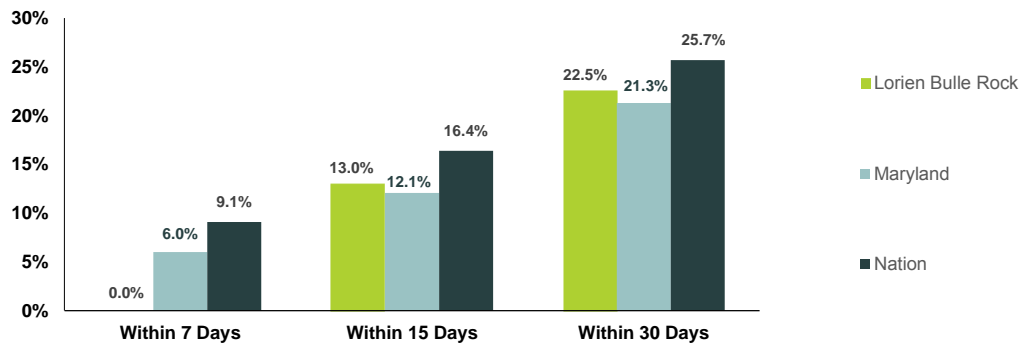
Lorien Bulle Rock ALOS: 18.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Bulle Rock	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

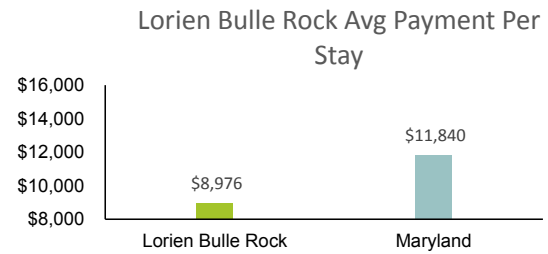
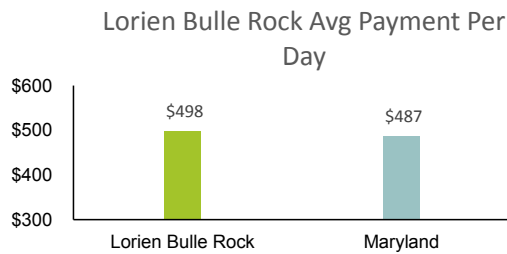
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Bulle Rock	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.7	81% Above	103% Above
CNA hours per resident per day <sup>1</sup>	2.0	17% Below	18% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

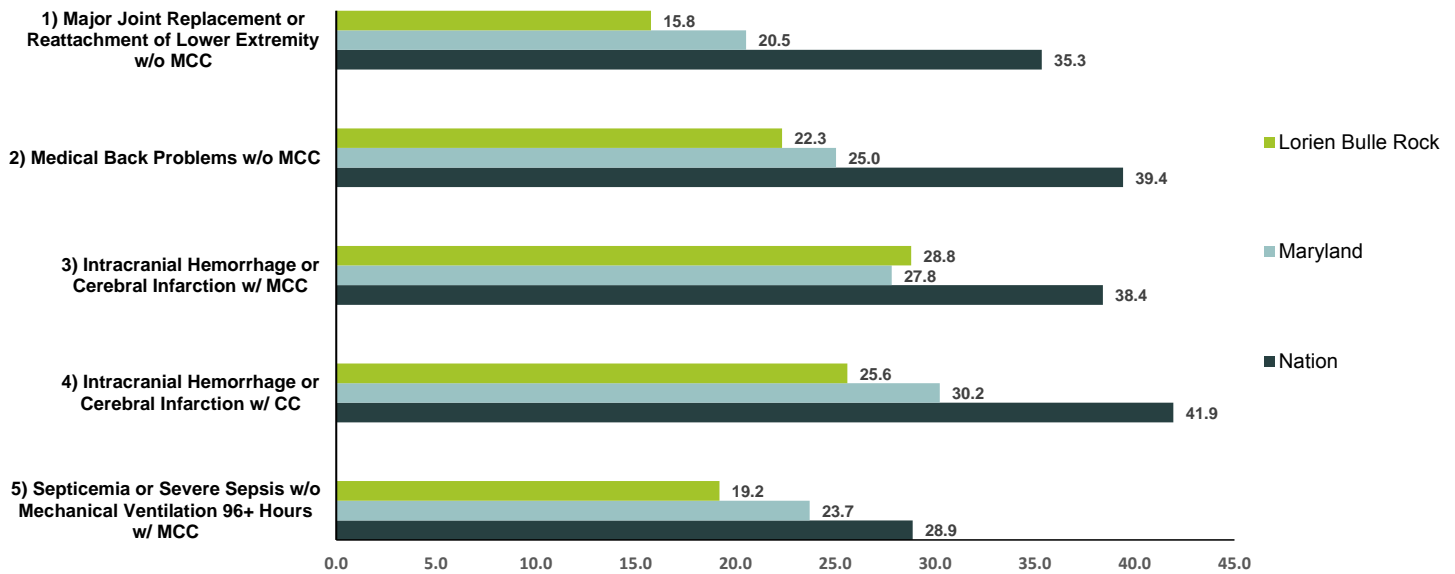
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Bulle Rock	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	18.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	13.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	78.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	80.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Harford County**

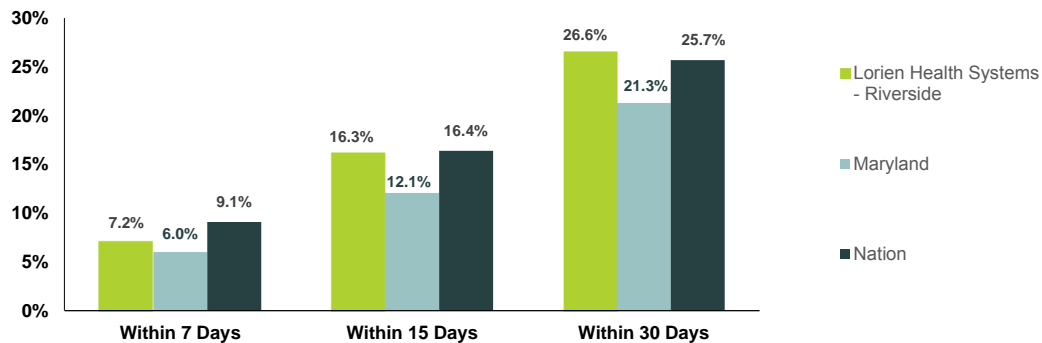
Facility: **Lorien Health Systems - Riverside**

Address: 1123 Belcamp Rd  
Belcamp, MD  
21017  
Phone Number: (410) 575-6400  
Provider Number: 215233

Number of Beds: 119  
Source: CMS Nursing Home Compare, data as of 4/2015  
Lorien Health Systems - Riverside ALOS: 24.7  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Health Systems - Riverside	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

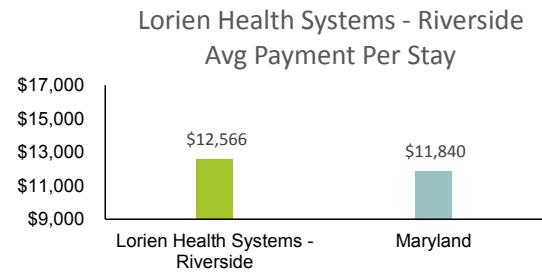
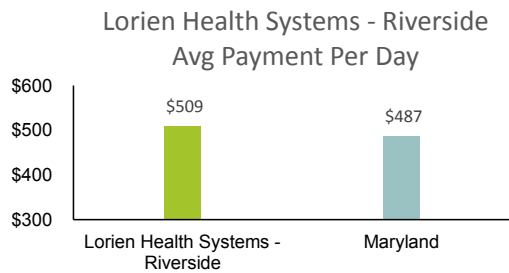
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Health Systems - Riverside	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	6% Above	19% Above
CNA hours per resident per day <sup>1</sup>	2.5	4% Above	3% Above
Percent of staff employed two years or more <sup>2</sup>	53%	12% Below	NA

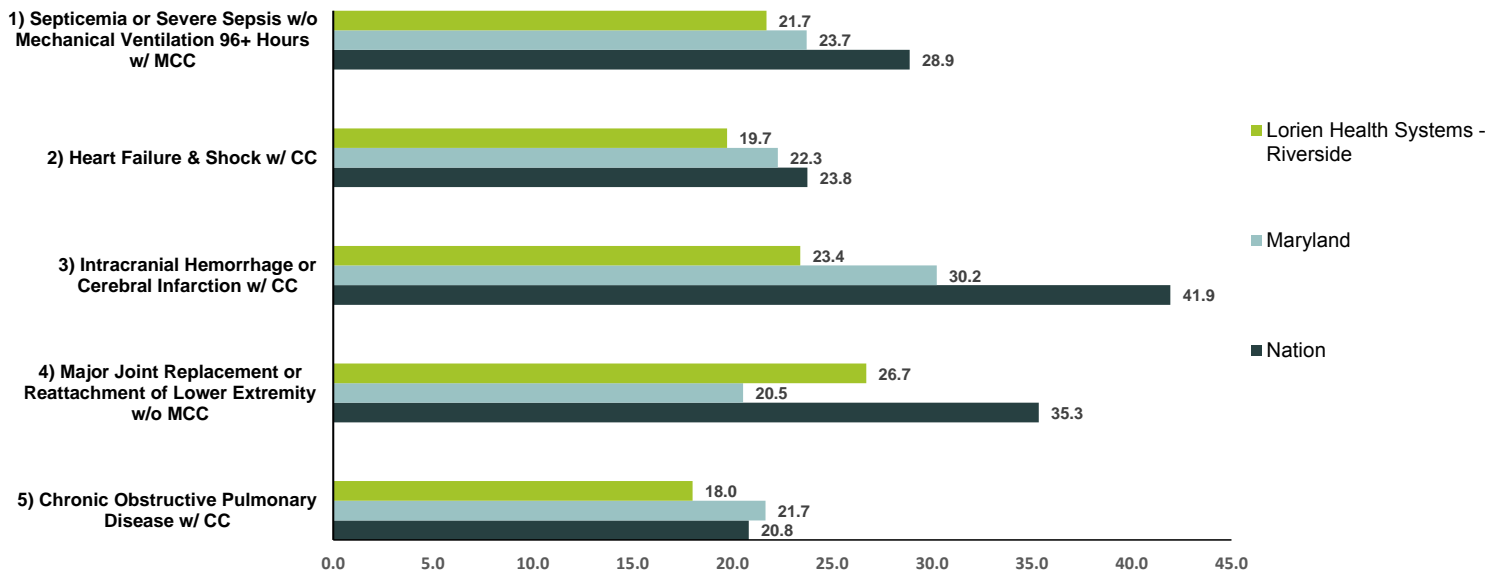
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Health Systems - Riverside	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.0%	18.2%	15.6%
Percent of residents who were physically restrained	1.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	90.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Harford County**

Facility: **Lorien Nursing & Rehab Ctr Belair**

Address: 1909 Emorton Road  
Bel Air, MD  
21015

Phone Number: (410) 803-1400  
Provider Number: 215341

Number of Beds: 66

Source: CMS Nursing Home Compare, data as of 4/2015

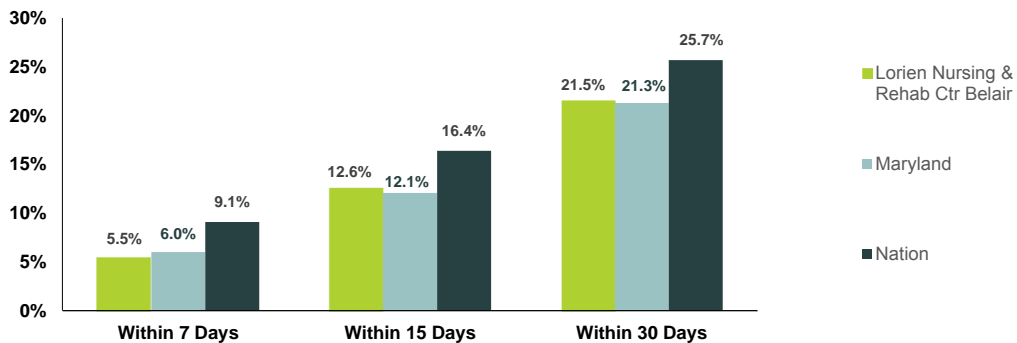
Lorien Nursing & Rehab Ctr Belair ALOS: 18.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Nursing & Rehab Ctr Belair	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

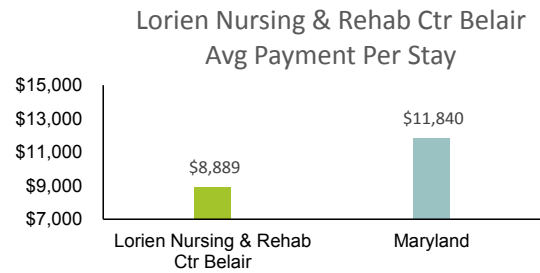
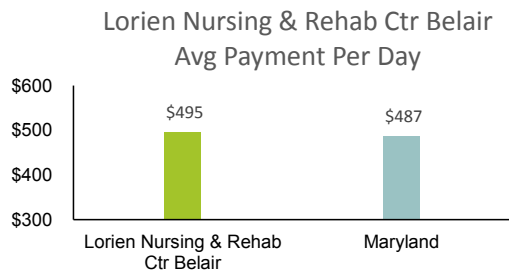
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Nursing & Rehab Ctr Belair	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	30% Above	46% Above
CNA hours per resident per day <sup>1</sup>	2.9	20% Above	18% Above
Percent of staff employed two years or more <sup>2</sup>	76%	27% Above	NA

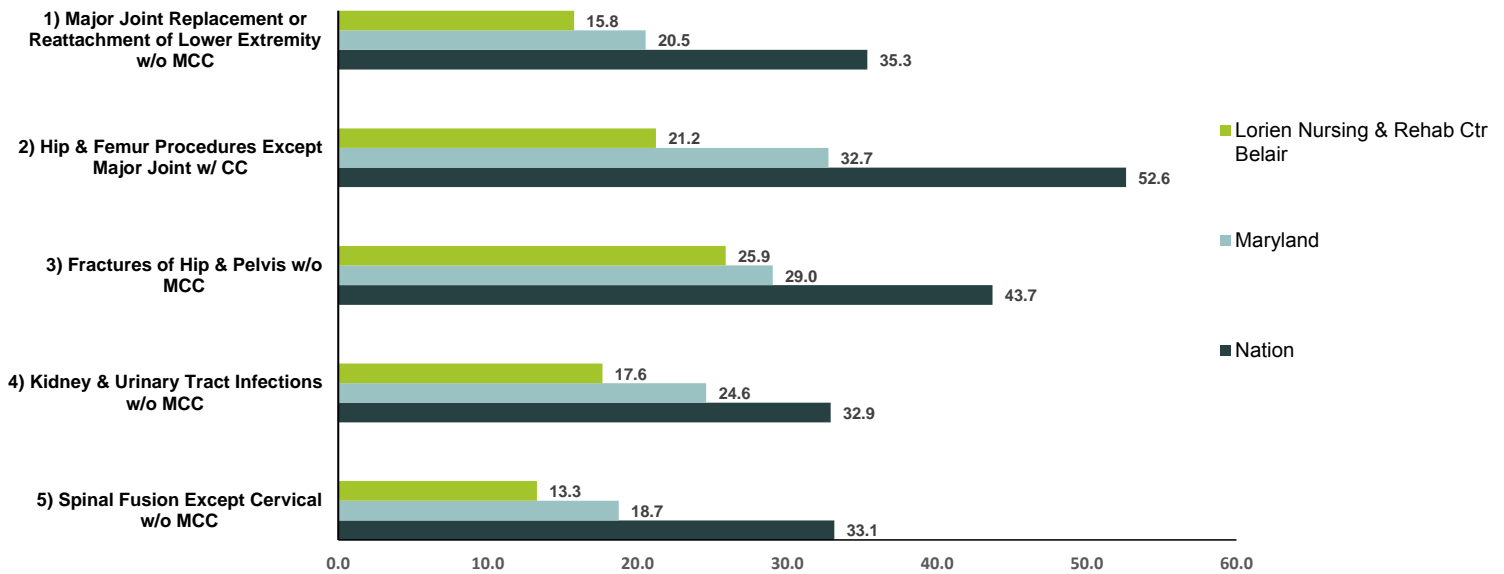
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Nursing & Rehab Ctr Belair	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	16.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Howard County**

Facility: **Ellicott City Health & Rehab Ctr**

Address: 3000 North Ridge Rd.  
Ellicott City City, MD  
21043

Phone Number: (410) 461-7577  
Provider Number: 215160

Number of Beds: 155

Source: CMS Nursing Home Compare, data as of 4/2015

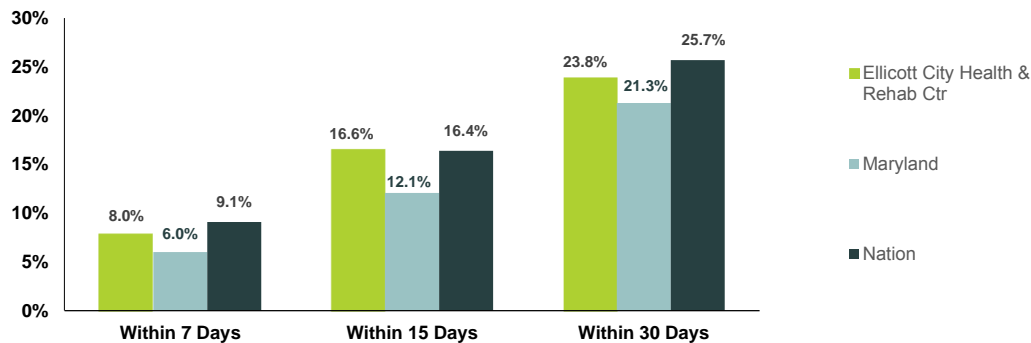
Ellicott City Health & Rehab Ctr ALOS: 30.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Ellicott City Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

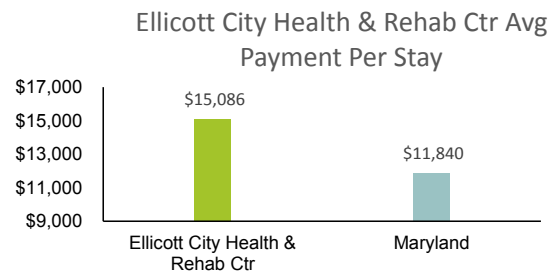
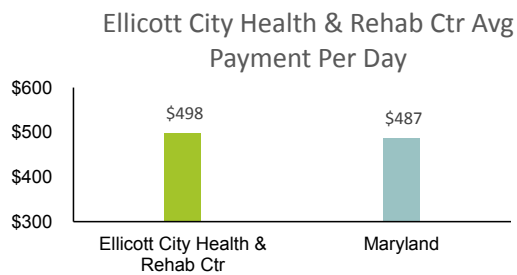
### Staffing Measures

	Ellicott City Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	25% Below	16% Below
CNA hours per resident per day <sup>1</sup>	1.9	23% Below	24% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

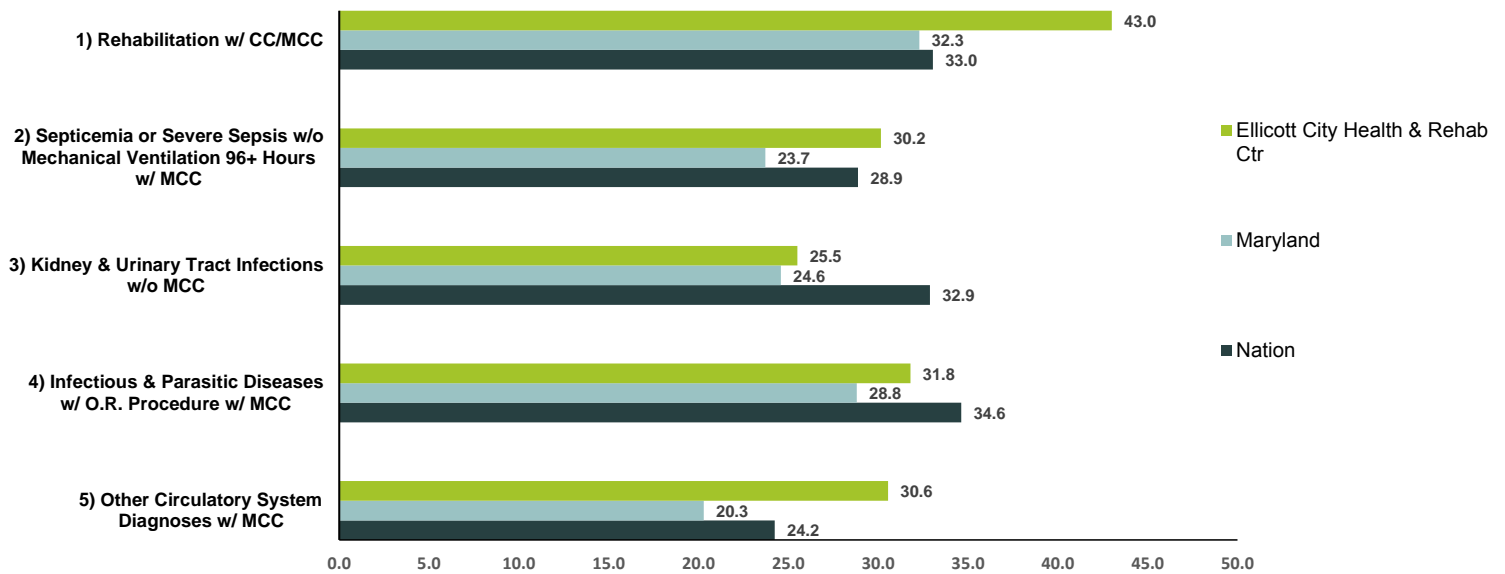


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Ellicott City Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	20.8%	18.2%	15.6%
Percent of residents who were physically restrained	1.8%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	86.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Howard County**

Facility: **Encore at Turf Valley**

Address: 11150 Resort Road  
Ellicott City, MD  
21042

Phone Number: (410) 461-7070

Provider Number: 215355

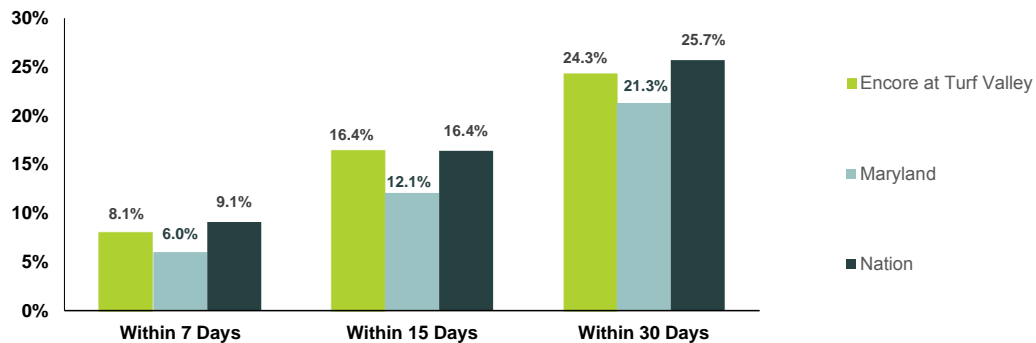


Number of Beds: 63  
Source: CMS Nursing Home Compare, data as of 4/2015

Encore at Turf Valley ALOS: 22.1

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Encore at Turf Valley	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

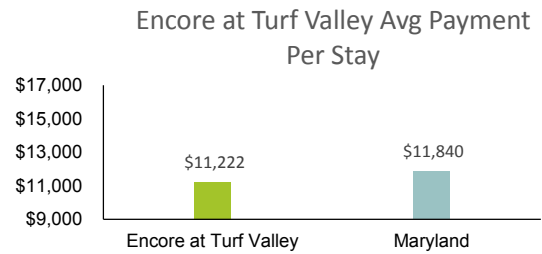
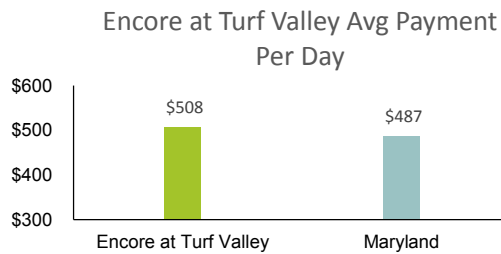
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Encore at Turf Valley		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	43% Above	61% Above
CNA hours per resident per day <sup>1</sup>	2.3	4% Below	5% Below
Percent of staff employed two years or more <sup>2</sup>	72%	20% Above	NA

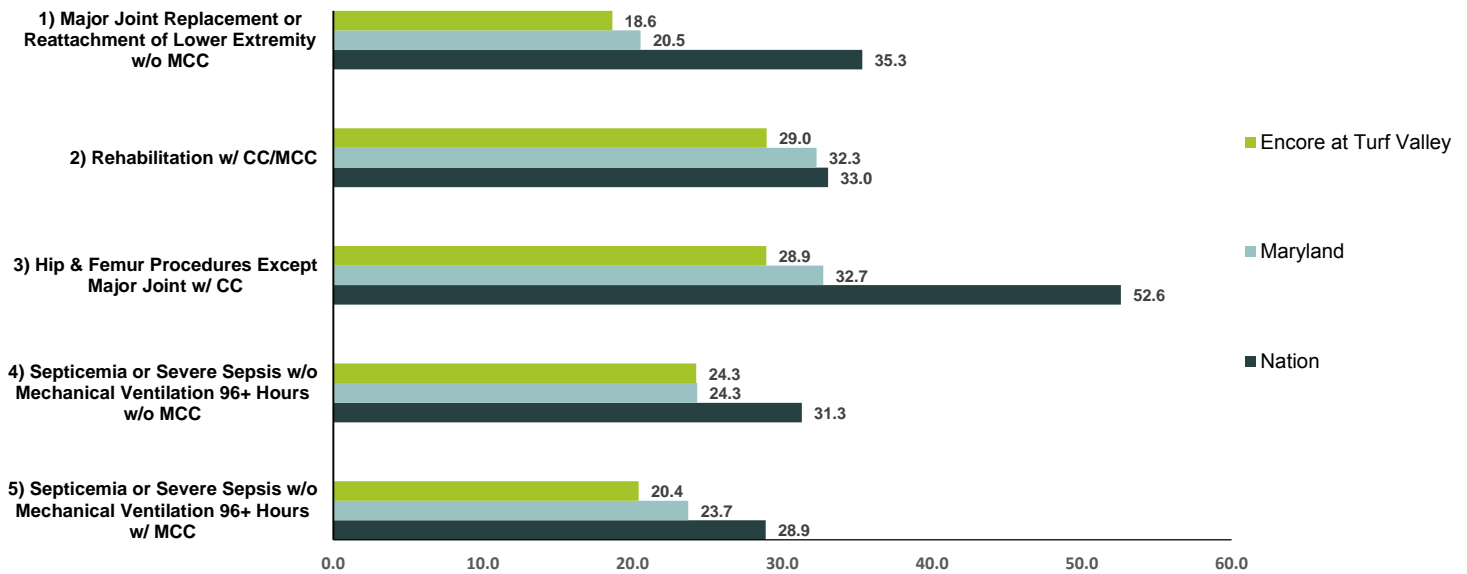
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Encore at Turf Valley	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	75.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Howard County**

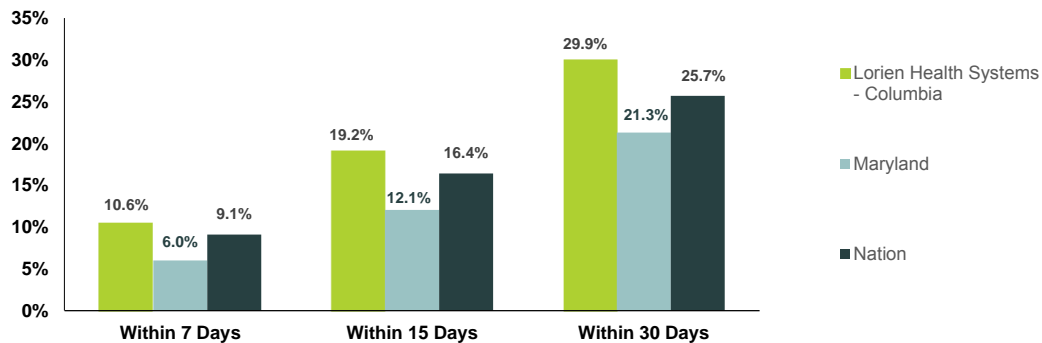
Facility: **Lorien Health Systems - Columbia**

Address: 6334 Cedar Lane  
Columbia, MD  
21044  
Phone Number: (410) 531-5300  
Provider Number: 215112

Number of Beds: 209  
Source: CMS Nursing Home Compare, data as of 4/2015  
Lorien Health Systems - Columbia ALOS: 22.4  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Health Systems - Columbia	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

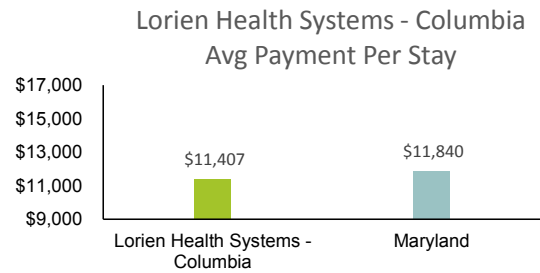
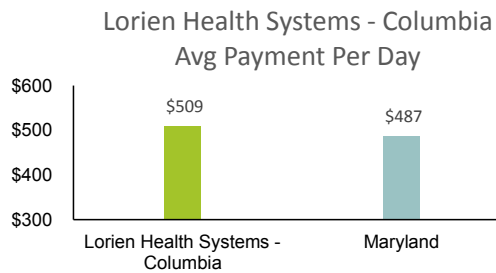
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Health Systems - Columbia	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	8% Below	3% Above
CNA hours per resident per day <sup>1</sup>	2.4	The Same	1% Below
Percent of staff employed two years or more <sup>2</sup>	88%	47% Above	NA

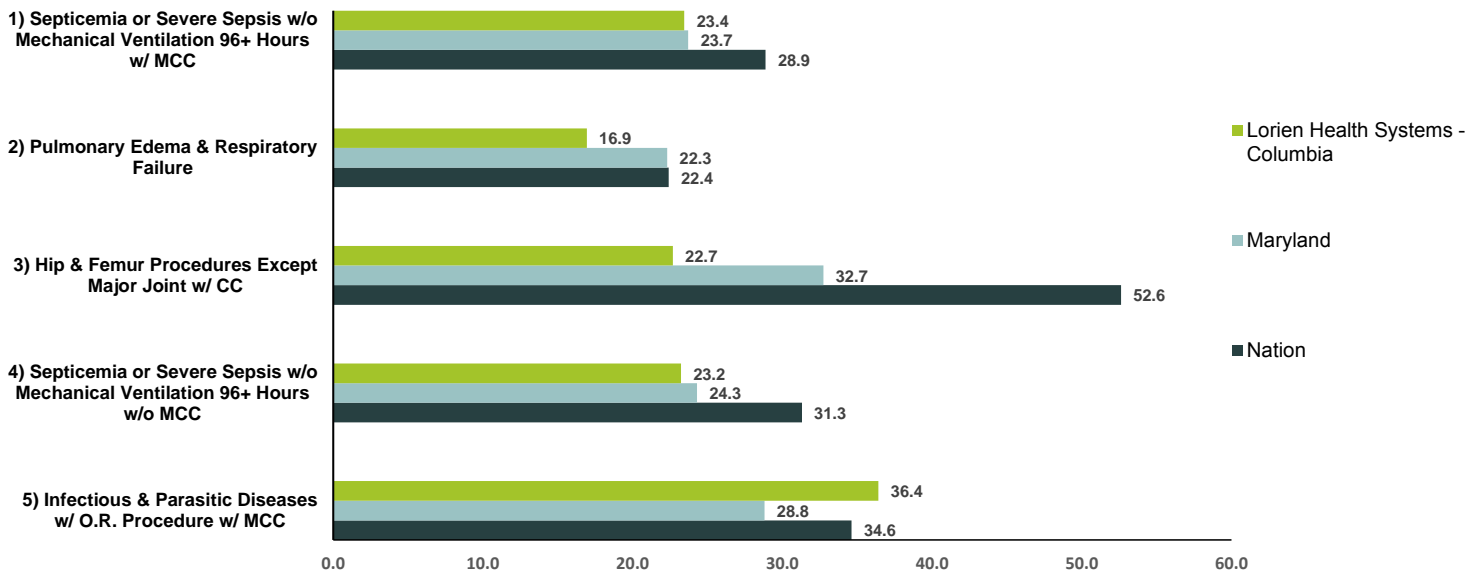
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Health Systems - Columbia	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	14.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	23.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	83.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Howard County**

Facility: **Lorien Nursing & Rehab Ctr - Elkridge**

Address: 7615 Washington Boulevard  
Elkridge, MD  
21075

Phone Number: (410) 579-2626  
Provider Number: 215357

Number of Beds: 64

Source: CMS Nursing Home Compare, data as of 4/2015

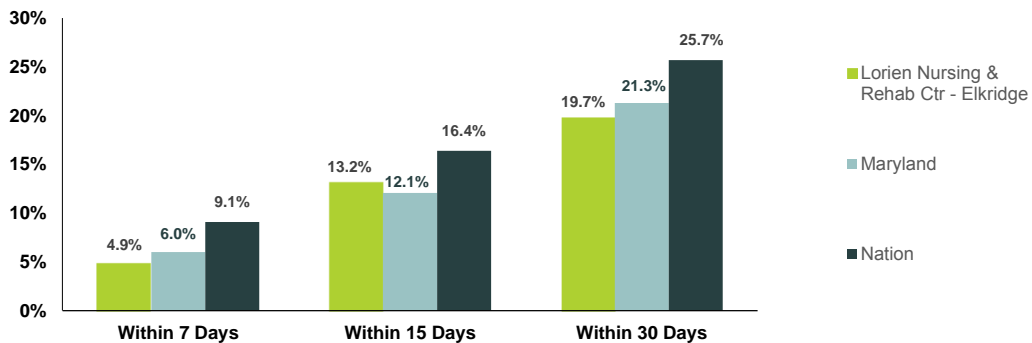
Lorien Nursing & Rehab Ctr - Elkridge ALOS: 17.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Lorien Nursing & Rehab Ctr - Elkridge	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

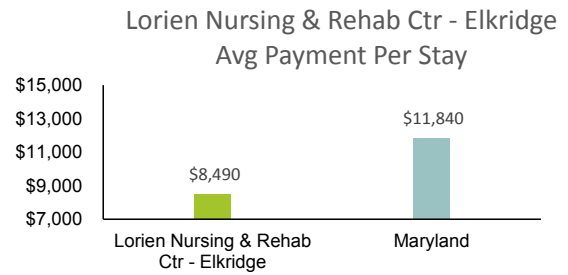
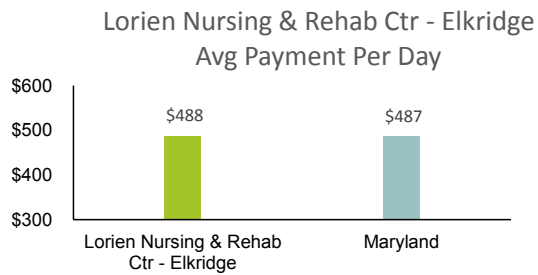
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Lorien Nursing & Rehab Ctr - Elkridge	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	35% Above	51% Above
CNA hours per resident per day <sup>1</sup>	2.4	2% Below	4% Below
Percent of staff employed two years or more <sup>2</sup>	53%	12% Below	NA

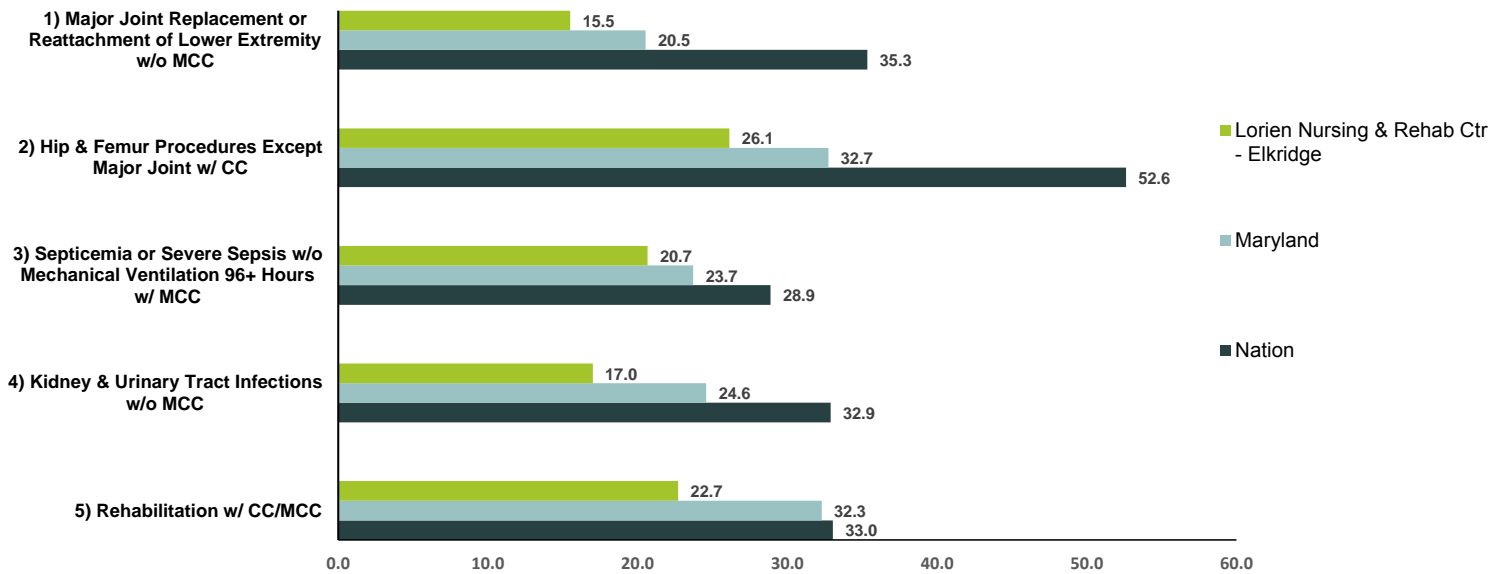
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Lorien Nursing & Rehab Ctr - Elkridge	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	10.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	53.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	71.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Howard County**

Facility: **Vantage House**

Address: 5400 Vantage Point Rd.  
Columbia, MD  
21044

Phone Number: (410) 964-5454

Provider Number: 215344

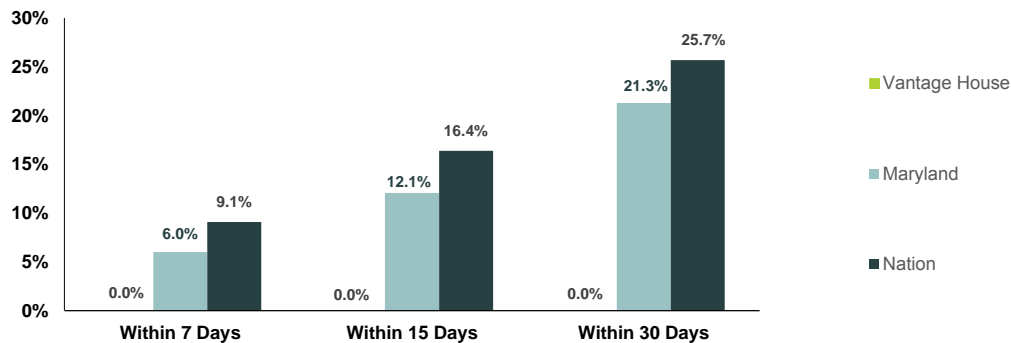


Number of Beds: 44  
Source: CMS Nursing Home Compare, data as of 4/2015

Vantage House ALOS: 22.6

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Vantage House	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

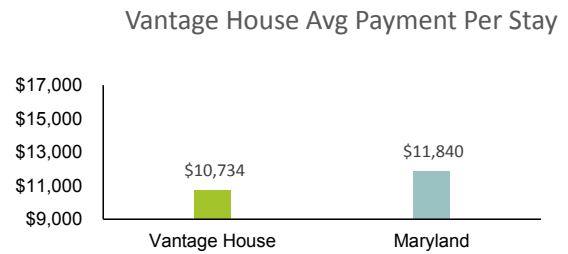
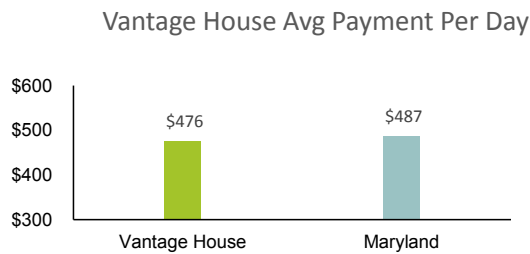
### Staffing Measures

	Vantage House	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	31% Below	23% Below
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	10% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

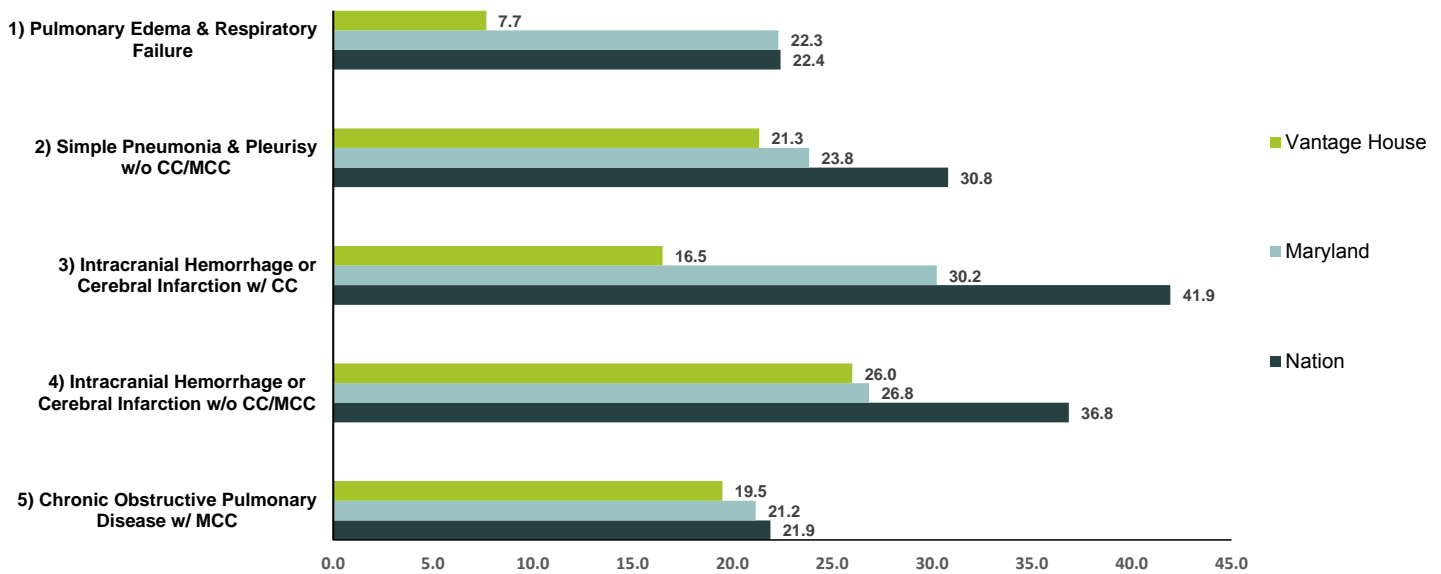


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Vantage House	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Kent County**

Facility: **Chestertown Rehab & Nursing Ctr**

Address: 415 Morgnec Road  
Chestertown, MD  
21620

Phone Number: (410) 778-1900  
Provider Number: 215260

Number of Beds: 92

Source: CMS Nursing Home Compare, data as of 4/2015

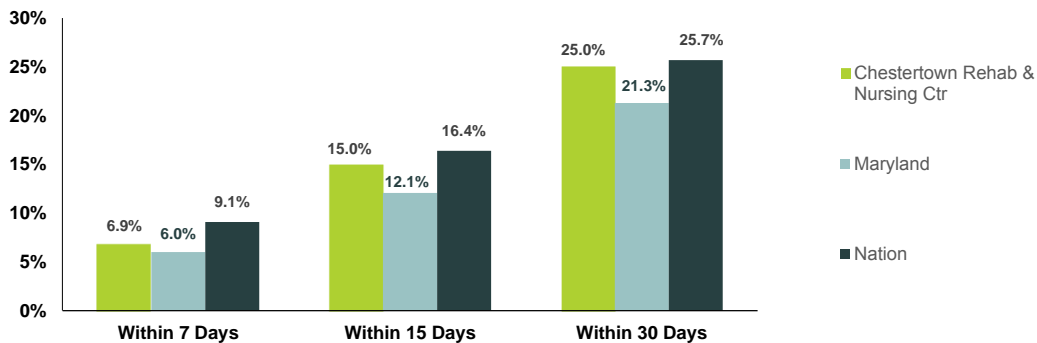
Chestertown Rehab & Nursing Ctr ALOS: 23.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Chestertown Rehab & Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

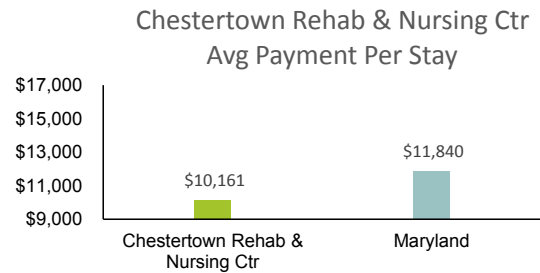
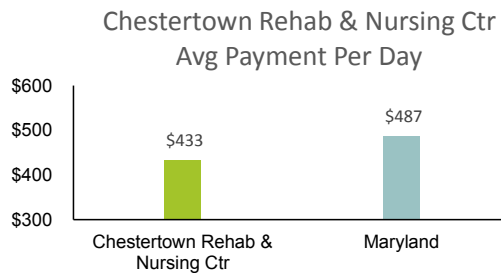
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Chestertown Rehab & Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.3	38% Above	55% Above
CNA hours per resident per day <sup>1</sup>	2.6	7% Above	6% Above
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

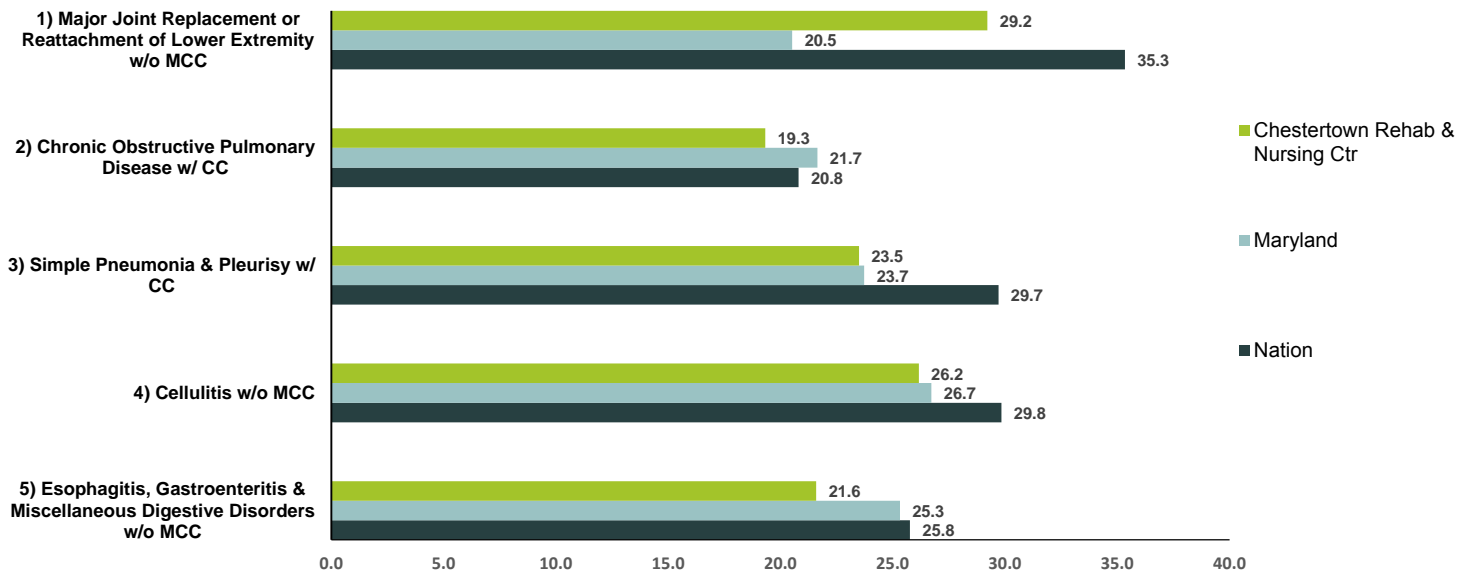
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Chestertown Rehab & Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	19.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.5%	18.2%	15.6%
Percent of residents who were physically restrained	6.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Kent County**

Facility: **Heron Point of Chestertown**

Address: 501 Campus Avenue  
Chestertown, MD  
21620

Phone Number: (410) 778-7300

Provider Number: 215235

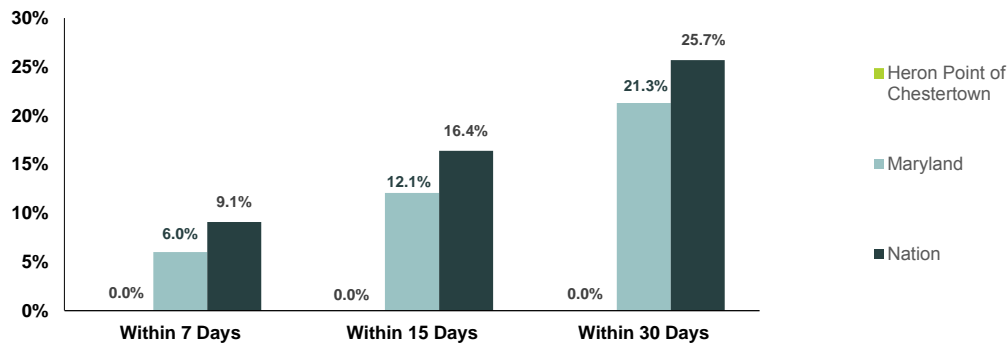


Number of Beds: 38  
Source: CMS Nursing Home Compare, data as of 4/2015

Heron Point of Chestertown ALOS: 17.1

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Heron Point of Chestertown	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

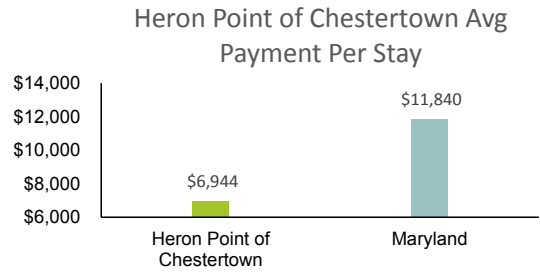
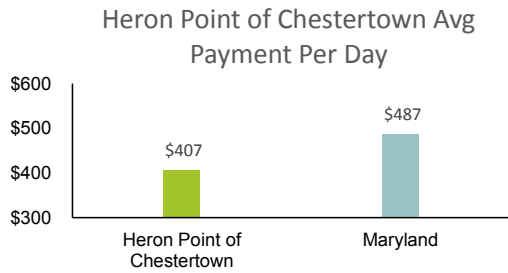
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Heron Point of Chestertown	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.7	81% Above	103% Above
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

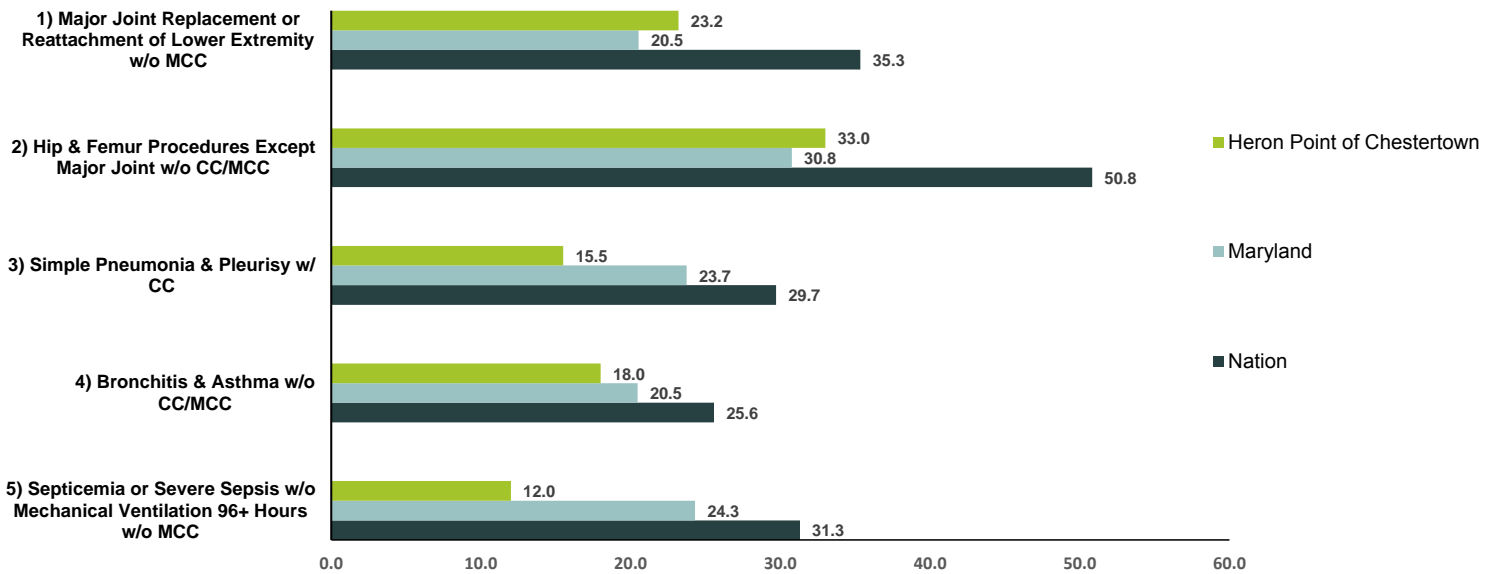
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Heron Point of Chestertown	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Kent County**

Facility: **UMD Shore Nursing & Rehab**

Address: 200 Morgnec Road  
Chestertown, MD  
21620

Phone Number: (410) 778-4550  
Provider Number: 215262

Number of Beds: 98

Source: CMS Nursing Home Compare, data as of 4/2015

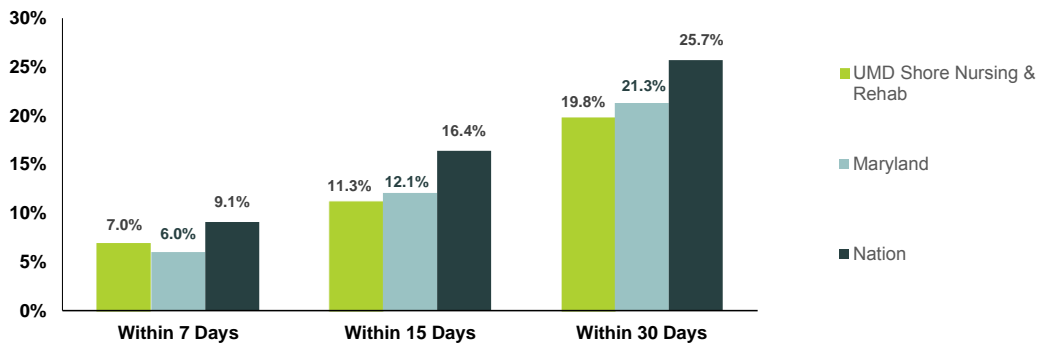
UMD Shore Nursing & Rehab ALOS: 18.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	UMD Shore Nursing & Rehab	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

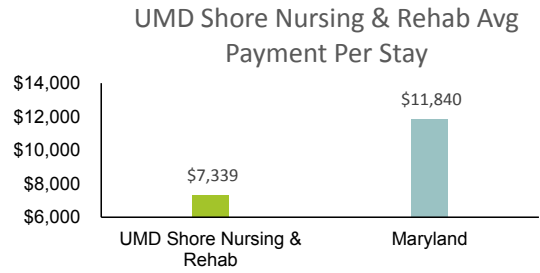
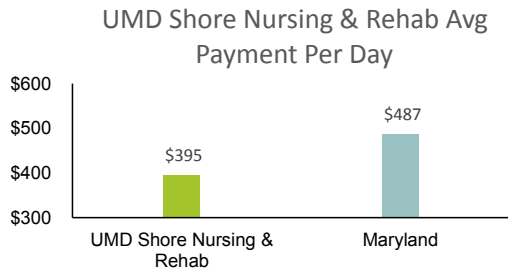
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	UMD Shore Nursing & Rehab	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	41% Below	34% Below
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

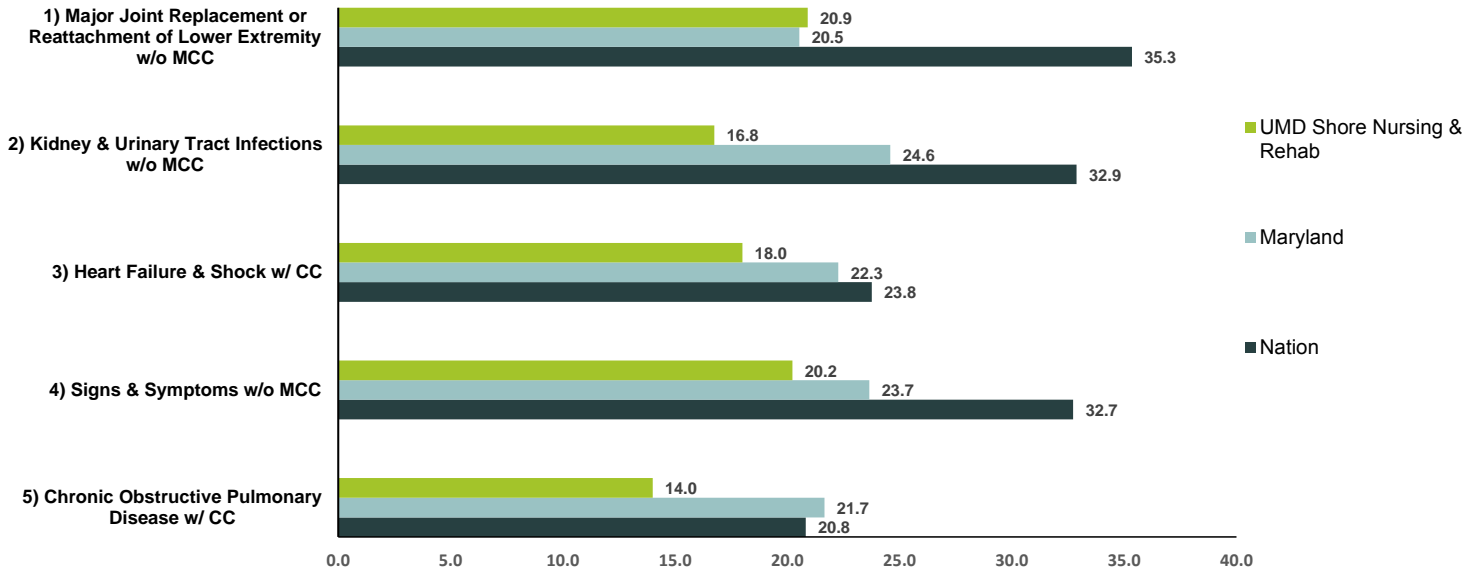
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	UMD Shore Nursing & Rehab	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	11.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	84.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	91.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Althea Woodland Nursing Home**

Address: 1000 Daleview Drive  
Silver Spring, MD  
20901

Phone Number: (301) 434-2646  
Provider Number: 215228

Number of Beds: 50

Source: CMS Nursing Home Compare, data as of 4/2015

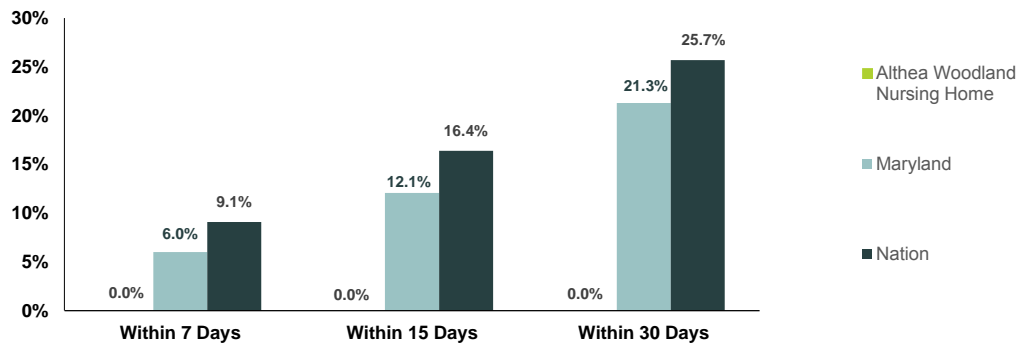
Althea Woodland Nursing Home ALOS: 30.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Althea Woodland Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

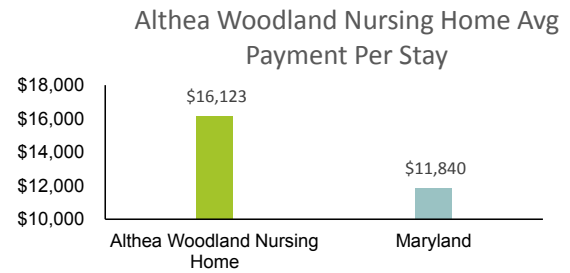
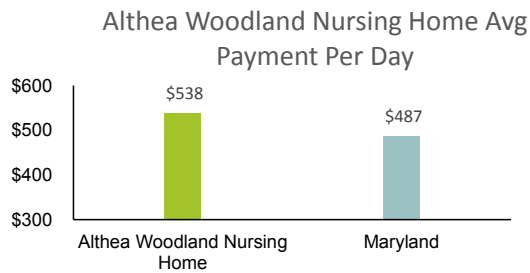
### Staffing Measures

	Althea Woodland Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	2.4	2% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

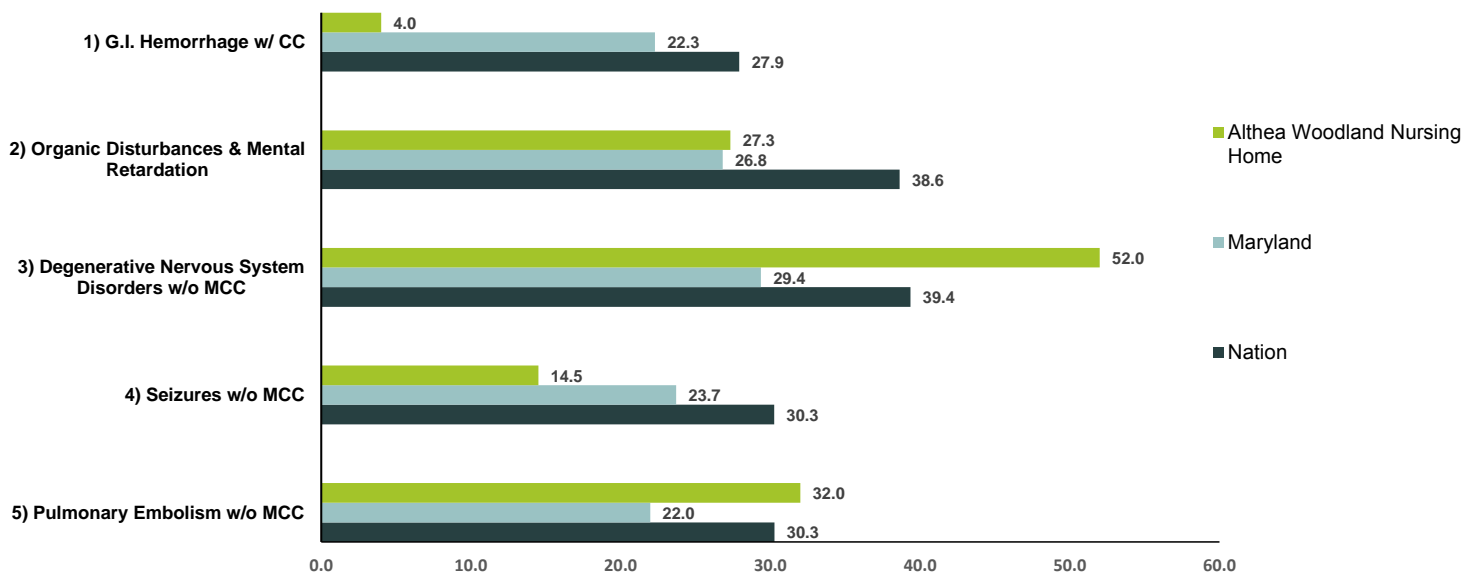


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Althea Woodland Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	3.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Arcola Health & Rehab Ctr**

Address: 901 Arcola Avenue  
Silver Spring, MD  
20902

Phone Number: (301) 649-2400  
Provider Number: 215014

Number of Beds: 158

Source: CMS Nursing Home Compare, data as of 4/2015

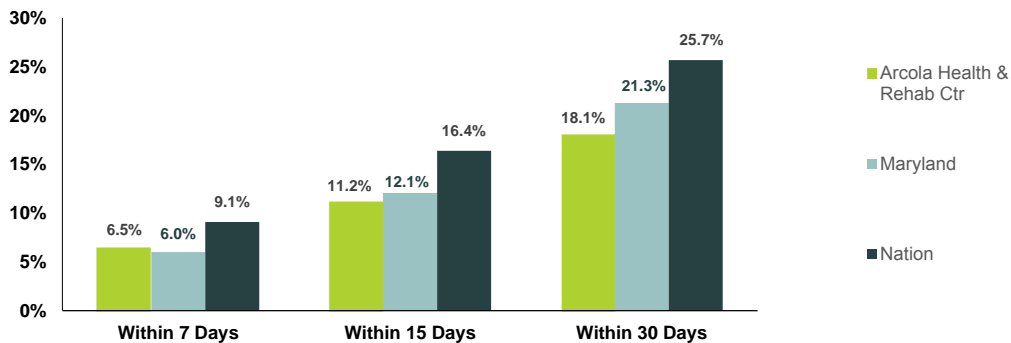
Arcola Health & Rehab Ctr ALOS: 29.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Arcola Health & Rehab Ctr	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

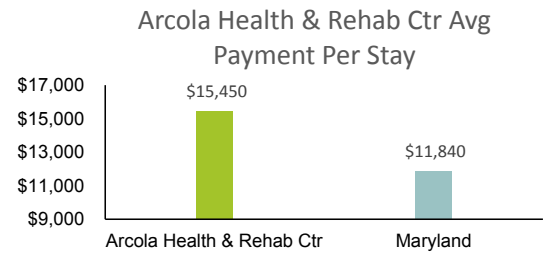
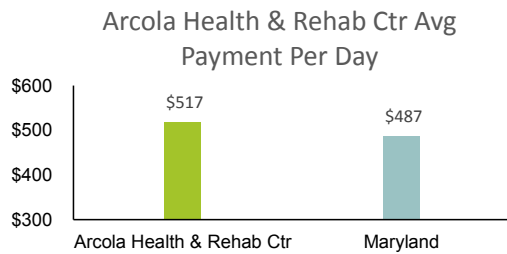
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Arcola Health & Rehab Ctr		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.2	74% Below	71% Below
CNA hours per resident per day <sup>1</sup>	2.3	6% Below	7% Below
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

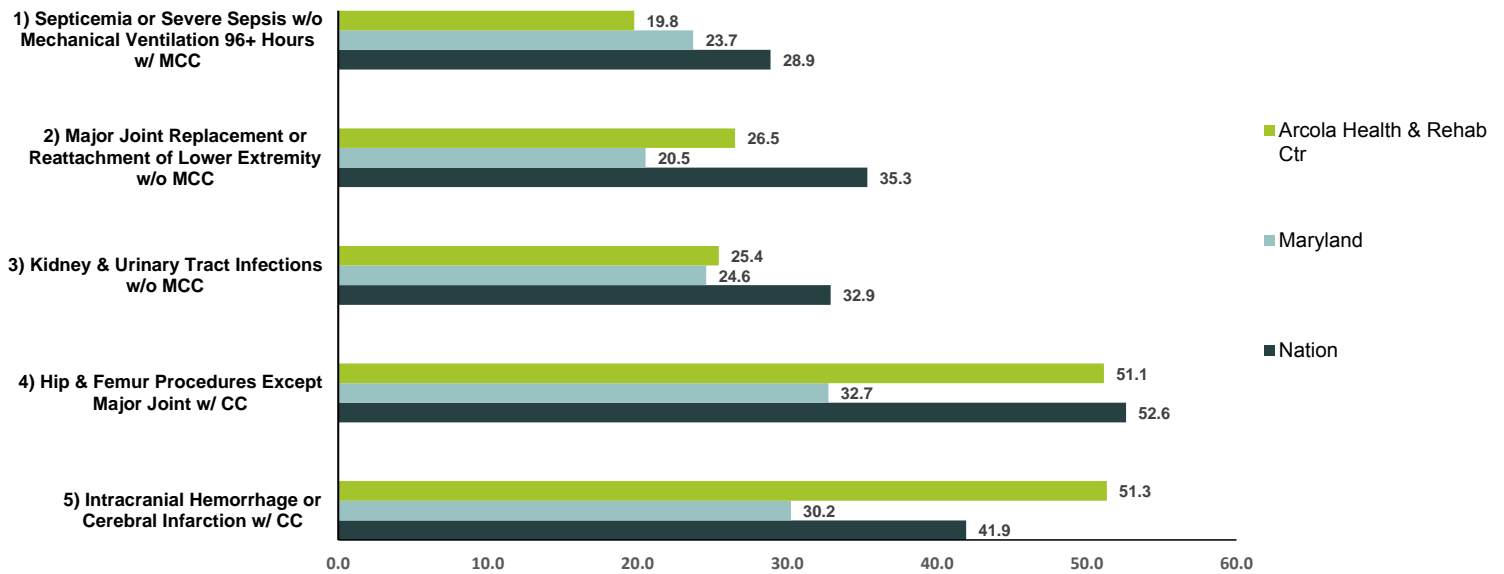
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Arcola Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Bedford Court Healthcare Ctr**

Address: 3701 International Drive  
Silver Spring, MD  
20906

Phone Number: (301) 598-2900  
Provider Number: 215246

Number of Beds: 60

Source: CMS Nursing Home Compare, data as of 4/2015

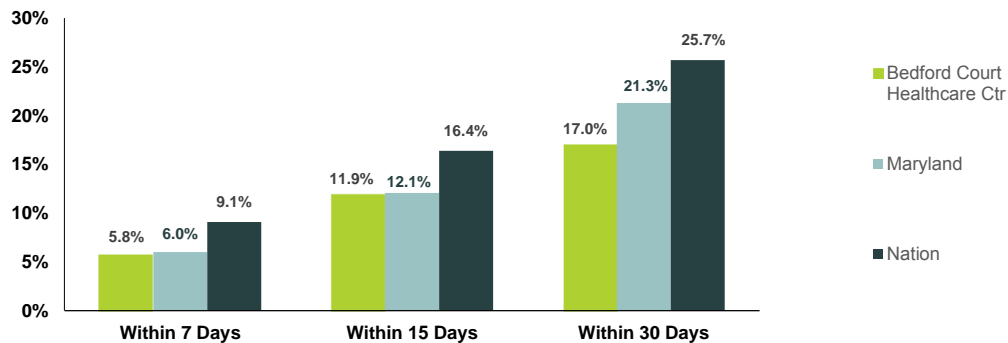
Bedford Court Healthcare Ctr ALOS: 25.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Bedford Court Healthcare Ctr	
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

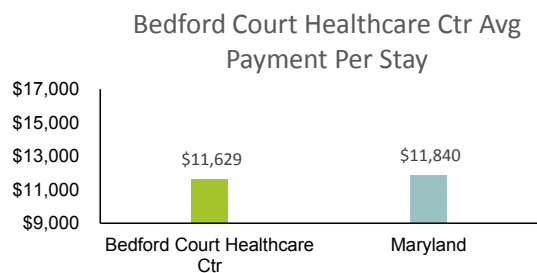
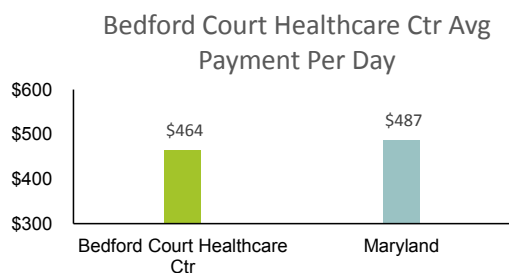
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Bedford Court Healthcare Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	34% Below	26% Below
CNA hours per resident per day <sup>1</sup>	2.2	7% Below	9% Below
Percent of staff employed two years or more <sup>2</sup>	73%	22% Above	NA

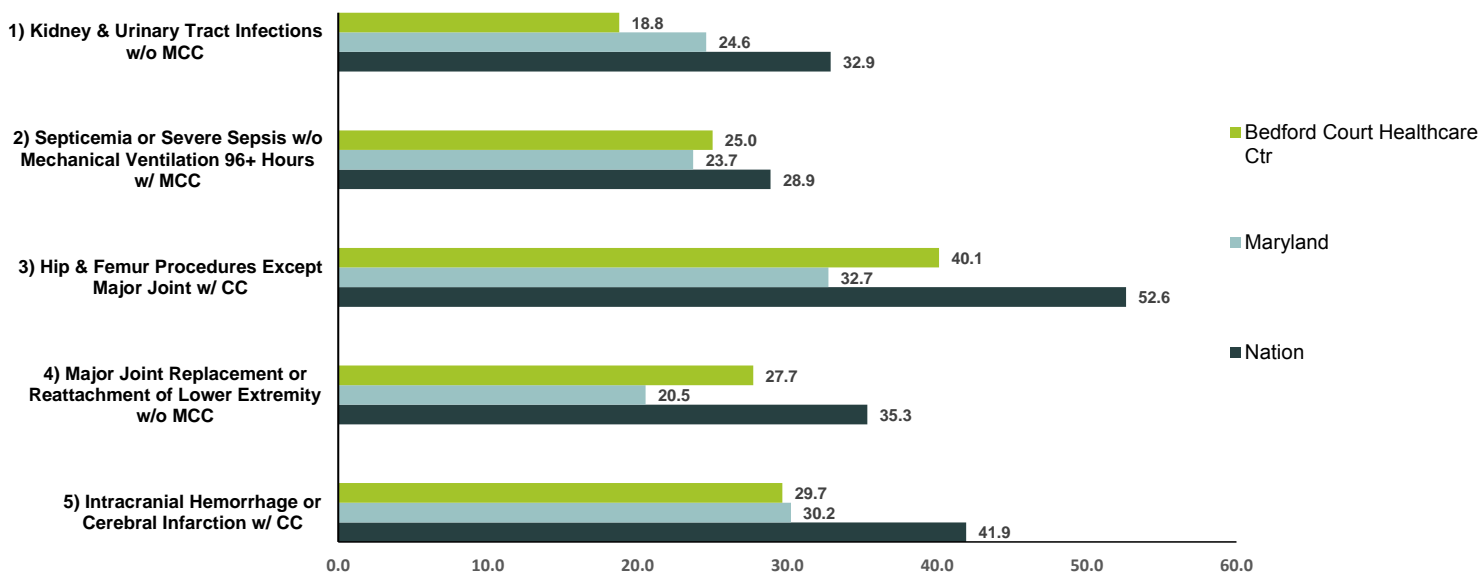
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bedford Court Healthcare Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	11.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	88.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Bel Pre Health & Rehab Ctr**

Address: 2601 Bel Pre Road  
Silver Spring, MD  
20906

Phone Number: (301) 598-6000  
Provider Number: 215065

Number of Beds: 100

Source: CMS Nursing Home Compare, data as of 4/2015

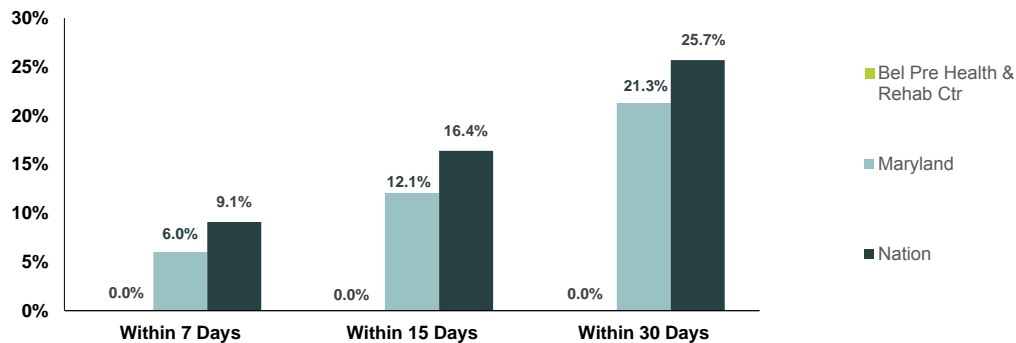
Bel Pre Health & Rehab Ctr ALOS: 35.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Bel Pre Health & Rehab Ctr	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

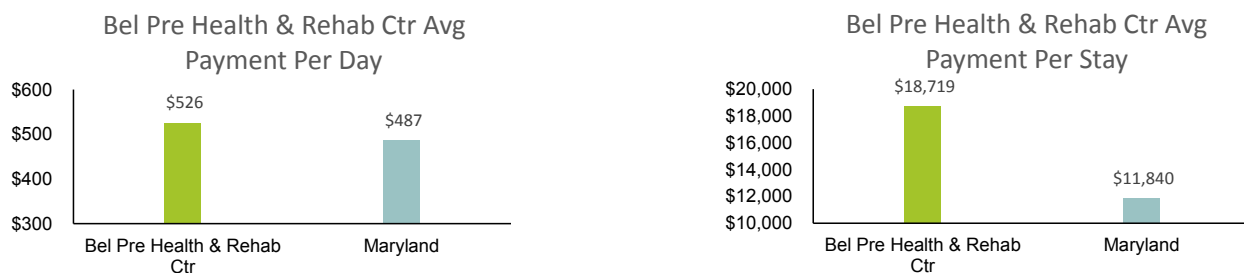
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Bel Pre Health & Rehab Ctr		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	45% Below	38% Below
CNA hours per resident per day <sup>1</sup>	1.9	20% Below	22% Below
Percent of staff employed two years or more <sup>2</sup>	74%	23% Above	NA

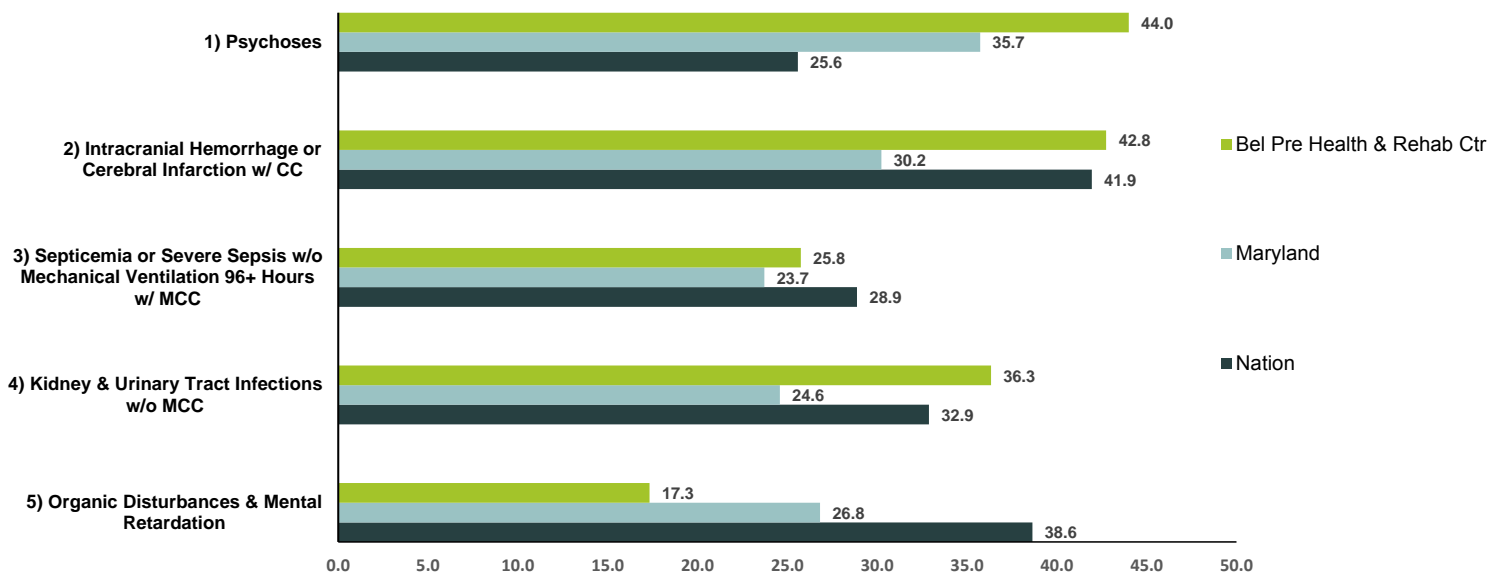
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bel Pre Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Bethesda Health & Rehab**

Address: 5721 Grosvenor Lane  
Bethesda, MD  
20814

Phone Number: (301) 530-1600  
Provider Number: 215187

Number of Beds: 200

Source: CMS Nursing Home Compare, data as of 4/2015

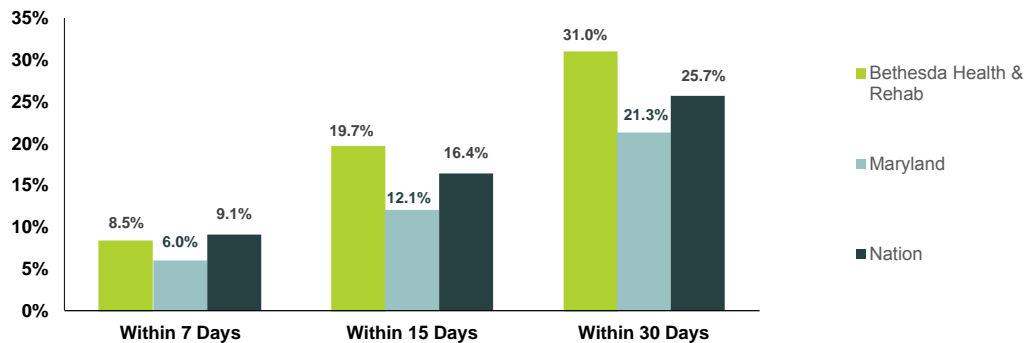
Bethesda Health & Rehab ALOS: 25.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Bethesda Health & Rehab	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

Source: MD Guide to Long Term Care, data as of 12/2014

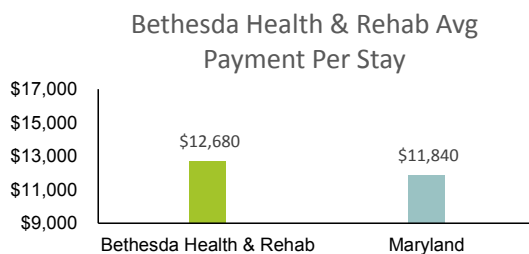
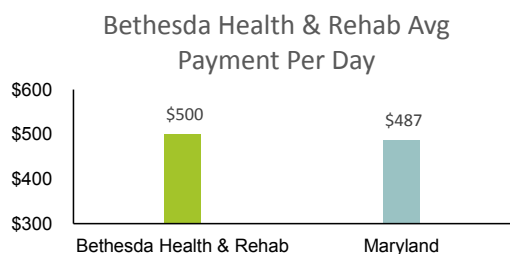
### Staffing Measures

	Bethesda Health & Rehab	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	48% Below	42% Below
CNA hours per resident per day <sup>1</sup>	2.1	15% Below	16% Below
Percent of staff employed two years or more <sup>2</sup>	71%	18% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

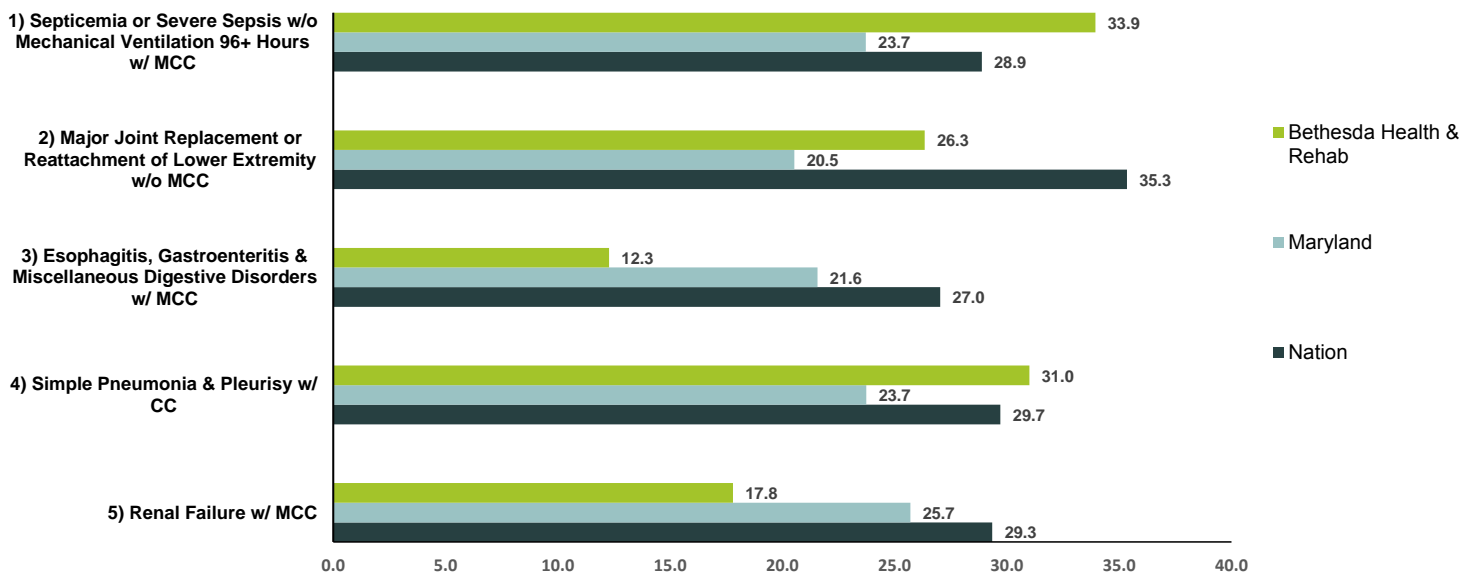


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bethesda Health & Rehab	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Brighton Garden Tuckerman Lane**

Address: 5550 Tuckerman Lane  
North Bethesda, MD  
20852

Phone Number: (301) 897-8566  
Provider Number: 215320

Number of Beds: 41

Source: CMS Nursing Home Compare, data as of 4/2015

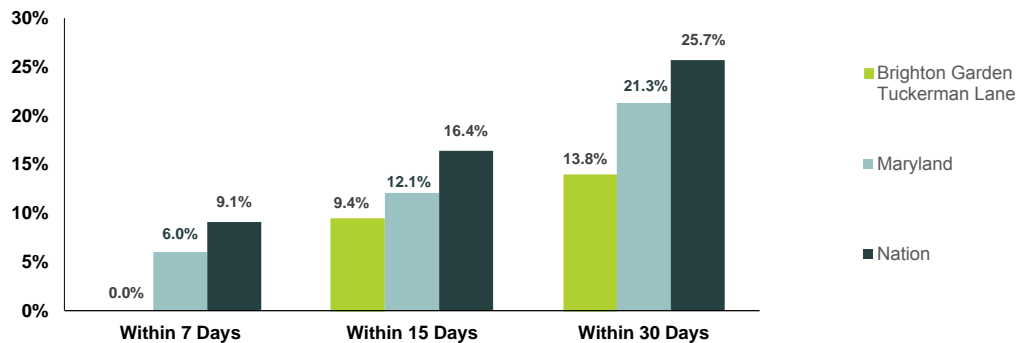
Brighton Garden Tuckerman Lane ALOS: 23.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Brighton Garden Tuckerman Lane	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

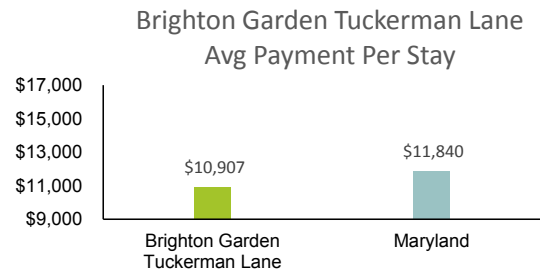
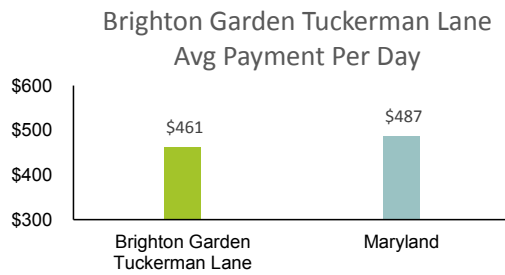
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Brighton Garden Tuckerman Lane	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	2.6	9% Above	8% Above
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

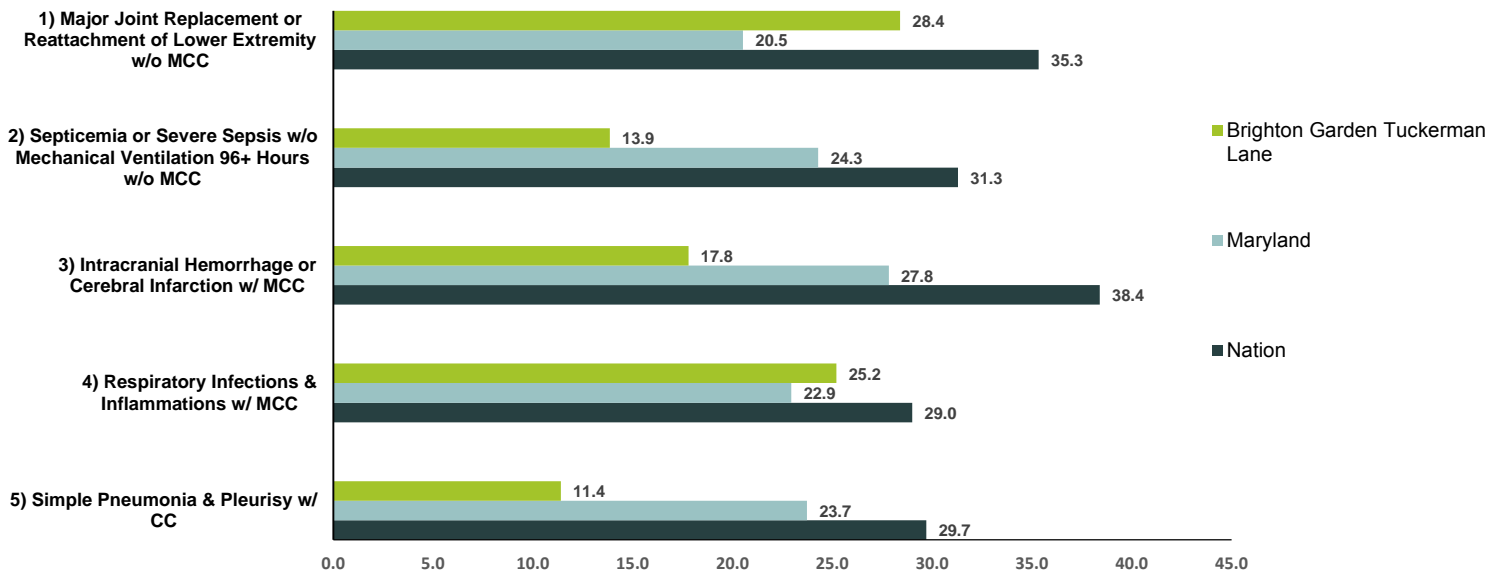
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Brighton Garden Tuckerman Lane	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	9.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	17.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Brooke Grove Rehab & Nursing Ctr**

Address: 18131 Slade School Road  
Sandy Spring, MD  
20860

Phone Number: (301) 924-5176  
Provider Number: 215200

Number of Beds: 168

Source: CMS Nursing Home Compare, data as of 4/2015

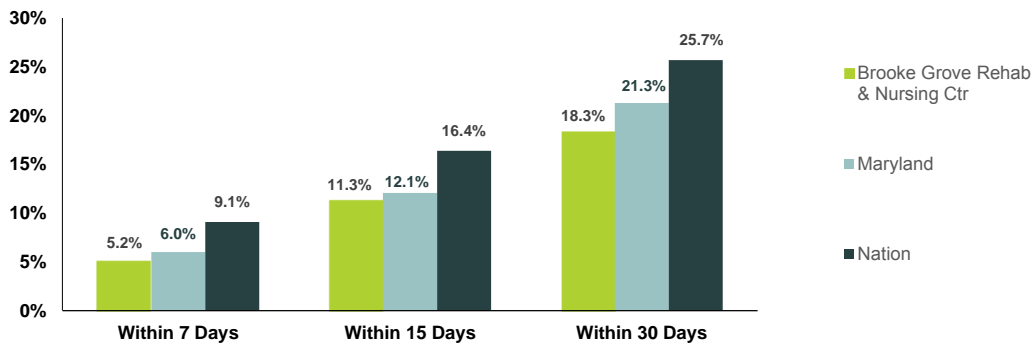
Brooke Grove Rehab & Nursing Ctr ALOS: 24.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Brooke Grove Rehab & Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

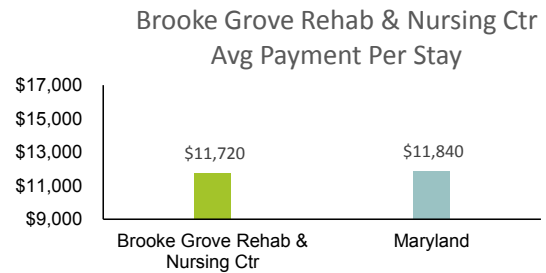
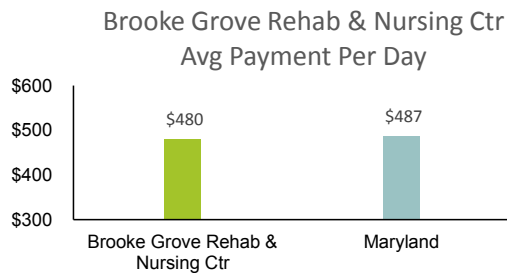
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Brooke Grove Rehab & Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	51% Below	46% Below
CNA hours per resident per day <sup>1</sup>	2.8	17% Above	15% Above
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

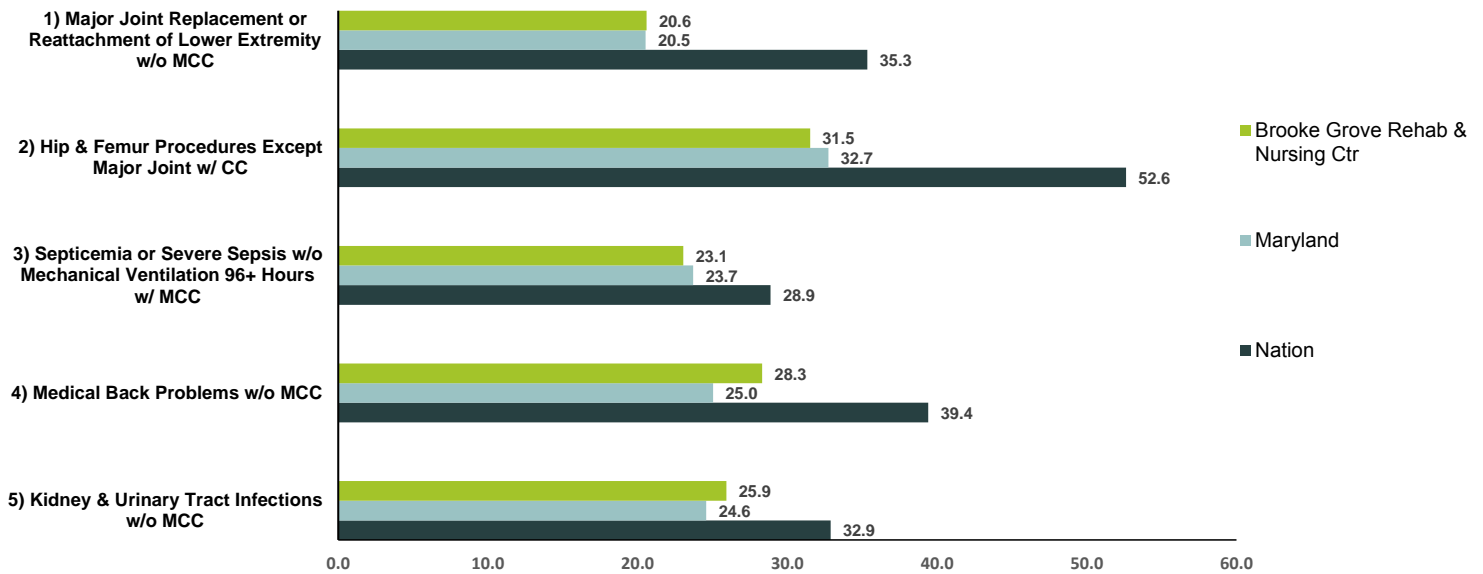
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Brooke Grove Rehab & Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	24.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Carriage Hill Bethesda**

Address: 5215 Cedar Lane  
Bethesda, MD  
20814

Phone Number: (301) 897-5500

Provider Number: 215234

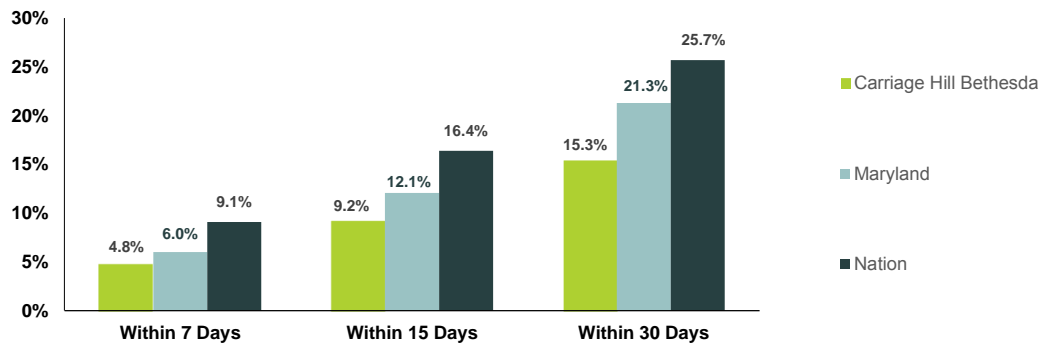


Number of Beds: 108  
Source: CMS Nursing Home Compare, data as of 4/2015

Carriage Hill Bethesda ALOS: 29.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Carriage Hill Bethesda	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

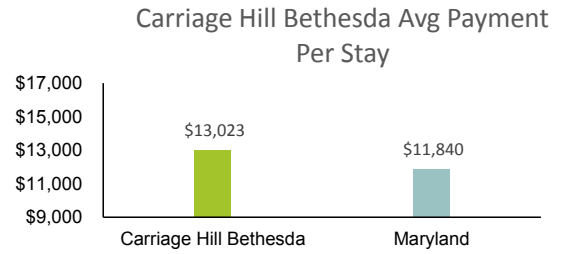
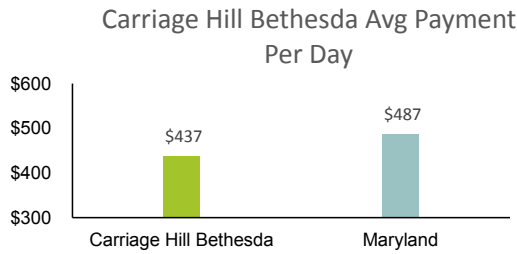
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Carriage Hill Bethesda	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	37% Below	29% Below
CNA hours per resident per day <sup>1</sup>	2.7	12% Above	10% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

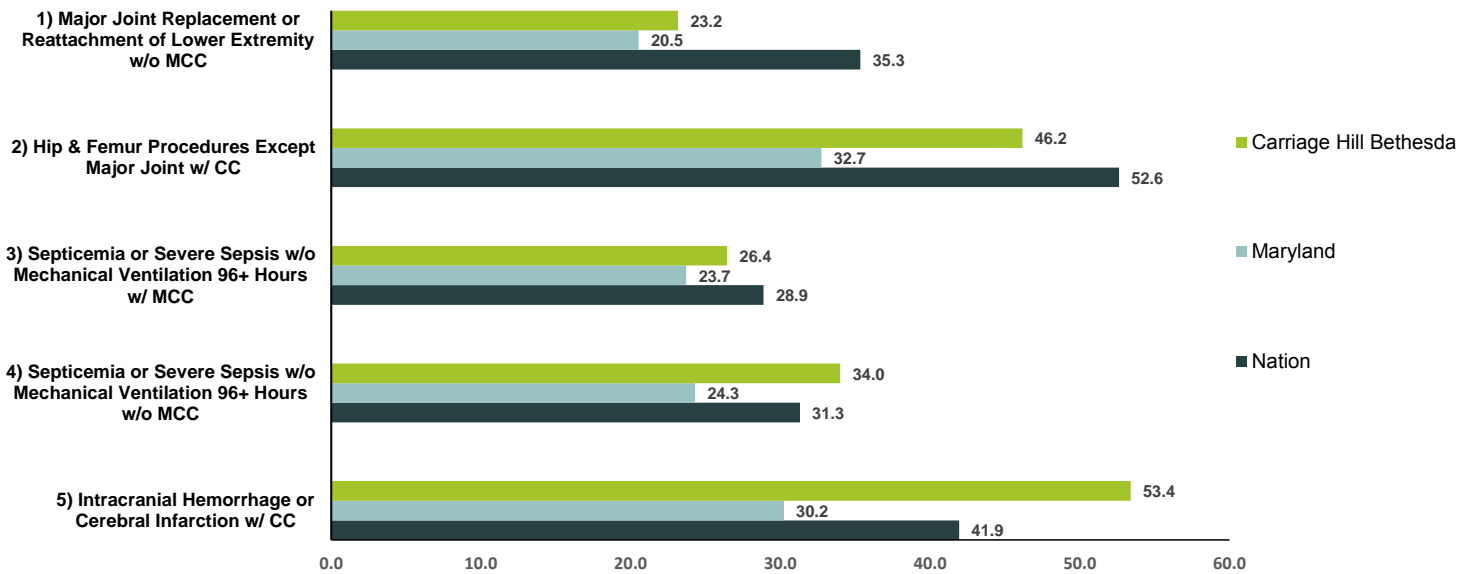
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Carriage Hill Bethesda	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Collingswood Nursing & Rehab Ctr**

Address: 299 Hurley Avenue  
Rockville, MD  
20850

Phone Number: (301) 762-8900  
Provider Number: 215092

Number of Beds: 160

Source: CMS Nursing Home Compare, data as of 4/2015

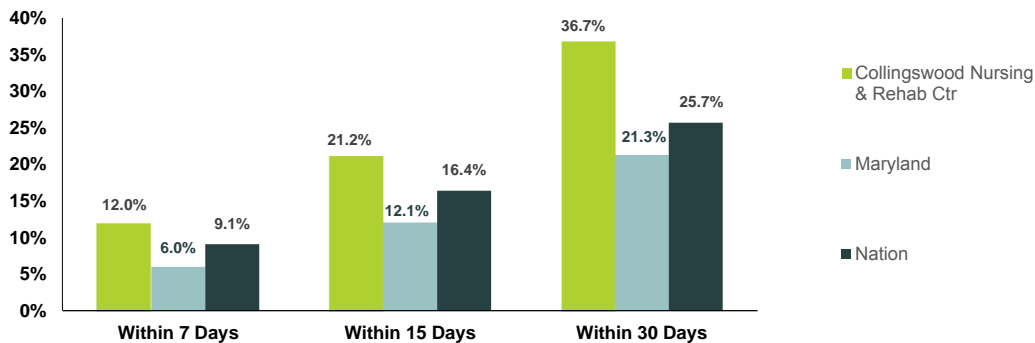
Collingswood Nursing & Rehab Ctr ALOS: 19.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Collingswood Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

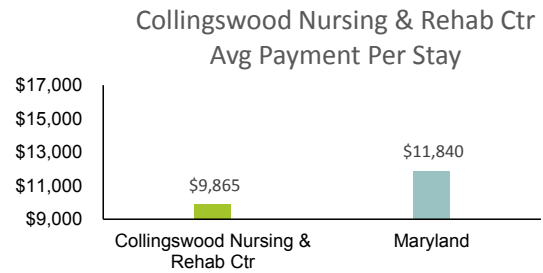
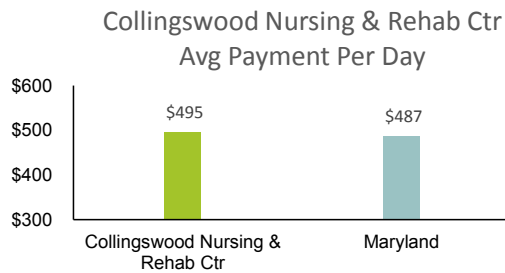
### Staffing Measures

	Collingswood Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	16% Below	6% Below
CNA hours per resident per day <sup>1</sup>	2.4	1% Below	3% Below
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

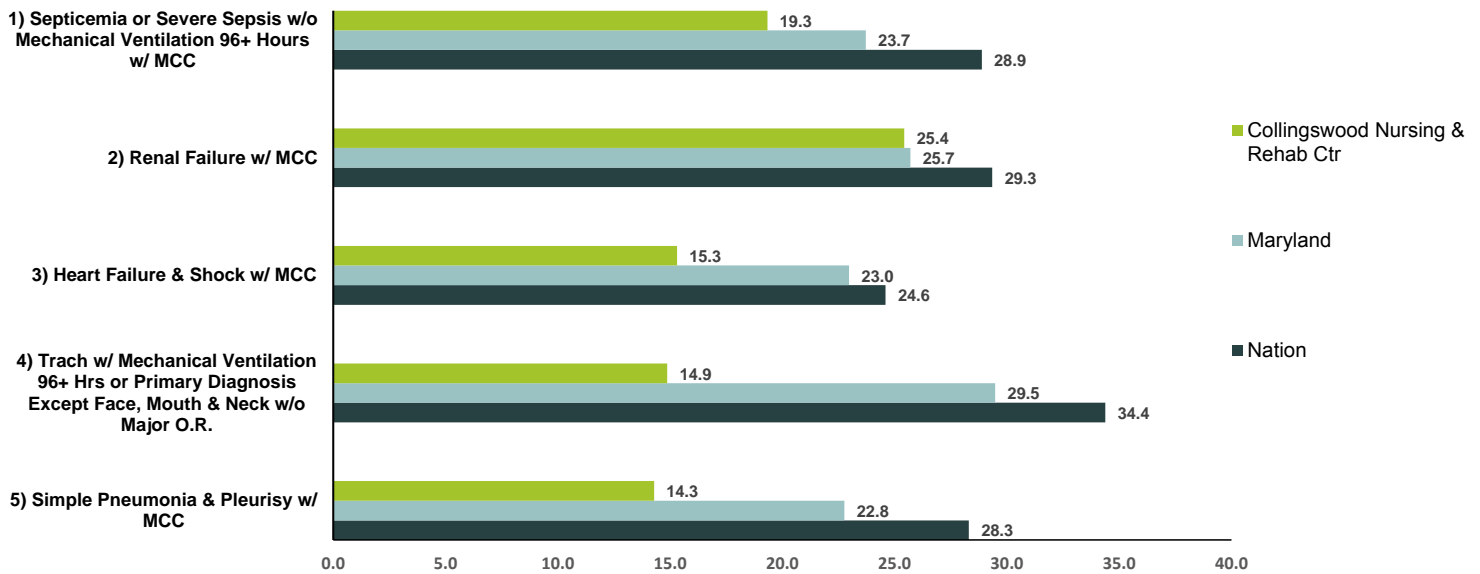


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Collingswood Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.4%	18.2%	15.6%
Percent of residents who were physically restrained	1.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Fairland Ctr**

Address: 2101 Fairland Road  
Silver Spring, MD  
20904

Phone Number: (301) 384-6161

Provider Number: 215015

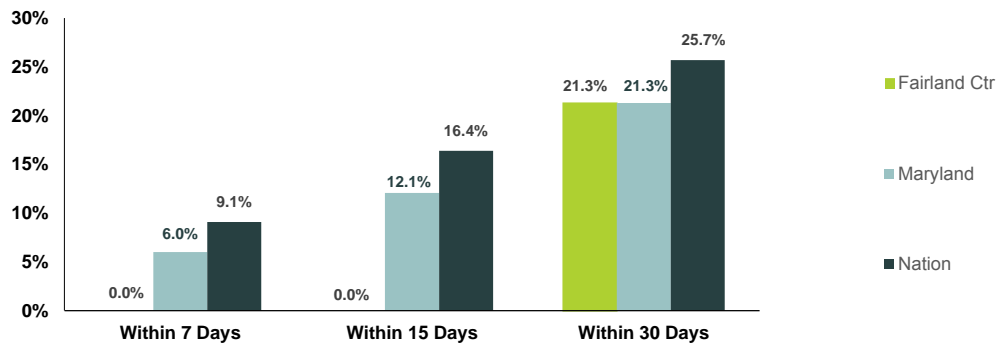


Number of Beds: 92  
Source: CMS Nursing Home Compare, data as of 4/2015

Fairland Ctr ALOS: 31.1

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Fairland Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

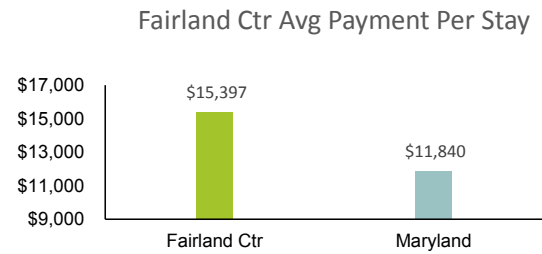
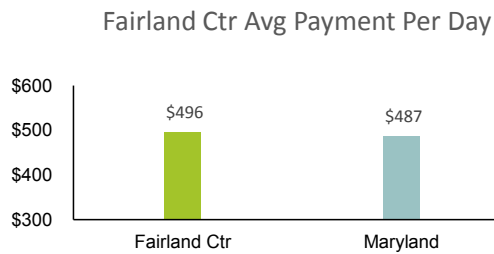
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Fairland Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	4% Above	17% Above
CNA hours per resident per day <sup>1</sup>	2.4	1% Above	1% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

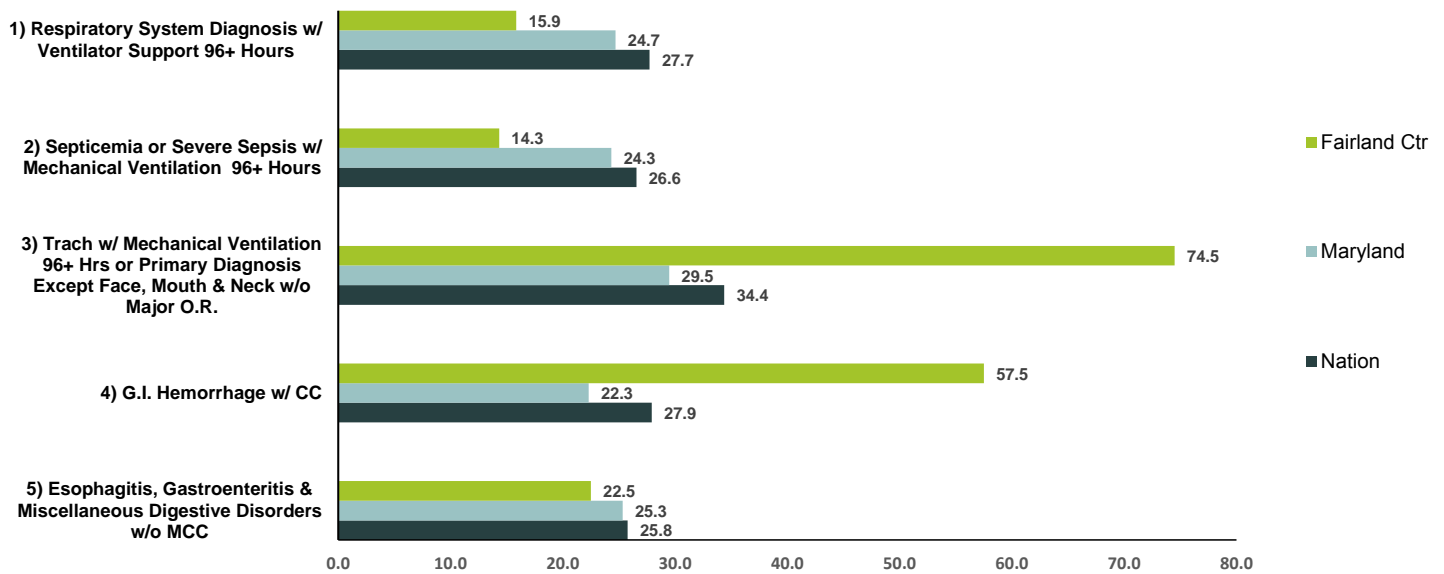
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fairland Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	18.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	29.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	87.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Fox Chase Rehab & Nursing Ctr**

Address: 2015 East-West Highway  
Silver Spring, MD  
20910

Phone Number: (301) 587-2400  
Provider Number: 215197

Number of Beds: 87

Source: CMS Nursing Home Compare, data as of 4/2015

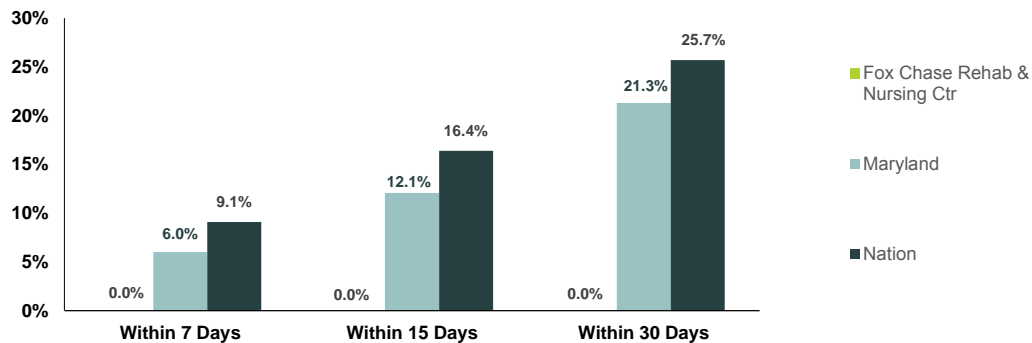
Fox Chase Rehab & Nursing Ctr ALOS: 39.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Fox Chase Rehab & Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

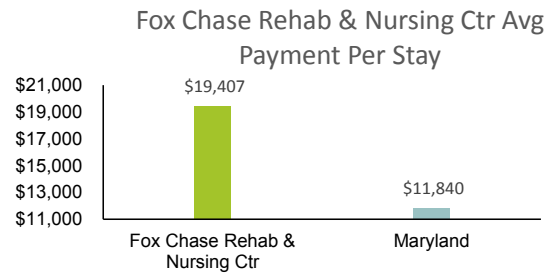
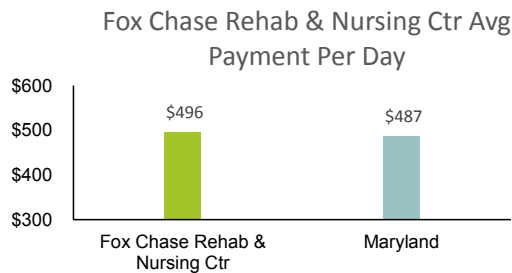
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Fox Chase Rehab & Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	11% Below	The Same
CNA hours per resident per day <sup>1</sup>	1.9	20% Below	21% Below
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

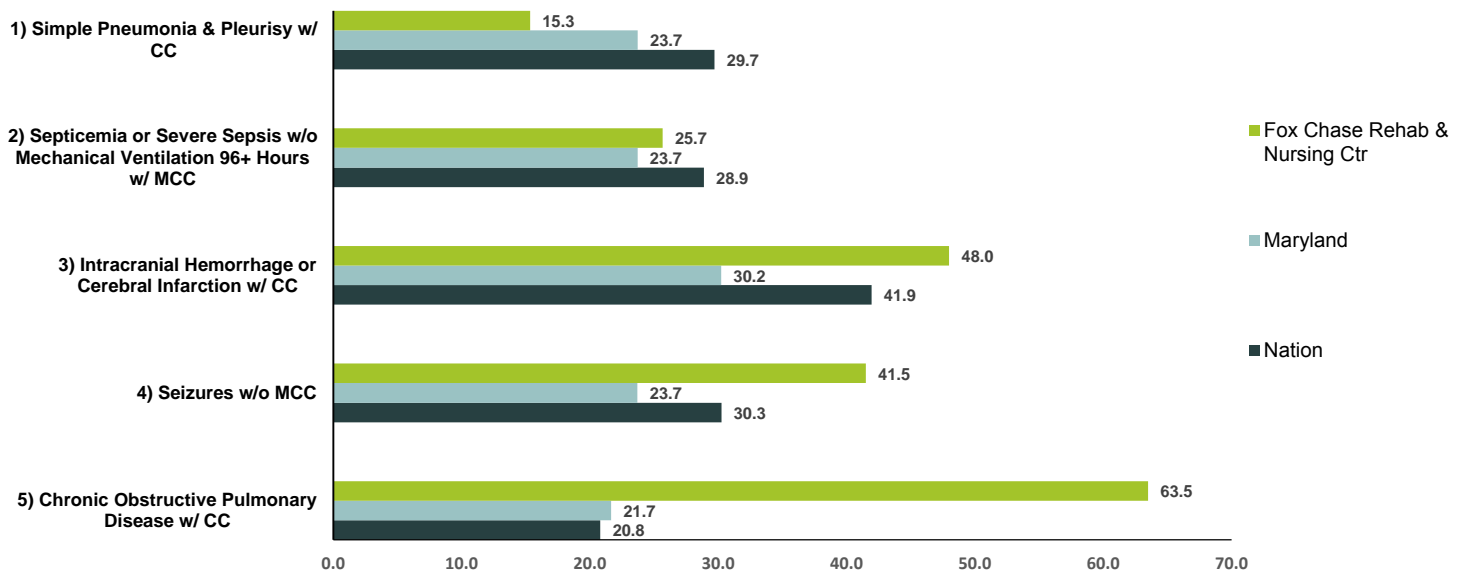
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fox Chase Rehab & Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	7.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Friends Nursing Home**

Address: 17340 Quaker Lane  
Sandy Spring, MD  
20860

Phone Number: (301) 924-4900  
Provider Number: 215211

Number of Beds: 82

Source: CMS Nursing Home Compare, data as of 4/2015

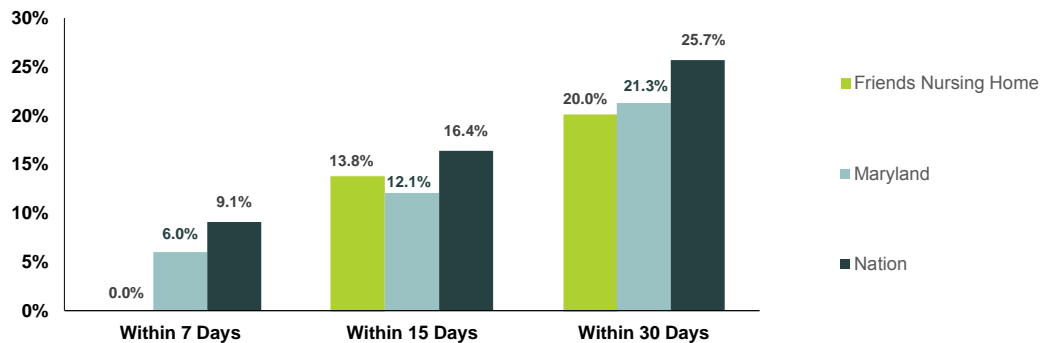
Friends Nursing Home ALOS: 22.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Friends Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

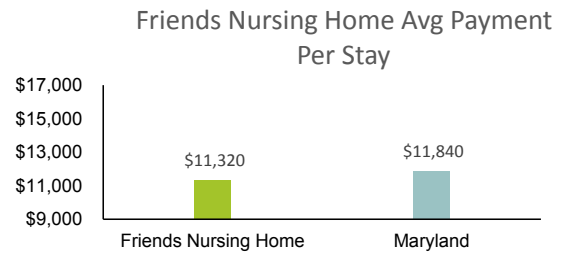
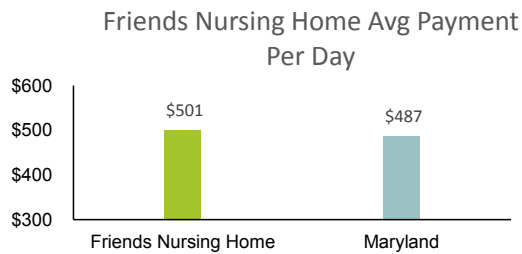
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Friends Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	10% Below	1% Above
CNA hours per resident per day <sup>1</sup>	3.6	50% Above	48% Above
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

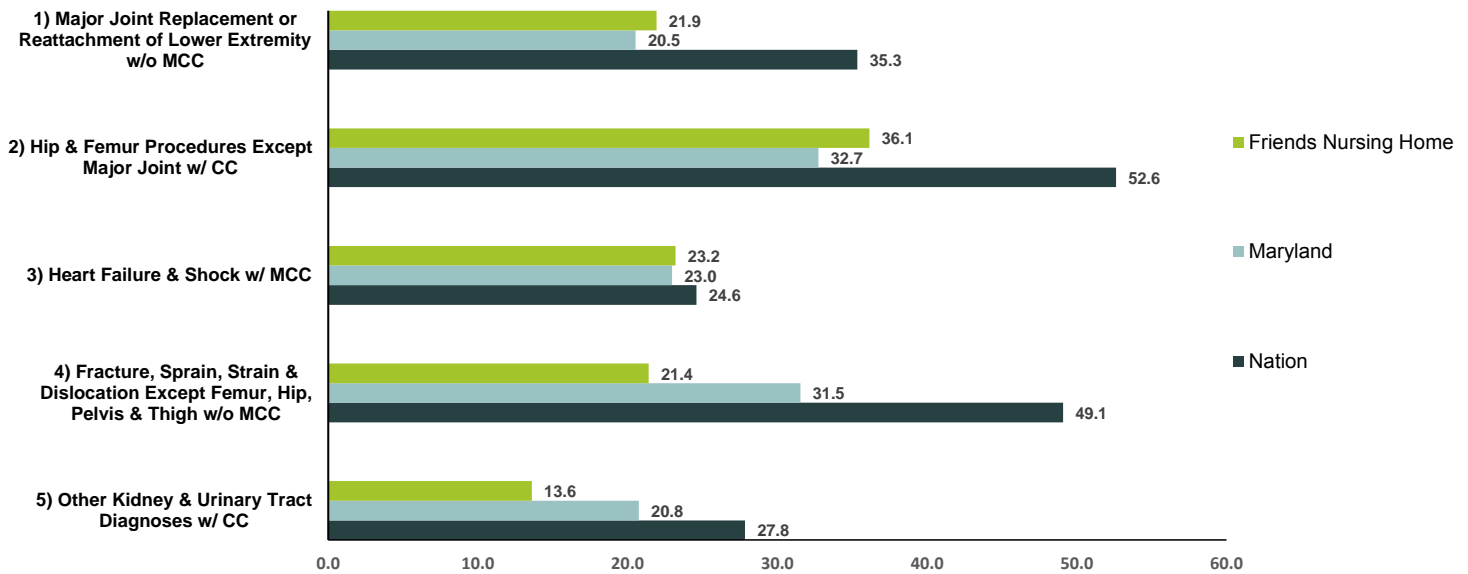
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Friends Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	7.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.1%	18.2%	15.6%
Percent of residents who were physically restrained	5.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Hebrew Home of Greater Washington**

Address: 6121 Montrose Road  
Rockville, MD  
20852

Phone Number: (301) 881-0300  
Provider Number: 215071

Number of Beds: 558

Source: CMS Nursing Home Compare, data as of 4/2015

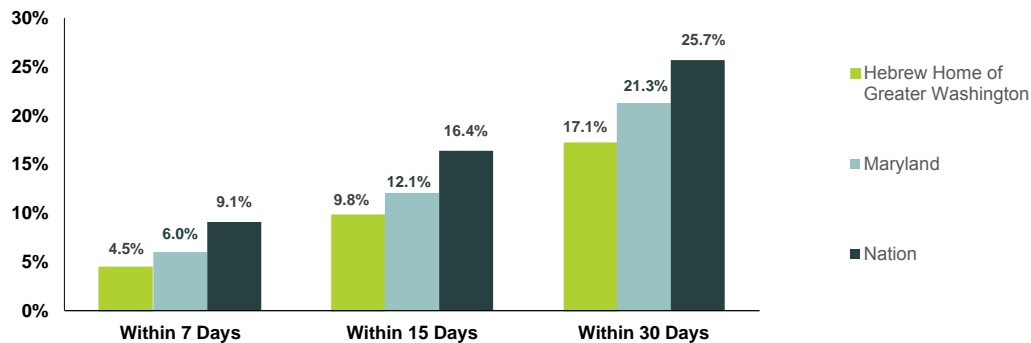
Hebrew Home of Greater Washington ALOS: 28.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Hebrew Home of Greater Washington	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

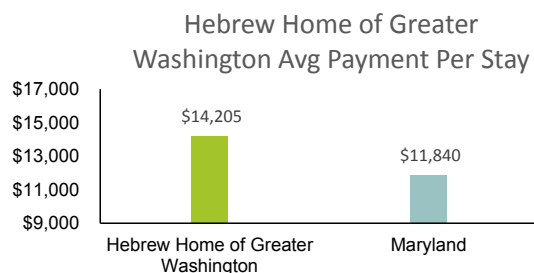
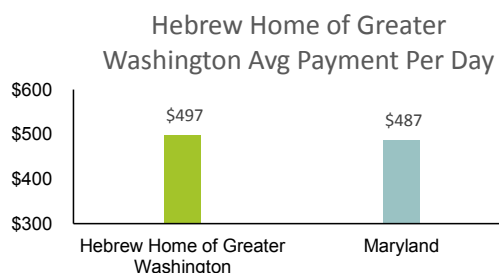
### Staffing Measures

	Hebrew Home of Greater Washington	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	17% Below	7% Below
CNA hours per resident per day <sup>1</sup>	3.0	23% Above	21% Above
Percent of staff employed two years or more <sup>2</sup>	3%	95% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

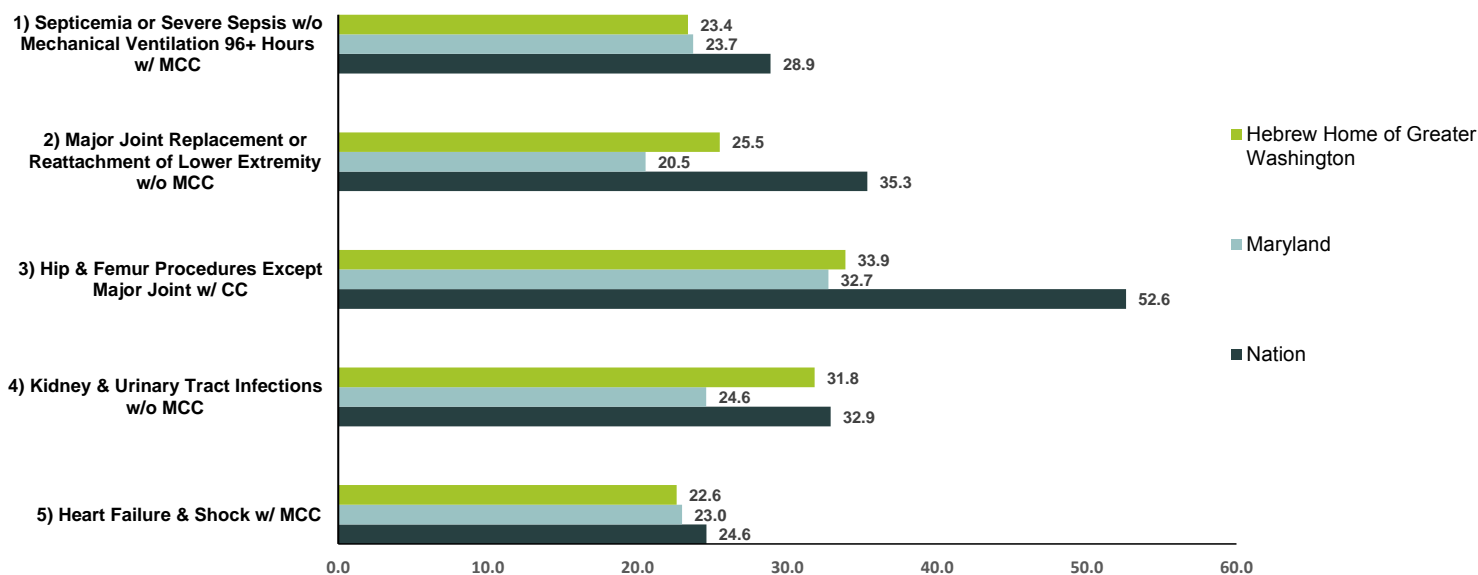


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Hebrew Home of Greater Washington	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.0%	18.2%	15.6%
Percent of residents who were physically restrained	1.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Sanctuary at Holy Cross**

Address: 3415 Greencastle Road  
Burtonsville, MD  
20866

Phone Number: (301) 388-1400  
Provider Number: 215315

Number of Beds: 145

Source: CMS Nursing Home Compare, data as of 4/2015

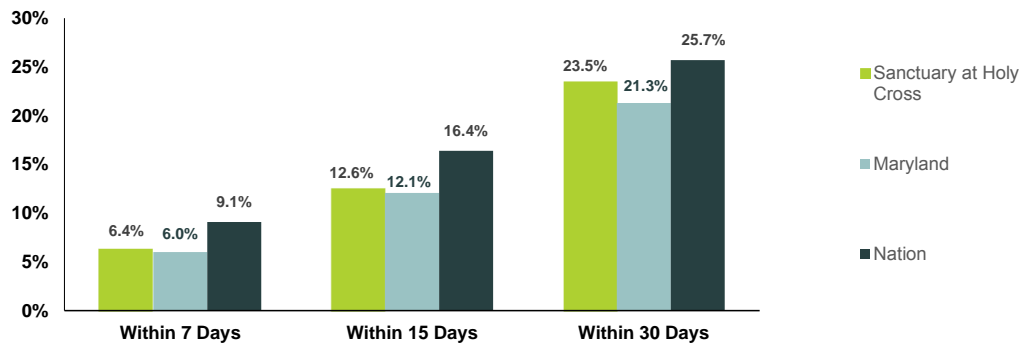
Sanctuary at Holy Cross ALOS: 26.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Sanctuary at Holy Cross	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

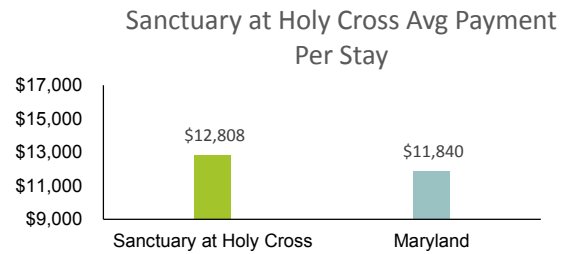
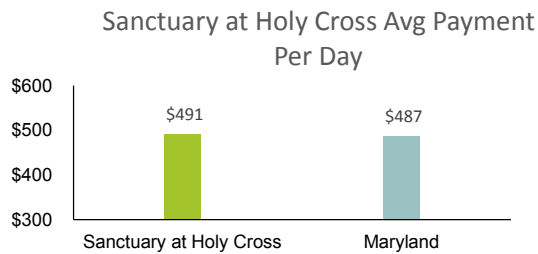
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Sanctuary at Holy Cross		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	32% Below	23% Below
CNA hours per resident per day <sup>1</sup>	2.1	14% Below	15% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

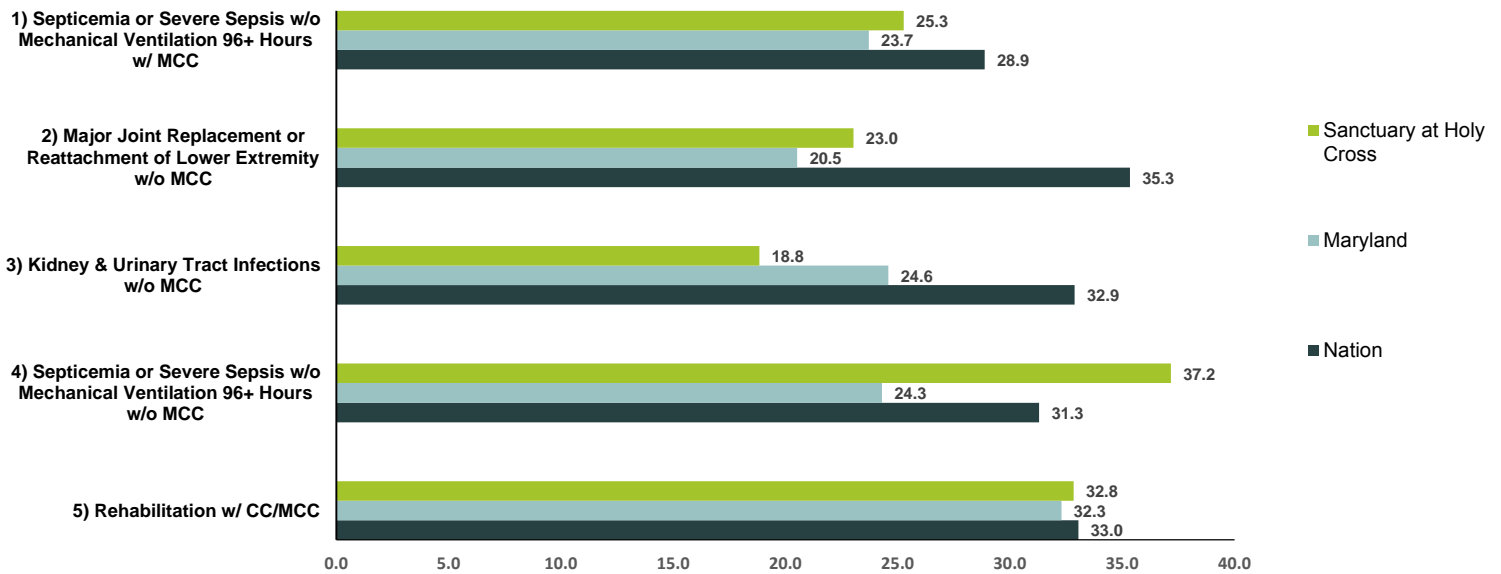
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Sanctuary at Holy Cross	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Ingleside at King Farm**

Address: 701 King Farm Boulevard  
Rockville, MD  
20850

Phone Number: (240) 499-9015  
Provider Number: 215353

Number of Beds: 26

Source: CMS Nursing Home Compare, data as of 4/2015

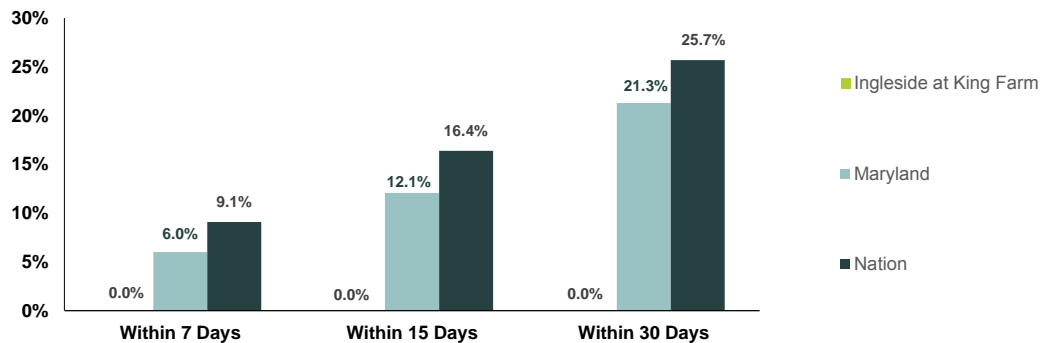
Ingleside at King Farm ALOS: 26.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Ingleside at King Farm	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

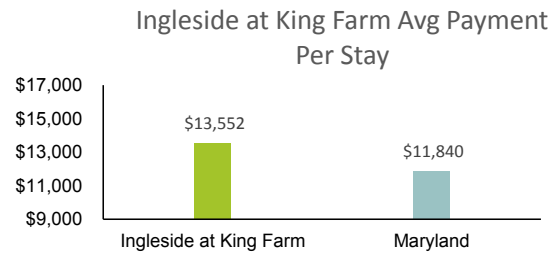
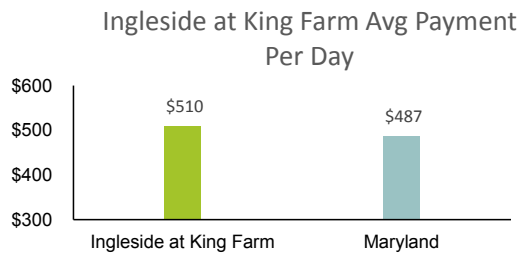
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to		
	Ingleside at King Farm	Maryland Average	National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	25% Above	40% Above
CNA hours per resident per day <sup>1</sup>	3.1	27% Above	25% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

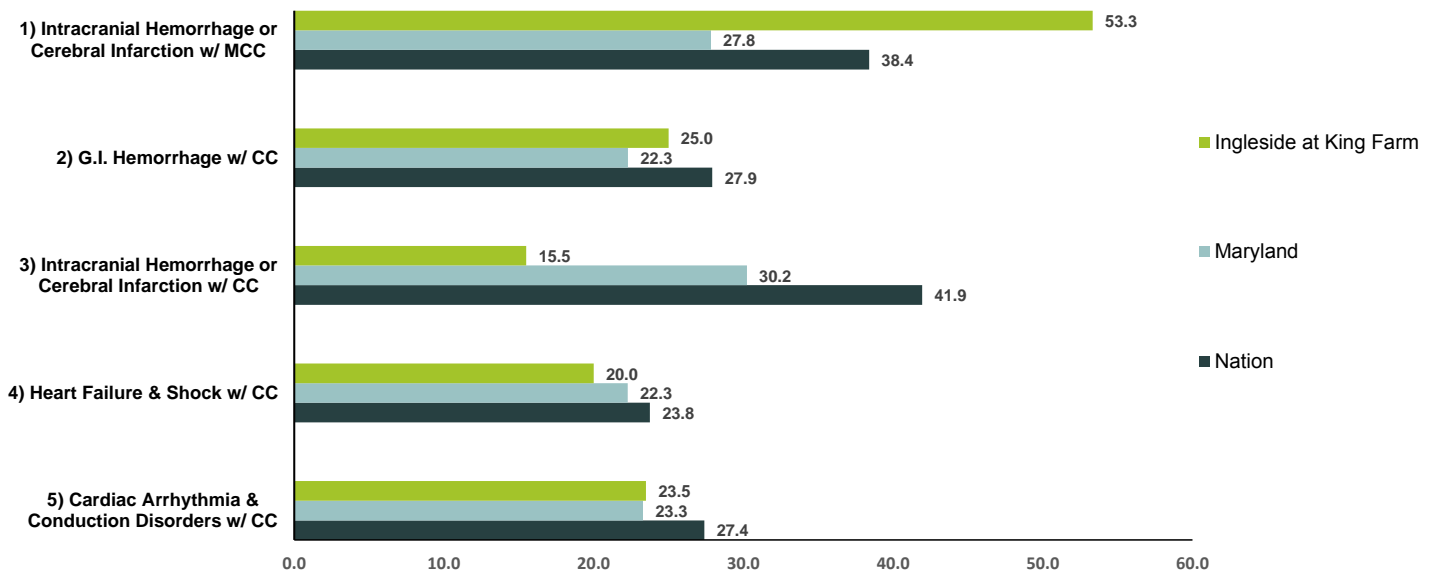
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Ingleside at King Farm	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Kensington Nursing & Rehab Ctr**

Address: 3000 Mccomas Avenue  
Kensington, MD  
20895

Phone Number: (301) 933-0060  
Provider Number: 215043

Number of Beds: 140

Source: CMS Nursing Home Compare, data as of 4/2015

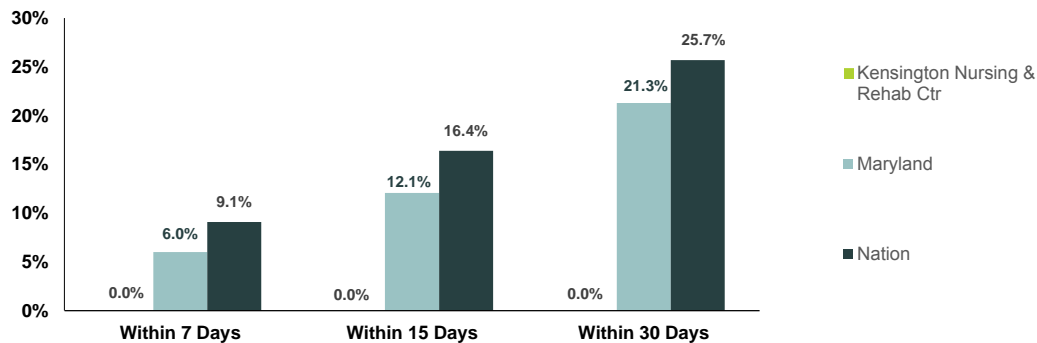
Kensington Nursing & Rehab Ctr ALOS: 25.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Kensington Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

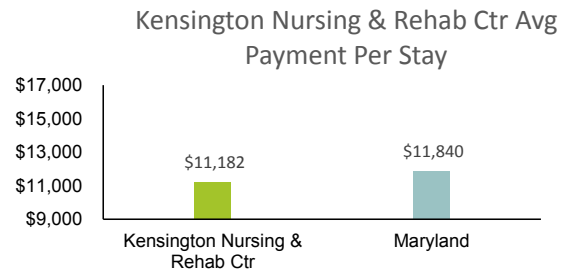
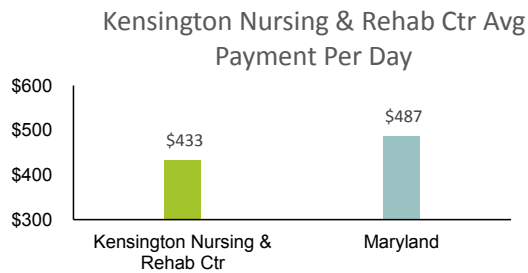
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Kensington Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	55% Below	49% Below
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	74%	23% Above	NA

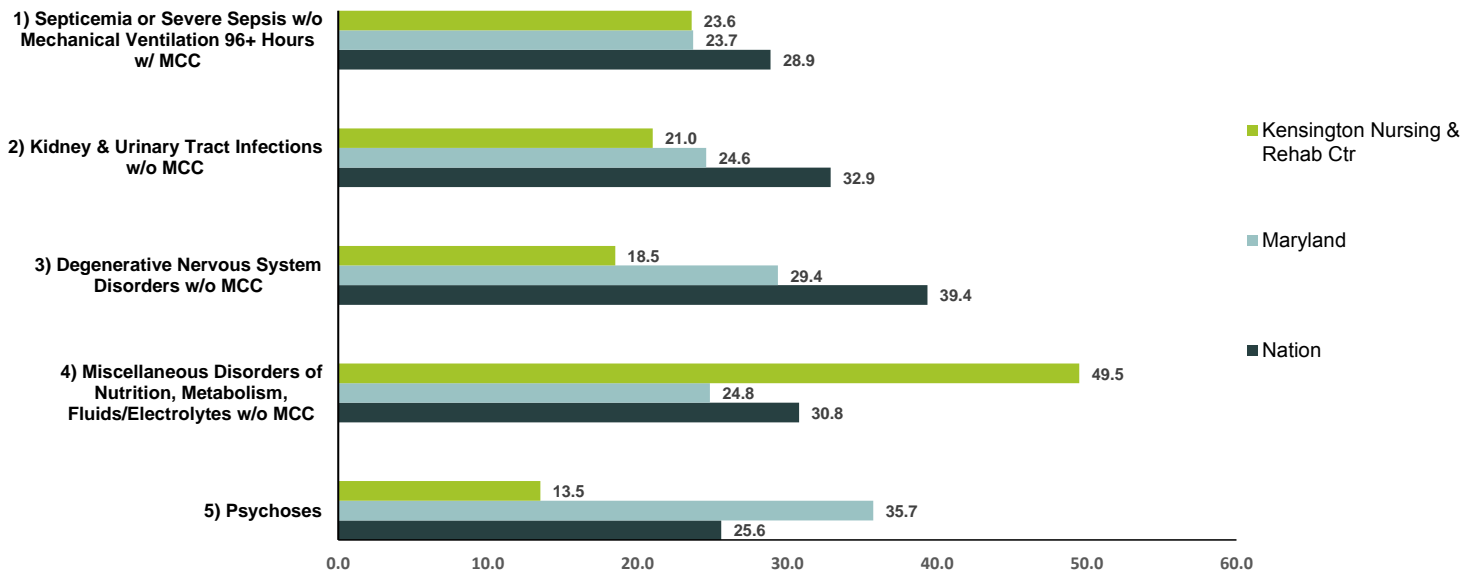
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Kensington Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.6%	18.2%	15.6%
Percent of residents who were physically restrained	2.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Layhill Ctr**

Address: 3227 Bel Pre Road  
Silver Spring, MD  
20906

Phone Number: (301) 871-2000  
Provider Number: 215168

Number of Beds: 129

Source: CMS Nursing Home Compare, data as of 4/2015

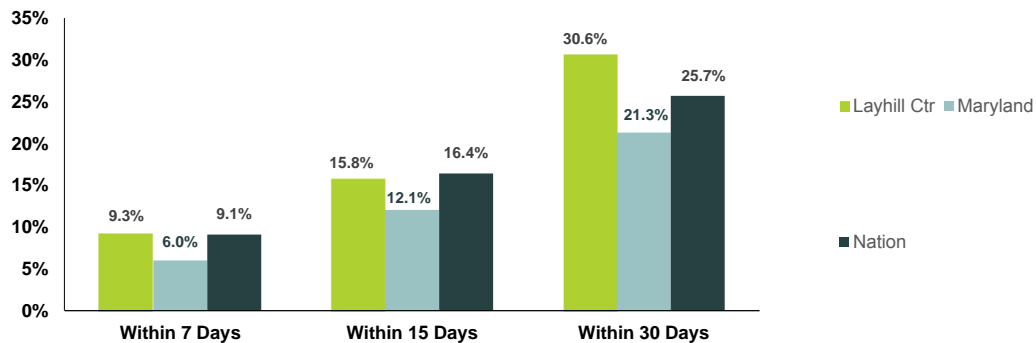
Layhill Ctr ALOS: 18.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Layhill Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

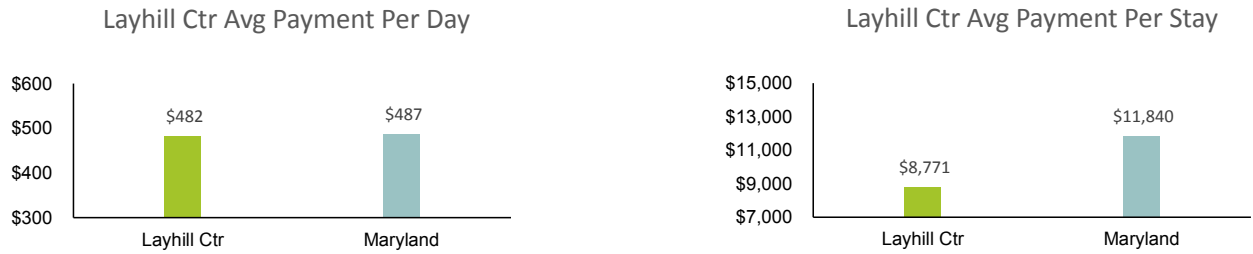
### Staffing Measures

	Layhill Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.5	65% Above	84% Above
CNA hours per resident per day <sup>1</sup>	1.9	23% Below	24% Below
Percent of staff employed two years or more <sup>2</sup>	78%	30% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

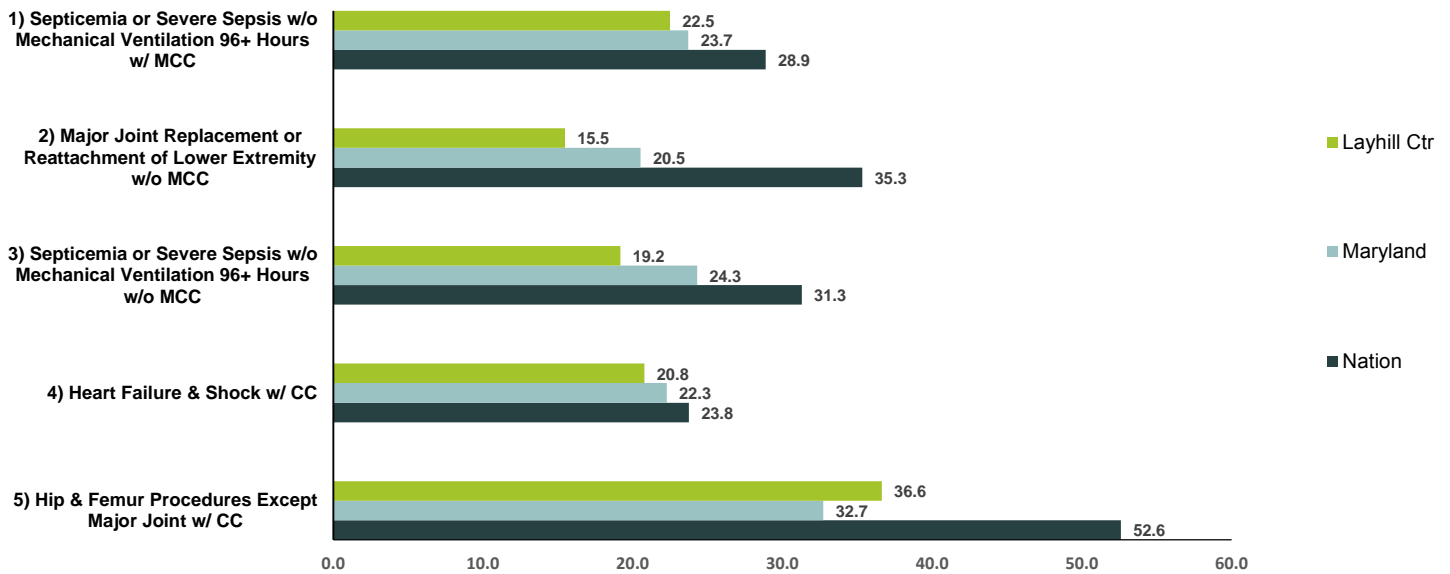


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Layhill Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **ManorCare - Chevy Chase**

Address: 8700 Jones Mill Road  
Chevy Chase, MD  
20815

Phone Number: (301) 657-8686  
Provider Number: 215029

Number of Beds: 172

Source: CMS Nursing Home Compare, data as of 4/2015

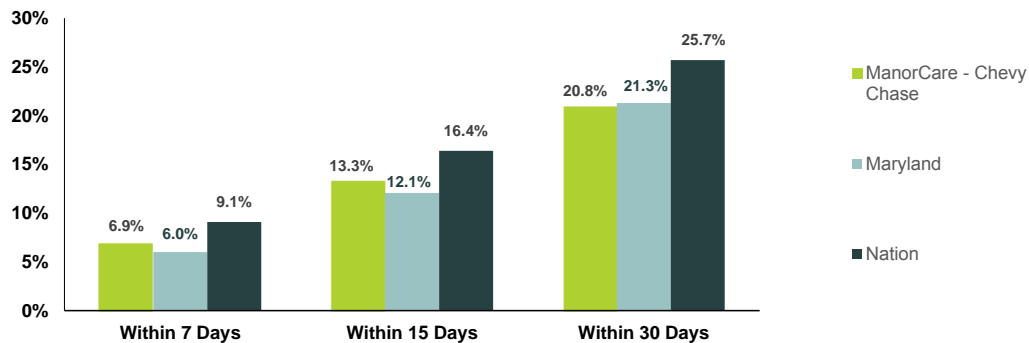
ManorCare - Chevy Chase ALOS: 23.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Chevy Chase	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

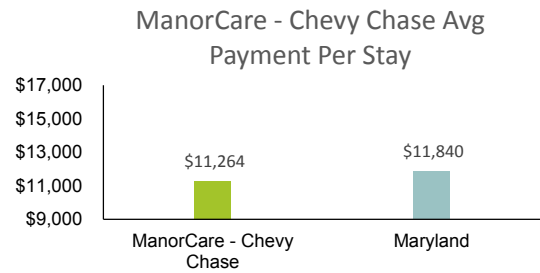
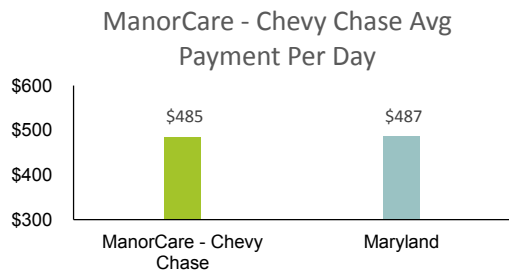
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Chevy Chase	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	25% Above	40% Above
CNA hours per resident per day <sup>1</sup>	2.1	14% Below	15% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

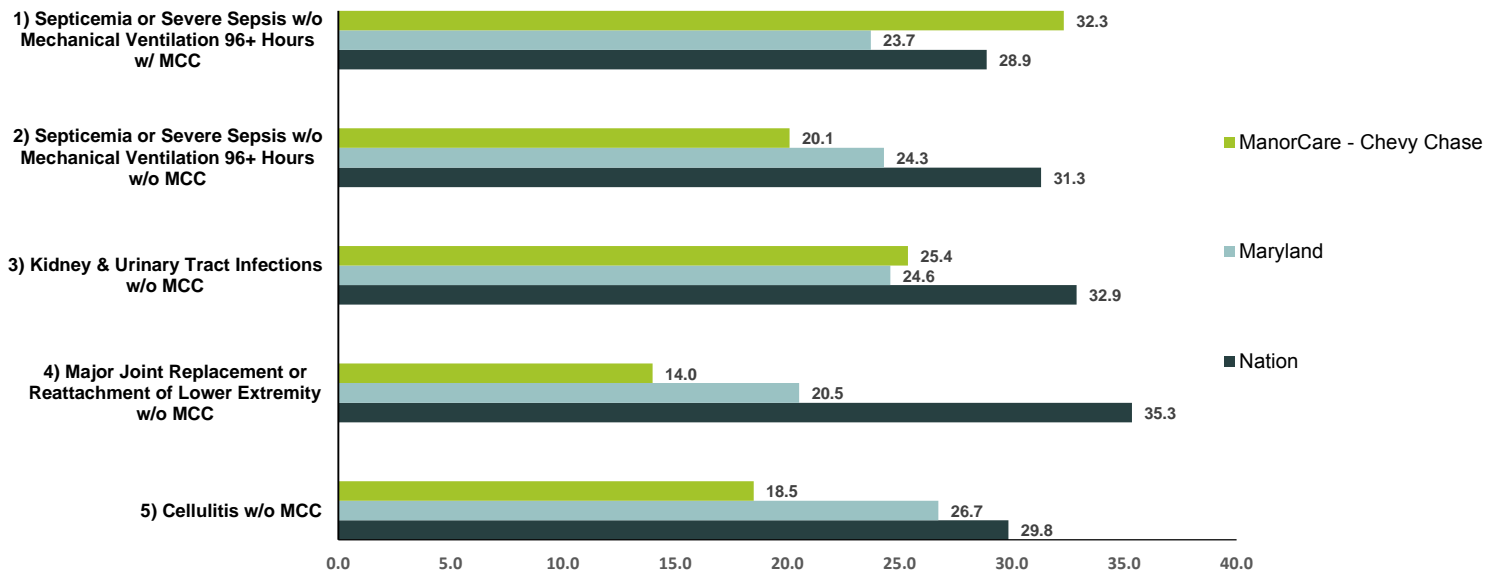
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Chevy Chase	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **ManorCare - Wheaton**

Address: 11901 Georgia Avenue  
Wheaton, MD  
20902

Phone Number: (301) 942-2500  
Provider Number: 215048

Number of Beds: 94

Source: CMS Nursing Home Compare, data as of 4/2015

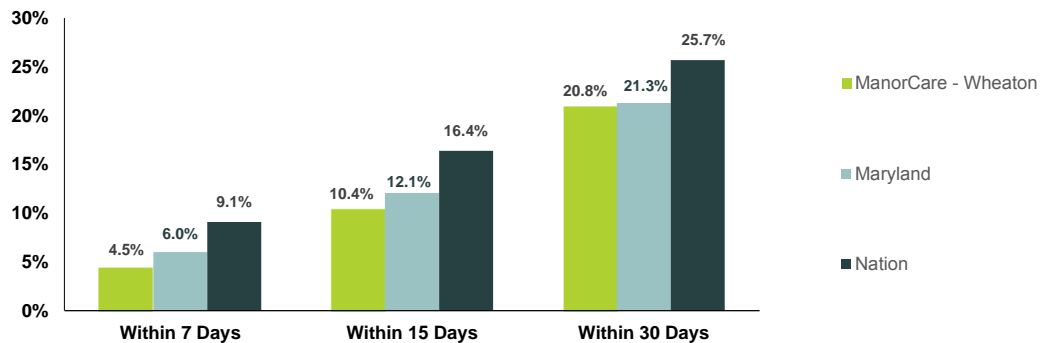
ManorCare - Wheaton ALOS: 14.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Wheaton	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

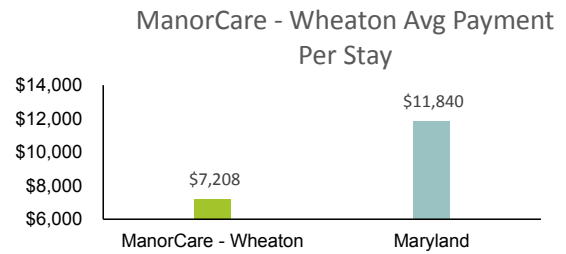
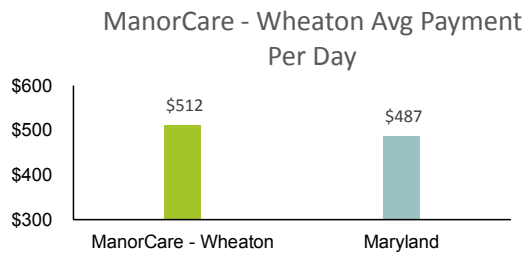
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Wheaton	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	27% Below	18% Below
CNA hours per resident per day <sup>1</sup>	1.8	24% Below	25% Below
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

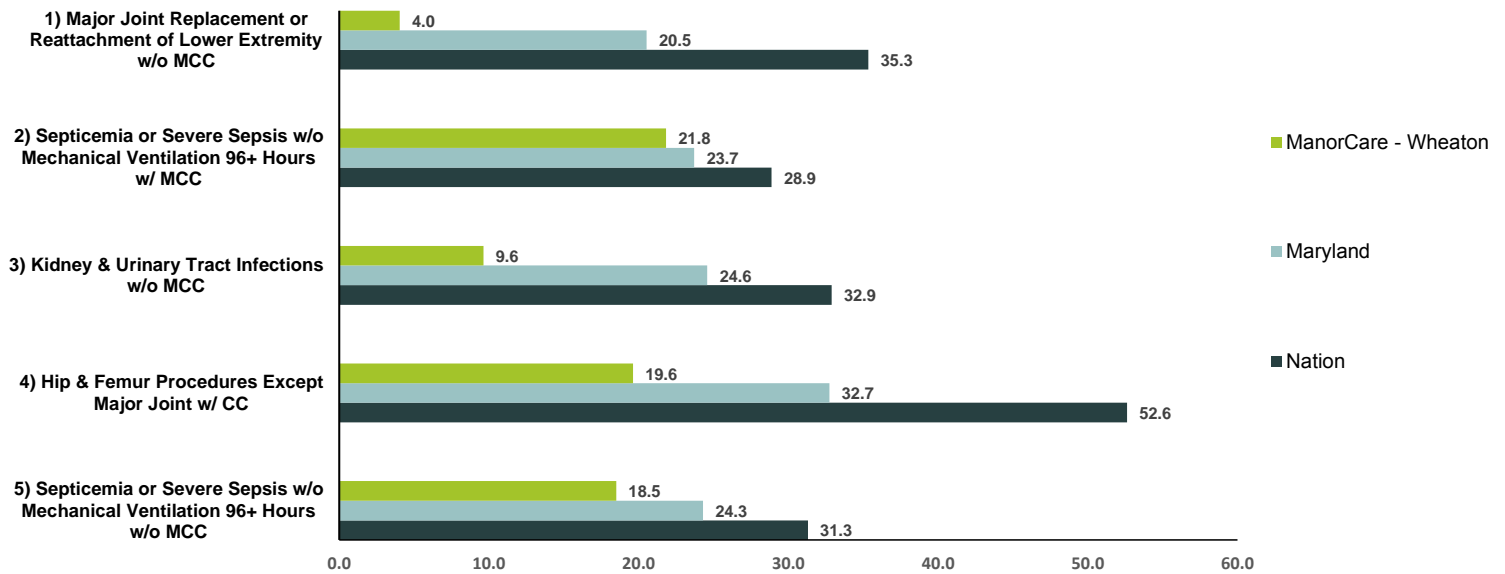
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Wheaton	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.5%	18.2%	15.6%
Percent of residents who were physically restrained	1.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **ManorCare - Bethesda**

Address: 6530 Democracy Boulevard  
Bethesda, MD  
20817

Phone Number: (301) 530-9000

Provider Number: 215095

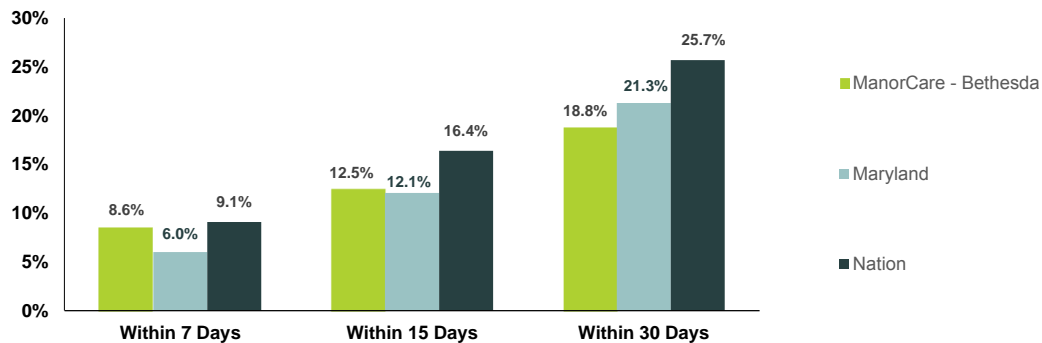


**Number of Beds:** 110  
Source: CMS Nursing Home Compare, data as of 4/2015

**ManorCare - Bethesda ALOS:** 26.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Bethesda	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

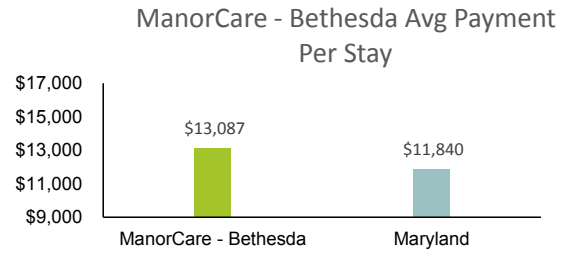
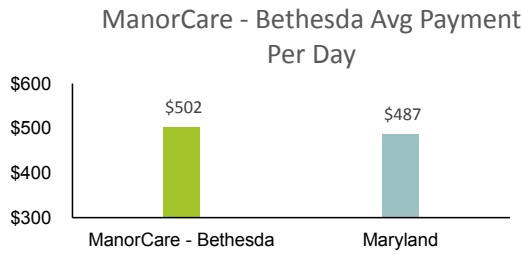
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Bethesda	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	6% Above	19% Above
CNA hours per resident per day <sup>1</sup>	1.6	36% Below	36% Below
Percent of staff employed two years or more <sup>2</sup>	67%	12% Above	NA

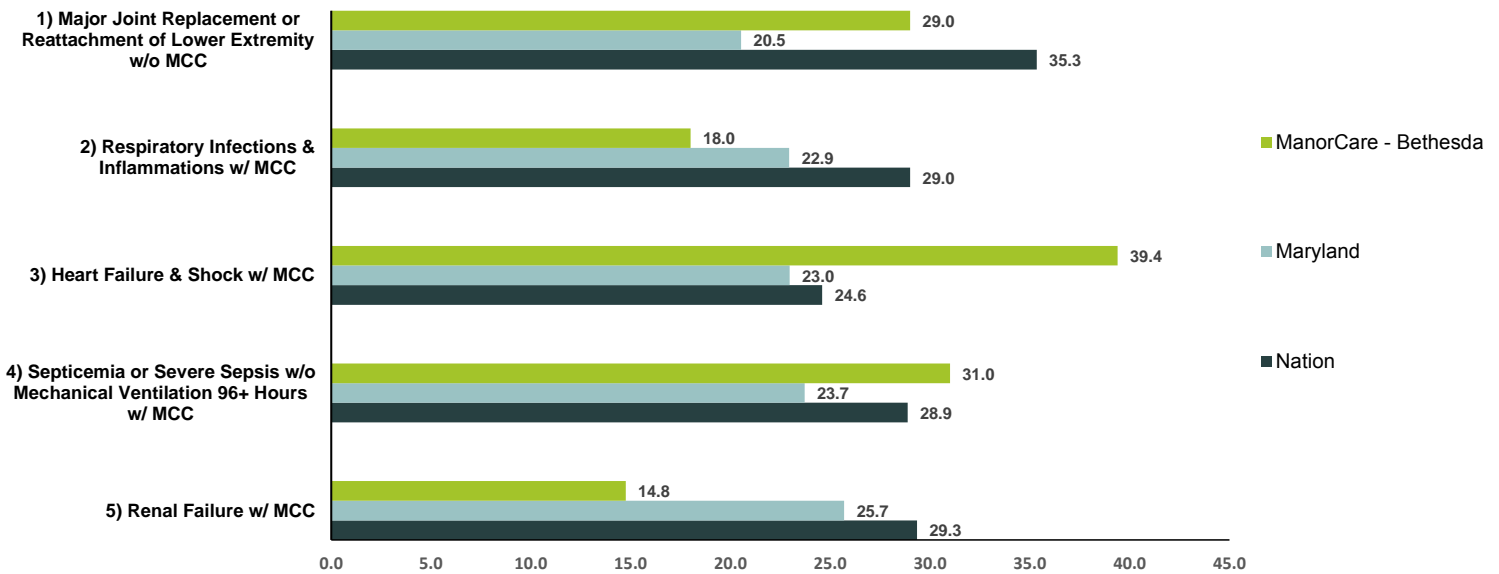
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Bethesda	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	80.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **ManorCare - Potomac**

Address: 10714 Potomac Tennis Lane  
Potomac, MD  
20854

Phone Number: (301) 299-2273  
Provider Number: 215171

Number of Beds: 158

Source: CMS Nursing Home Compare, data as of 4/2015

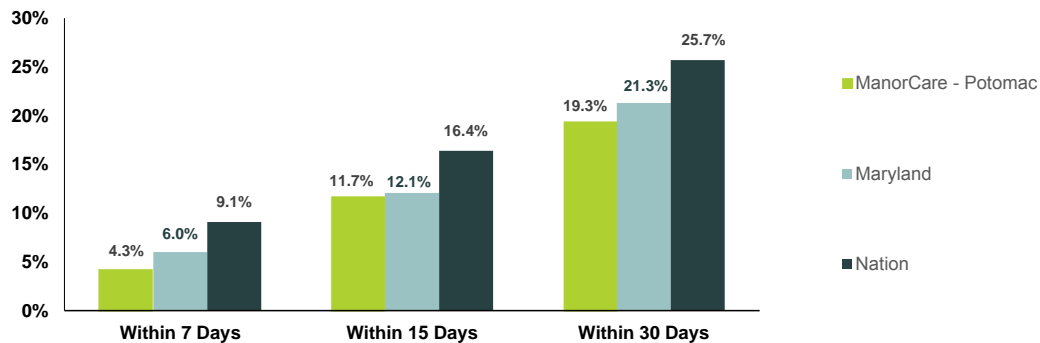
ManorCare - Potomac ALOS: 23.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Potomac	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

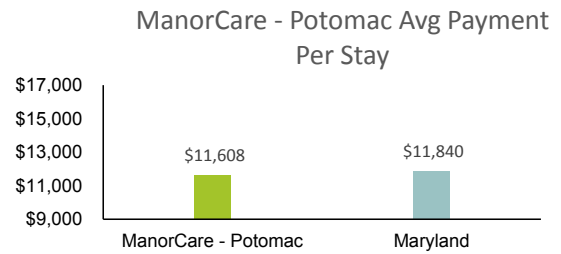
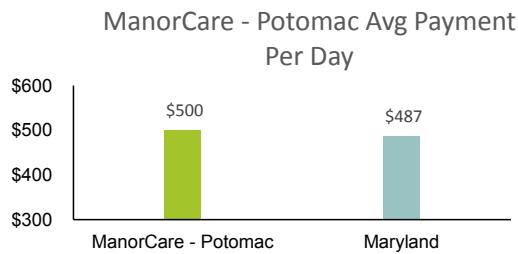
### Staffing Measures

	ManorCare - Potomac	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	8% Above	21% Above
CNA hours per resident per day <sup>1</sup>	2.0	18% Below	19% Below
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

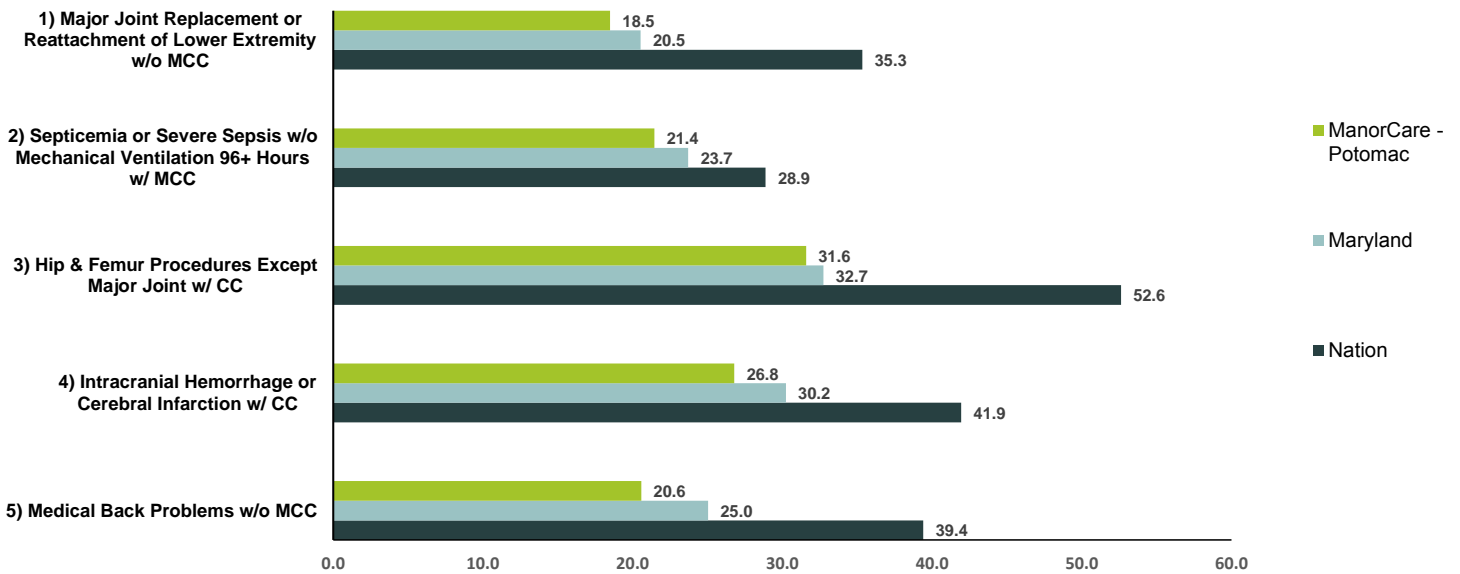


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Potomac	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **ManorCare - Silver Spring**

Address: 2501 Musgrove Road  
Silver Spring, MD  
20904

Phone Number: (301) 890-5552  
Provider Number: 215224

Number of Beds: 148

Source: CMS Nursing Home Compare, data as of 4/2015

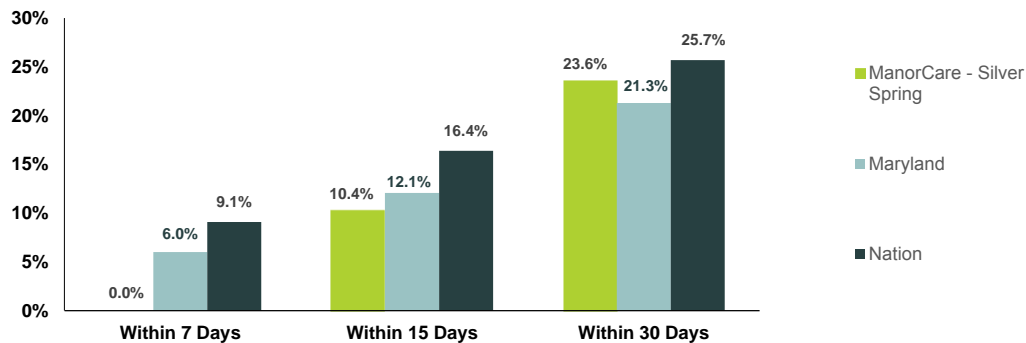
ManorCare - Silver Spring ALOS: 26.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Silver Spring	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

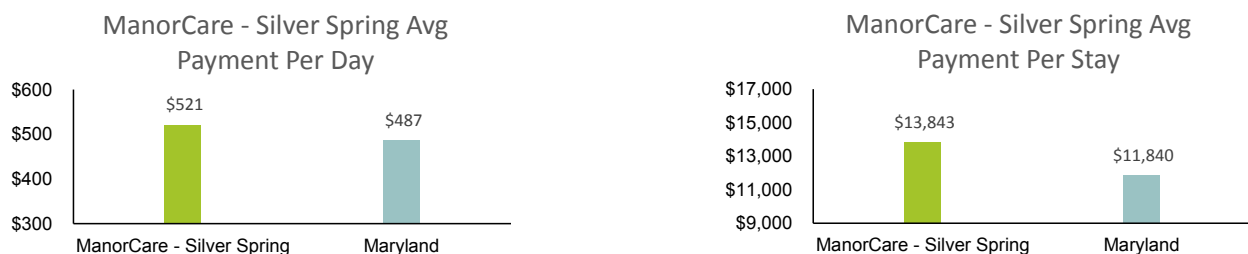
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Silver Spring	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	2.0	17% Below	18% Below
Percent of staff employed two years or more <sup>2</sup>	62%	3% Above	NA

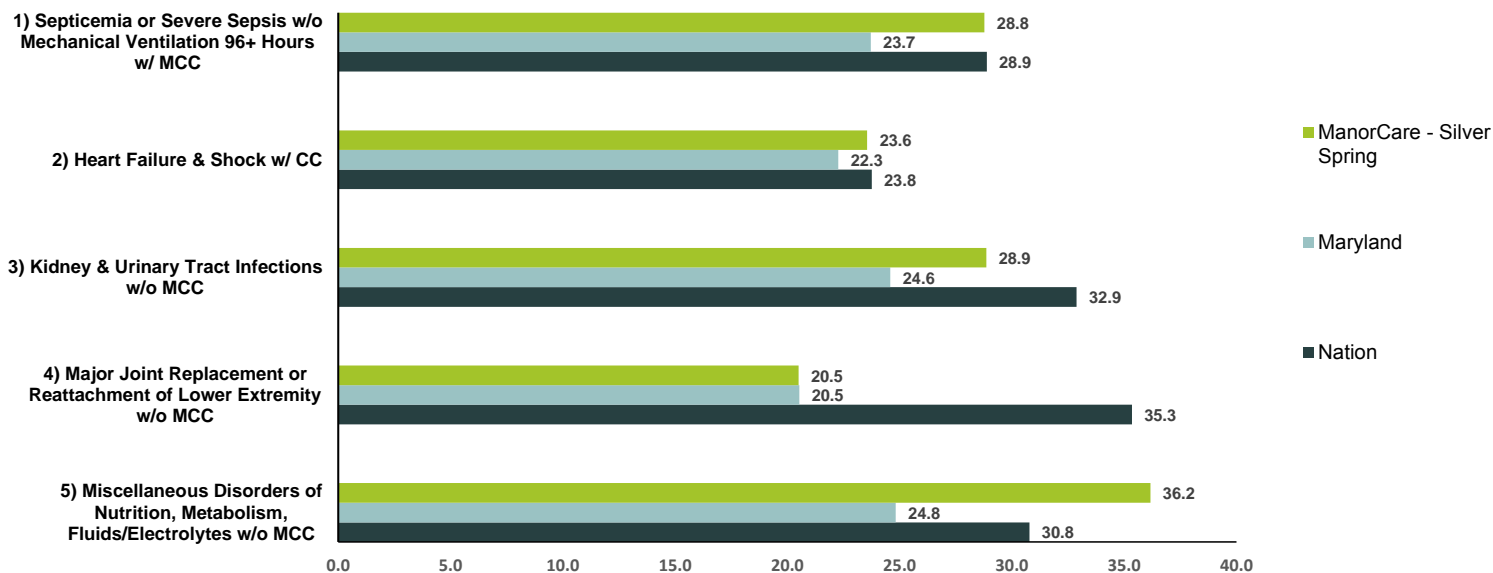
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Silver Spring	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	8.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Maplewood Park Place**

Address: 9707 Old Georgetown Road  
Bethesda, MD  
20814

Phone Number: (301) 530-0500  
Provider Number: 215287

Number of Beds: 31

Source: CMS Nursing Home Compare, data as of 4/2015

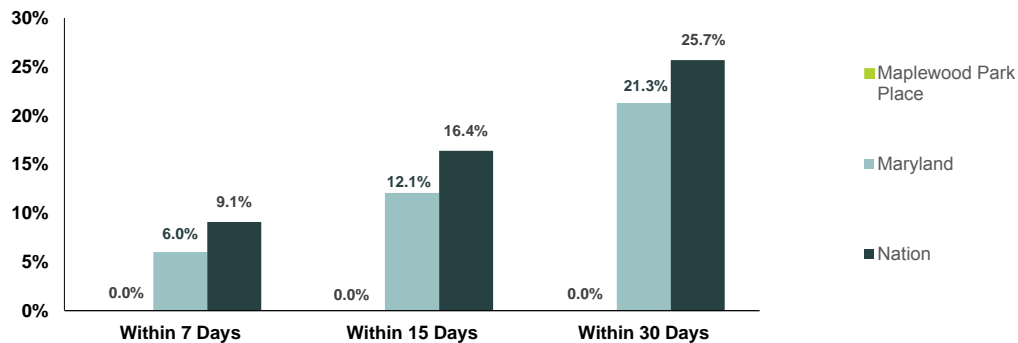
Maplewood Park Place ALOS: 21.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Maplewood Park Place	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

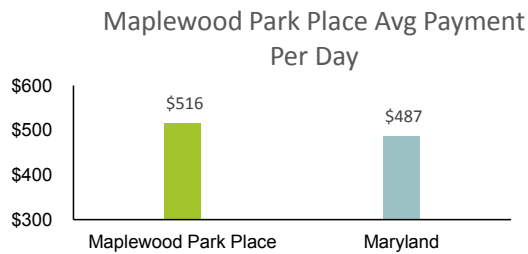
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Maplewood Park Place	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	22% Above	36% Above
CNA hours per resident per day <sup>1</sup>	3.2	30% Above	29% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

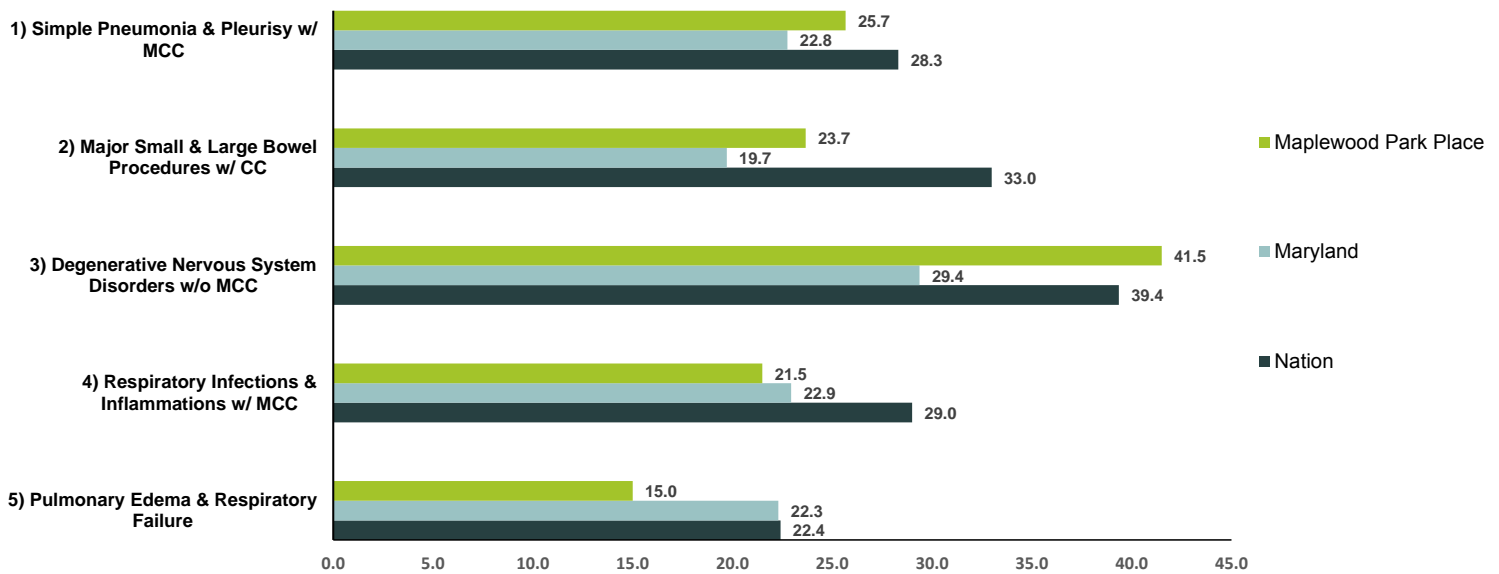
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Maplewood Park Place	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Montgomery Village Health Care Ctr**

Address: 19301 Watkins Mill Road  
Gaithersburg, MD  
20879

Phone Number: (301) 527-2500  
Provider Number: 215272

Number of Beds: 147

Source: CMS Nursing Home Compare, data as of 4/2015

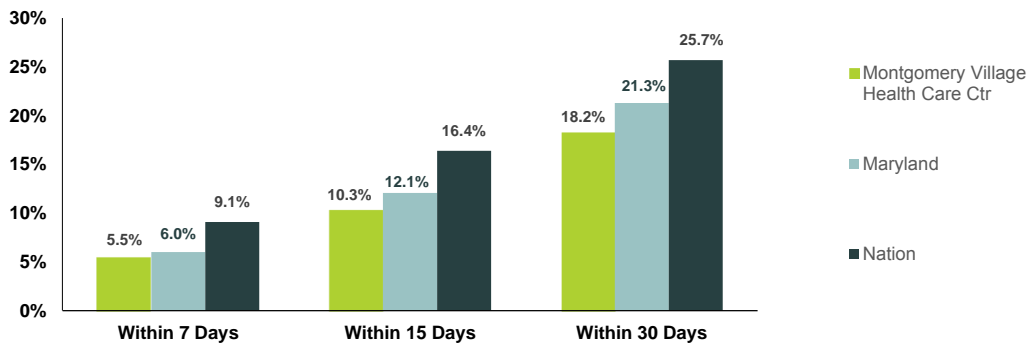
Montgomery Village Health Care Ctr ALOS: 28.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Montgomery Village Health Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

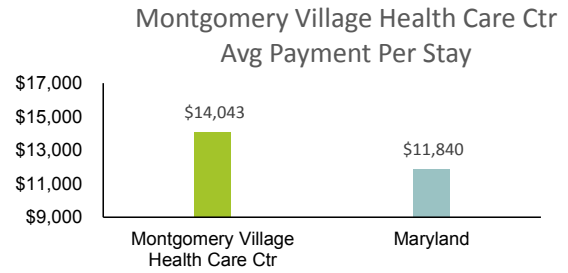
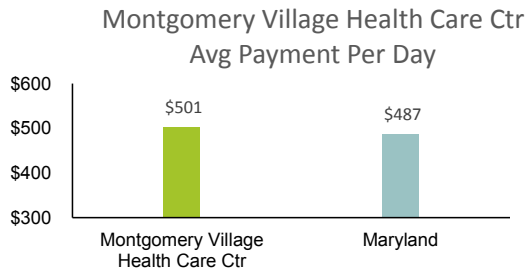
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Montgomery Village Health Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	16% Above	30% Above
CNA hours per resident per day <sup>1</sup>	2.1	14% Below	15% Below
Percent of staff employed two years or more <sup>2</sup>	53%	12% Below	NA

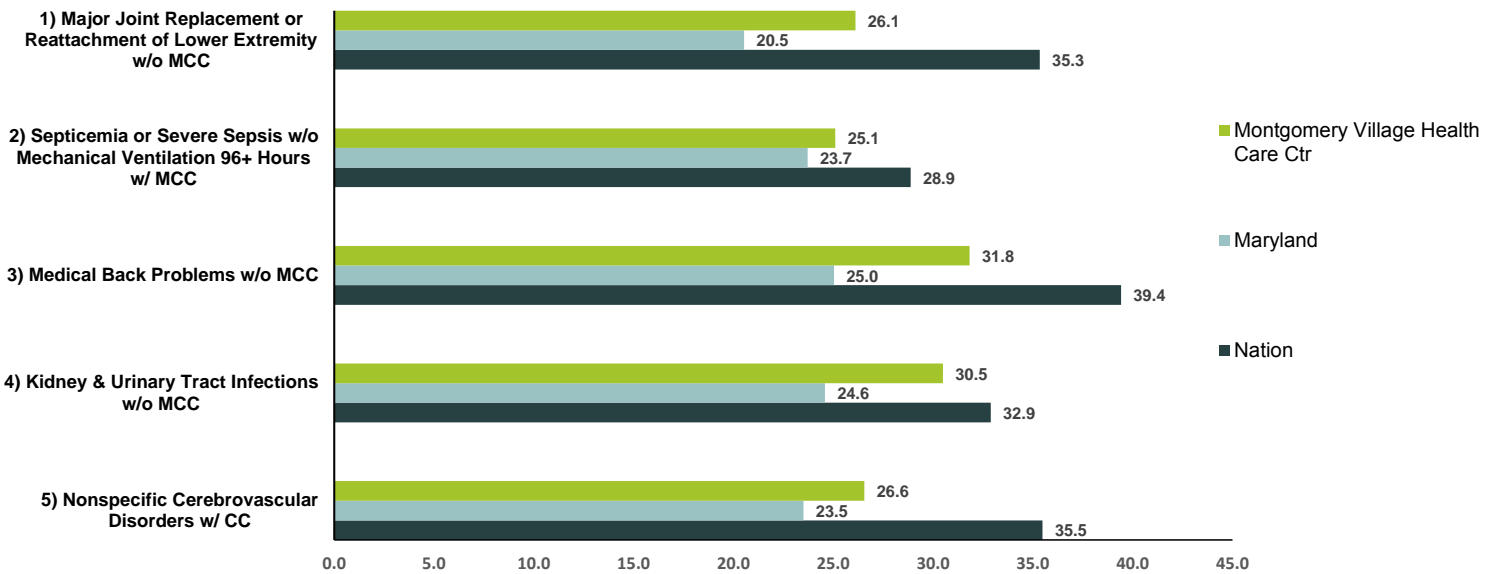
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Montgomery Village Health Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	86.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

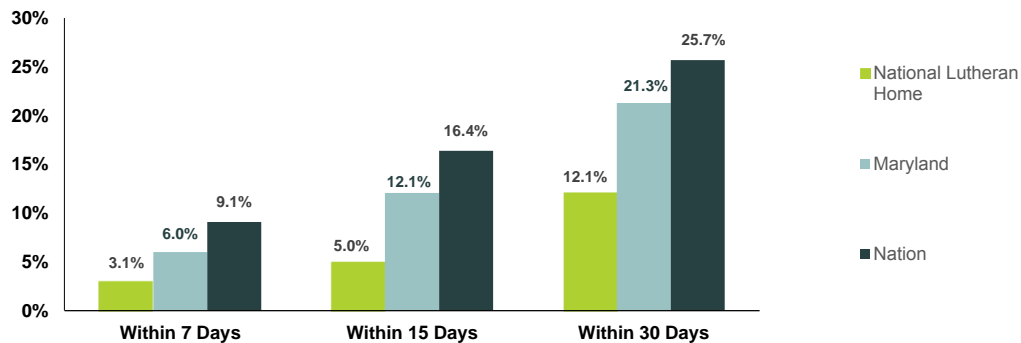
Facility: **National Lutheran Home**

Address: 9701 Veirs Drive  
Rockville, MD  
20850  
Phone Number: (301) 424-9560  
Provider Number: 215125

Number of Beds: 150  
Source: CMS Nursing Home Compare, data as of 4/2015  
National Lutheran Home ALOS: 23.5  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	National Lutheran Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

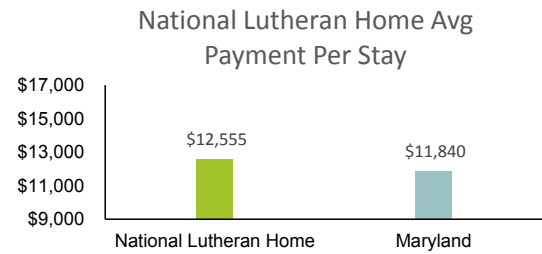
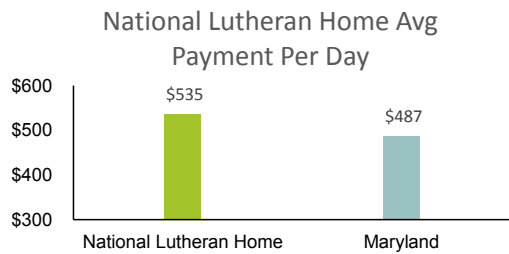
### Staffing Measures

	National Lutheran Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.2	32% Above	47% Above
CNA hours per resident per day <sup>1</sup>	2.6	8% Above	7% Above
Percent of staff employed two years or more <sup>2</sup>	51%	15% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

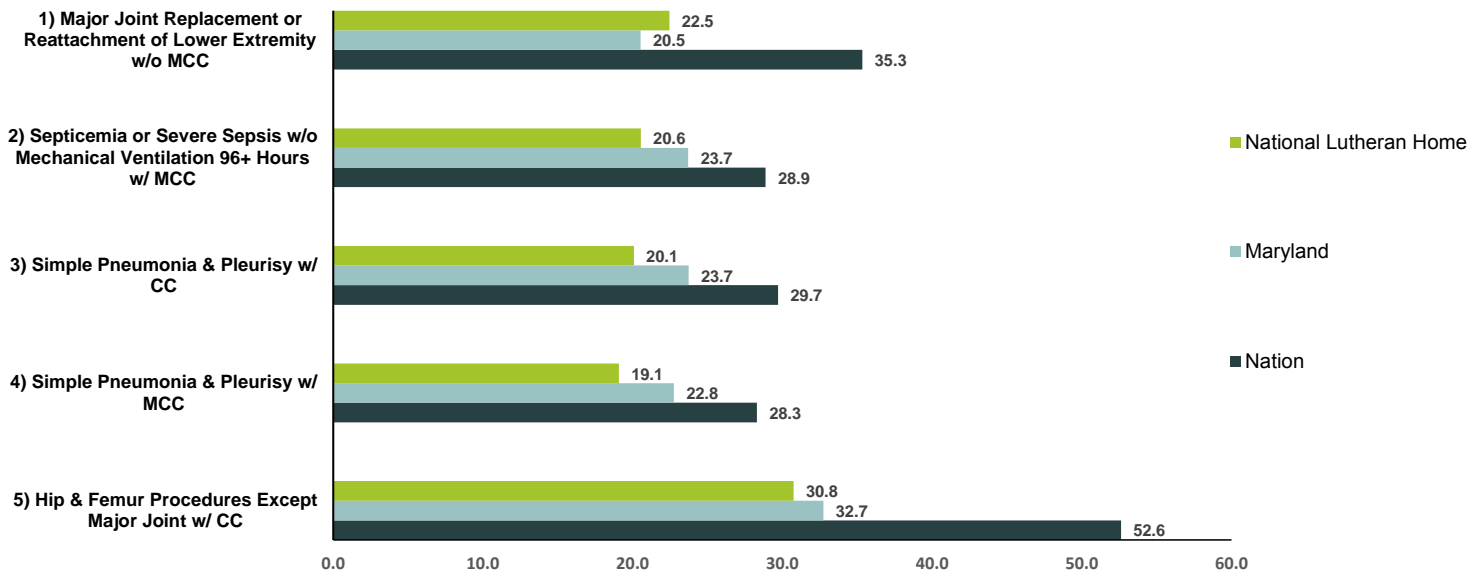


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	National Lutheran Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	0.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **NMS Healthcare of Silver Spring**

Address: 4011 Randolph Road  
Wheaton, MD  
20902

Phone Number: (301) 933-2500  
Provider Number: 215025

Number of Beds: 112

Source: CMS Nursing Home Compare, data as of 4/2015

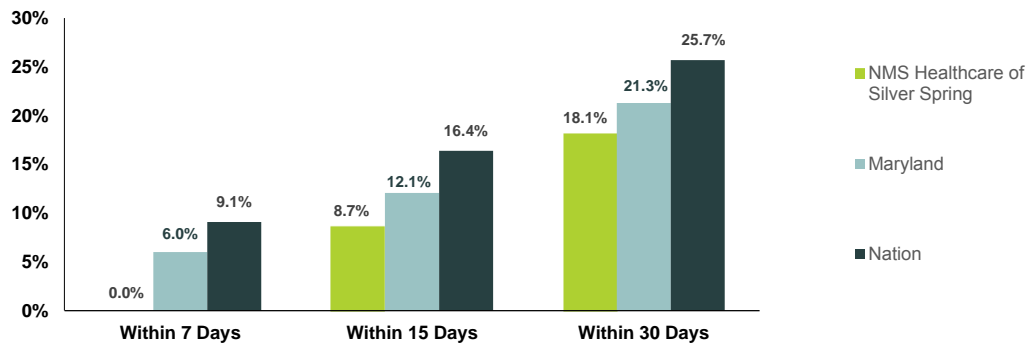
NMS Healthcare of Silver Spring ALOS: 22.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	NMS Healthcare of Silver Spring	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

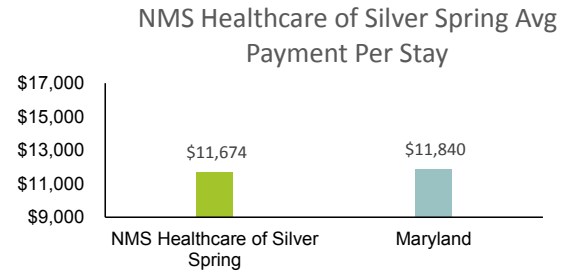
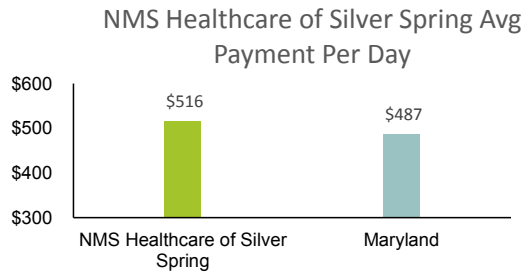
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	NMS Healthcare of Silver Spring	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	12% Below	1% Below
CNA hours per resident per day <sup>1</sup>	3.2	31% Above	30% Above
Percent of staff employed two years or more <sup>2</sup>	62%	3% Above	NA

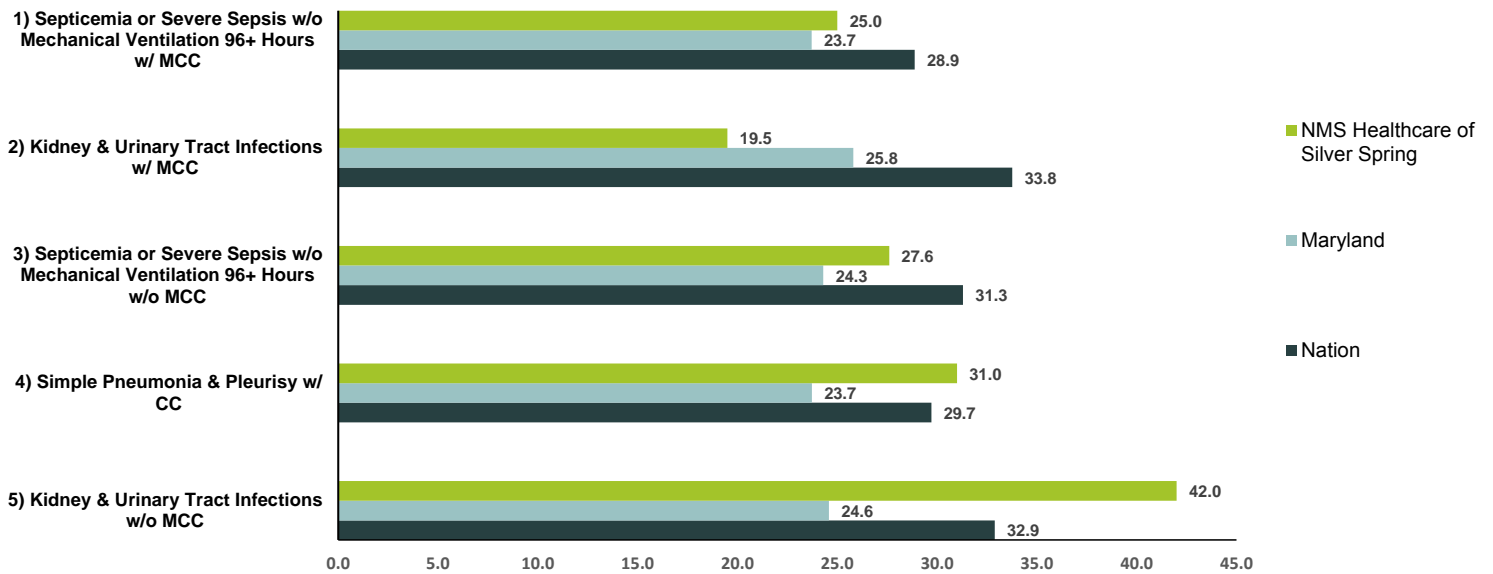
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	NMS Healthcare of Silver Spring	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	21.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Oakview Rehab & Nursing Ctr**

Address: 2700 Barker Street  
Silver Spring, MD  
20910

Phone Number: (301) 565-0300  
Provider Number: 215338

Number of Beds: 138

Source: CMS Nursing Home Compare, data as of 4/2015

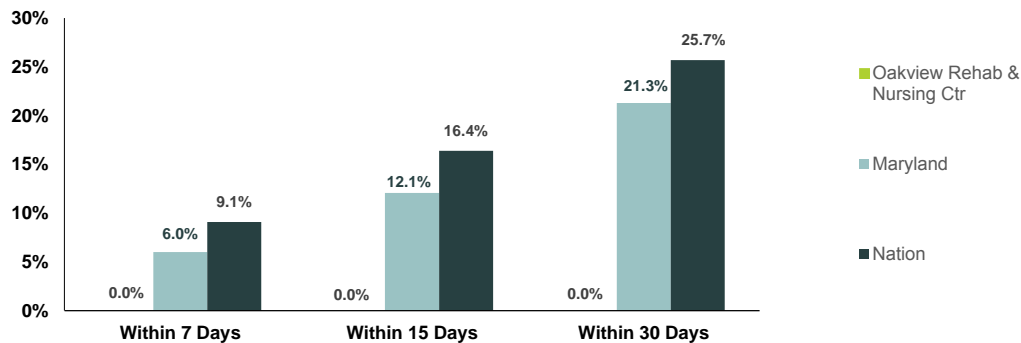
Oakview Rehab & Nursing Ctr ALOS: 36.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Oakview Rehab & Nursing Ctr	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

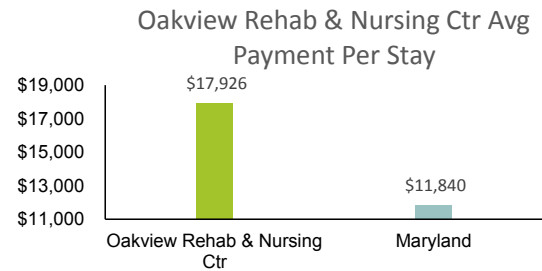
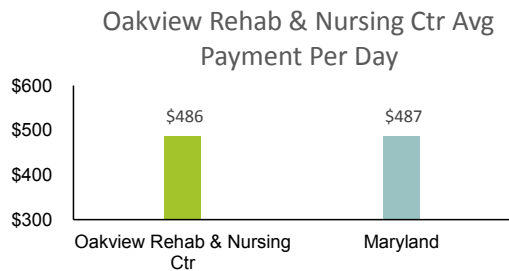
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Oakview Rehab & Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	30% Below	22% Below
CNA hours per resident per day <sup>1</sup>	2.0	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	54%	10% Below	NA

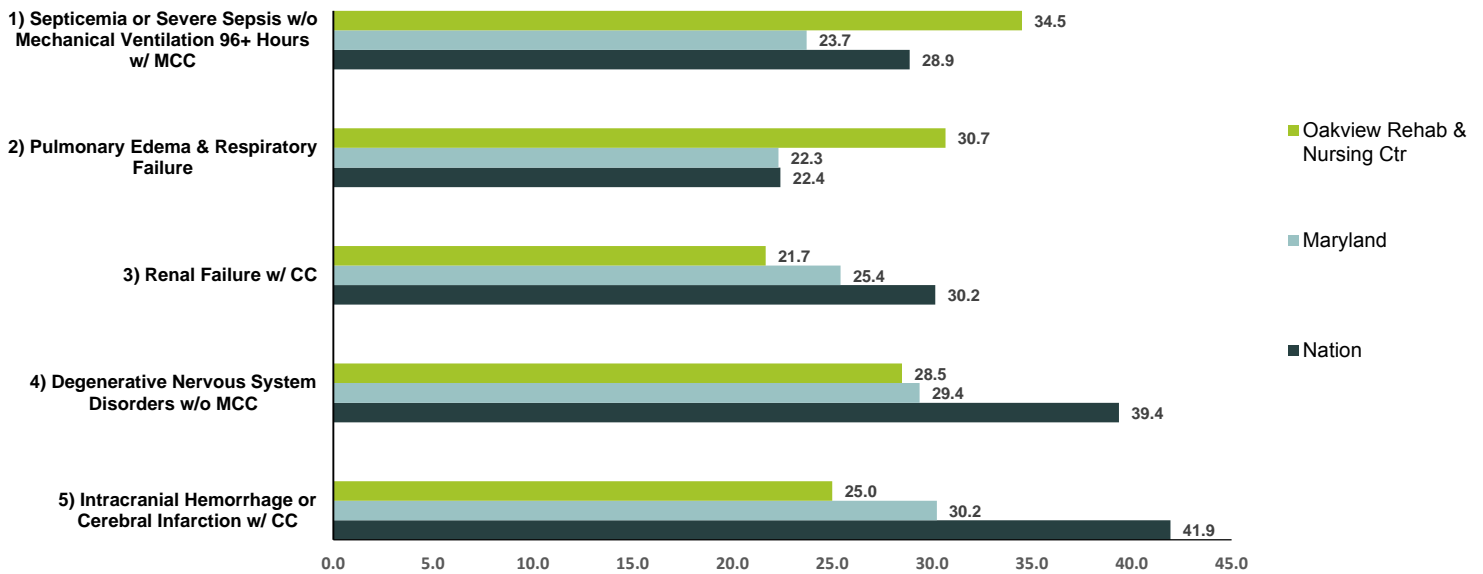
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Oakview Rehab & Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	85.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	73.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Potomac Valley Nursing & Wellness**

Address: 1235 Potomac Valley Road  
Rockville, MD  
20850

Phone Number: (301) 762-0700

Provider Number: 215026

Number of Beds: 175

Source: CMS Nursing Home Compare, data as of 4/2015

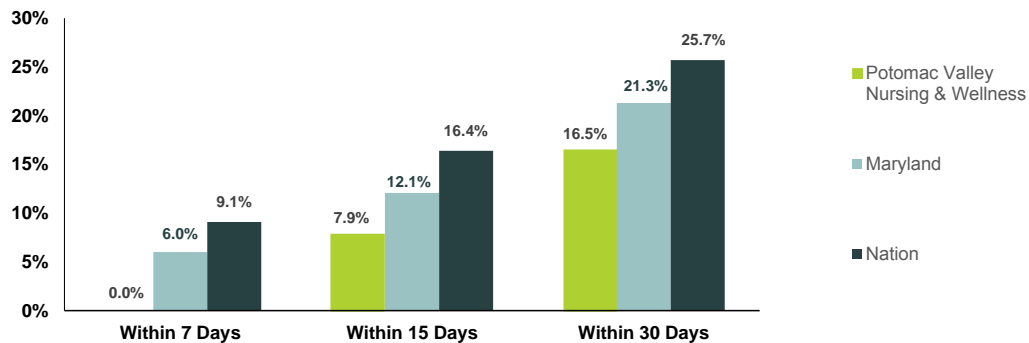
Potomac Valley Nursing & Wellness ALOS: 24.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Potomac Valley Nursing & Wellness	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

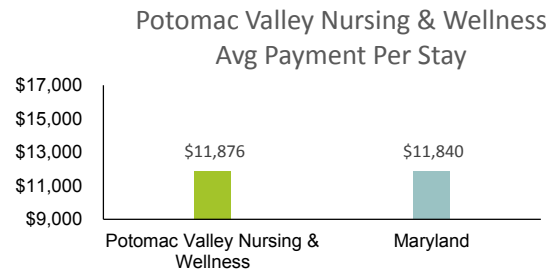
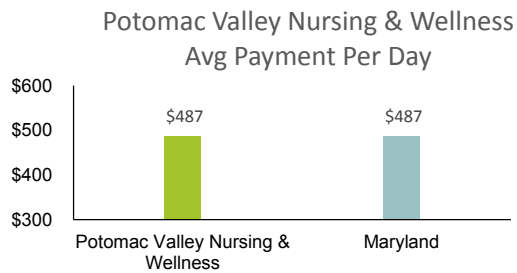
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Potomac Valley Nursing & Wellness	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	13% Above	26% Above
CNA hours per resident per day <sup>1</sup>	2.3	6% Below	7% Below
Percent of staff employed two years or more <sup>2</sup>	57%	5% Below	NA

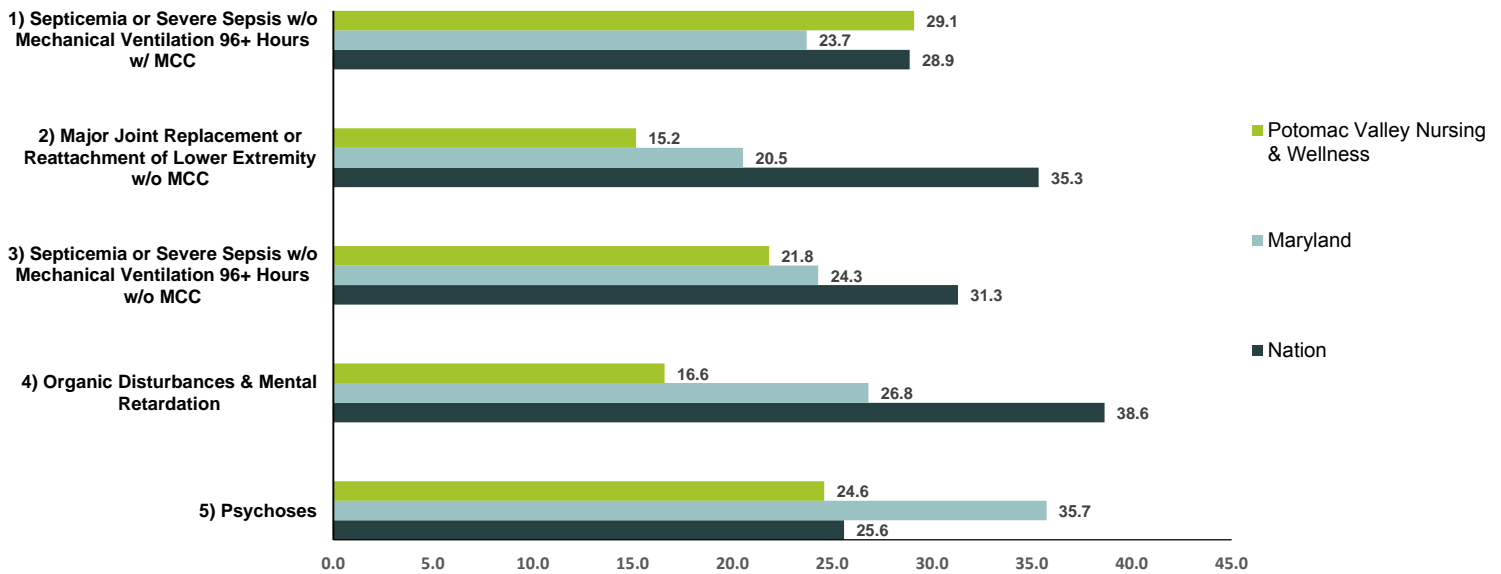
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Potomac Valley Nursing & Wellness	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

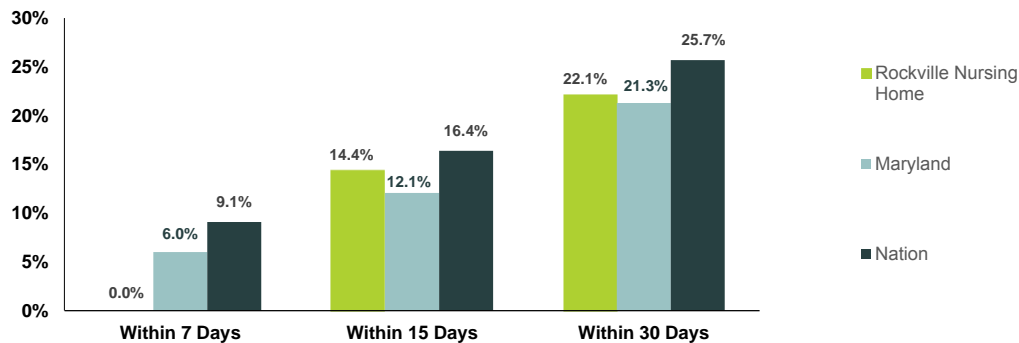
Facility: **Rockville Nursing Home**

Address: 303 Adclare Road  
Rockville, MD  
20850  
Phone Number: (301) 279-9000  
Provider Number: 215107

Number of Beds: 100  
Source: CMS Nursing Home Compare, data as of 4/2015  
Rockville Nursing Home ALOS: 26.0  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Rockville Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

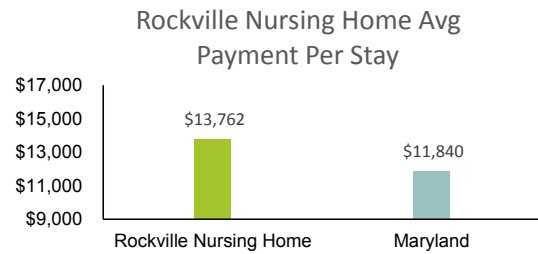
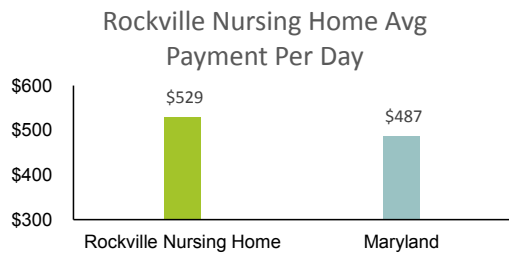
### Staffing Measures

	Rockville Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.1	15% Above	29% Above
CNA hours per resident per day <sup>1</sup>	4.3	79% Above	77% Above
Percent of staff employed two years or more <sup>2</sup>	47%	22% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

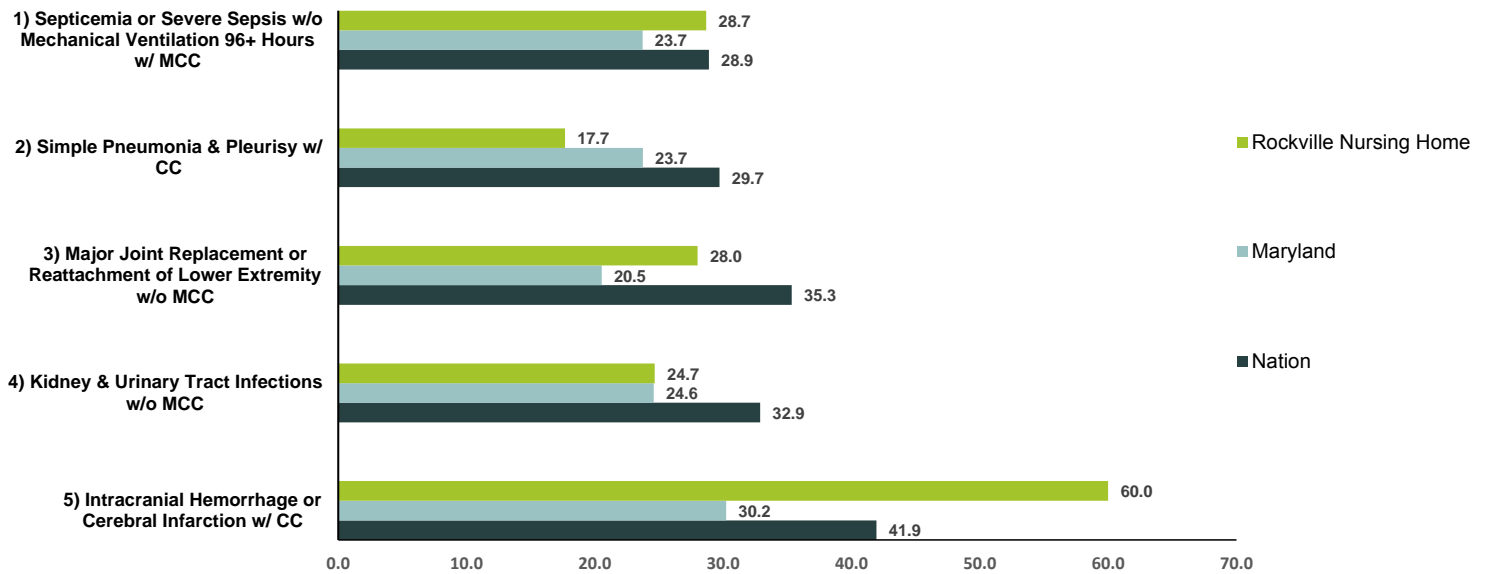


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Rockville Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Shady Grove Ctr**

Address: 9701 Medical Center Drive  
Rockville, MD  
20850

Phone Number: (301) 315-1900

Provider Number: 215164

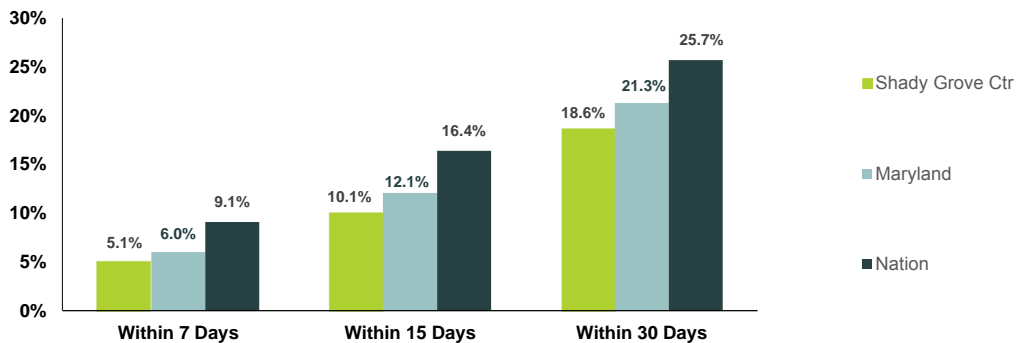


Number of Beds: 134  
Source: CMS Nursing Home Compare, data as of 4/2015

Shady Grove Ctr ALOS: 23.1

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Shady Grove Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

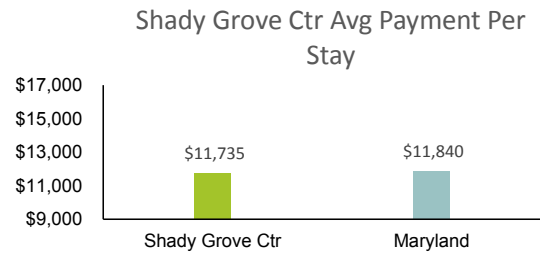
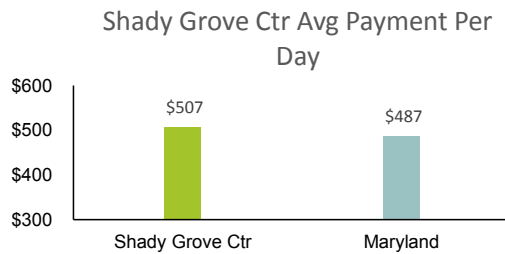
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Shady Grove Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	2.0	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	79%	32% Above	NA

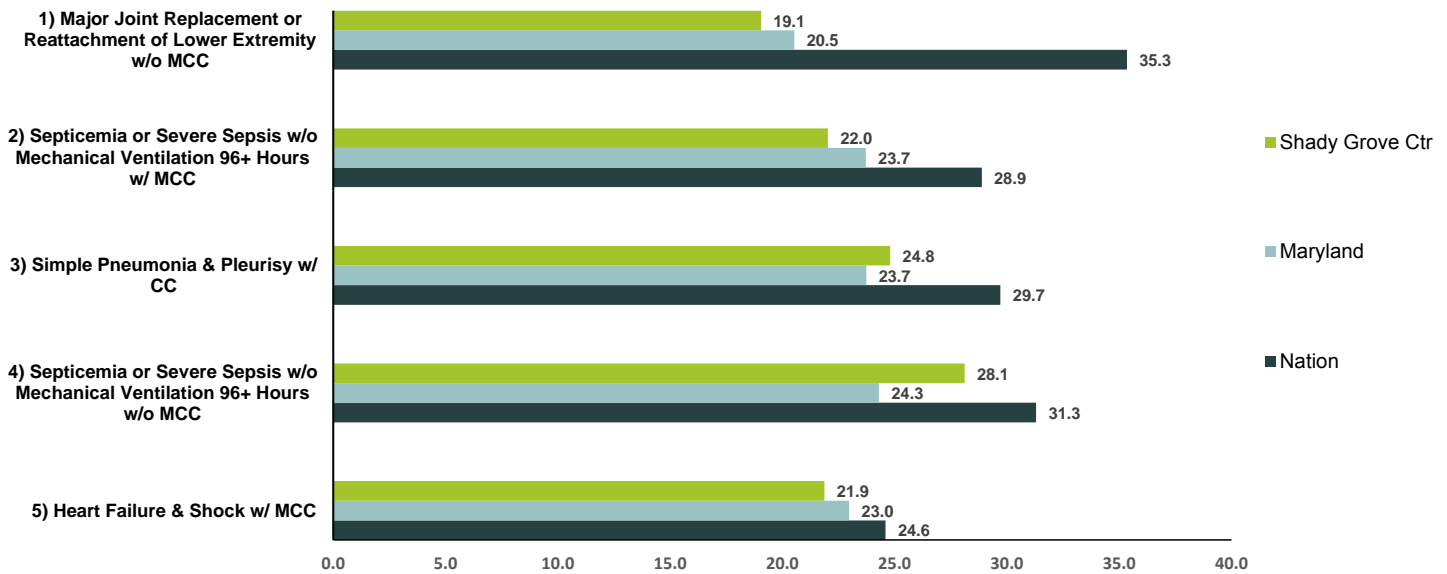
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Shady Grove Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.8%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	53.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Sligo Creek Ctr**

Address: 7525 Carroll Avenue  
Takoma Park, MD  
20912

Phone Number: (301) 270-4200

Provider Number: 215327

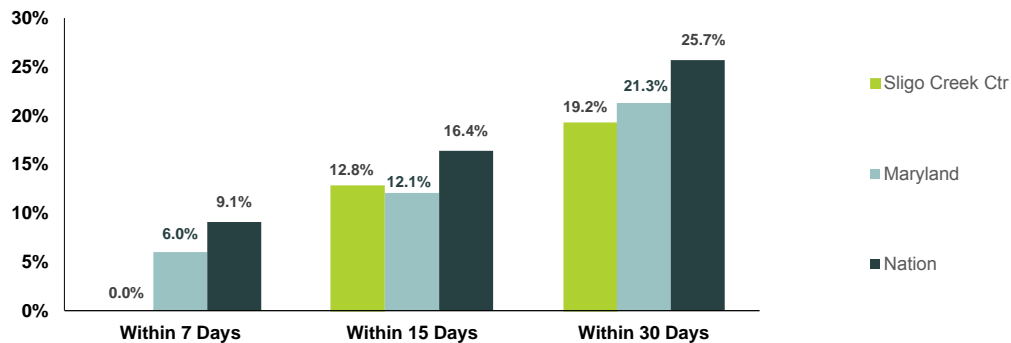


Number of Beds: 102  
Source: CMS Nursing Home Compare, data as of 4/2015

Sligo Creek Ctr ALOS: 28.5

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Sligo Creek Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

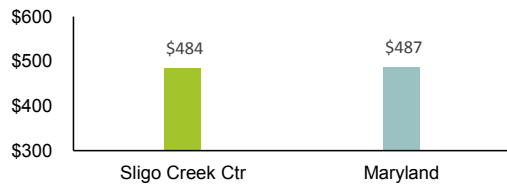
### Staffing Measures

	Sligo Creek Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	28% Below	19% Below
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	11% Below
Percent of staff employed two years or more <sup>2</sup>	72%	20% Above	NA

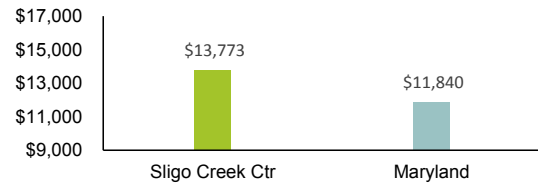
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay

Sligo Creek Ctr Avg Payment Per Day

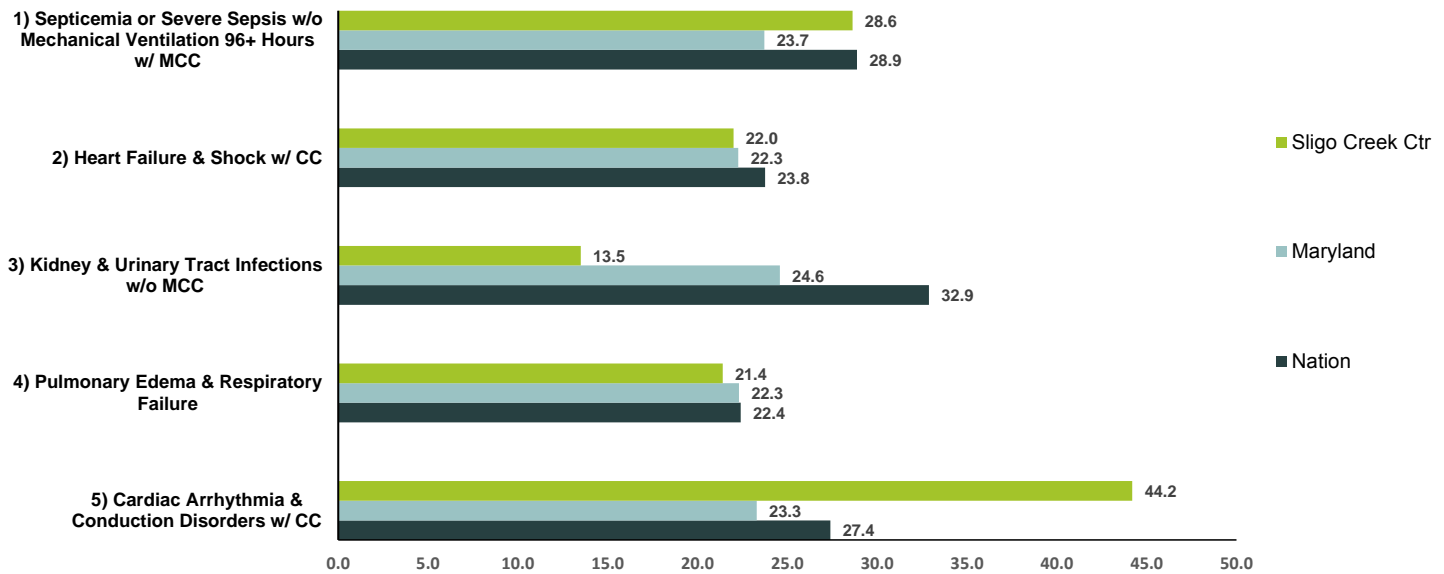


Sligo Creek Ctr Avg Payment Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Sligo Creek Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Springbrook Ctr**

Address: 12325 New Hampshire Avenue  
Silver Spring, MD  
20904

Phone Number: (301) 622-4600  
Provider Number: 215052

Number of Beds: 99

Source: CMS Nursing Home Compare, data as of 4/2015

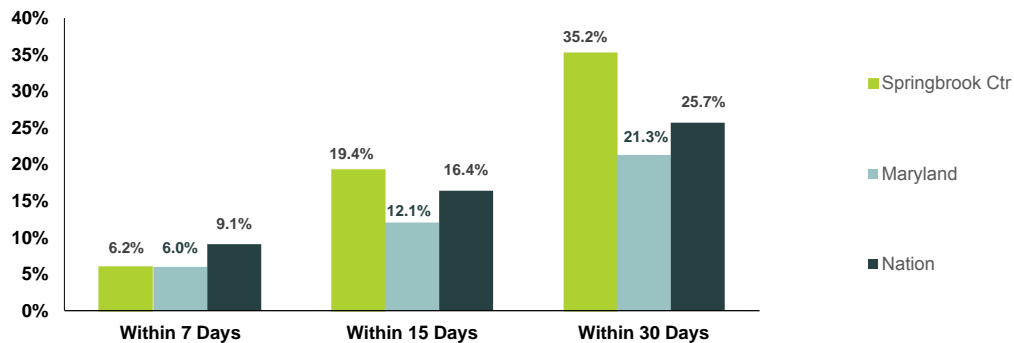
Springbrook Ctr ALOS: 23.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Springbrook Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

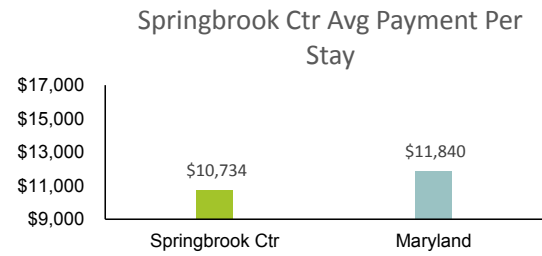
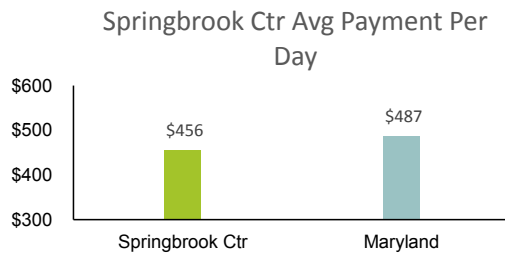
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Springbrook Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	27% Below	18% Below
CNA hours per resident per day <sup>1</sup>	1.7	29% Below	30% Below
Percent of staff employed two years or more <sup>2</sup>	64%	7% Above	NA

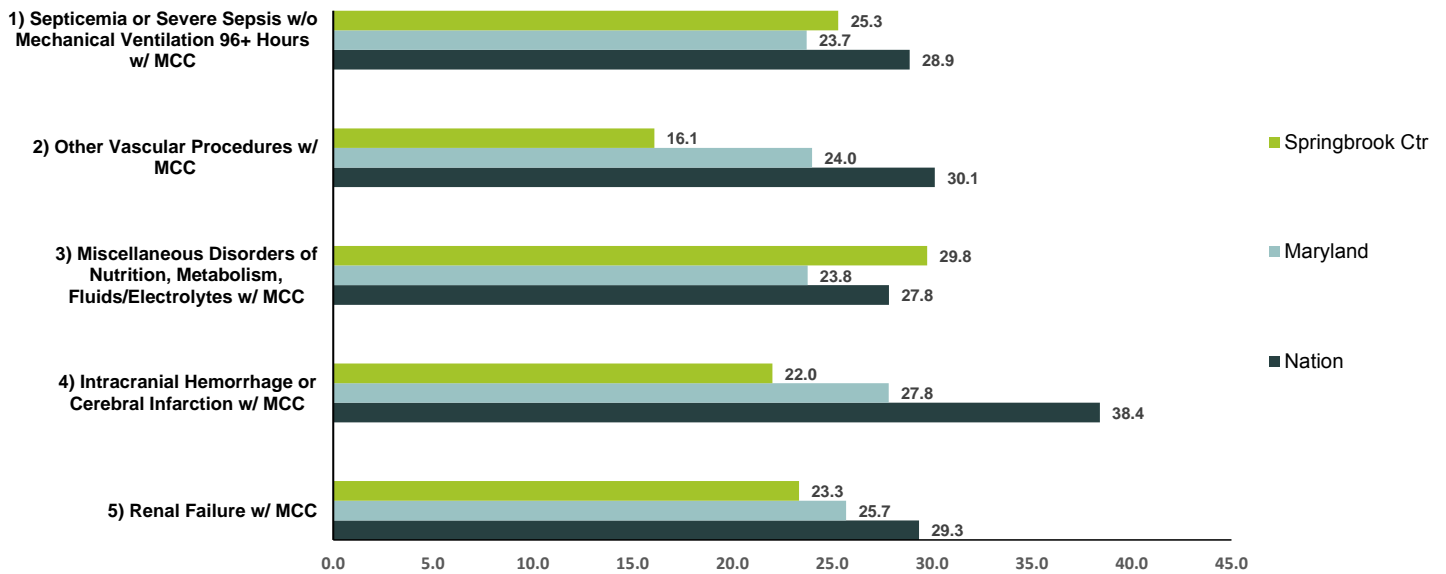
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Springbrook Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	46.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Wilson Health Care Ctr**

Address: 301 Russell Avenue  
Gaithersburg, MD  
20877

Phone Number: (301) 330-3000  
Provider Number: 215099

Number of Beds: 288

Source: CMS Nursing Home Compare, data as of 4/2015

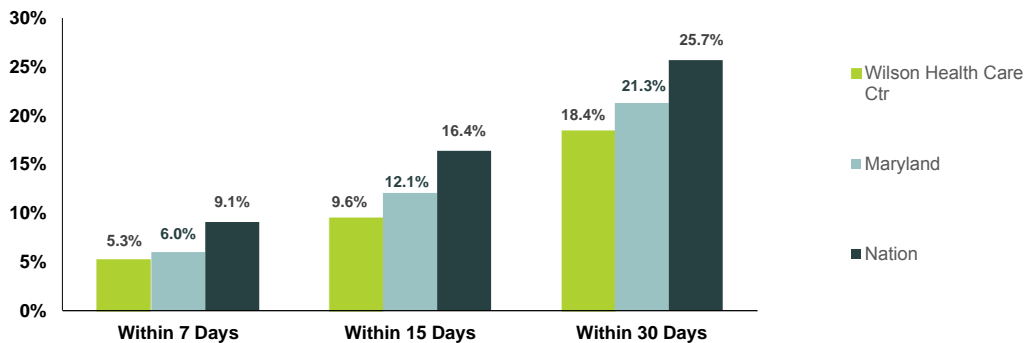
Wilson Health Care Ctr ALOS: 23.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Wilson Health Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

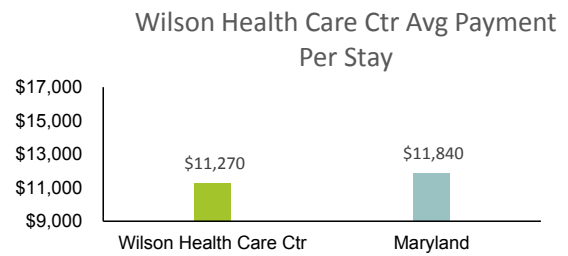
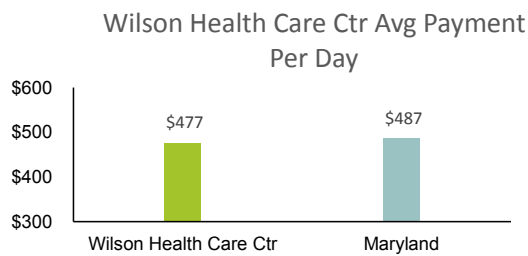
### Staffing Measures

	Wilson Health Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	4% Above	17% Above
CNA hours per resident per day <sup>1</sup>	3.1	28% Above	26% Above
Percent of staff employed two years or more <sup>2</sup>	61%	2% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

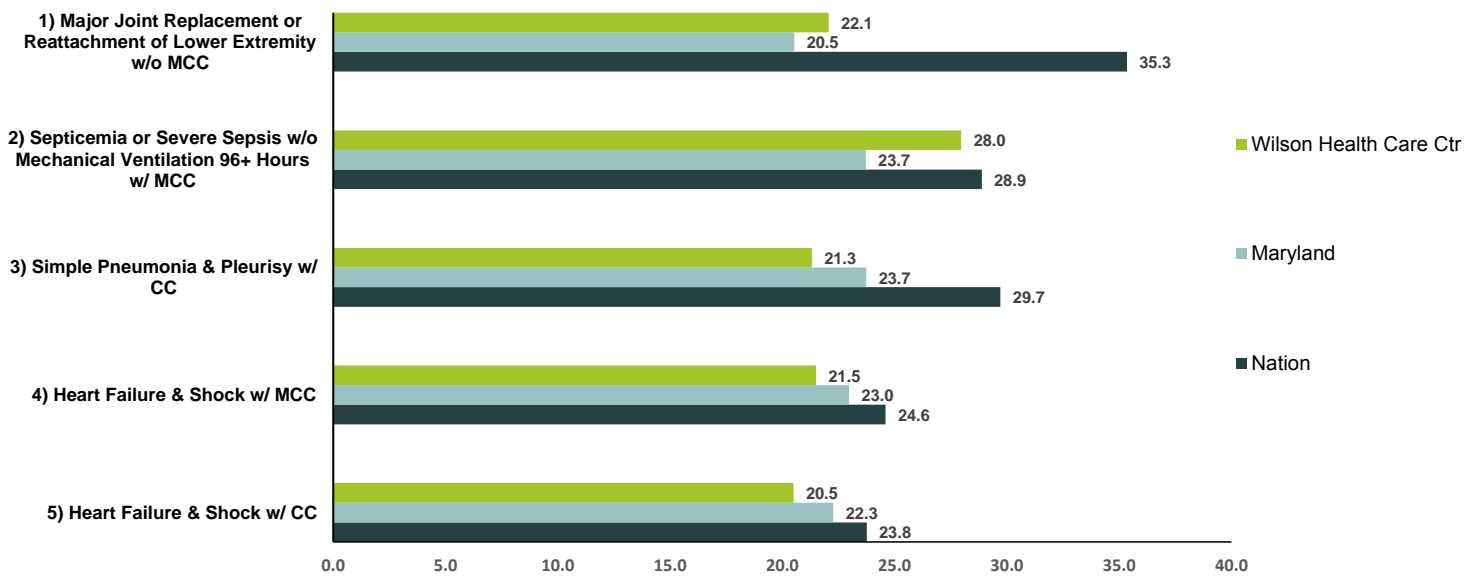


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Wilson Health Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.6%	18.2%	15.6%
Percent of residents who were physically restrained	1.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Montgomery County**

Facility: **Woodside Ctr**

Address: 9101 Second Avenue  
Silver Spring, MD  
20910

Phone Number: (301) 588-5544  
Provider Number: 215060

Number of Beds: 92

Source: CMS Nursing Home Compare, data as of 4/2015

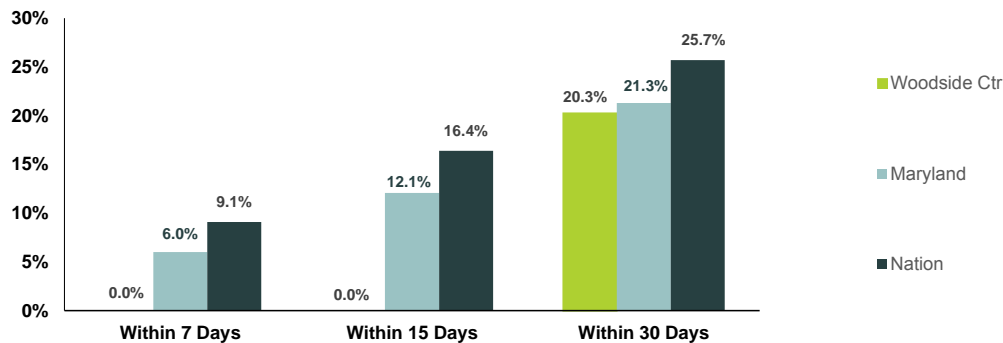
Woodside Ctr ALOS: 31.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Woodside Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

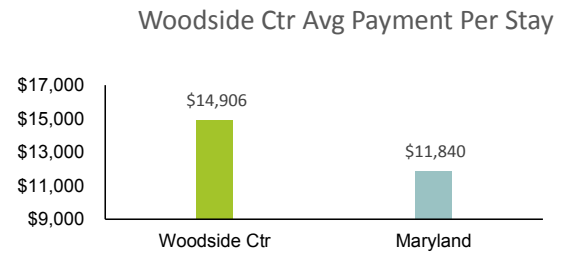
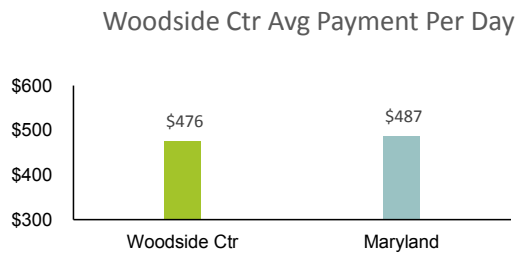
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Woodside Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	4% Above	16% Above
CNA hours per resident per day <sup>1</sup>	1.9	22% Below	23% Below
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

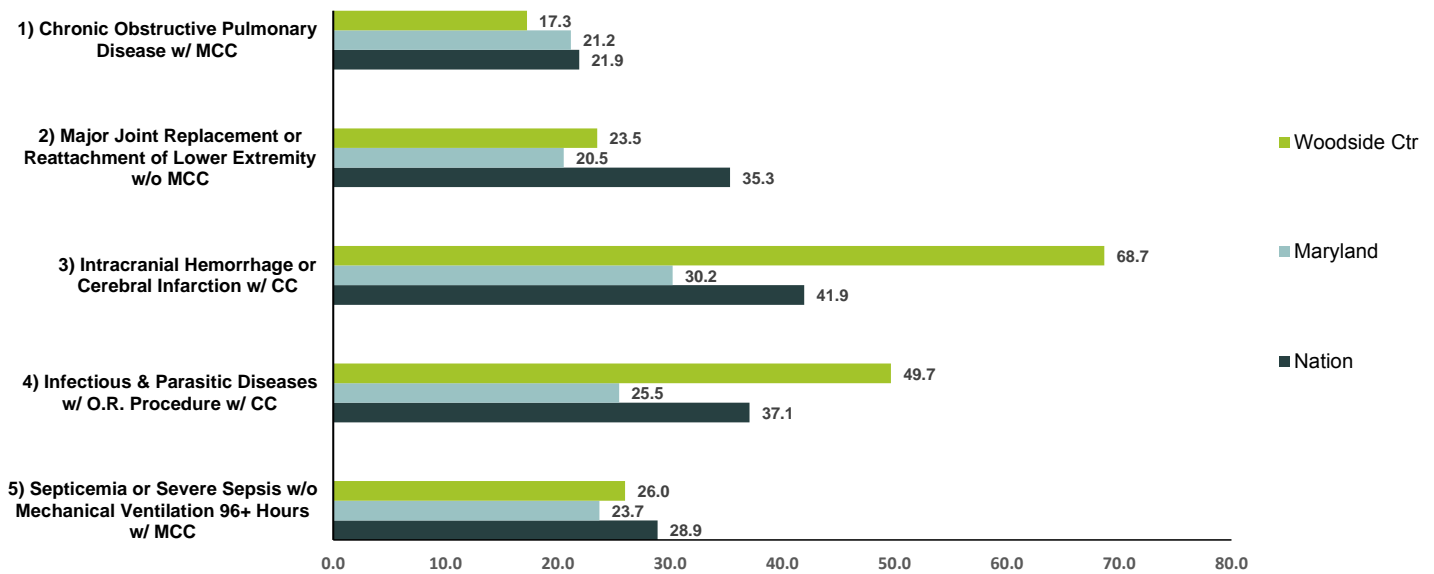
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Woodside Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Bradford Oaks Ctr**

Address: 7520 Surratts Road  
Clinton, MD  
20735

Phone Number: (301) 856-1660

Provider Number: 215165

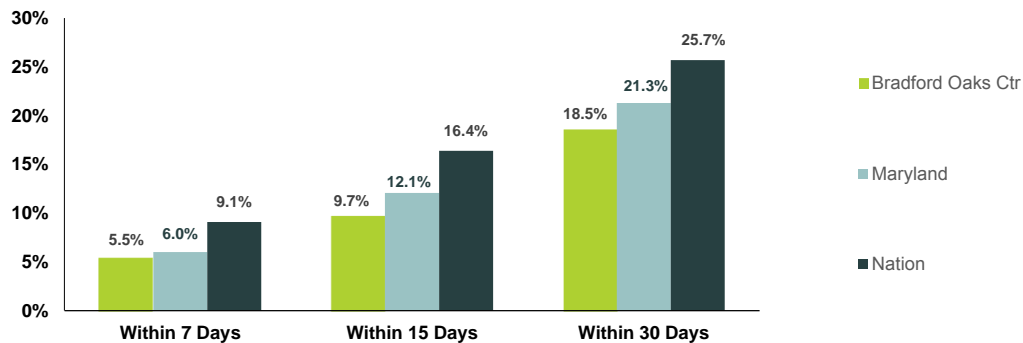


**Number of Beds:** 180  
Source: CMS Nursing Home Compare, data as of 4/2015

**Bradford Oaks Ctr ALOS:** 27.8

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Bradford Oaks Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

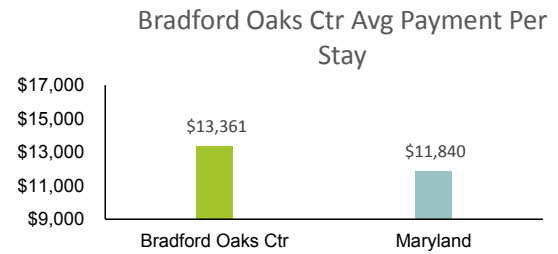
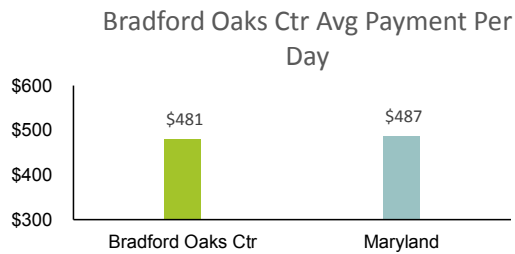
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Bradford Oaks Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	46% Below	40% Below
CNA hours per resident per day <sup>1</sup>	2.3	6% Below	7% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

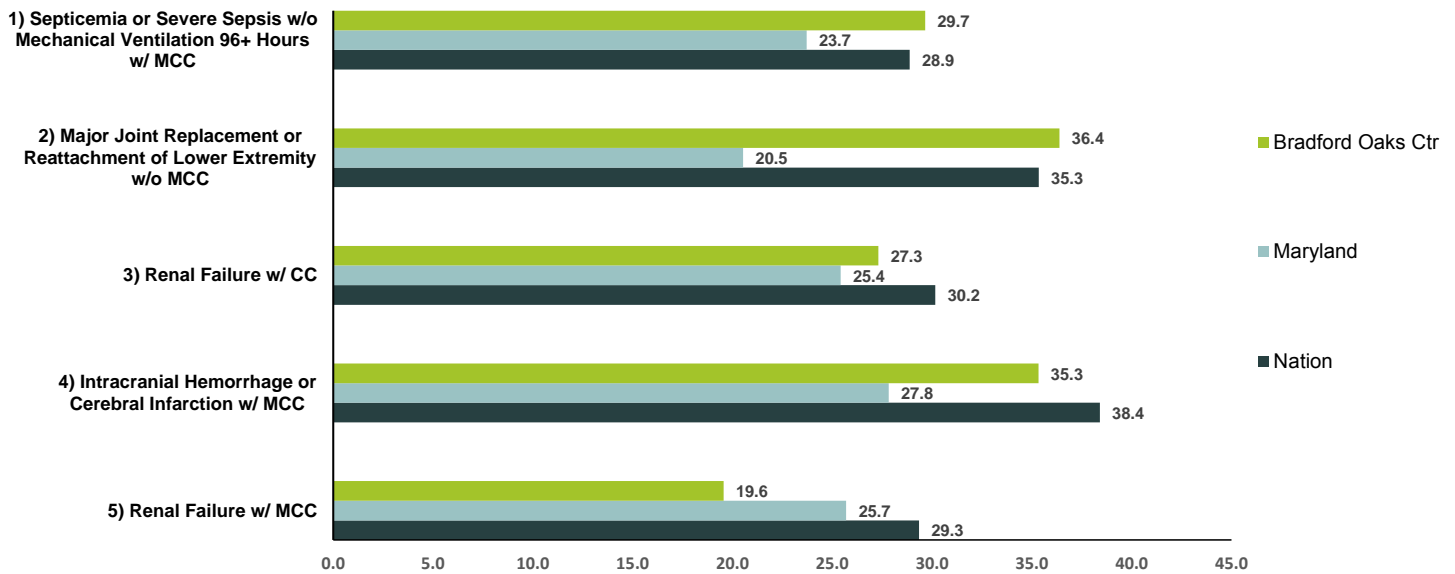
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Bradford Oaks Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	84.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	93.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Cherry Lane**

Address: 9001 Cherry Lane  
Laurel, MD  
20708

Phone Number: (301) 498-8558

Provider Number: 215177

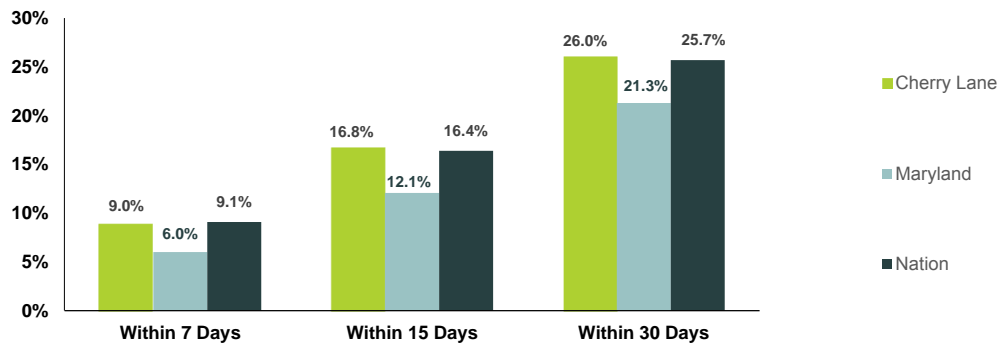


**Number of Beds:** 155  
Source: CMS Nursing Home Compare, data as of 4/2015

**Cherry Lane ALOS:** 27.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Cherry Lane	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

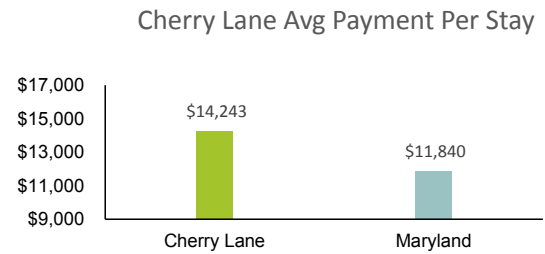
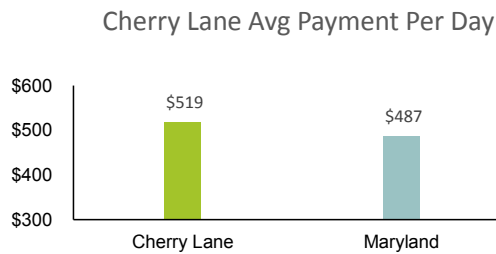
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Cherry Lane	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	1.8	25% Below	26% Below
Percent of staff employed two years or more <sup>2</sup>	67%	12% Above	NA

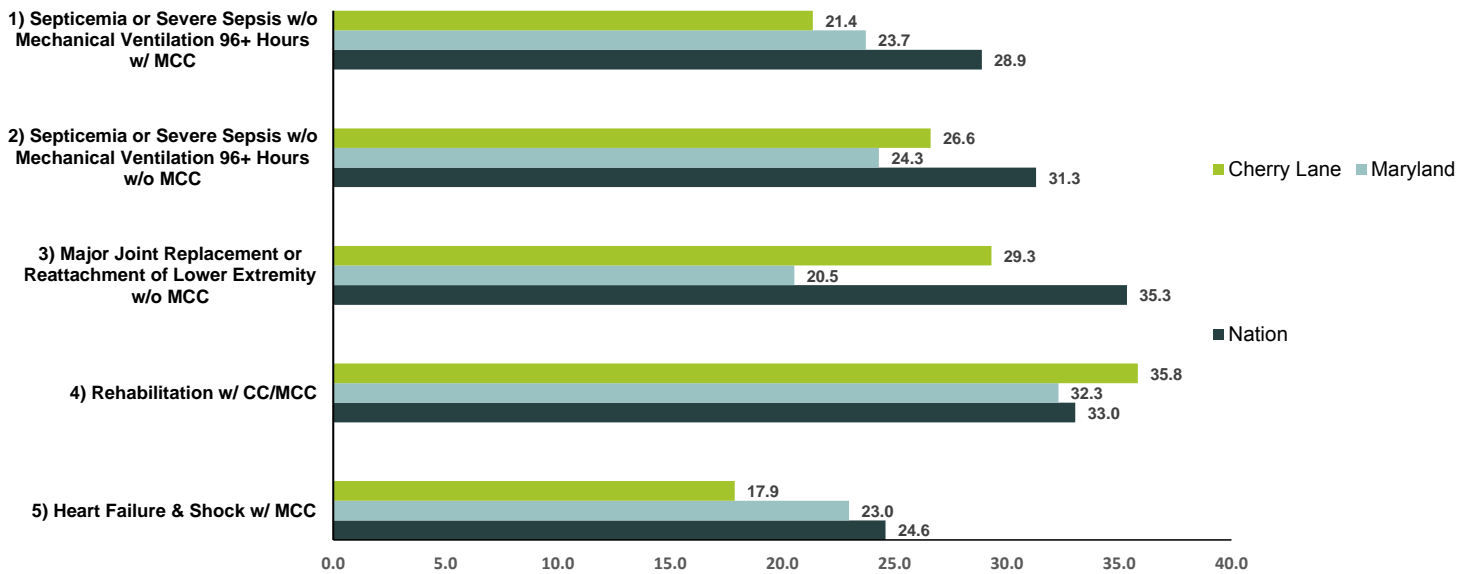
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Cherry Lane	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.8%	18.2%	15.6%
Percent of residents who were physically restrained	1.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

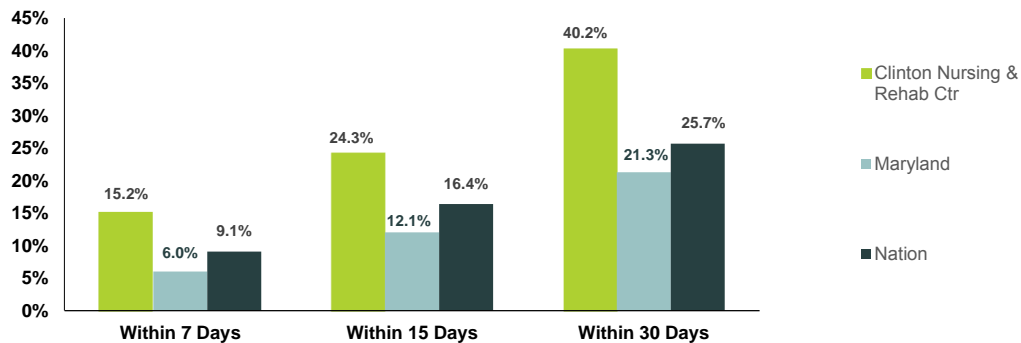
Facility: **Clinton Nursing & Rehab Ctr**

Address: 9211 Stuart Lane  
Clinton, MD  
20735  
Phone Number: (301) 868-3600  
Provider Number: 215231

Number of Beds: 267  
Source: CMS Nursing Home Compare, data as of 4/2015  
Clinton Nursing & Rehab Ctr ALOS: 24.5  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Clinton Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

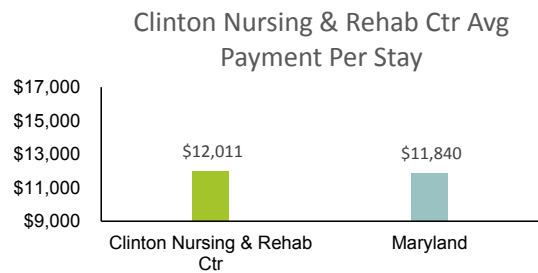
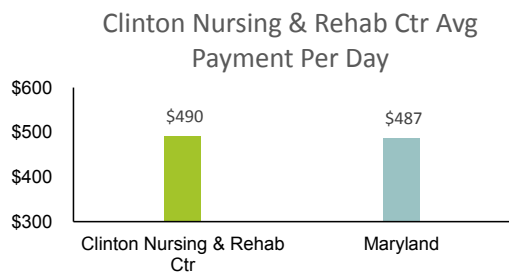
### Staffing Measures

	Clinton Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	51% Below	45% Below
CNA hours per resident per day <sup>1</sup>	2.1	15% Below	16% Below
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

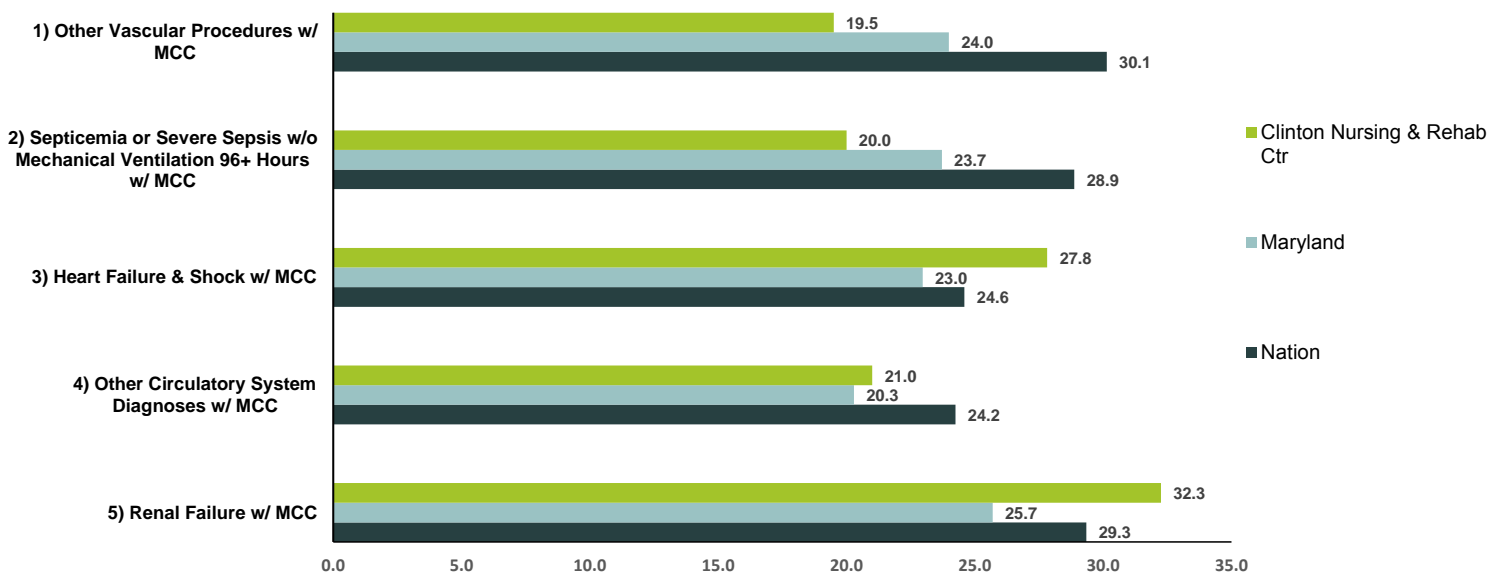


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Clinton Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.5%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	11.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: Prince George's County

Facility: Collington Episcopal Life Care

Address: 10450 Lottsford Road  
Mitchellville, MD  
20721

Phone Number: (301) 925-9610  
Provider Number: 215180

Number of Beds: 44

Source: CMS Nursing Home Compare, data as of 4/2015

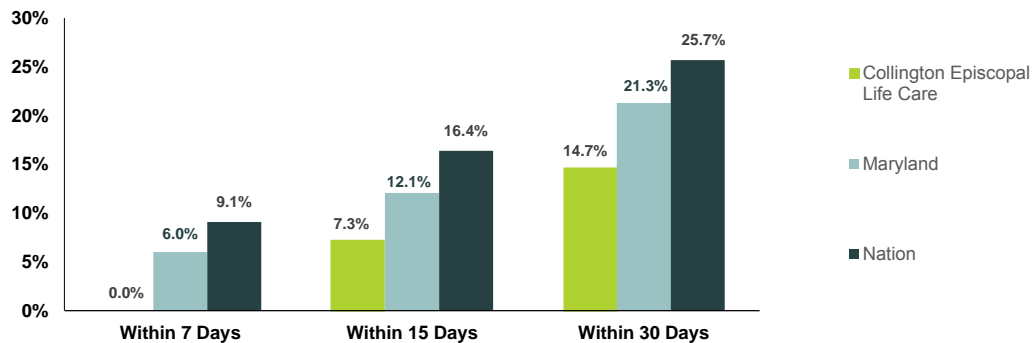
Collington Episcopal Life Care ALOS: 21.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Collington Episcopal Life Care	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

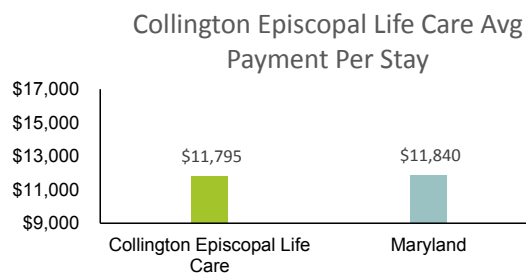
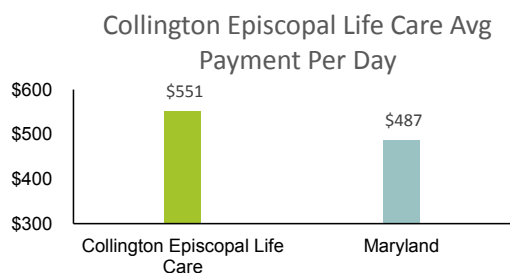
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Collington Episcopal Life Care	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.5	57% Above	76% Above
CNA hours per resident per day <sup>1</sup>	2.5	5% Above	3% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

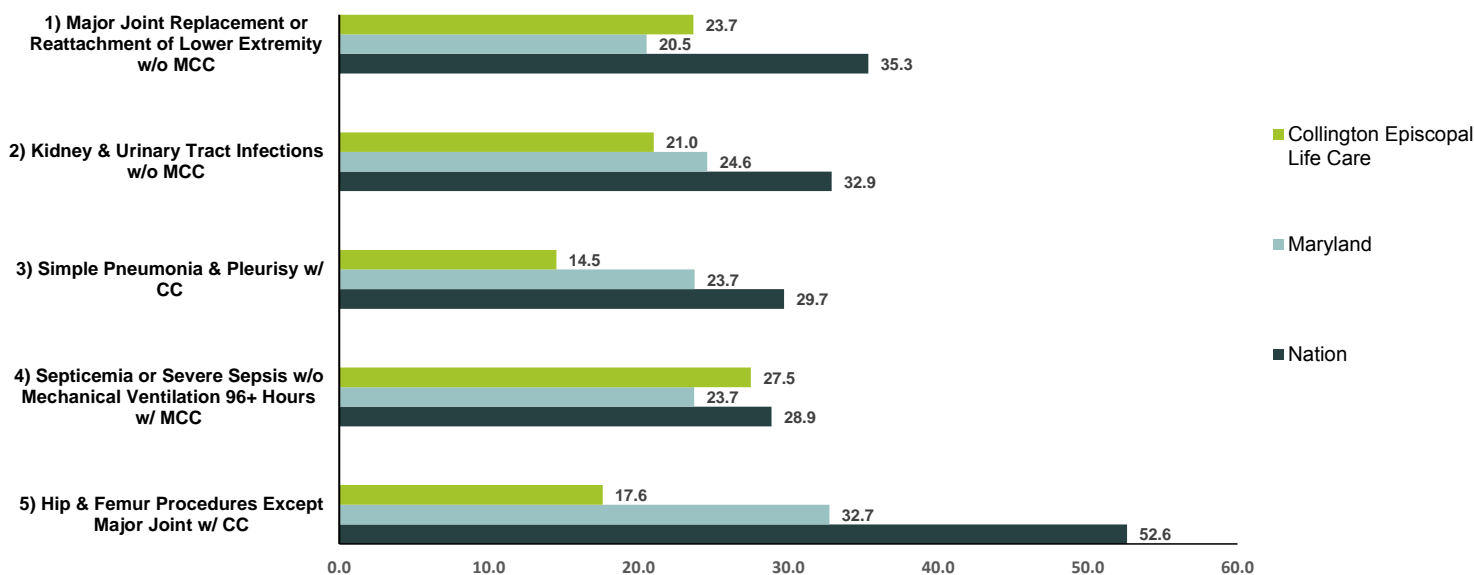
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Collington Episcopal Life Care	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	24.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Prince George's County

**Facility:** Crescent Cities Ctr

**Address:** 4409 East West Highway  
Riverdale, MD  
20737

**Phone Number:** (301) 699-2000

**Provider Number:** 215323

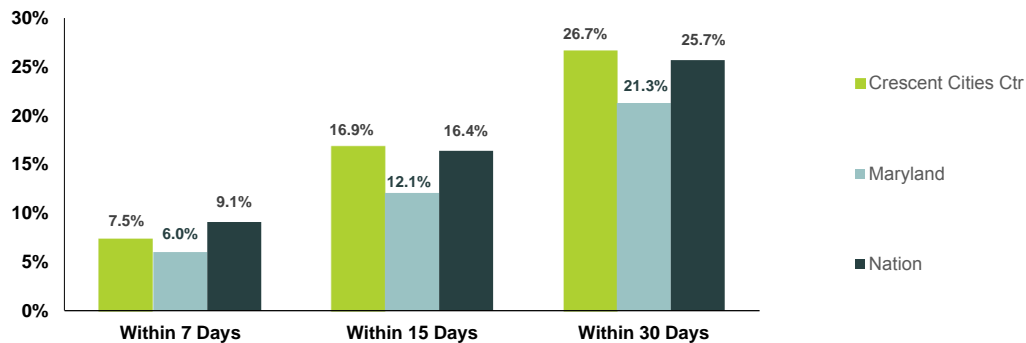


**Number of Beds:** 140  
Source: CMS Nursing Home Compare, data as of 4/2015

**Crescent Cities Ctr ALOS:** 14.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Crescent Cities Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

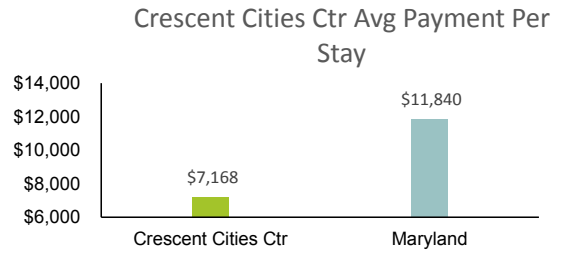
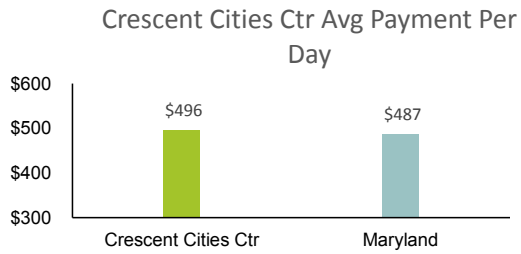
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Crescent Cities Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	25% Below	16% Below
CNA hours per resident per day <sup>1</sup>	2.0	17% Below	18% Below
Percent of staff employed two years or more <sup>2</sup>	72%	20% Above	NA

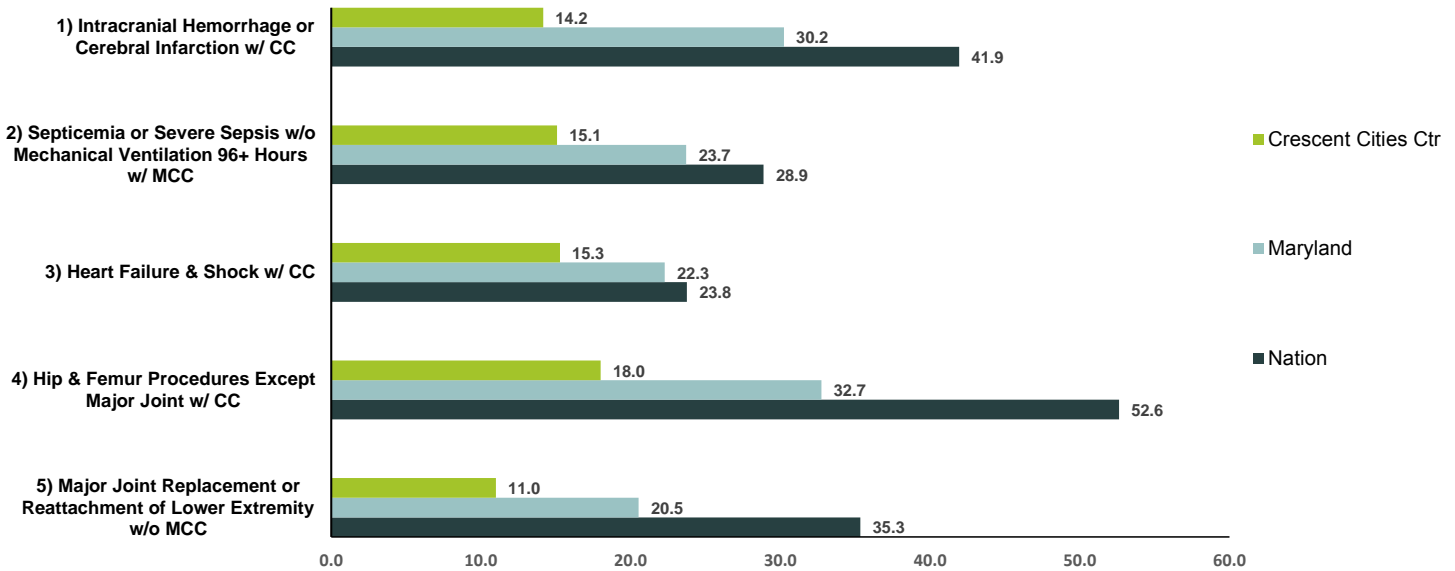
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Crescent Cities Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	21.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Forestville Health & Rehab Ctr**

Address: 7420 Marlboro Pike  
Forestville, MD  
20747

Phone Number: (301) 736-0240  
Provider Number: 215020

Number of Beds: 160

Source: CMS Nursing Home Compare, data as of 4/2015

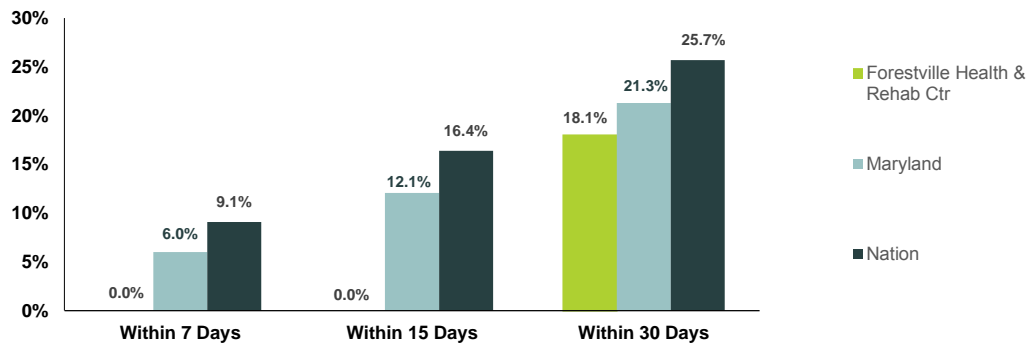
Forestville Health & Rehab Ctr ALOS: 25.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Forestville Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

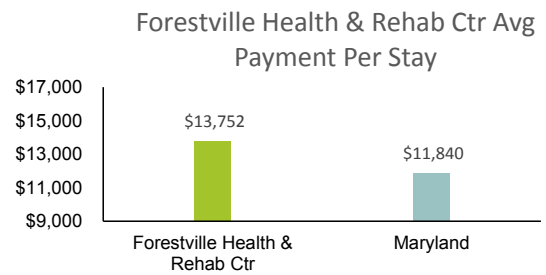
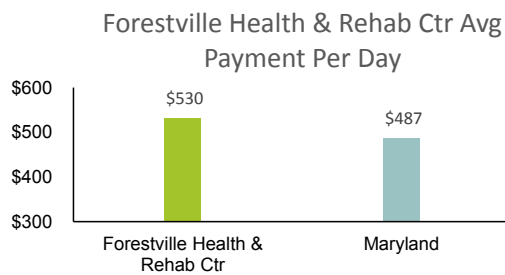
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Forestville Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	35% Below	27% Below
CNA hours per resident per day <sup>1</sup>	2.2	11% Below	12% Below
Percent of staff employed two years or more <sup>2</sup>	79%	32% Above	NA

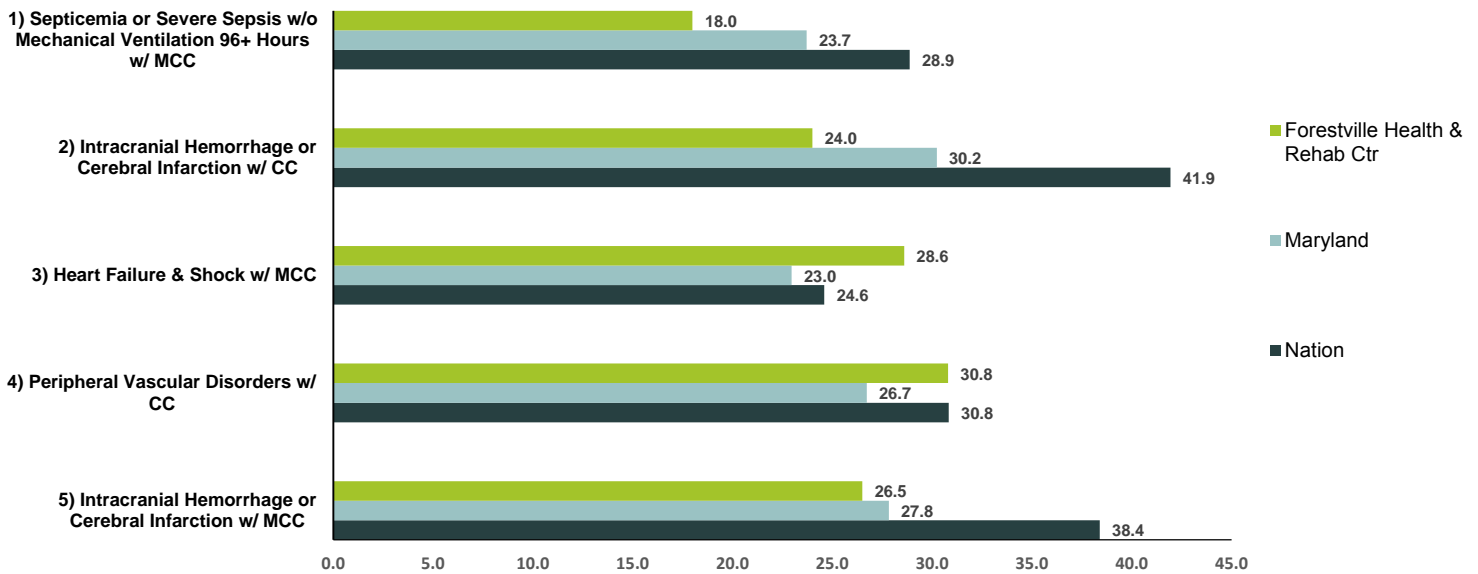
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Forestville Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Fort Washington Health & Rehab Ctr**

Address: 12021 Livingston Road  
Fort Washington, MD  
20744

Phone Number: (301) 292-0300  
Provider Number: 215146

Number of Beds: 150

Source: CMS Nursing Home Compare, data as of 4/2015

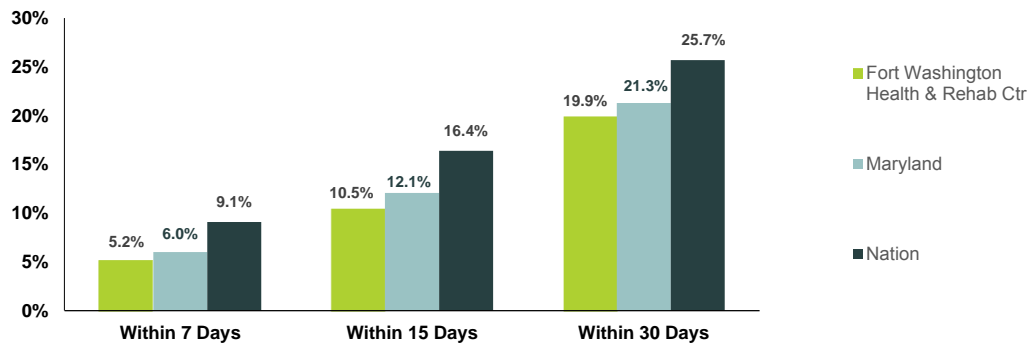
Fort Washington Health & Rehab Ctr ALOS: 25.1

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Fort Washington Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

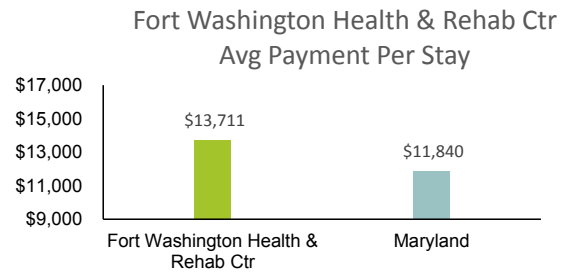
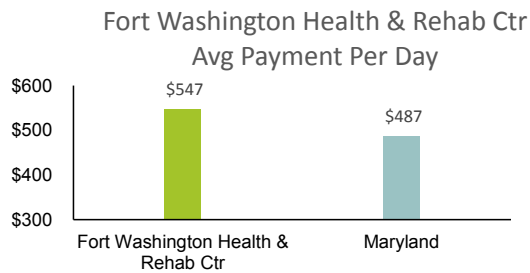
### Staffing Measures

	Fort Washington Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	43% Below	36% Below
CNA hours per resident per day <sup>1</sup>	1.8	25% Below	26% Below
Percent of staff employed two years or more <sup>2</sup>	69%	15% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

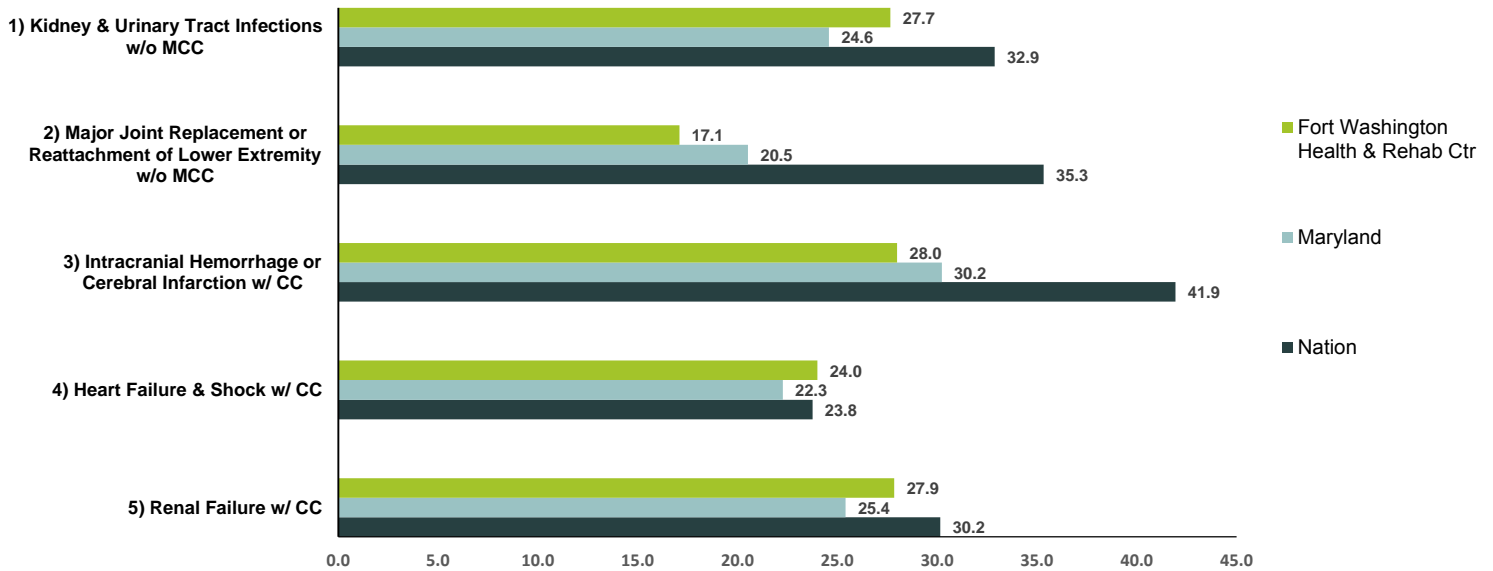


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fort Washington Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	21.6%	18.2%	15.6%
Percent of residents who were physically restrained	5.5%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	92.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Future Care Pineview**

Address: 9106 Pineview Lane  
Clinton, MD  
20735

Phone Number: (410) 880-4353  
Provider Number: 215328

Number of Beds: 192

Source: CMS Nursing Home Compare, data as of 4/2015

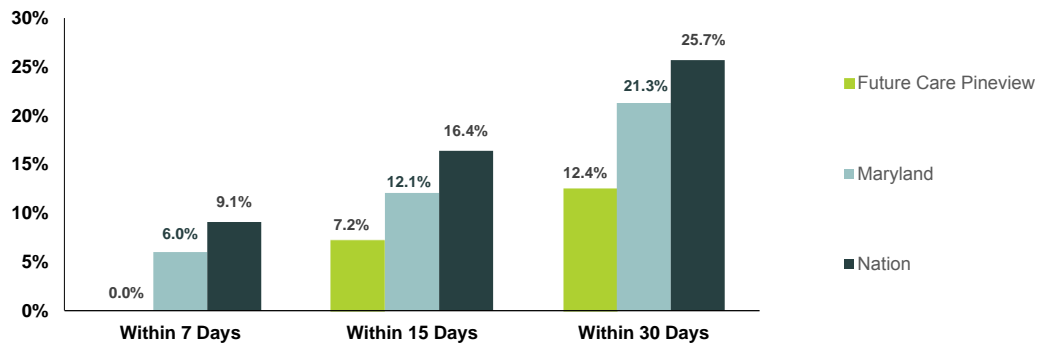
Future Care Pineview ALOS: 22.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Future Care Pineview	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

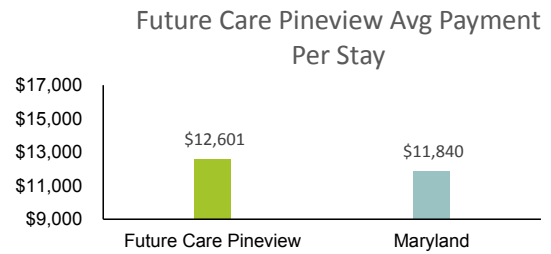
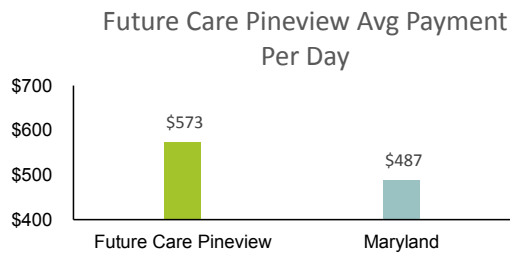
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Future Care Pineview		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.4	49% Above	67% Above
CNA hours per resident per day <sup>1</sup>	3.0	25% Above	23% Above
Percent of staff employed two years or more <sup>2</sup>	49%	18% Below	NA

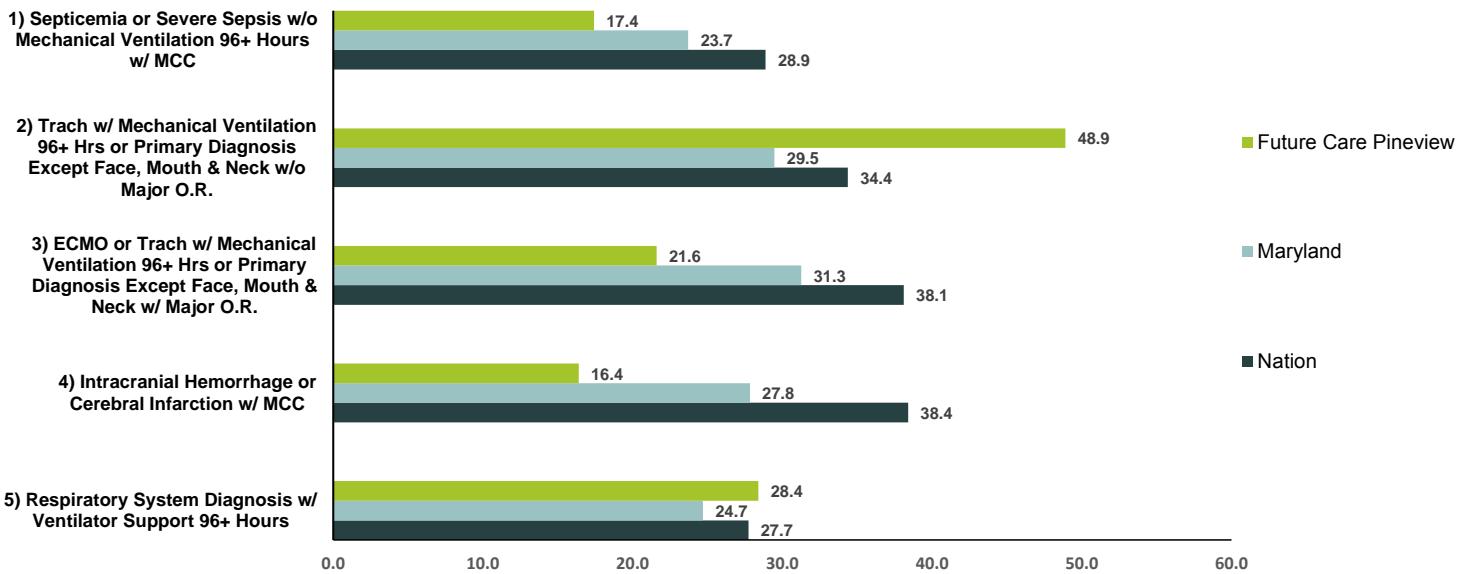
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Future Care Pineview	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	18.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	14.6%	18.2%	15.6%
Percent of residents who were physically restrained	2.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Prince George's County

**Facility:** Hillhaven Nursing Ctr

**Address:** 3210 Powder Mill Road  
Adelphi, MD  
20783

**Phone Number:** (301) 937-3939

**Provider Number:** 215212

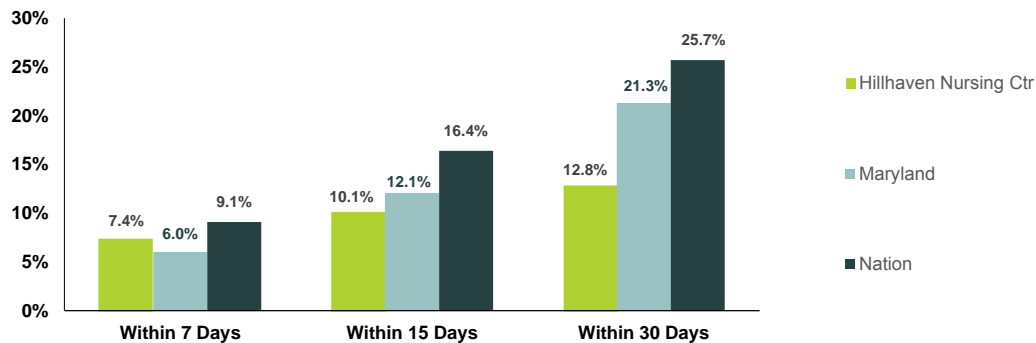


**Number of Beds:** 66  
Source: CMS Nursing Home Compare, data as of 4/2015

**Hillhaven Nursing Ctr ALOS:** 23.1

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Hillhaven Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

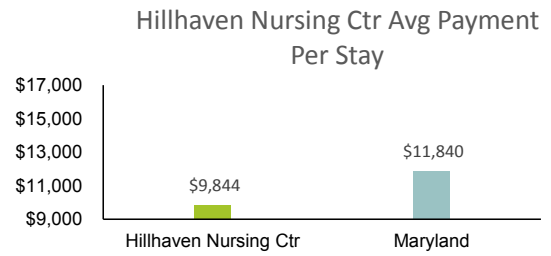
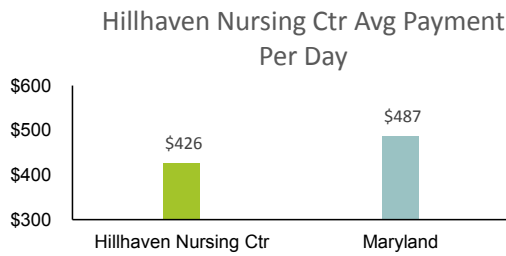
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Hillhaven Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.5	58% Above	77% Above
CNA hours per resident per day <sup>1</sup>	3.5	45% Above	43% Above
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

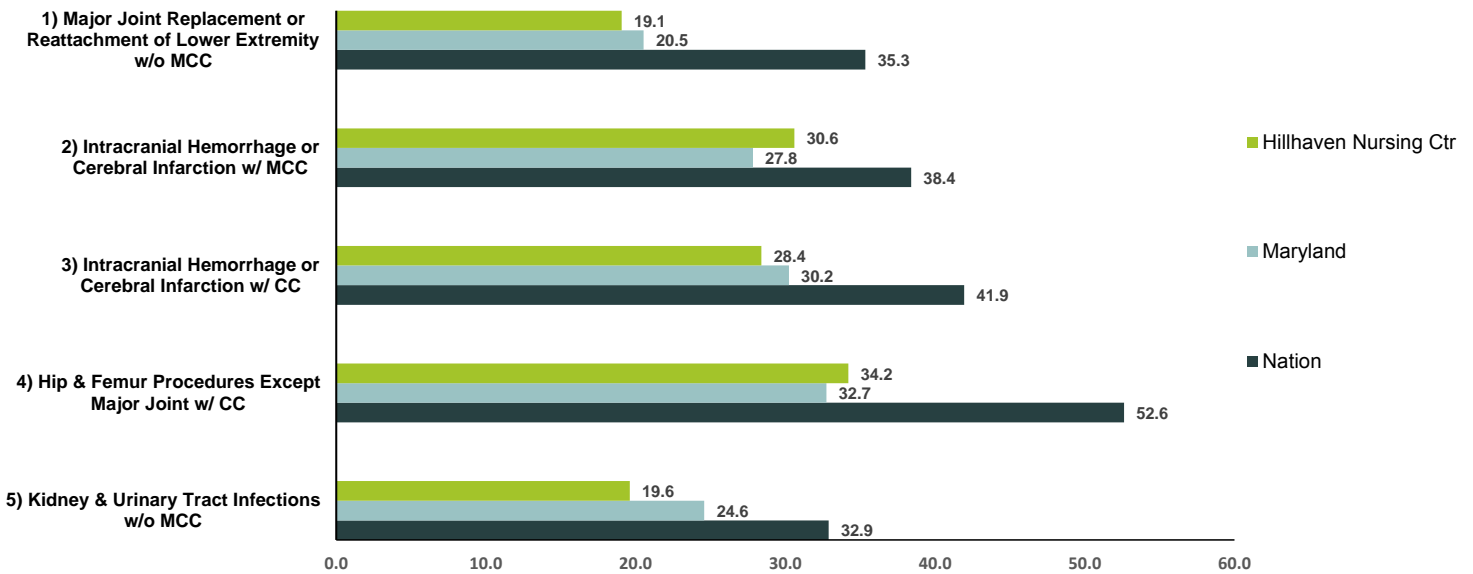
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Hillhaven Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	3.3%	18.2%	15.6%
Percent of residents who were physically restrained	4.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Larkin Chase Ctr**

Address: 15005 Health Center Drive  
Bowie, MD  
20716

Phone Number: (301) 805-6070  
Provider Number: 215264

Number of Beds: 120

Source: CMS Nursing Home Compare, data as of 4/2015

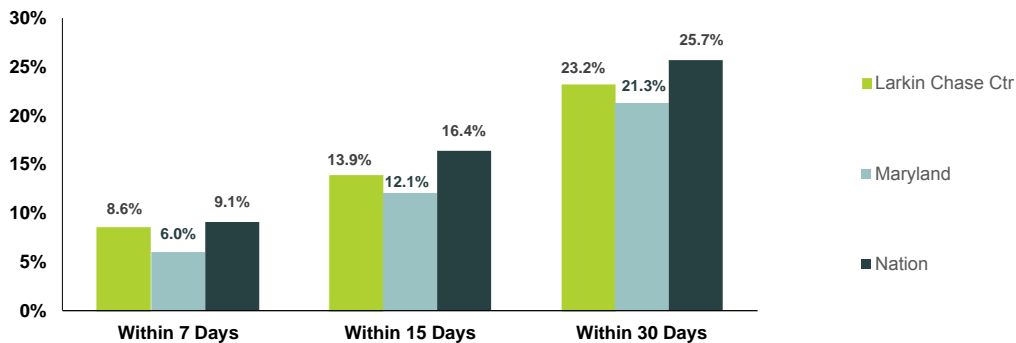
Larkin Chase Ctr ALOS: 25.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Larkin Chase Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

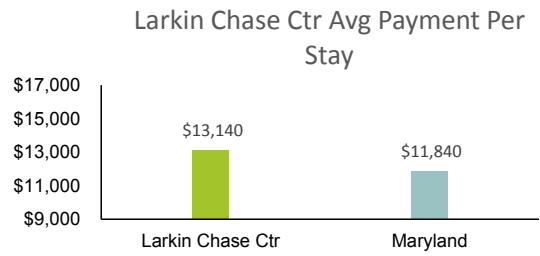
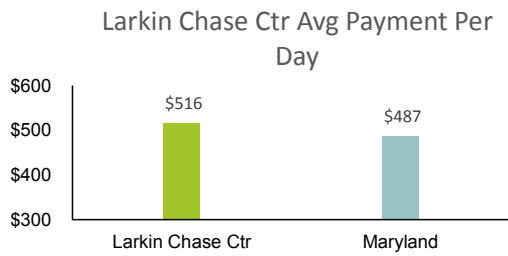
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Larkin Chase Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.5	50% Below	44% Below
CNA hours per resident per day <sup>1</sup>	1.8	27% Below	28% Below
Percent of staff employed two years or more <sup>2</sup>	80%	33% Above	NA

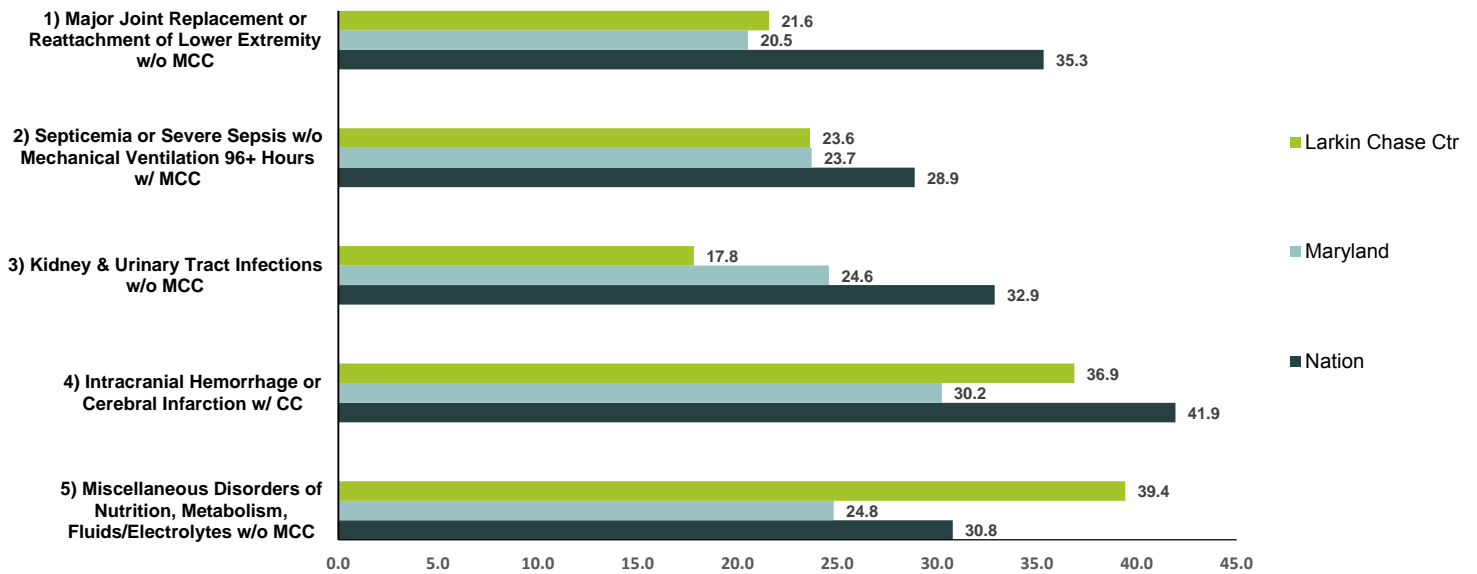
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Larkin Chase Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.1%	18.2%	15.6%
Percent of residents who were physically restrained	4.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	93.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Magnolia Ctr**

Address: 8200 Good Luck Road  
Lanham, MD  
20706

Phone Number: (301) 552-2000

Provider Number: 215108

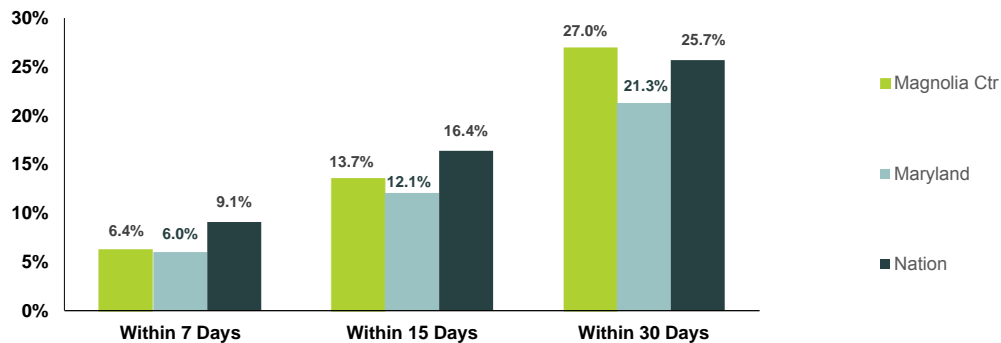


**Number of Beds:** 104  
Source: CMS Nursing Home Compare, data as of 4/2015

**Magnolia Ctr ALOS:** 26.8

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Magnolia Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Magnolia Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	5% Below	6% Above
CNA hours per resident per day <sup>1</sup>	2.1	11% Below	12% Below
Percent of staff employed two years or more <sup>2</sup>	71%	18% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

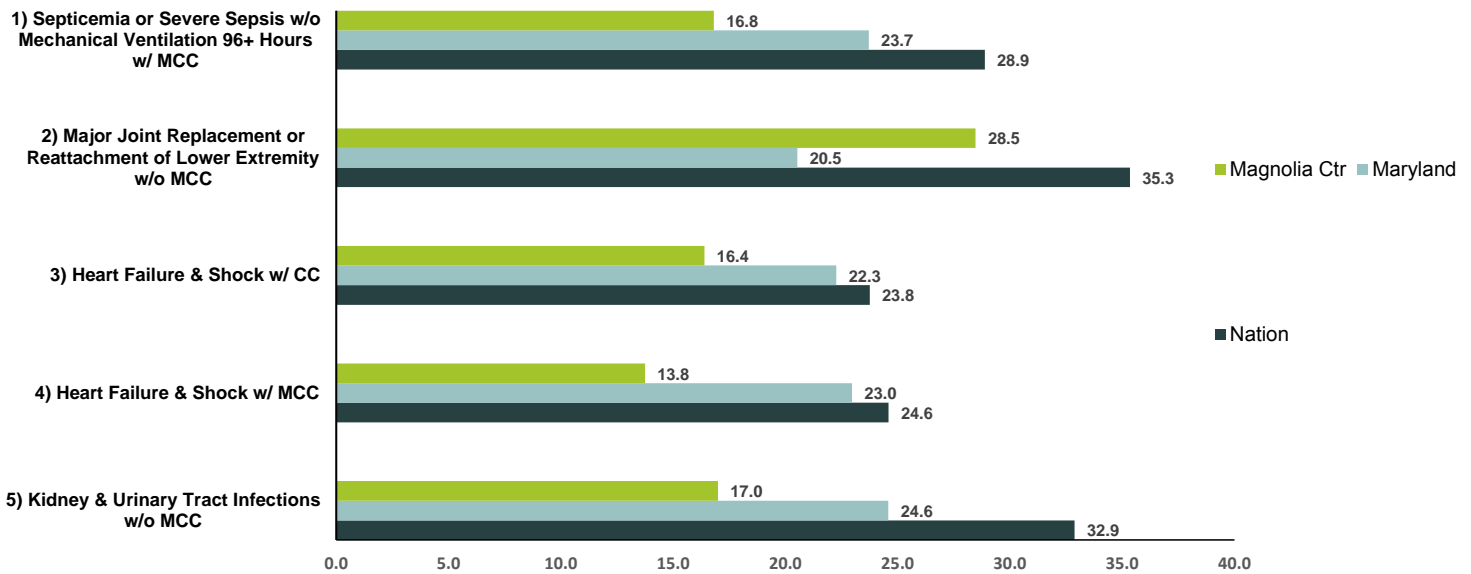


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Magnolia Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.5%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.9%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	91.9%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **ManorCare - Hyattsville**

Address: 6500 Riggs Road  
Hyattsville, MD  
20783

Phone Number: (301) 559-0300

Provider Number: 215024

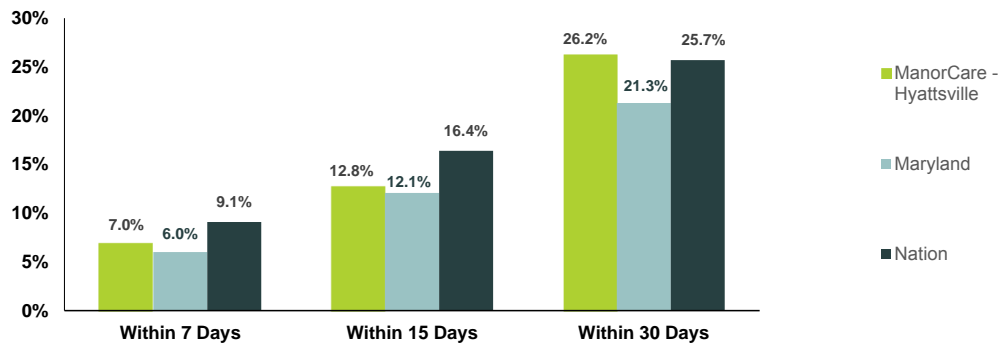


Number of Beds: 160  
Source: CMS Nursing Home Compare, data as of 4/2015

ManorCare - Hyattsville ALOS: 25.8

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Hyattsville	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

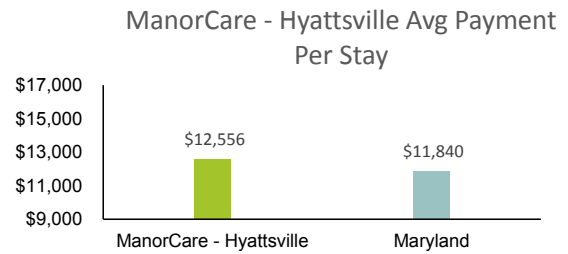
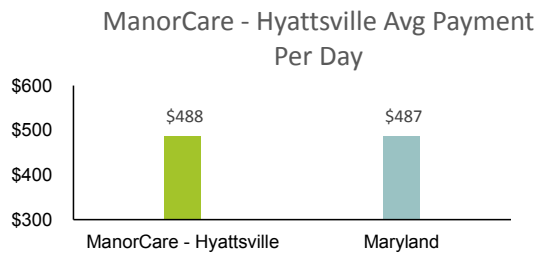
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Hyattsville	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	12% Below	2% Below
CNA hours per resident per day <sup>1</sup>	1.9	21% Below	22% Below
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

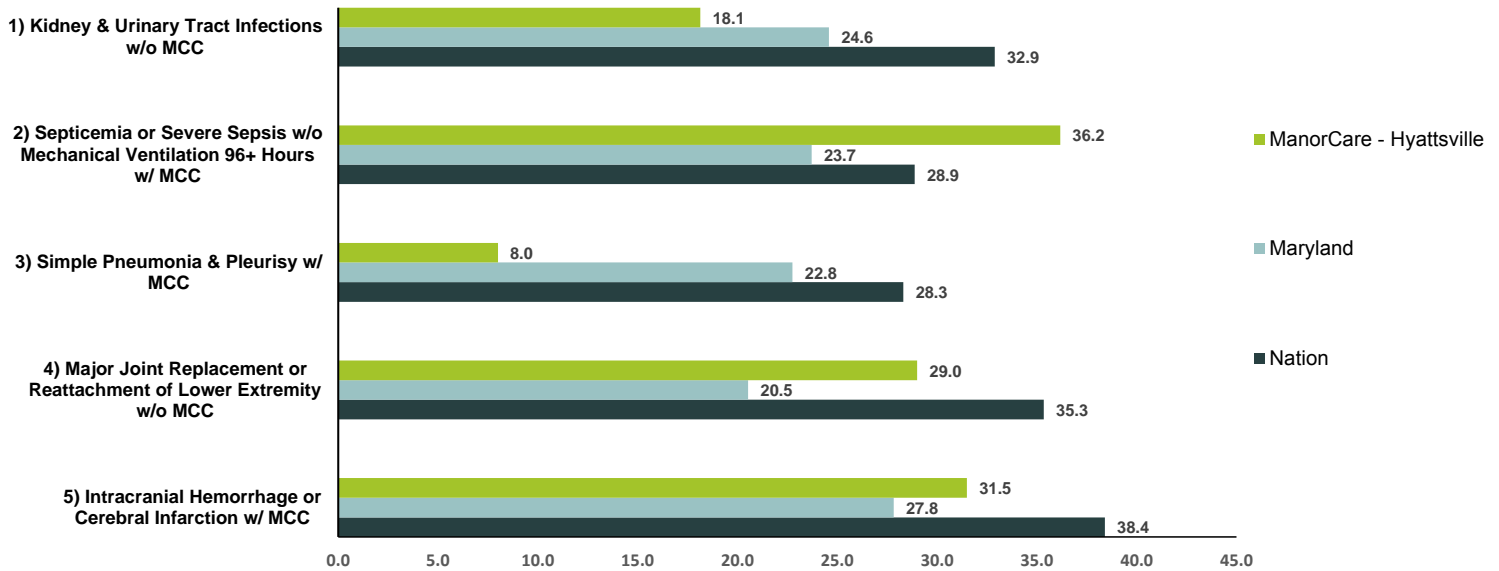
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Hyattsville	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	0.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	17.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **ManorCare - Largo**

Address: 600 Largo Road  
Glenarden, MD  
20774

Phone Number: (301) 350-5555

Provider Number: 215331

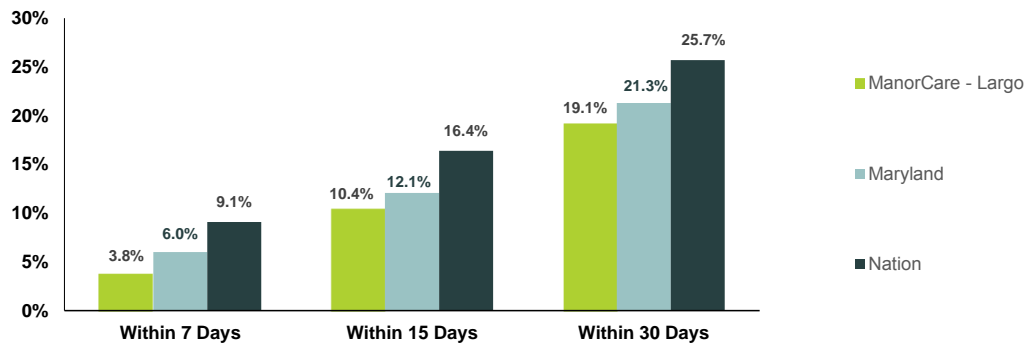


**Number of Beds:** 130  
Source: CMS Nursing Home Compare, data as of 4/2015

**ManorCare - Largo ALOS:** 26.6

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Largo	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

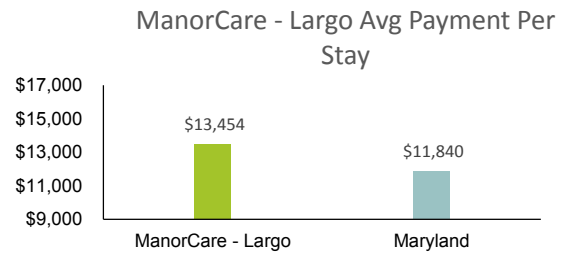
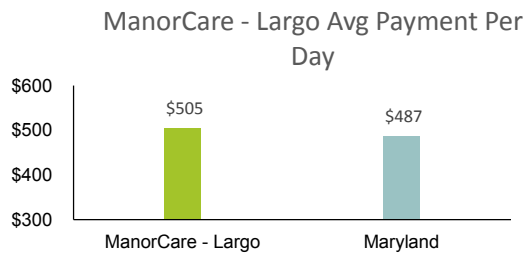
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Largo	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	4% Above	16% Above
CNA hours per resident per day <sup>1</sup>	1.8	25% Below	26% Below
Percent of staff employed two years or more <sup>2</sup>	74%	23% Above	NA

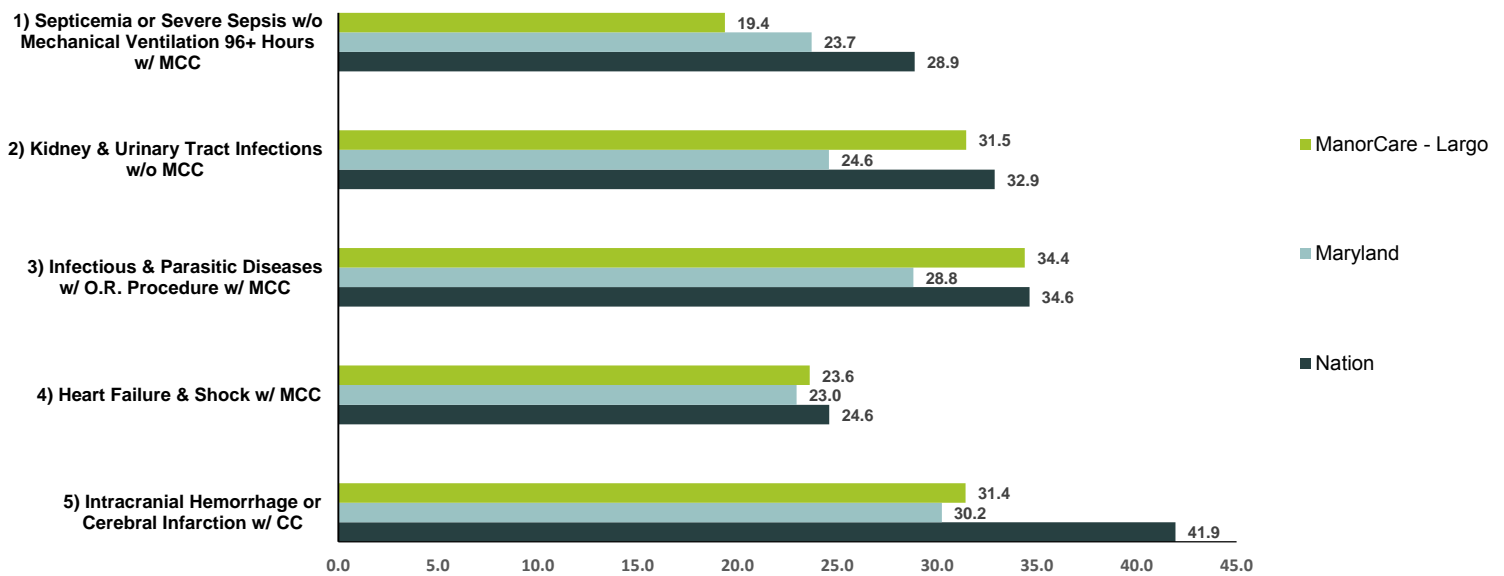
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Largo	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.8%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **ManorCare - Adelphi**

Address: 1801 Metzert Road  
Adelphi, MD  
20783

Phone Number: (301) 434-0500  
Provider Number: 215064

Number of Beds: 135

Source: CMS Nursing Home Compare, data as of 4/2015

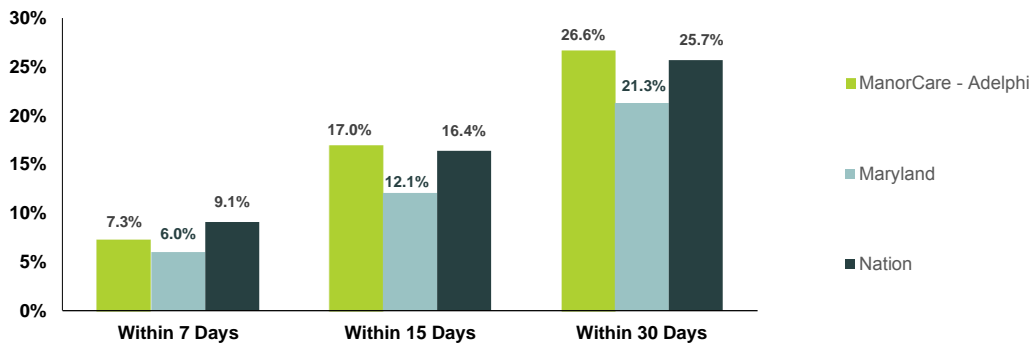
ManorCare - Adelphi ALOS: 21.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	ManorCare - Adelphi	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

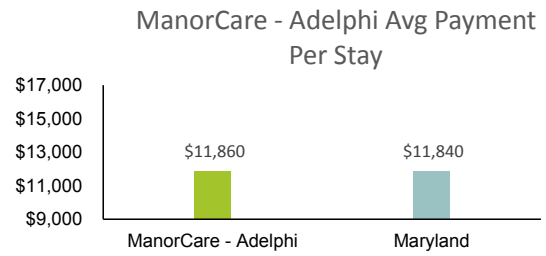
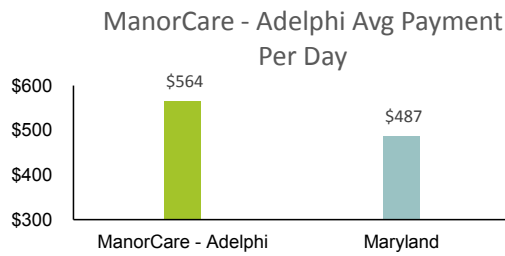
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	ManorCare - Adelphi	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	9% Below	2% Above
CNA hours per resident per day <sup>1</sup>	2.0	18% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	81%	35% Above	NA

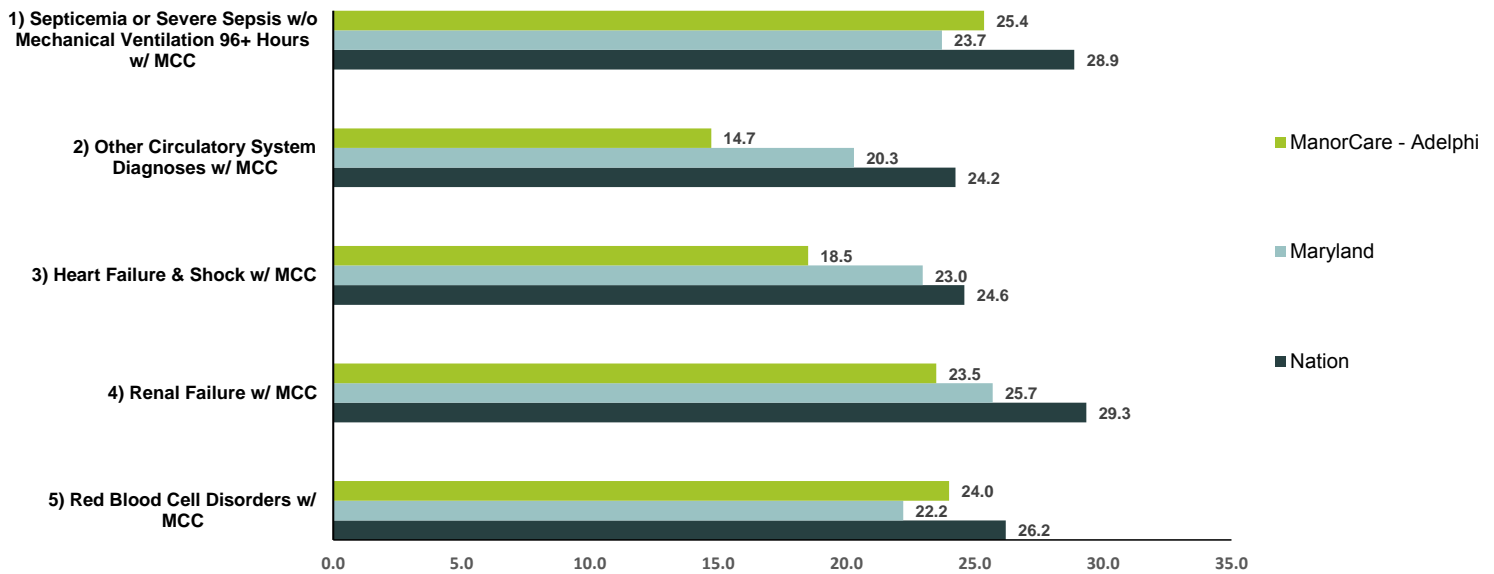
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	ManorCare - Adelphi	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	25.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Medstar Southern Maryland Hospital Ctr**

Address: 7503 Surratts Road  
Clinton, MD  
20735

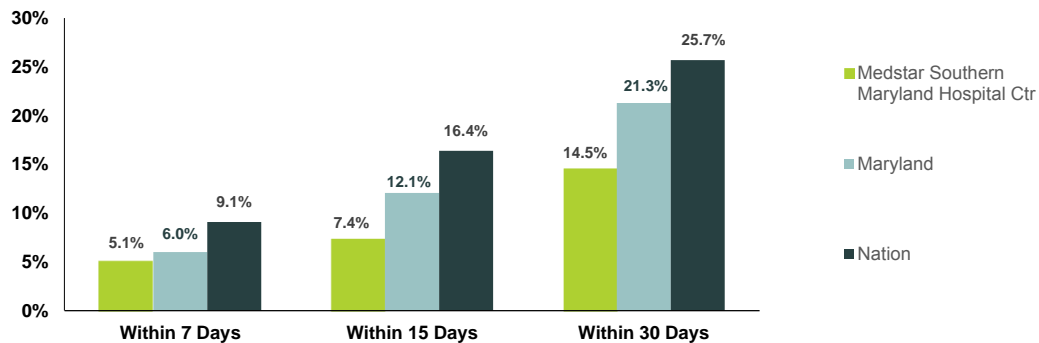
Phone Number: (301) 868-8000  
Provider Number: 215358

Number of Beds: 4  
Source: CMS Nursing Home Compare, data as of 4/2015

Medstar Southern Maryland Hospital Ctr ALOS: 18.9  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Medstar Southern Maryland Hospital Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

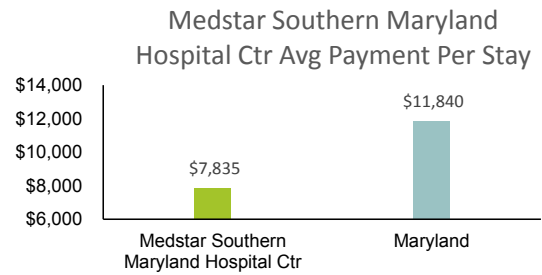
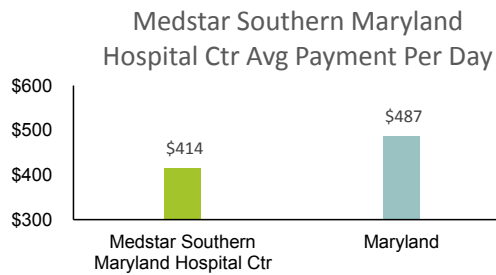
### Staffing Measures

	Medstar Southern Maryland Hospital Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	2.2	140% Above	169% Above
CNA hours per resident per day <sup>1</sup>	2.9	21% Above	19% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

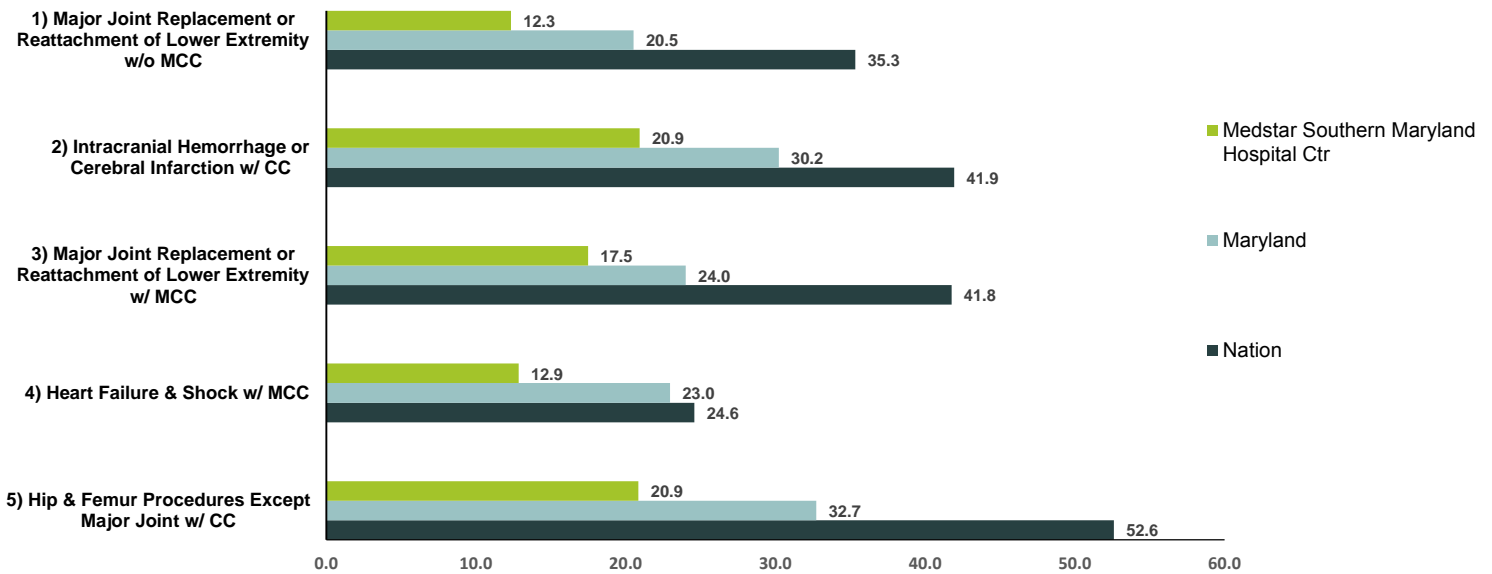


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Medstar Southern Maryland Hospital Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	Not Available	2.7%	3.2%
Percent of residents with a urinary tract infection	Not Available	4.8%	5.7%
Percent of who self report moderate to severe pain	Not Available	4.9%	7.4%
Percent of high risk residents with pressure ulcers	Not Available	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	Not Available	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	Not Available	18.2%	15.6%
Percent of residents who were physically restrained	Not Available	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	Not Available	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	Not Available	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Patuxent River Health & Rehab Ctr**

Address: 14200 Laurel Park Drive  
Laurel, MD  
20707

Phone Number: (301) 953-7980  
Provider Number: 215141

Number of Beds: 139

Source: CMS Nursing Home Compare, data as of 4/2015

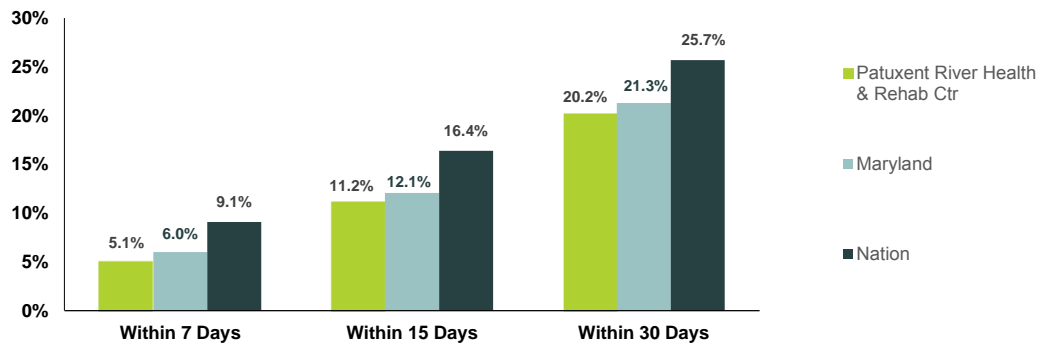
Patuxent River Health & Rehab Ctr ALOS: 30.7

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Patuxent River Health & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

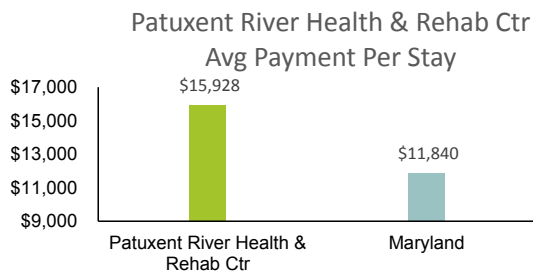
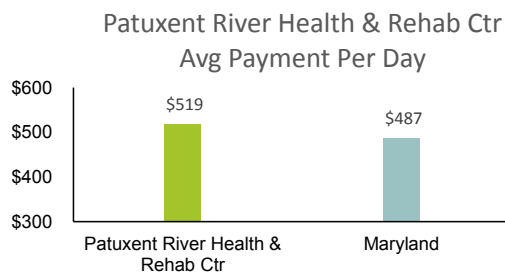
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Patuxent River Health & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	26% Below	18% Below
CNA hours per resident per day <sup>1</sup>	1.9	20% Below	21% Below
Percent of staff employed two years or more <sup>2</sup>	40%	33% Below	NA

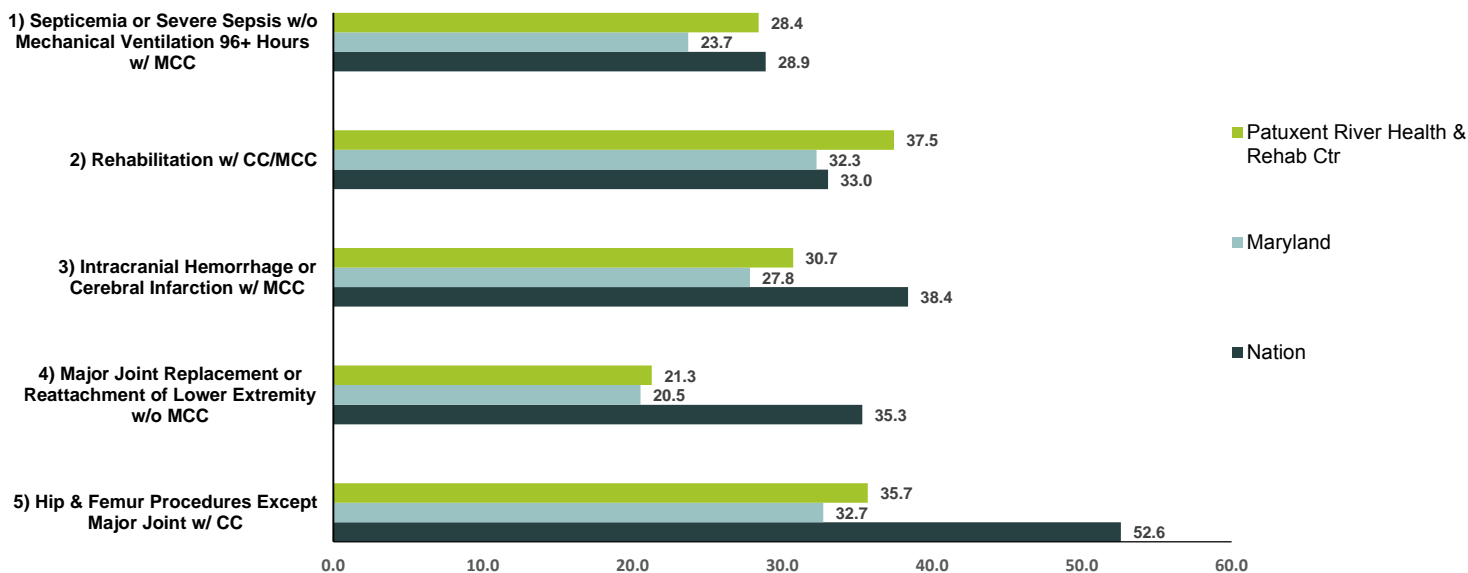
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Patuxent River Health & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	10.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Riderwood Village**

Address: 3160 Gracefield Road  
Silver Spring, MD  
20904

Phone Number: (301) 572-8420  
Provider Number: 215343

Number of Beds: 117

Source: CMS Nursing Home Compare, data as of 4/2015

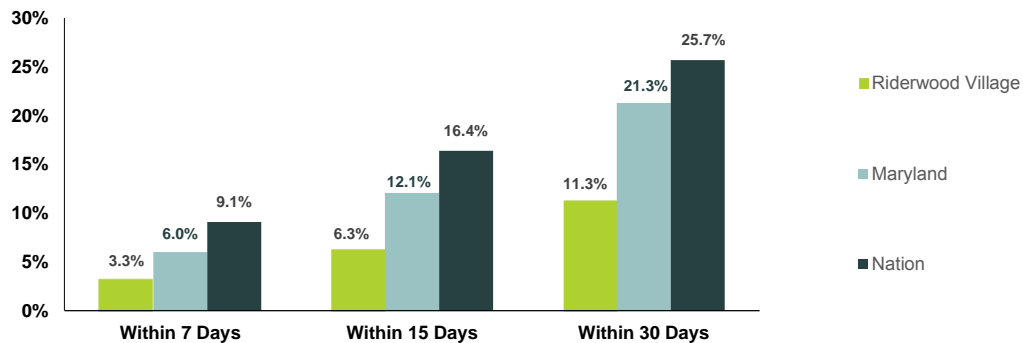
Riderwood Village ALOS: 24.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Riderwood Village	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

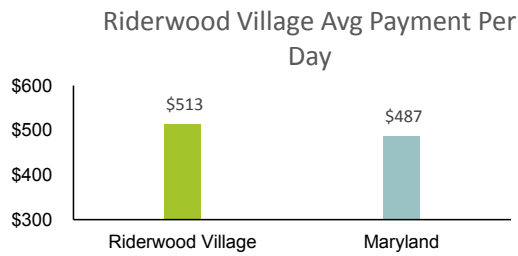
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Riderwood Village	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	10% Above	24% Above
CNA hours per resident per day <sup>1</sup>	2.9	20% Above	18% Above
Percent of staff employed two years or more <sup>2</sup>	54%	10% Below	NA

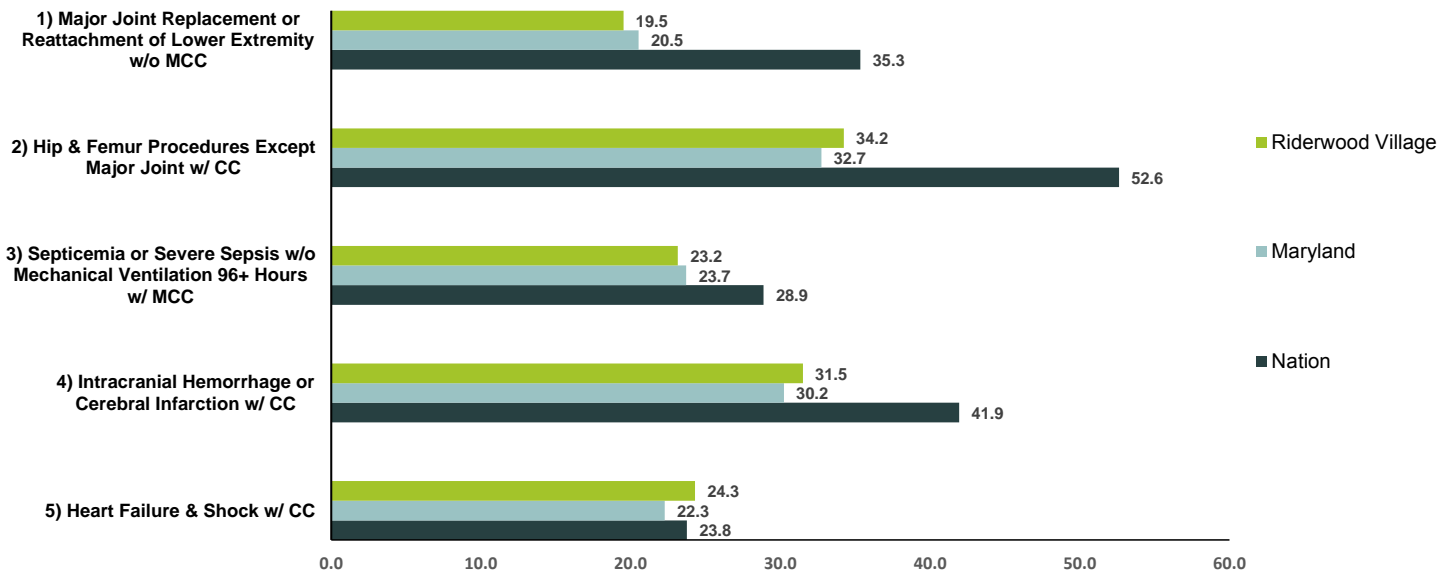
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Riderwood Village	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	12.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **St. Thomas More Medical Complex**

Address: 4922 Lasalle Road  
Hyattsville, MD  
20782

Phone Number: (301) 864-2333  
Provider Number: 215145

Number of Beds: 260

Source: CMS Nursing Home Compare, data as of 4/2015

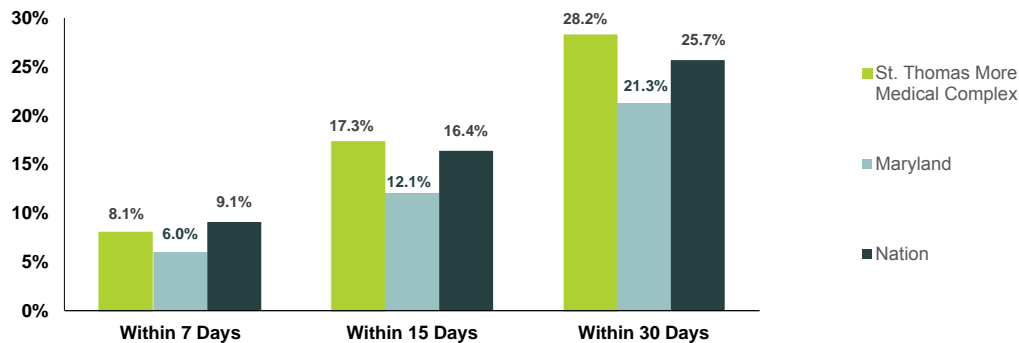
St. Thomas More Medical Complex ALOS: 34.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	St. Thomas More Medical Complex	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

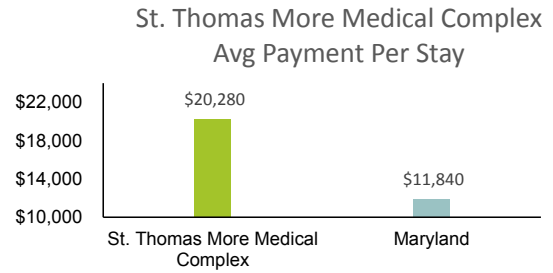
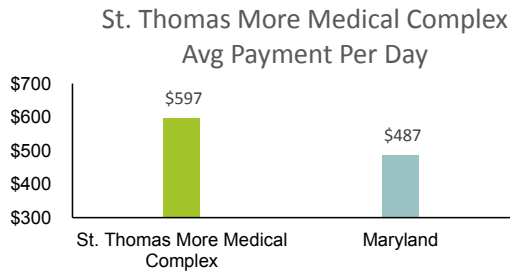
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	St. Thomas More Medical Complex	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.6	74% Above	95% Above
CNA hours per resident per day <sup>1</sup>	3.3	35% Above	33% Above
Percent of staff employed two years or more <sup>2</sup>	36%	40% Below	NA

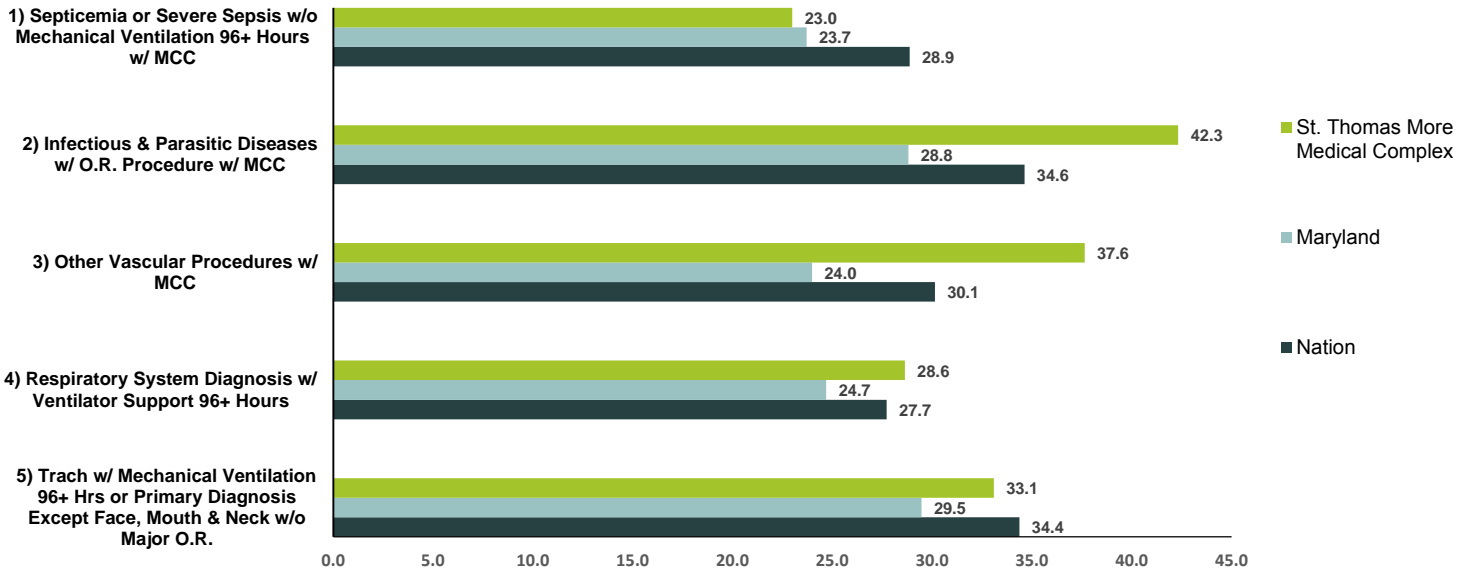
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	St. Thomas More Medical Complex	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	6.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	15.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.7%	18.2%	15.6%
Percent of residents who were physically restrained	2.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Prince George's County**

Facility: **Villa Rosa Nursing & Rehab**

Address: 3800 Lottsford Vista Road  
Mitchellville, MD  
20721

Phone Number: (301) 459-4700  
Provider Number: 215350

Number of Beds: 101

Source: CMS Nursing Home Compare, data as of 4/2015

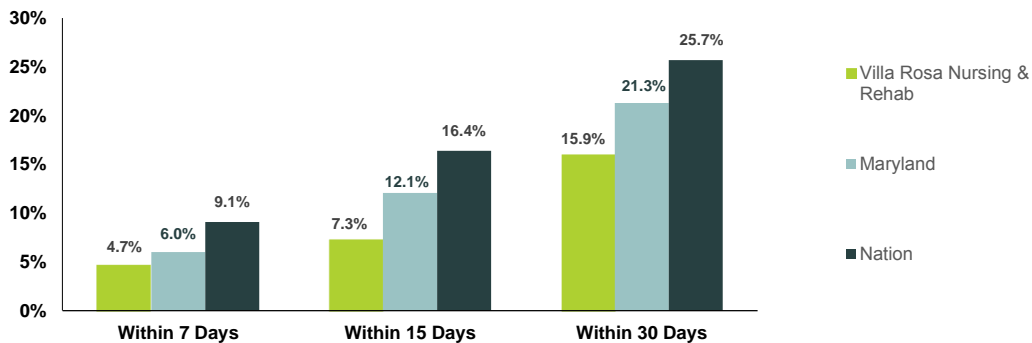
Villa Rosa Nursing & Rehab ALOS: 29.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Villa Rosa Nursing & Rehab	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

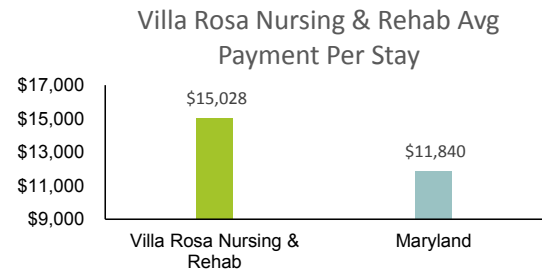
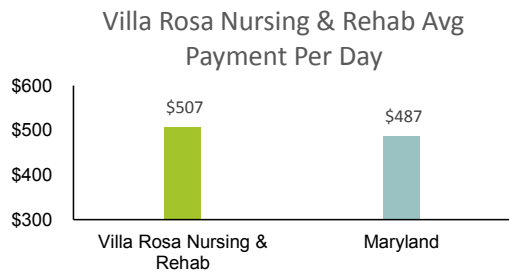
### Staffing Measures

	Villa Rosa Nursing & Rehab	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	21% Below	12% Below
CNA hours per resident per day <sup>1</sup>	2.7	13% Above	11% Above
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

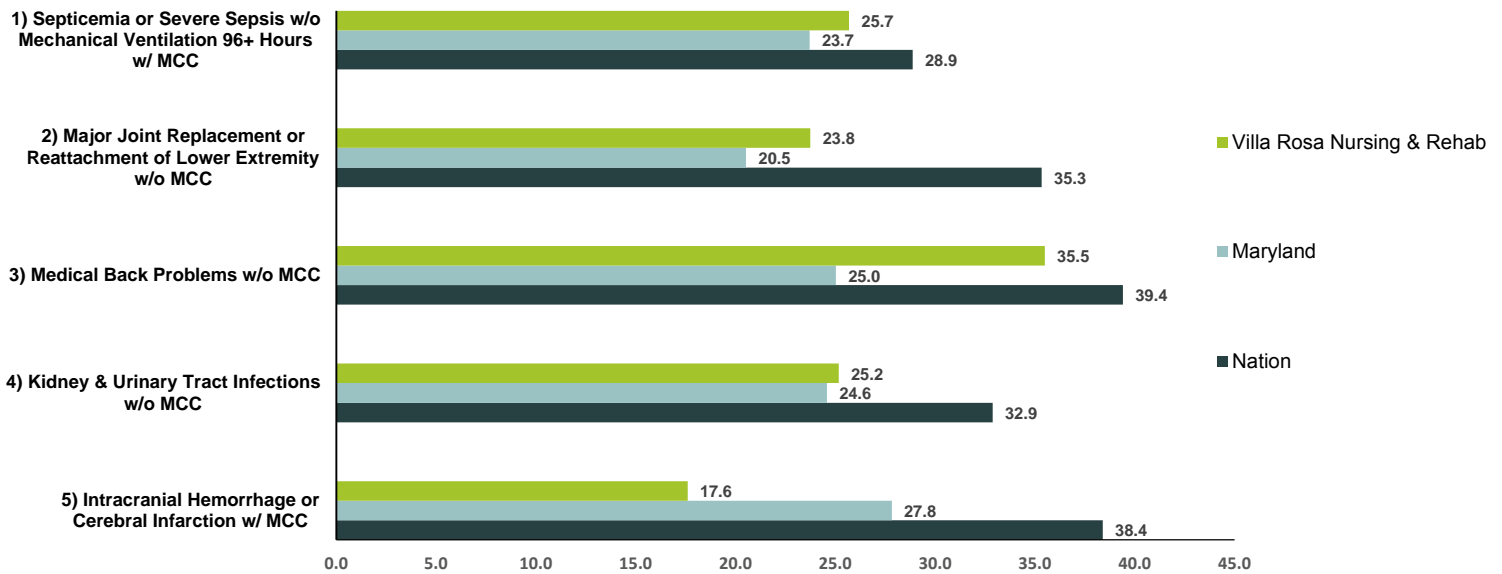


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Villa Rosa Nursing & Rehab	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.9%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.5%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	23.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Queen Anne's County**

Facility: **Corsica Hills Ctr**

Address: 205 Armstrong Avenue P.O. Box 50  
Centreville, MD  
21617

Phone Number: (410) 758-2323

Provider Number: 215114

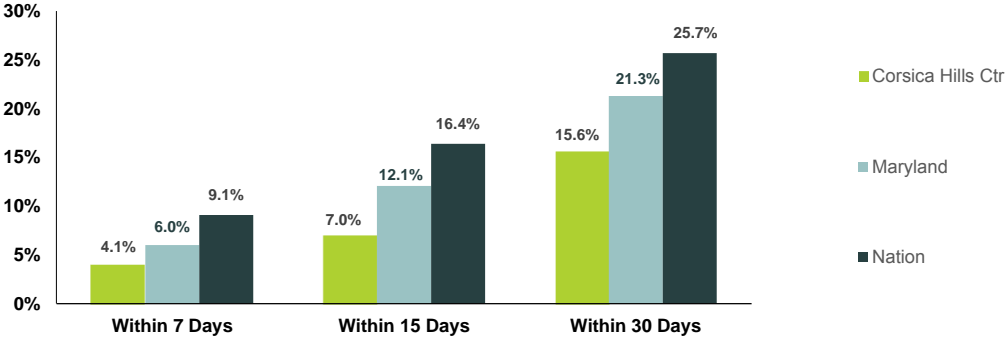


**Number of Beds:** 120  
Source: CMS Nursing Home Compare, data as of 4/2015

**Corsica Hills Ctr ALOS:** 24.3

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	Corsica Hills Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

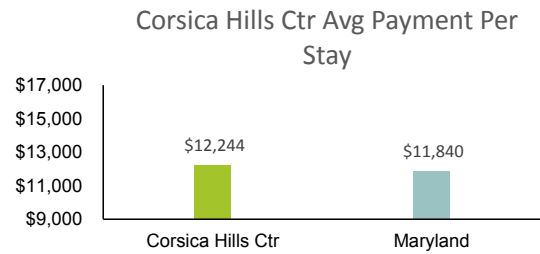
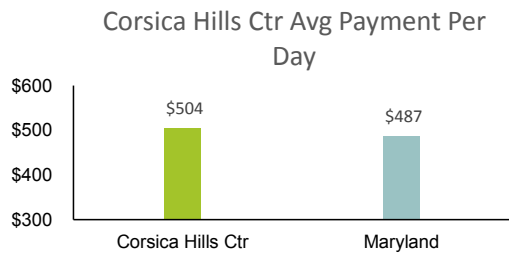
Source: MD Guide to Long Term Care, data as of 12/2014

**Staffing Measures**

	Corsica Hills Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	10% Above	23% Above
CNA hours per resident per day <sup>1</sup>	1.9	20% Below	21% Below
Percent of staff employed two years or more <sup>2</sup>	66%	10% Above	NA

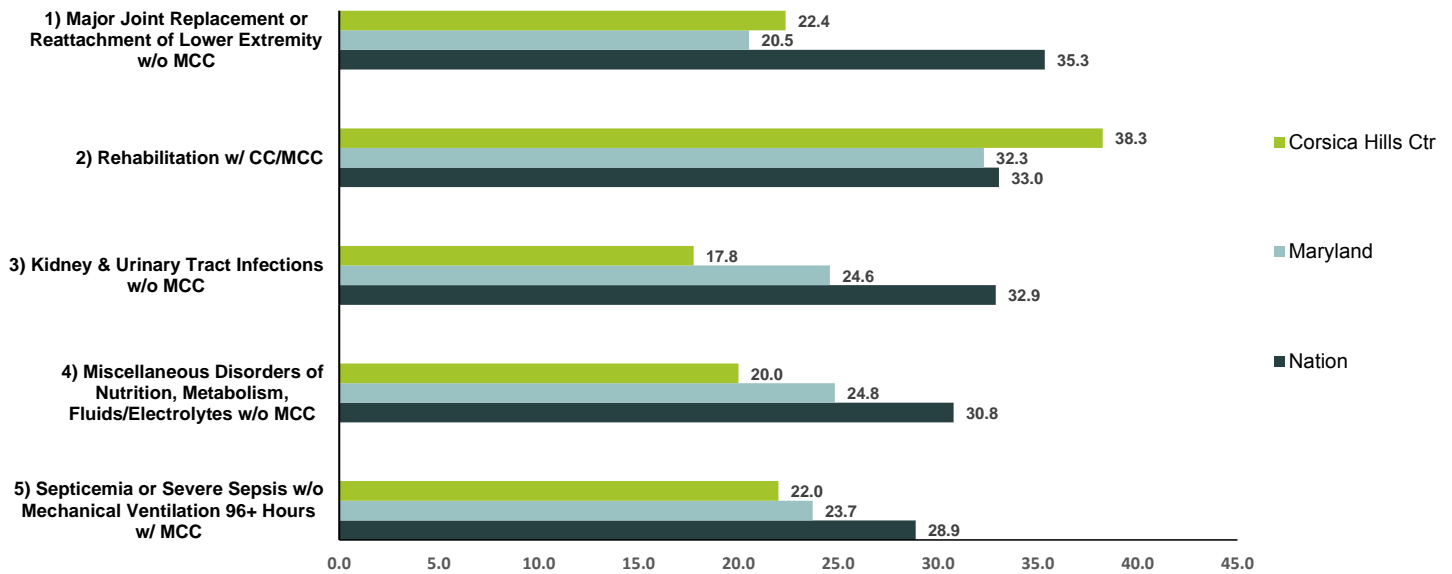
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Corsica Hills Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	81.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Saint Mary's County**

Facility: **Charlotte Hall Veterans Home**

Address: 29449 Charlotte Hall Road  
Charlotte Hall, MD  
20622

Phone Number: (301) 884-8171  
Provider Number: 215161

Number of Beds: 286

Source: CMS Nursing Home Compare, data as of 4/2015

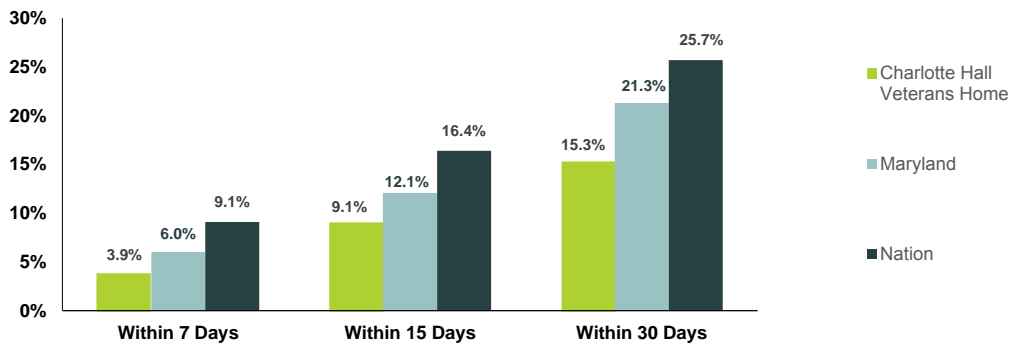
Charlotte Hall Veterans Home ALOS: 20.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Charlotte Hall Veterans Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

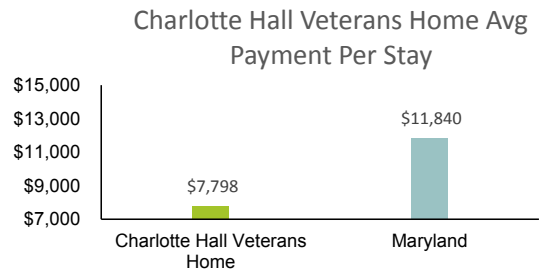
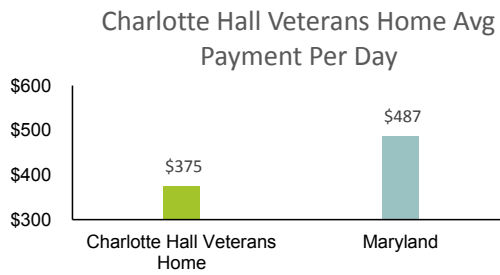
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Charlotte Hall Veterans Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	32% Below	24% Below
CNA hours per resident per day <sup>1</sup>	2.8	15% Above	13% Above
Percent of staff employed two years or more <sup>2</sup>	81%	35% Above	NA

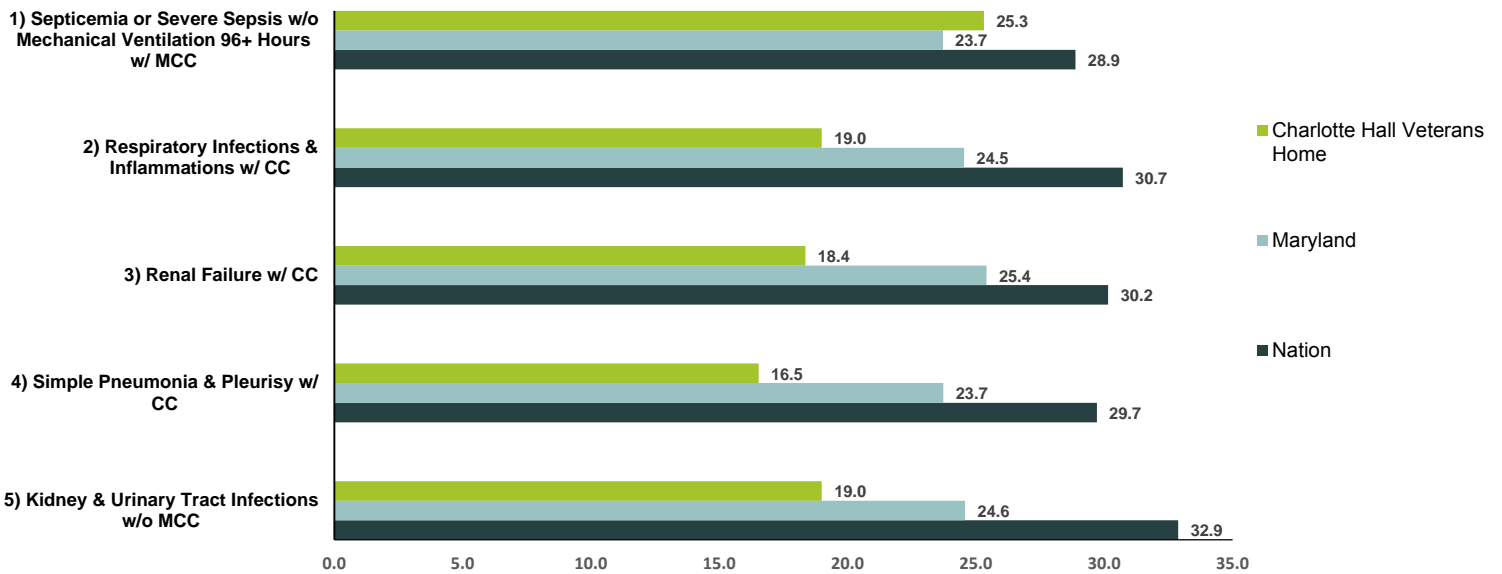
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Charlotte Hall Veterans Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.6%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.9%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	22.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Saint Mary's County**

Facility: **Chesapeake Shores**

Address: 21412 Great Mills Road  
Lexington Park, MD  
20653

Phone Number: (301) 863-7244

Provider Number: 215142

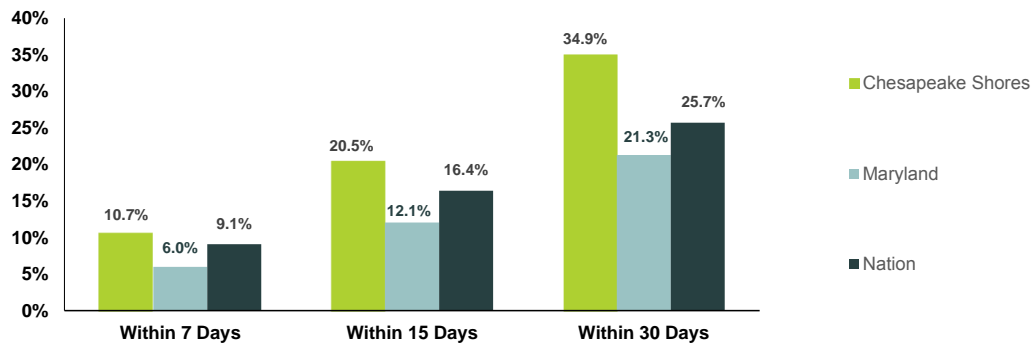


Number of Beds: 117  
Source: CMS Nursing Home Compare, data as of 4/2015

Chesapeake Shores ALOS: 23.7

Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Chesapeake Shores	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

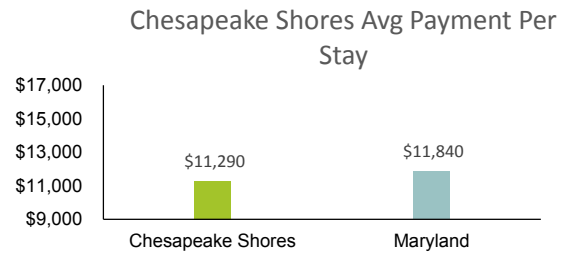
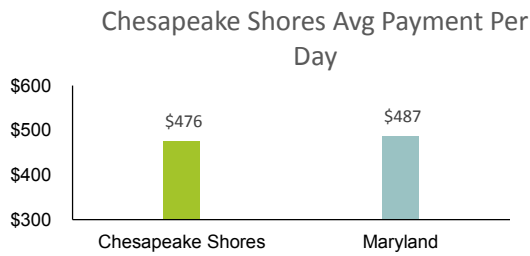
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Chesapeake Shores	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	5% Above	17% Above
CNA hours per resident per day <sup>1</sup>	2.3	5% Below	6% Below
Percent of staff employed two years or more <sup>2</sup>	50%	17% Below	NA

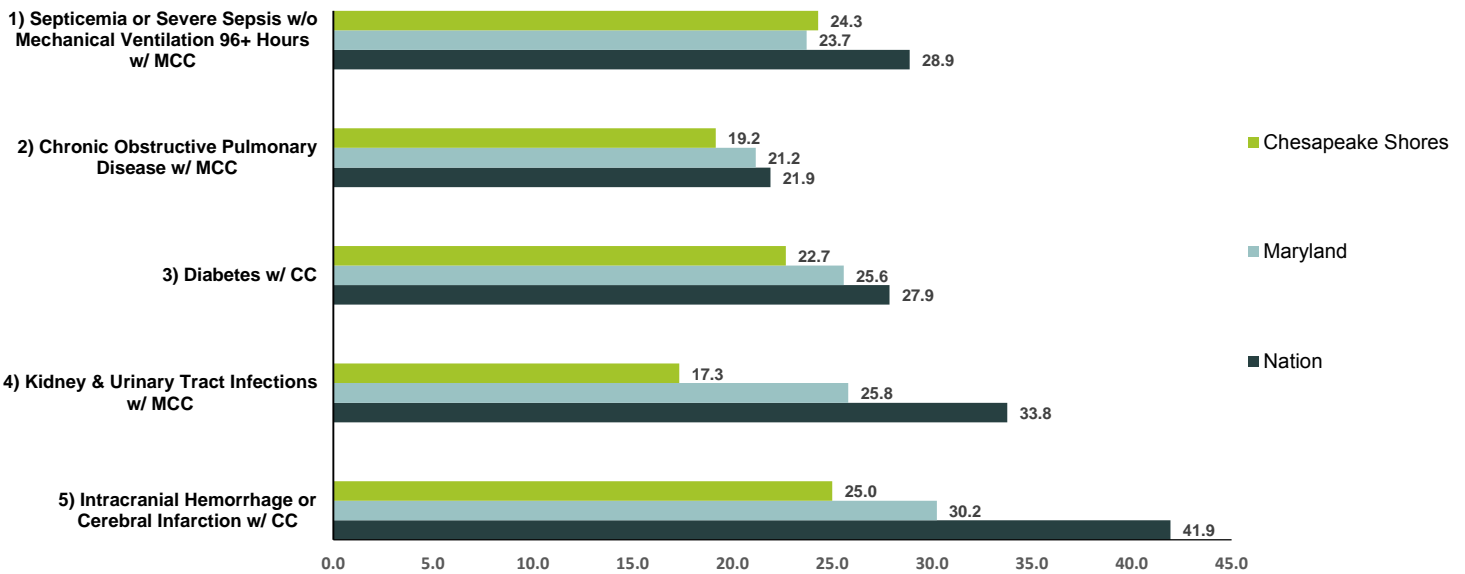
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Chesapeake Shores	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.2%	18.2%	15.6%
Percent of residents who were physically restrained	1.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	96.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Saint Mary's County

**Facility:** St. Mary's Nursing Ctr

**Address:** 21585 Peabody Street  
Leonardtown, MD  
20650

**Phone Number:** (301) 475-8000

**Provider Number:** 215013

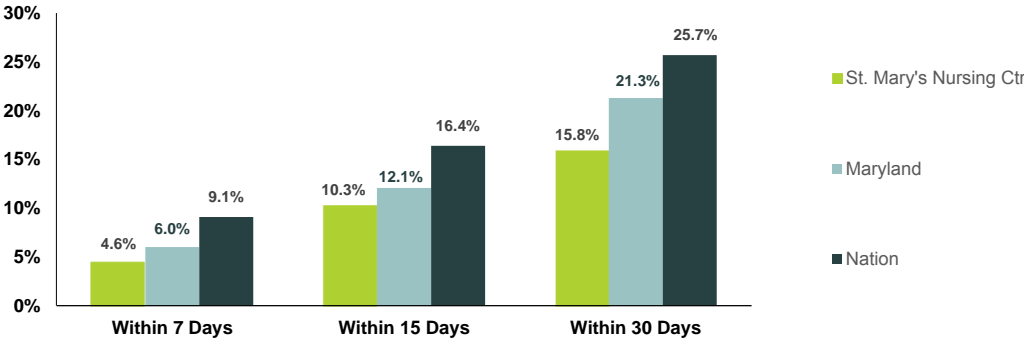


**Number of Beds:** 160  
Source: CMS Nursing Home Compare, data as of 4/2015

**St. Mary's Nursing Ctr ALOS:** 22.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Readmission Rate Back to Hospital After SNF Discharge**



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

**Clinical Service Offerings**

	St. Mary's Nursing Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

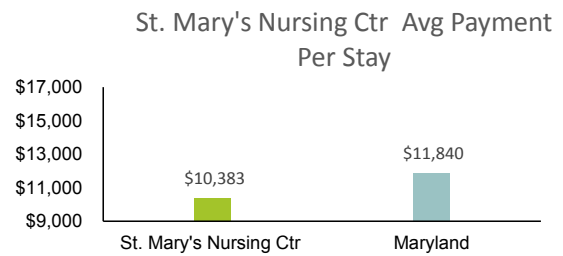
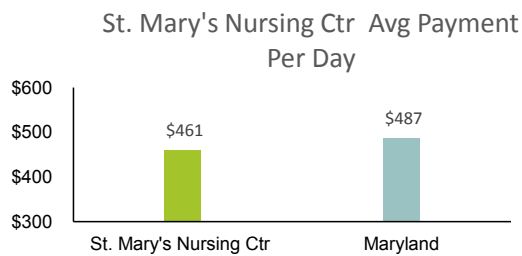
**Staffing Measures**

	St. Mary's Nursing Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	37% Below	30% Below
CNA hours per resident per day <sup>1</sup>	2.7	10% Above	9% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

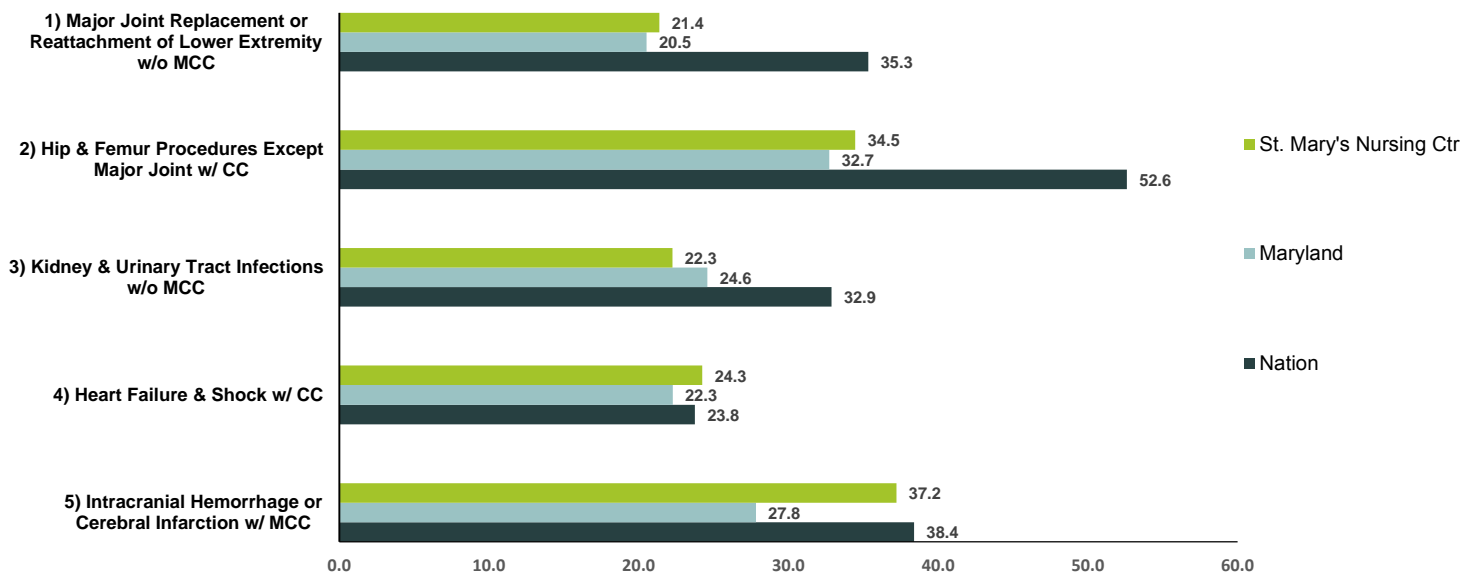


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	St. Mary's Nursing Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	23.4%	18.2%	15.6%
Percent of residents who were physically restrained	6.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	100.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Somerset County**

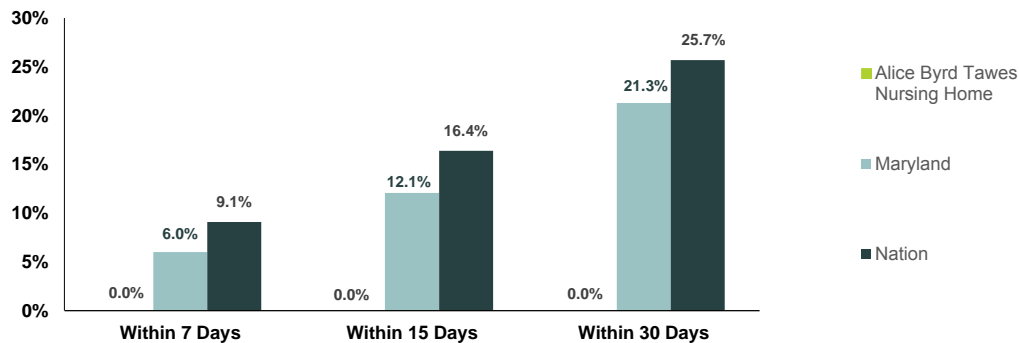
Facility: **Alice Byrd Tawes Nursing Home**

Address: 201 Hall Highway  
Crisfield, MD  
21817  
Phone Number: (410) 968-1200  
Provider Number: 215058

Number of Beds: 76  
Source: CMS Nursing Home Compare, data as of 4/2015  
Alice Byrd Tawes Nursing Home ALOS: 18.3  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Alice Byrd Tawes Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

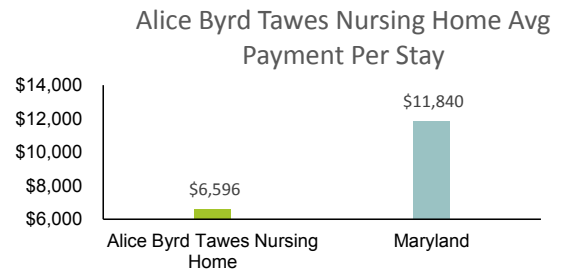
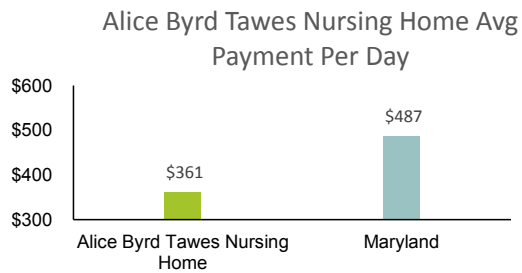
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Alice Byrd Tawes Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	22% Below	13% Below
CNA hours per resident per day <sup>1</sup>	1.9	22% Below	23% Below
Percent of staff employed two years or more <sup>2</sup>	76%	27% Above	NA

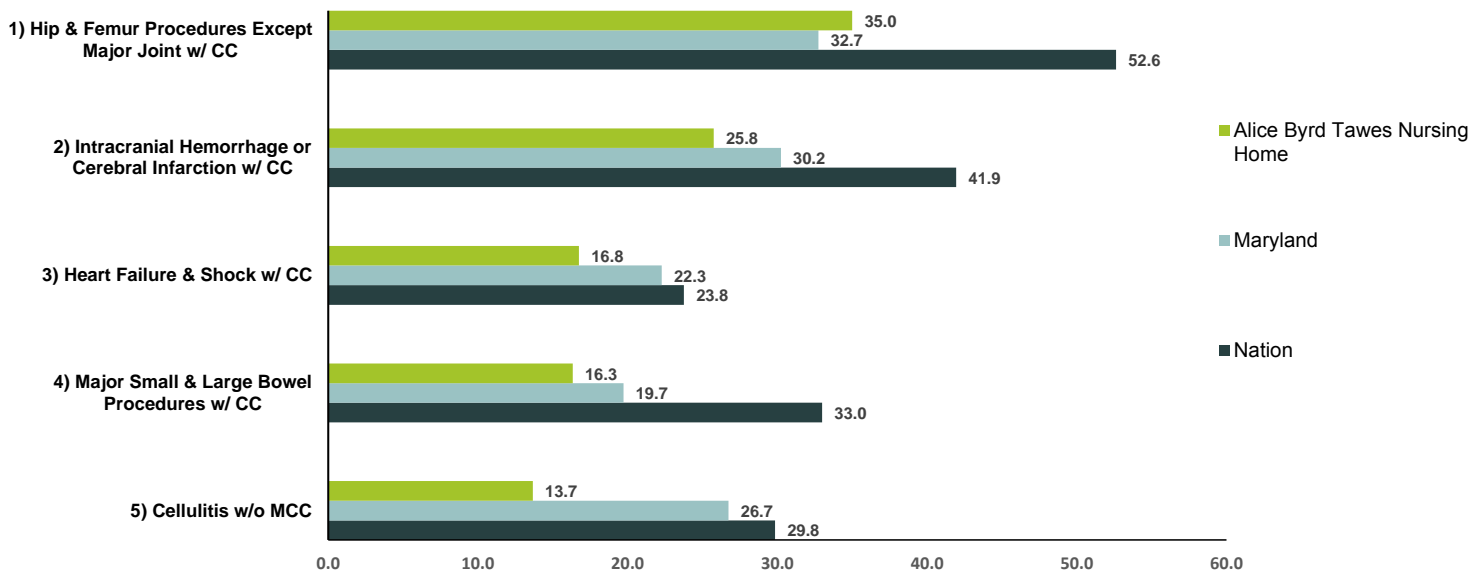
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Alice Byrd Tawes Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	18.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.2%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.7%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	42.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	78.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Somerset County**

Facility: **Aurora Senior Living of Manokin**

Address: 11974 Edgehill Terrace  
Princess Anne, MD  
21853

Phone Number: (410) 651-0011  
Provider Number: 215179

Number of Beds: 135

Source: CMS Nursing Home Compare, data as of 4/2015

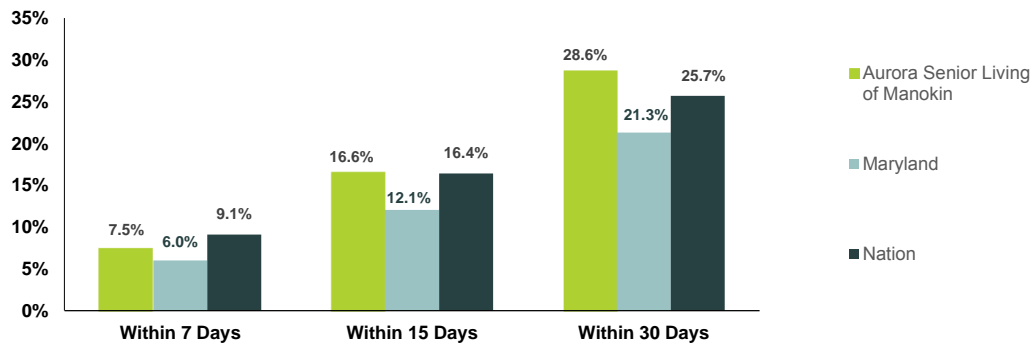
Aurora Senior Living of Manokin ALOS: 31.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Aurora Senior Living of Manokin	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

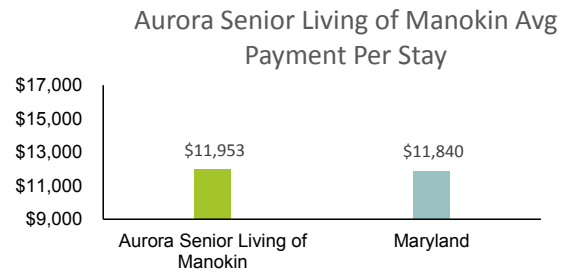
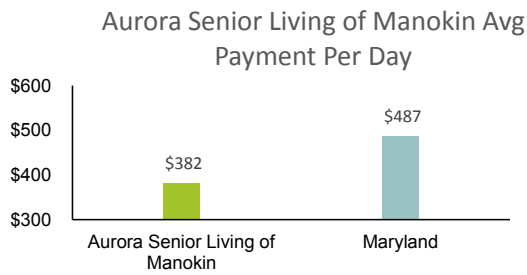
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Aurora Senior Living of Manokin	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	27% Below	19% Below
CNA hours per resident per day <sup>1</sup>	3.0	23% Above	21% Above
Percent of staff employed two years or more <sup>2</sup>	70%	17% Above	NA

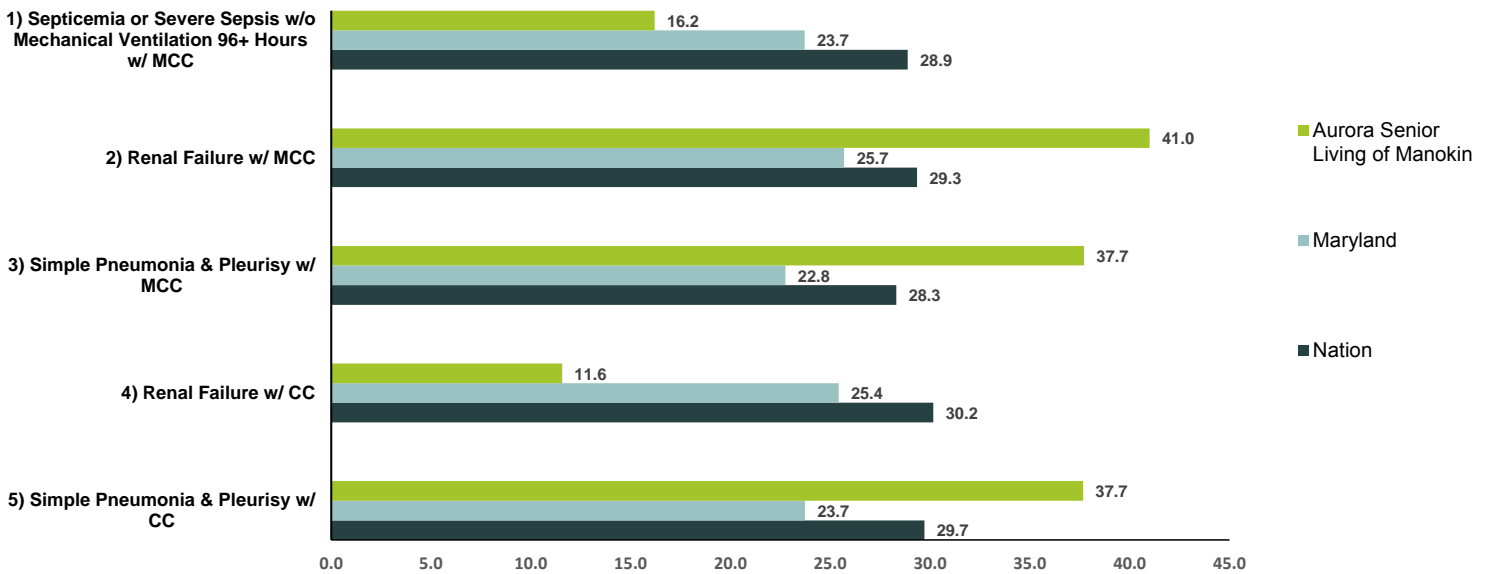
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Aurora Senior Living of Manokin	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.7%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	26.1%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** Talbot County

**Facility:** The Pines Genesis Eldercare

**Address:** 610 Dutchman's Lane  
Easton, MD  
21601

**Phone Number:** (410) 822-4000

**Provider Number:** 215010

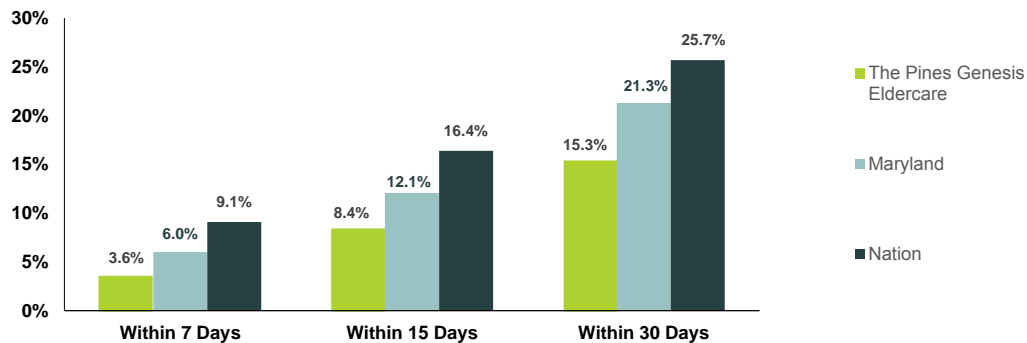


**Number of Beds:** 195  
Source: CMS Nursing Home Compare, data as of 4/2015

**The Pines Genesis Eldercare ALOS:** 26.7

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	The Pines Genesis Eldercare	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

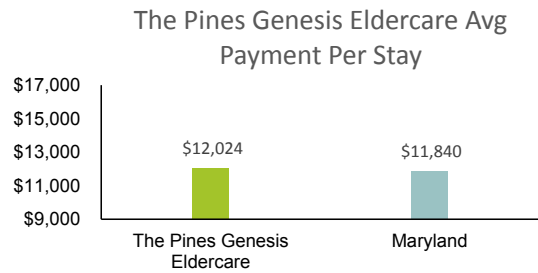
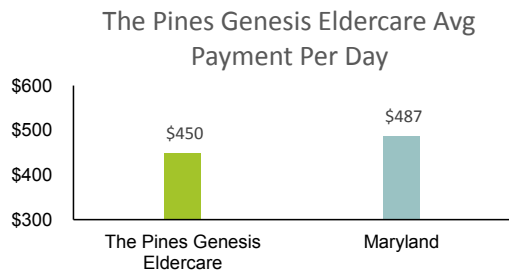
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	The Pines Genesis Eldercare	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	25% Below	16% Below
CNA hours per resident per day <sup>1</sup>	0.4	83% Below	83% Below
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

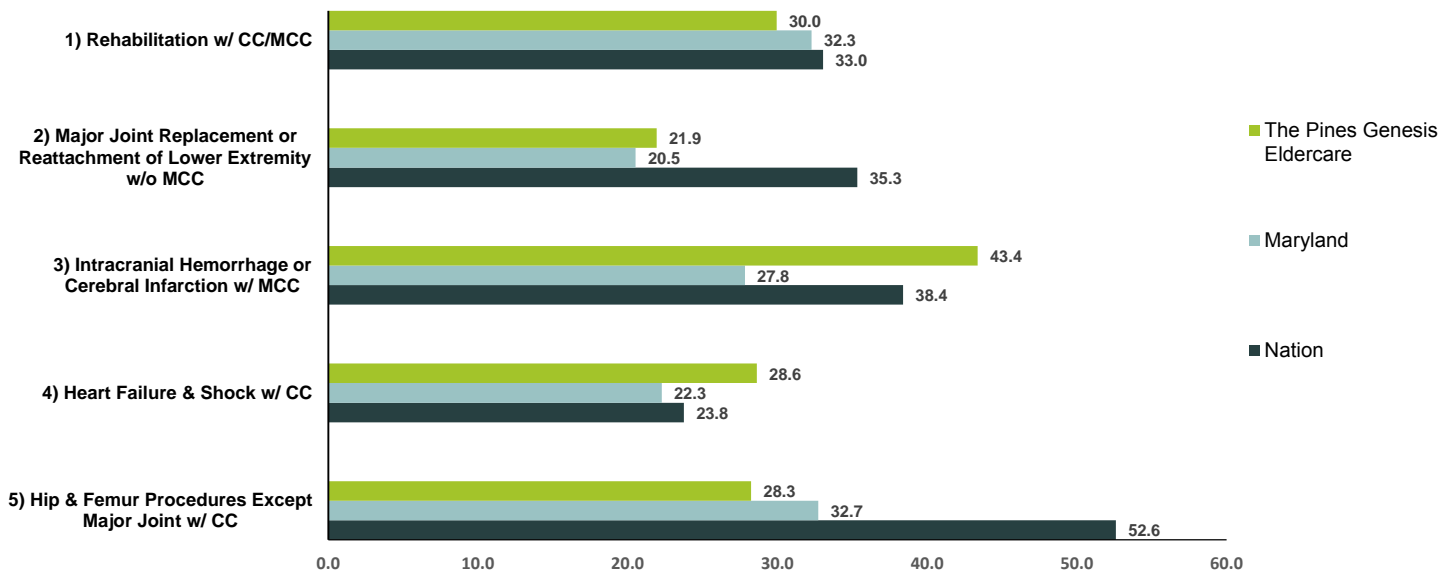
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	The Pines Genesis Eldercare	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.1%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	29.6%	18.2%	15.6%
Percent of residents who were physically restrained	4.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	81.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	89.1%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Talbot County**

Facility: **William Hill Manor Healthcare**

Address: 501 Dutchman's Lane  
Easton, MD  
21601

Phone Number: (410) 822-8888  
Provider Number: 215137

Number of Beds: 90

Source: CMS Nursing Home Compare, data as of 4/2015

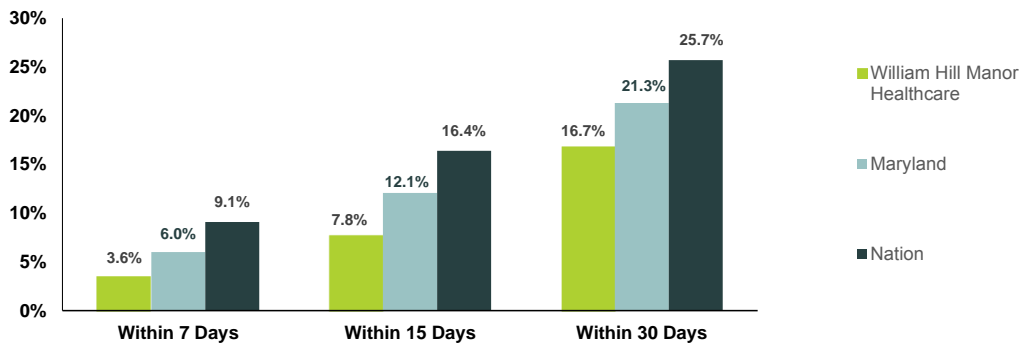
William Hill Manor Healthcare ALOS: 26.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	William Hill Manor Healthcare	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

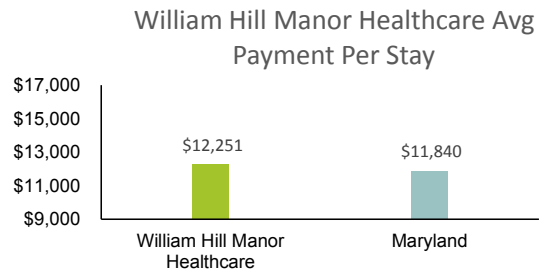
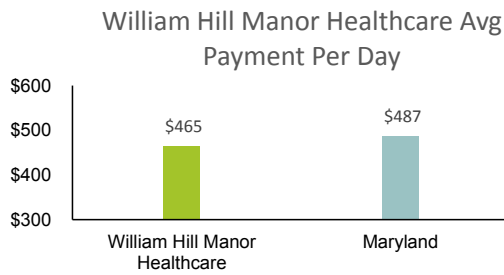
### Staffing Measures

	William Hill Manor Healthcare	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	1.4	49% Above	67% Above
CNA hours per resident per day <sup>1</sup>	2.4	The Same	1% Below
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

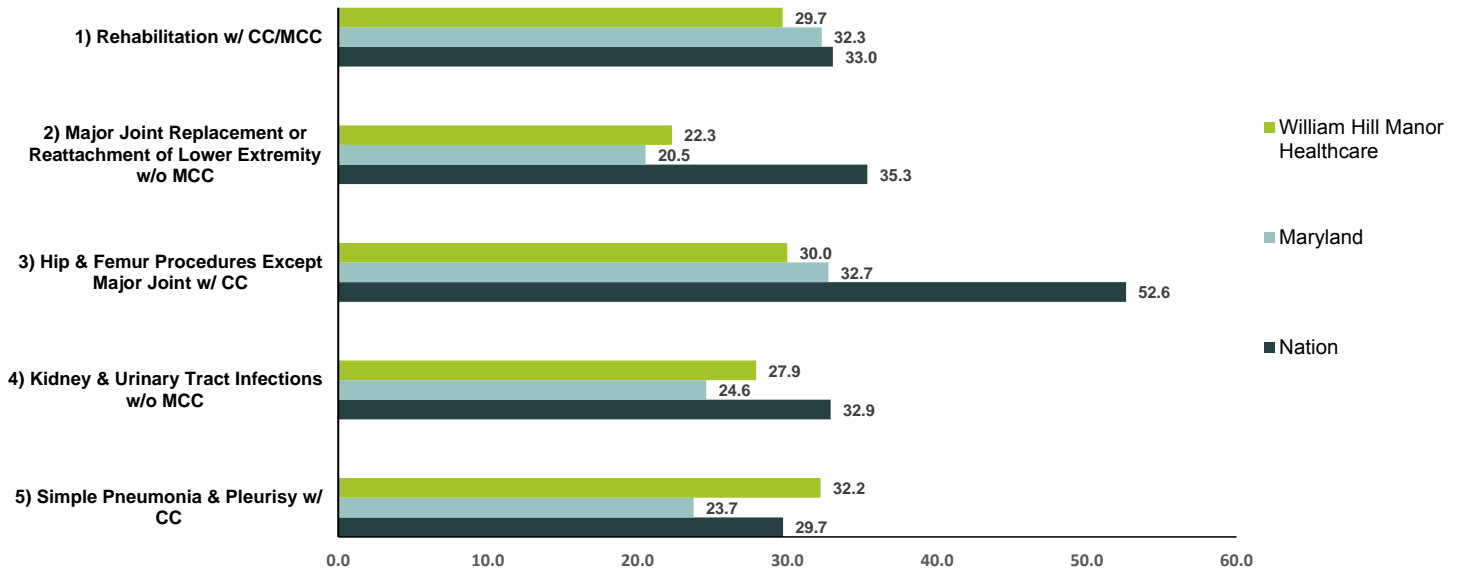


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	William Hill Manor Healthcare	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	7.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	2.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	95.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.8%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Coffman Nursing Home**

Address: 1304 Pennsylvania Ave  
Hagerstown, MD  
21742

Phone Number: (301) 733-2914  
Provider Number: 215352

Number of Beds: 59

Source: CMS Nursing Home Compare, data as of 4/2015

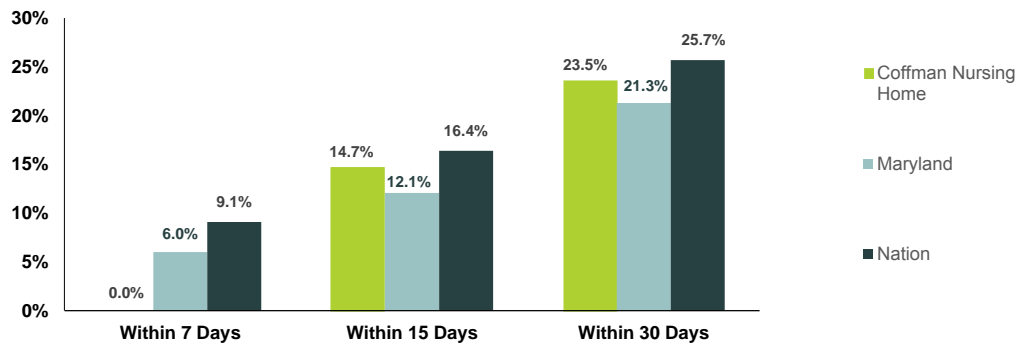
Coffman Nursing Home ALOS: 27.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Coffman Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

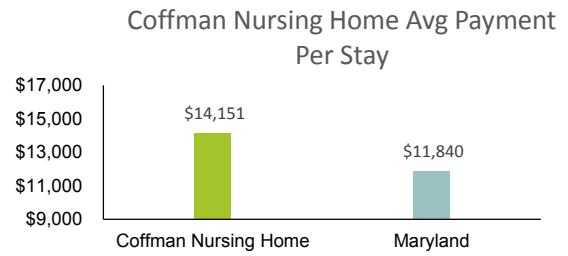
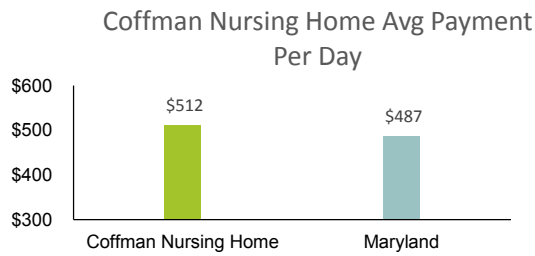
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Coffman Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.4	53% Below	47% Below
CNA hours per resident per day <sup>1</sup>	3.2	33% Above	32% Above
Percent of staff employed two years or more <sup>2</sup>	63%	5% Above	NA

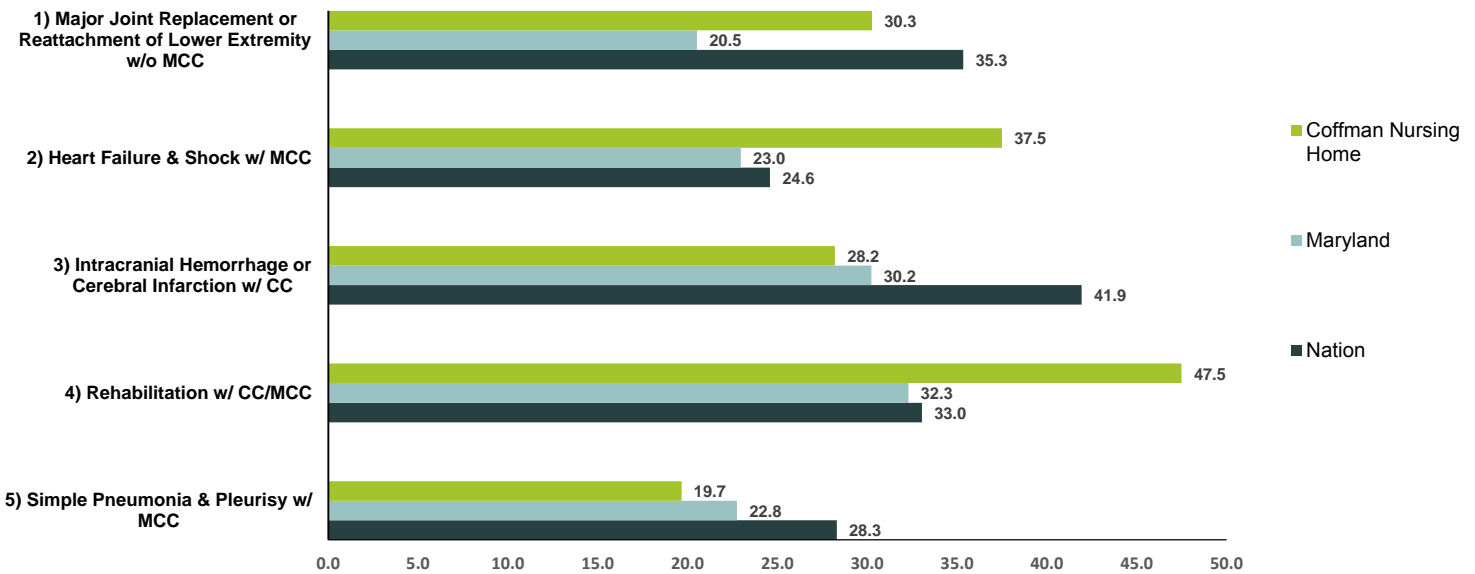
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Coffman Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	9.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	9.2%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	1.6%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	7.1%	18.2%	15.6%
Percent of residents who were physically restrained	7.2%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	89.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	96.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Fahrney-Keedy Memorial Home**

Address: 8507 Mapleville Road  
Boonsboro, MD  
21713

Phone Number: (301) 733-6284  
Provider Number: 215337

Number of Beds: 106

Source: CMS Nursing Home Compare, data as of 4/2015

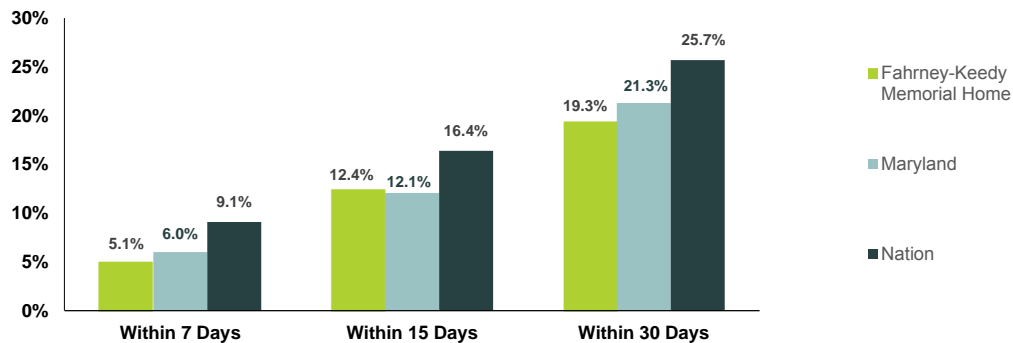
Fahrney-Keedy Memorial Home ALOS: 23.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Fahrney-Keedy Memorial Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

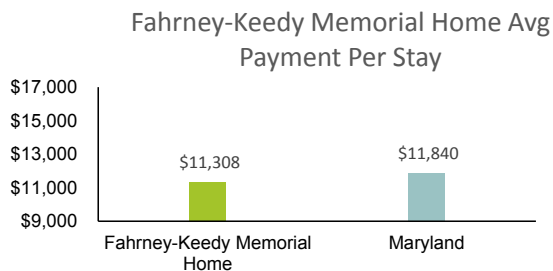
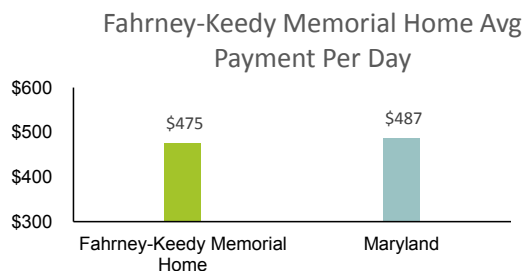
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Fahrney-Keedy Memorial Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	30% Below	21% Below
CNA hours per resident per day <sup>1</sup>	2.6	8% Above	7% Above
Percent of staff employed two years or more <sup>2</sup>	52%	13% Below	NA

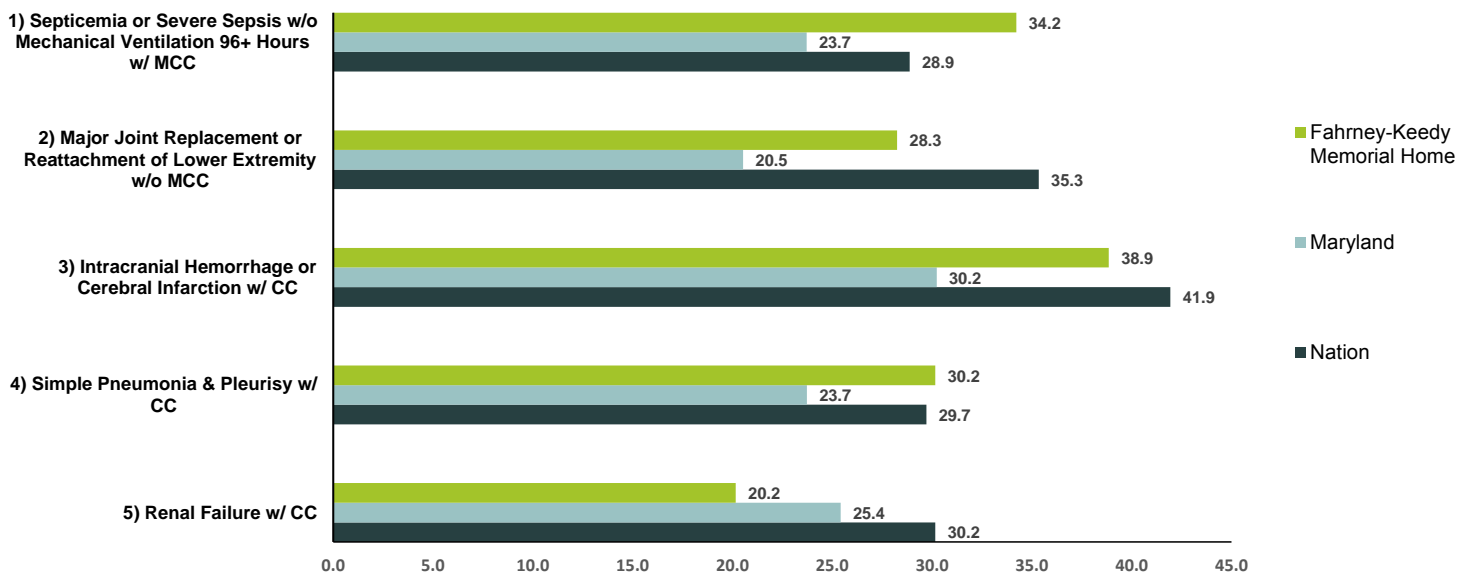
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Fahrney-Keedy Memorial Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	13.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.5%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.2%	18.2%	15.6%
Percent of residents who were physically restrained	0.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	89.1%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Golden Living Ctr - Hagerstown**

Address: 750 Dual Highway  
Hagerstown, MD  
21740

Phone Number: (301) 797-4020  
Provider Number: 215336

Number of Beds: 140

Source: CMS Nursing Home Compare, data as of 4/2015

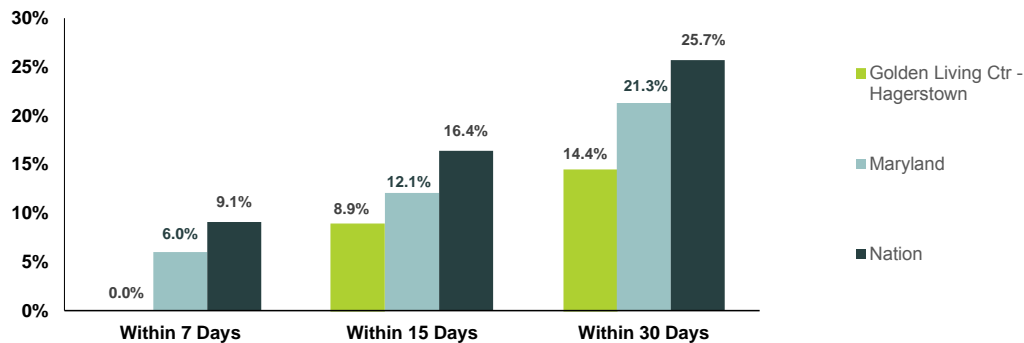
Golden Living Ctr - Hagerstown ALOS: 23.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Golden Living Ctr - Hagerstown	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

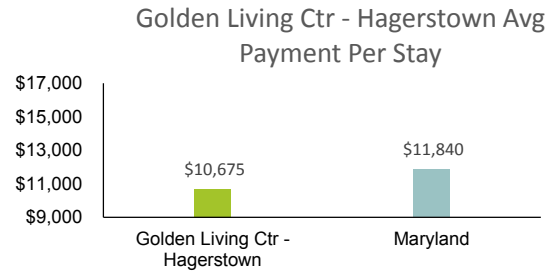
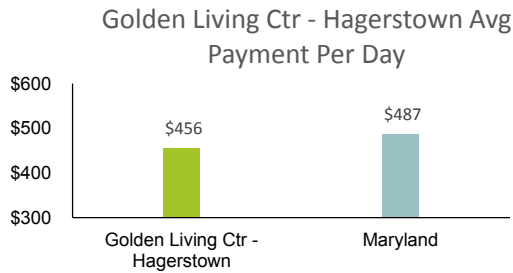
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Golden Living Ctr - Hagerstown	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	24% Below	15% Below
CNA hours per resident per day <sup>1</sup>	1.8	26% Below	27% Below
Percent of staff employed two years or more <sup>2</sup>	56%	7% Below	NA

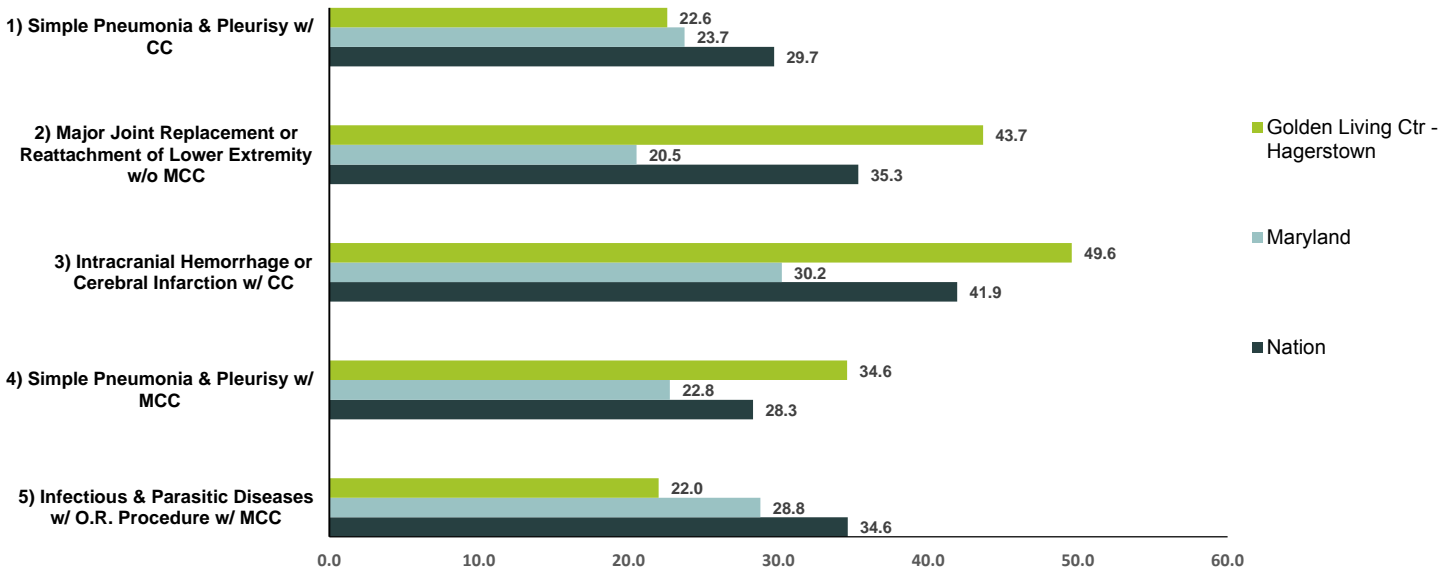
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Golden Living Ctr - Hagerstown	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.1%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.8%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	4.3%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.7%	18.2%	15.6%
Percent of residents who were physically restrained	5.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Homewood at Williamsport MD**

Address: 16505 Virginia Avenue  
Williamsport, MD  
21795

Phone Number: (301) 582-1628  
Provider Number: 215225

Number of Beds: 82

Source: CMS Nursing Home Compare, data as of 4/2015

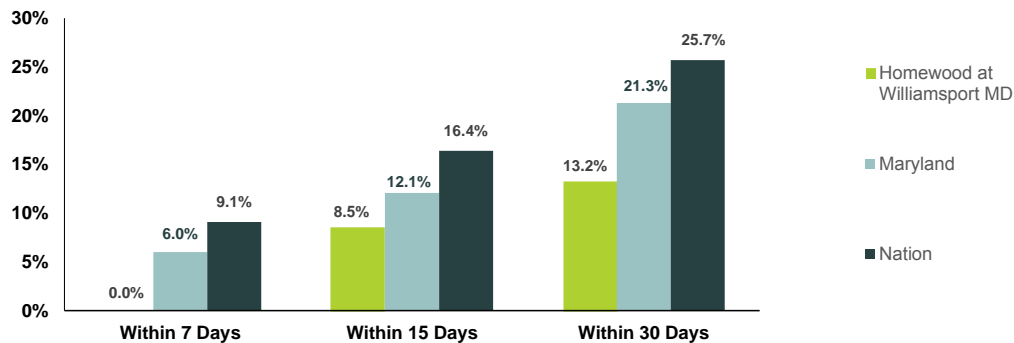
Homewood at Williamsport MD ALOS: 24.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Homewood at Williamsport MD	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

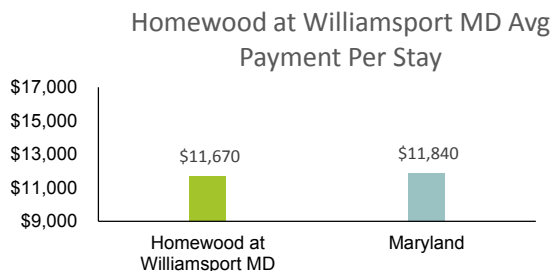
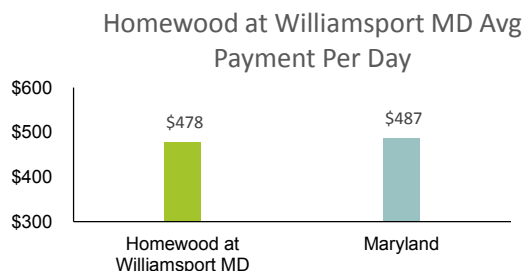
### Staffing Measures

	Compared to Maryland Average		
	Homewood at Williamsport MD		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	39% Below	31% Below
CNA hours per resident per day <sup>1</sup>	3.0	26% Above	24% Above
Percent of staff employed two years or more <sup>2</sup>	56%	7% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

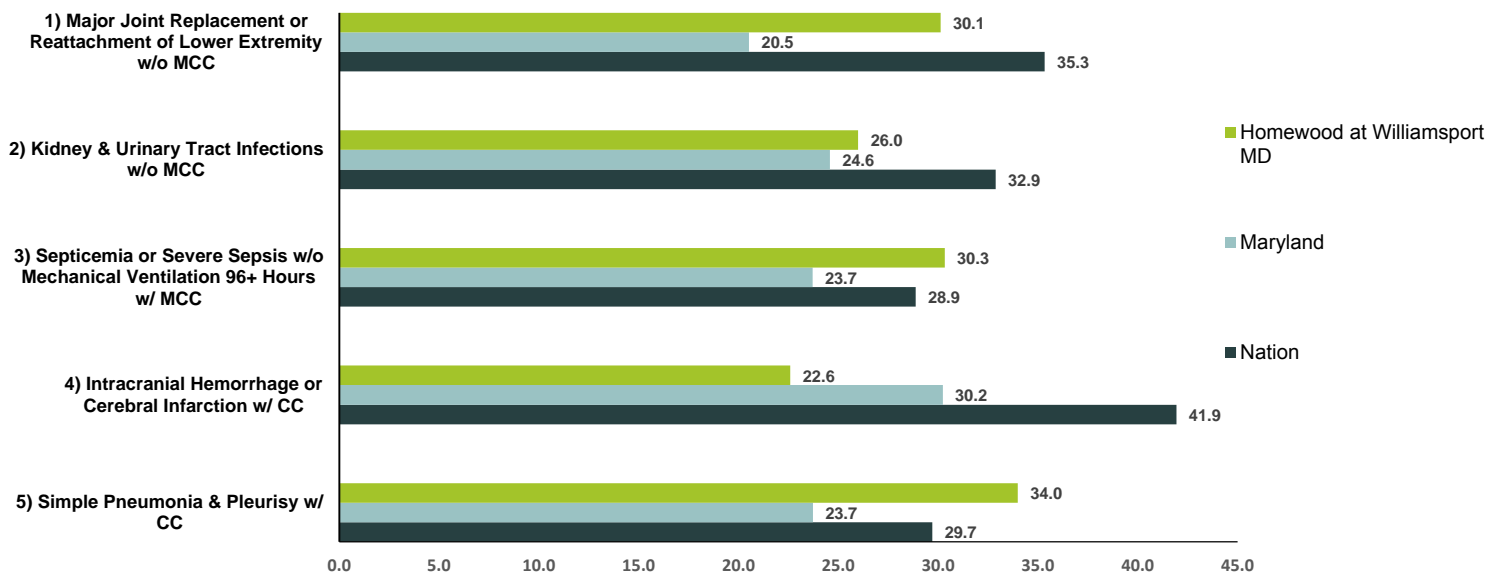


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Homewood at Williamsport MD	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	3.4%	4.8%	5.7%
Percent of who self report moderate to severe pain	4.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	6.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	5.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	16.7%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.0%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	97.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

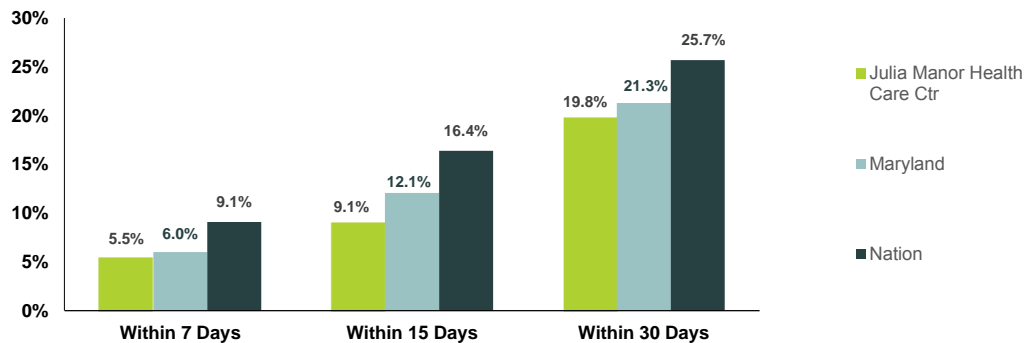
Facility: **Julia Manor Health Care Ctr**

Address: 333 Mill Street  
Hagerstown, MD  
21740  
Phone Number: (301) 665-8700  
Provider Number: 215321

Number of Beds: 130  
Source: CMS Nursing Home Compare, data as of 4/2015  
Julia Manor Health Care Ctr ALOS: 30.5  
Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Julia Manor Health Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

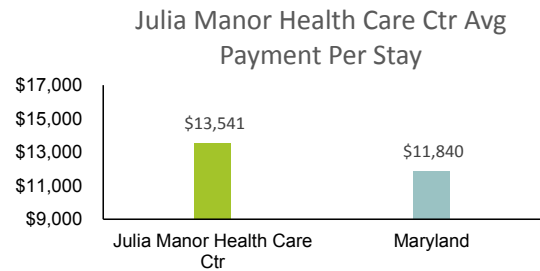
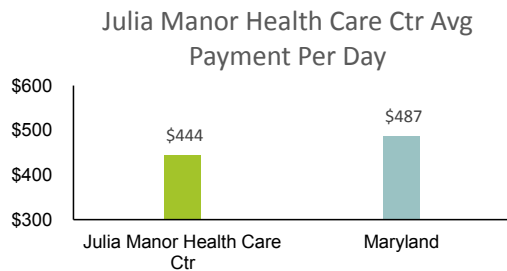
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Julia Manor Health Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	1% Below	11% Above
CNA hours per resident per day <sup>1</sup>	2.1	15% Below	16% Below
Percent of staff employed two years or more <sup>2</sup>	81%	35% Above	NA

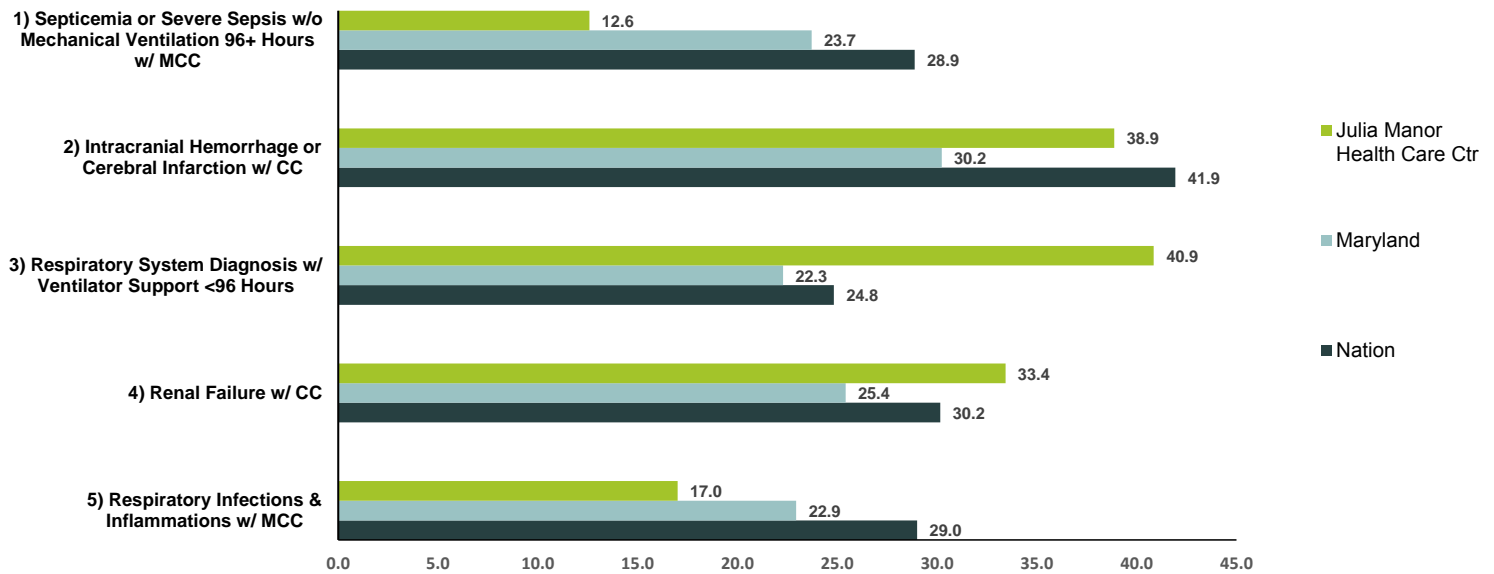
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Julia Manor Health Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	1.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	3.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.8%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	15.6%	18.2%	15.6%
Percent of residents who were physically restrained	1.3%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	99.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.7%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **NMS Healthcare of Hagerstown**

Address: 14014 Marsh Pike  
Hagerstown, MD  
21742

Phone Number: (301) 733-8700  
Provider Number: 215256

Number of Beds: 186

Source: CMS Nursing Home Compare, data as of 4/2015

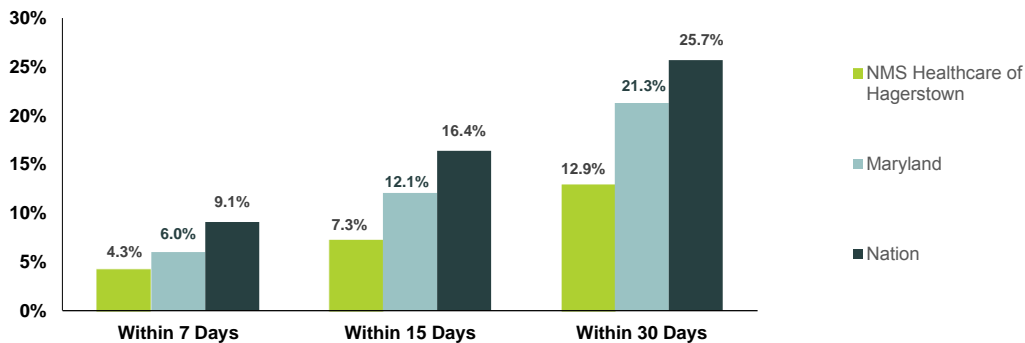
NMS Healthcare of Hagerstown ALOS: 45.4

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	NMS Healthcare of Hagerstown	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

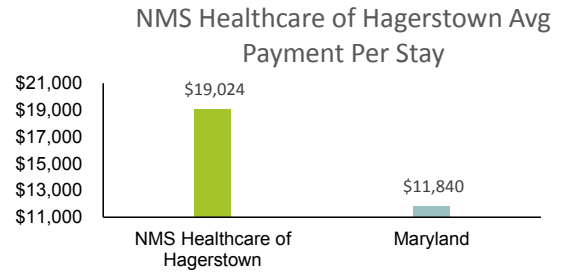
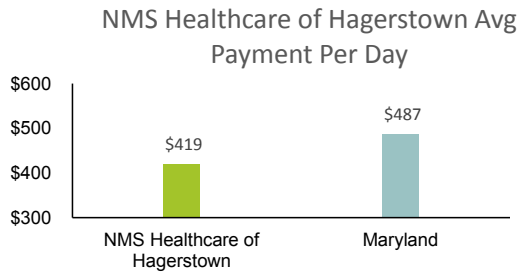
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	NMS Healthcare of Hagerstown	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	41% Below	34% Below
CNA hours per resident per day <sup>1</sup>	2.2	11% Below	12% Below
Percent of staff employed two years or more <sup>2</sup>	68%	13% Above	NA

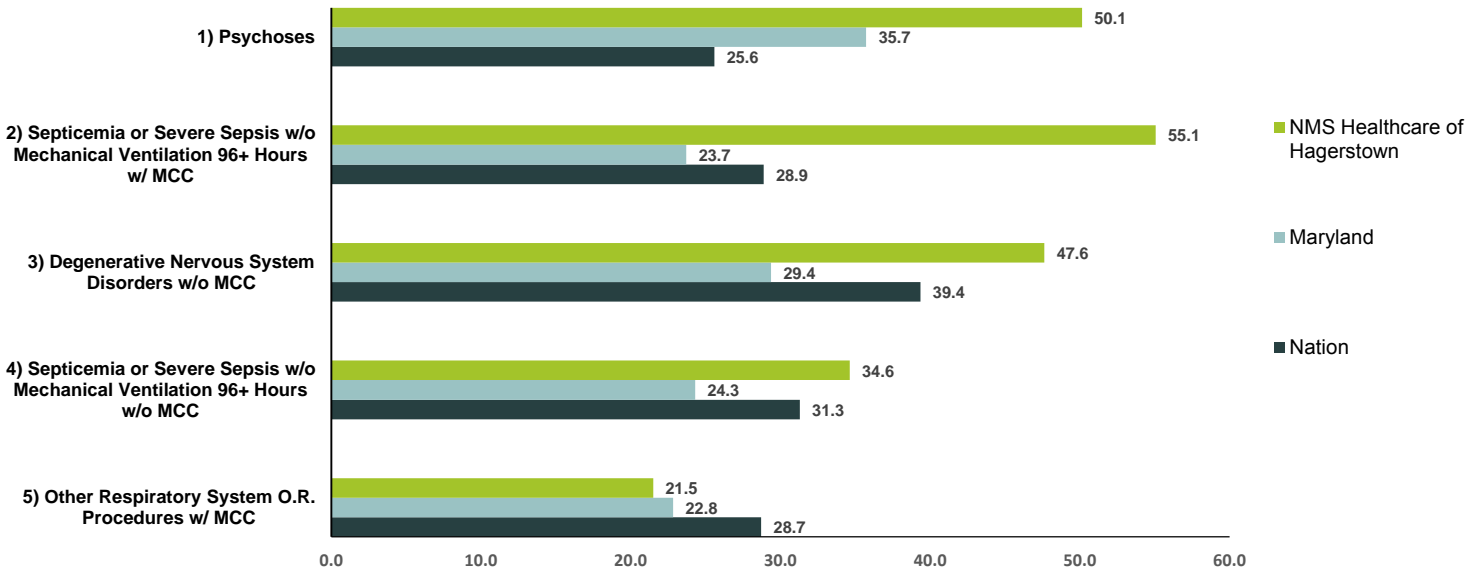
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	NMS Healthcare of Hagerstown	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	6.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.3%	4.8%	5.7%
Percent of who self report moderate to severe pain	12.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	13.7%	18.2%	15.6%
Percent of residents who were physically restrained	1.4%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.4%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	78.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Ravenwood Nursing Care Ctr**

Address: 1183 Luther Drive  
Hagerstown, MD  
21740

Phone Number: (301) 790-1000  
Provider Number: 215113

Number of Beds: 84

Source: CMS Nursing Home Compare, data as of 4/2015

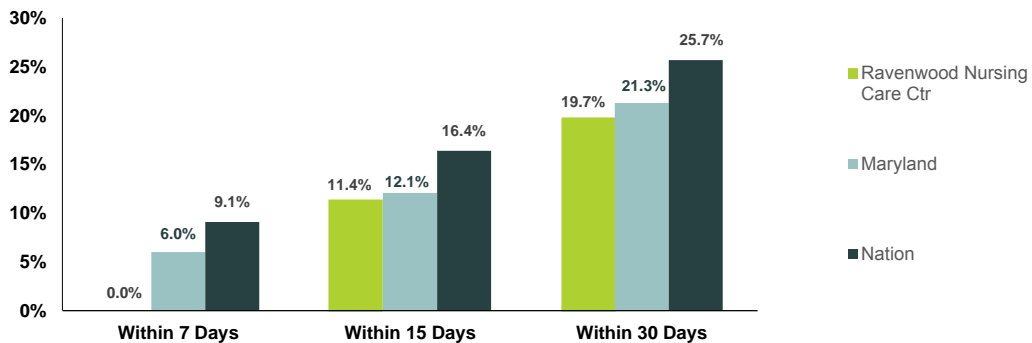
Ravenwood Nursing Care Ctr ALOS: 26.2

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Ravenwood Nursing Care Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

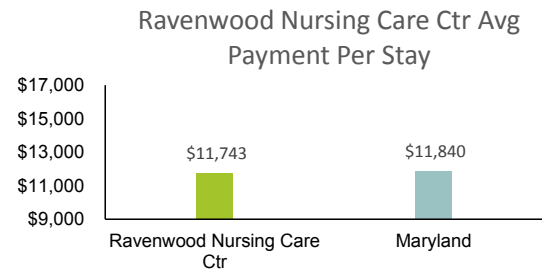
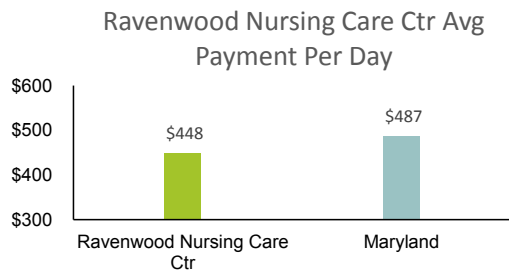
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Ravenwood Nursing Care Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	29% Below	21% Below
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	10% Below
Percent of staff employed two years or more <sup>2</sup>	42%	30% Below	NA

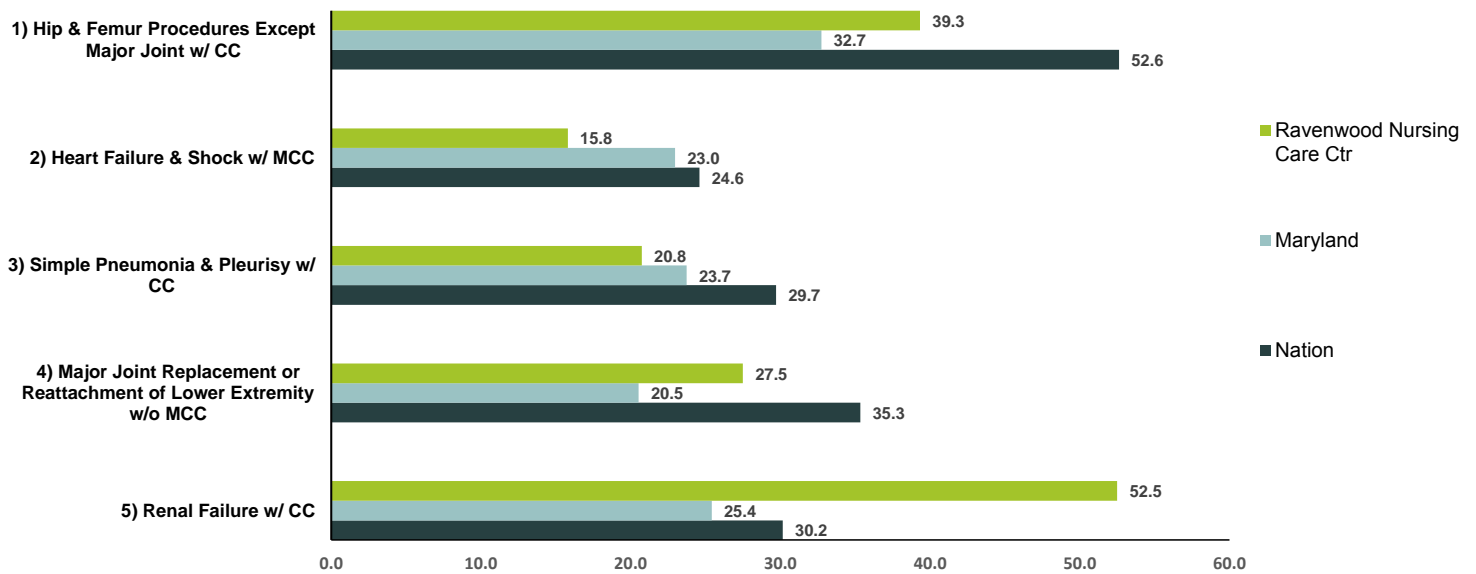
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Ravenwood Nursing Care Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.5%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	5.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	2.7%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	67.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	98.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Reeders Memorial Home**

Address: 141 South Main Street  
Boonsboro, MD  
21713

Phone Number: (301) 432-5457  
Provider Number: 215144

Number of Beds: 157

Source: CMS Nursing Home Compare, data as of 4/2015

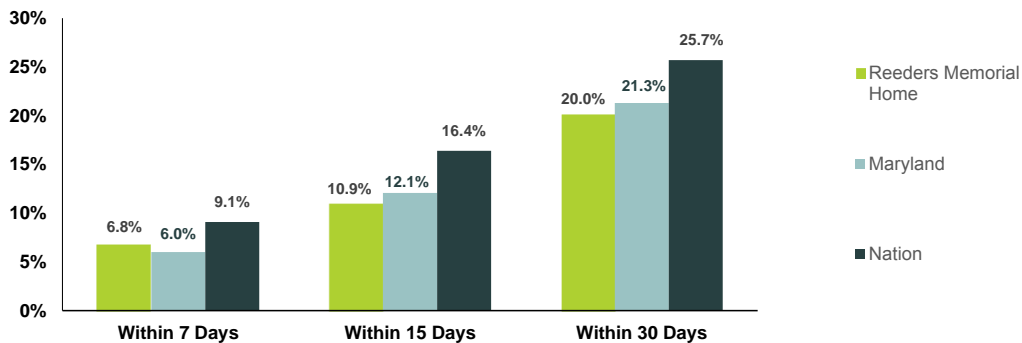
Reeders Memorial Home ALOS: 28.9

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Reeders Memorial Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

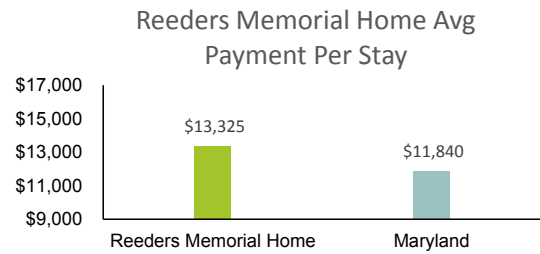
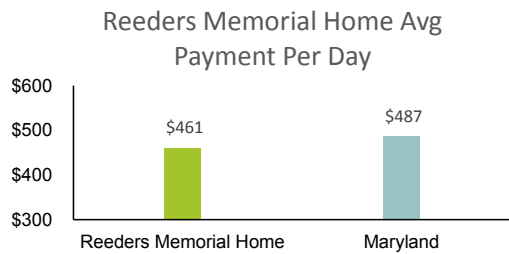
### Staffing Measures

	Reeders Memorial Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	39% Below	31% Below
CNA hours per resident per day <sup>1</sup>	1.7	29% Below	30% Below
Percent of staff employed two years or more <sup>2</sup>	60%	The Same	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

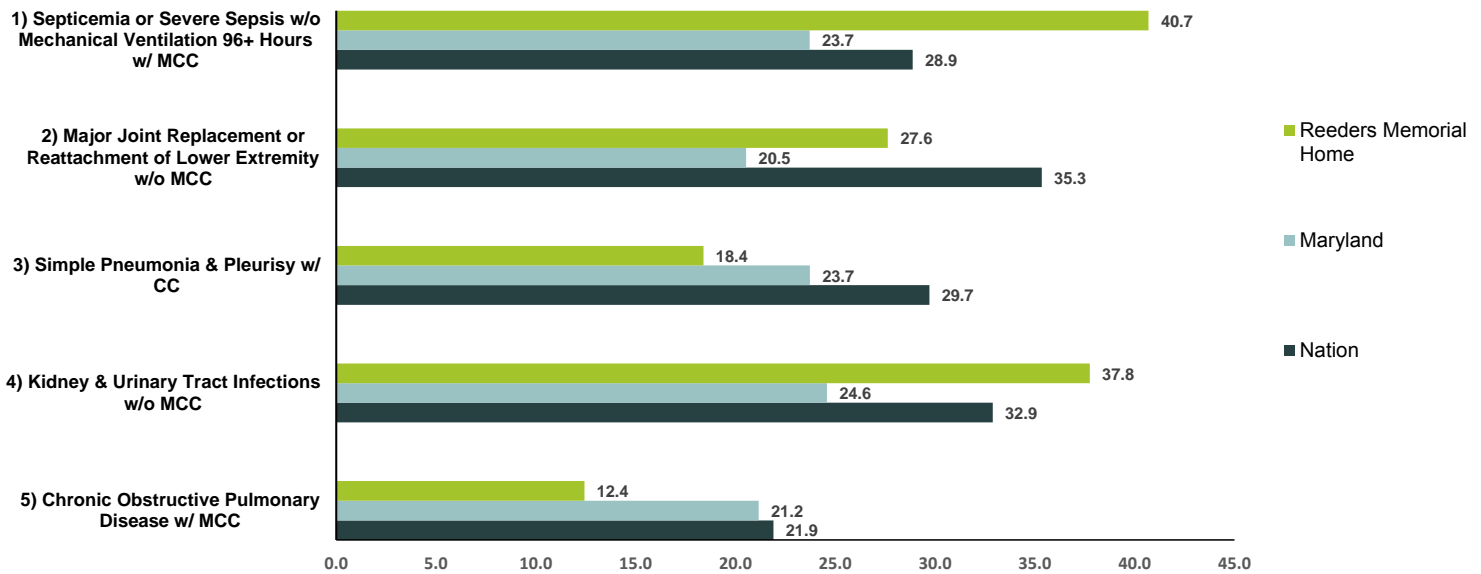


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Reeders Memorial Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.2%	2.7%	3.2%
Percent of residents with a urinary tract infection	10.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	9.3%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	7.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	19.3%	18.2%	15.6%
Percent of residents who were physically restrained	5.9%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	82.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	88.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Washington County**

Facility: **Western MD Hospital Ctr**

Address: 1500 Pennsylvania Avenue  
Hagerstown, MD  
21742

Phone Number: (301) 745-4200  
Provider Number: 215110

Number of Beds: 63

Source: CMS Nursing Home Compare, data as of 4/2015

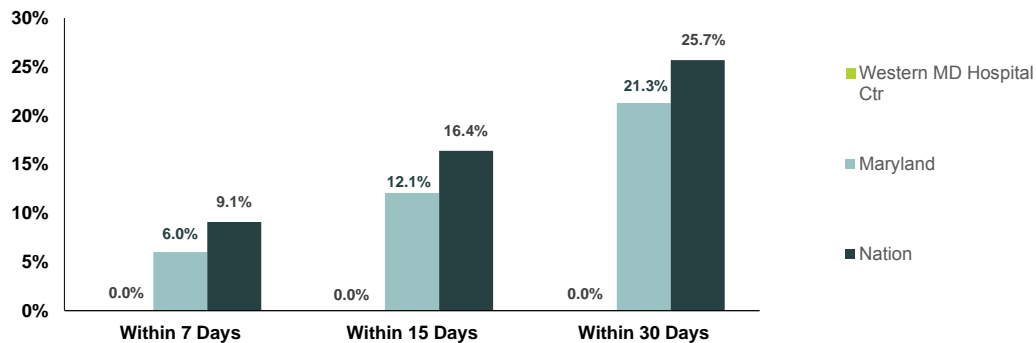
Western MD Hospital Ctr ALOS: 37.5

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Western MD Hospital Ctr	
Alzheimer's Care	No	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	Yes	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	No	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	Yes	10%

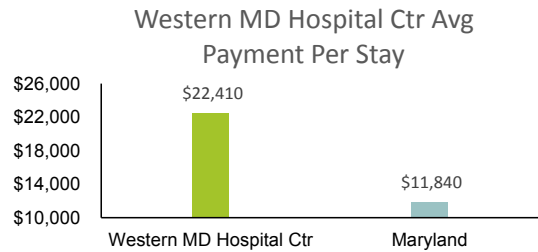
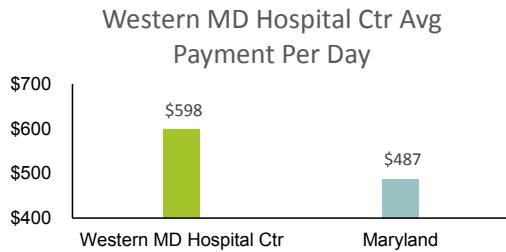
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to Maryland Average		
	Western MD Hospital Ctr		Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	2.6	176% Above	209% Above
CNA hours per resident per day <sup>1</sup>	3.2	32% Above	31% Above
Percent of staff employed two years or more <sup>2</sup>	Not Available	--	--

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization

**Data Not Available**

## Federal Quality Measure Scores For Long Stay Residents

	Western MD Hospital Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.0%	2.6%	3.2%
Percent of residents with a urinary tract infection	7.1%	5.0%	5.7%
Percent of who self report moderate to severe pain	8.8%	5.0%	7.6%
Percent of high risk residents with pressure ulcers	7.3%	6.8%	6.0%
Percent of residents with a catheter inserted and left in their bladder	5.5%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.9%	18.3%	15.6%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.2%	94.6%	94.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.6%	94.1%	94.1%

Source: CMS Nursing Home Compare, data collected 1/2014 through 9/2014

County Name: **Washington County**

Facility: **Williamsport Nursing Home**

Address: 154 N. Artizan Street  
Williamsport, MD  
21795

Phone Number: (301) 223-7971  
Provider Number: 215198

Number of Beds: 121

Source: CMS Nursing Home Compare, data as of 4/2015

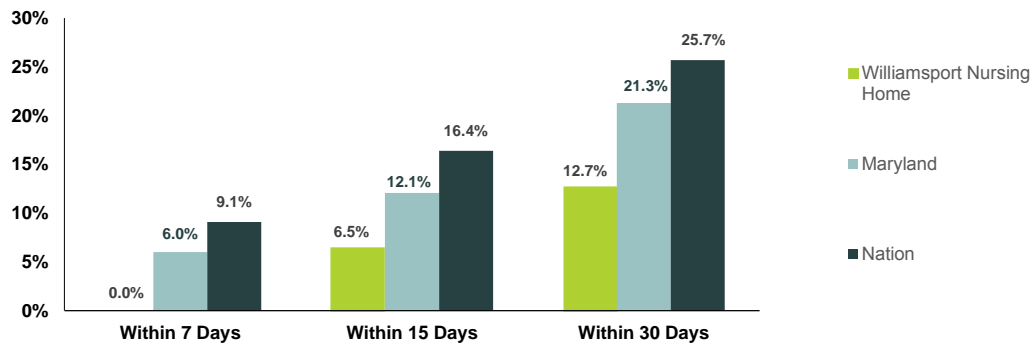
Williamsport Nursing Home ALOS: 30.6

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Williamsport Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	No	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

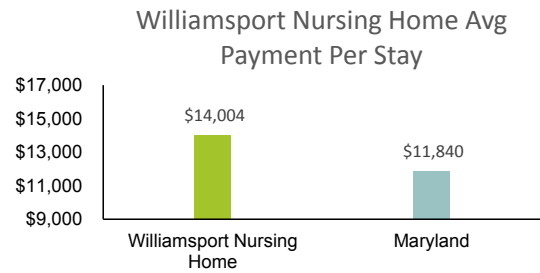
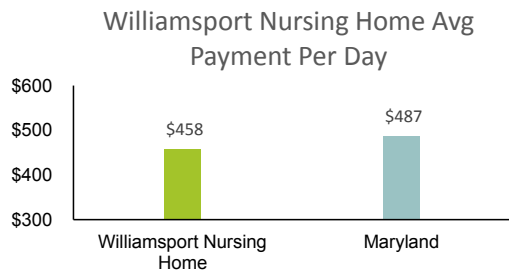
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Williamsport Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	37% Below	29% Below
CNA hours per resident per day <sup>1</sup>	2.8	16% Above	14% Above
Percent of staff employed two years or more <sup>2</sup>	45%	25% Below	NA

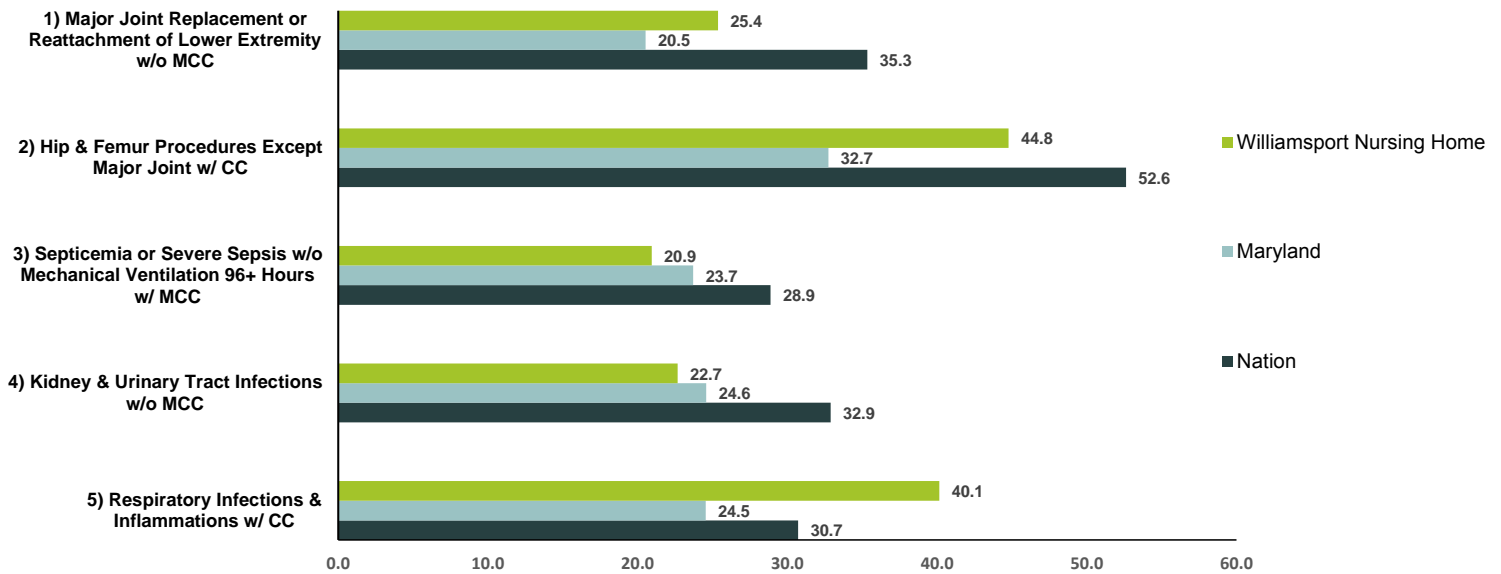
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Williamsport Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	5.3%	2.7%	3.2%
Percent of residents with a urinary tract infection	5.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.0%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	8.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	0.6%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	18.4%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	98.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	94.3%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Wicomico County**

Facility: **Anchorage Nursing & Rehab Ctr**

Address: 105 Times Square  
Salisbury, MD  
21801

Phone Number: (410) 749-2474  
Provider Number: 215339

Number of Beds: 126

Source: CMS Nursing Home Compare, data as of 4/2015

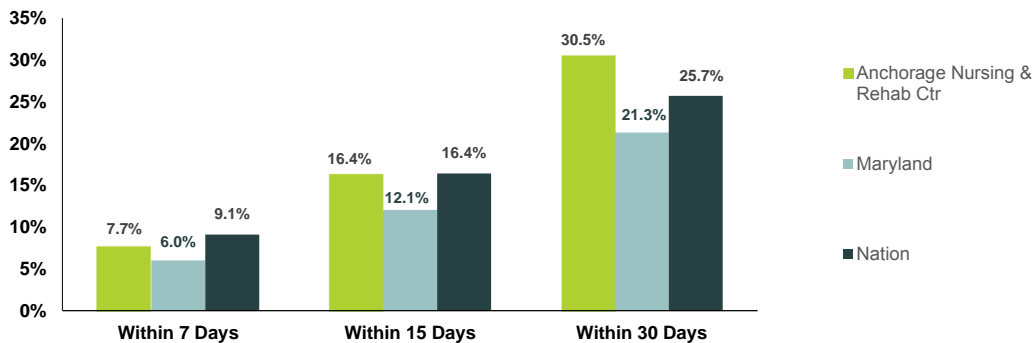
Anchorage Nursing & Rehab Ctr ALOS: 28.0

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Anchorage Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

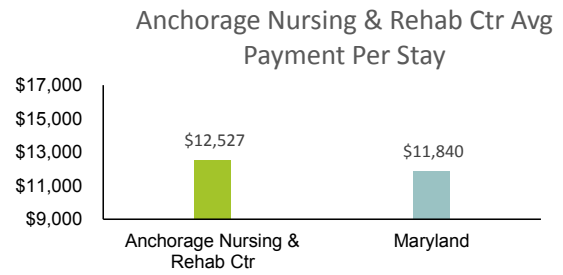
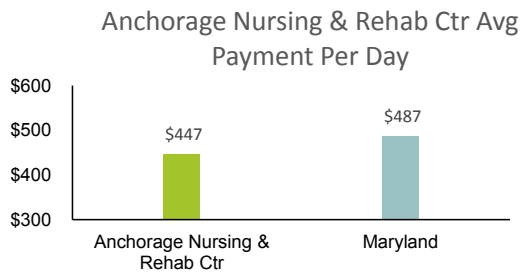
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Anchorage Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.6	38% Below	30% Below
CNA hours per resident per day <sup>1</sup>	2.1	13% Below	14% Below
Percent of staff employed two years or more <sup>2</sup>	79%	32% Above	NA

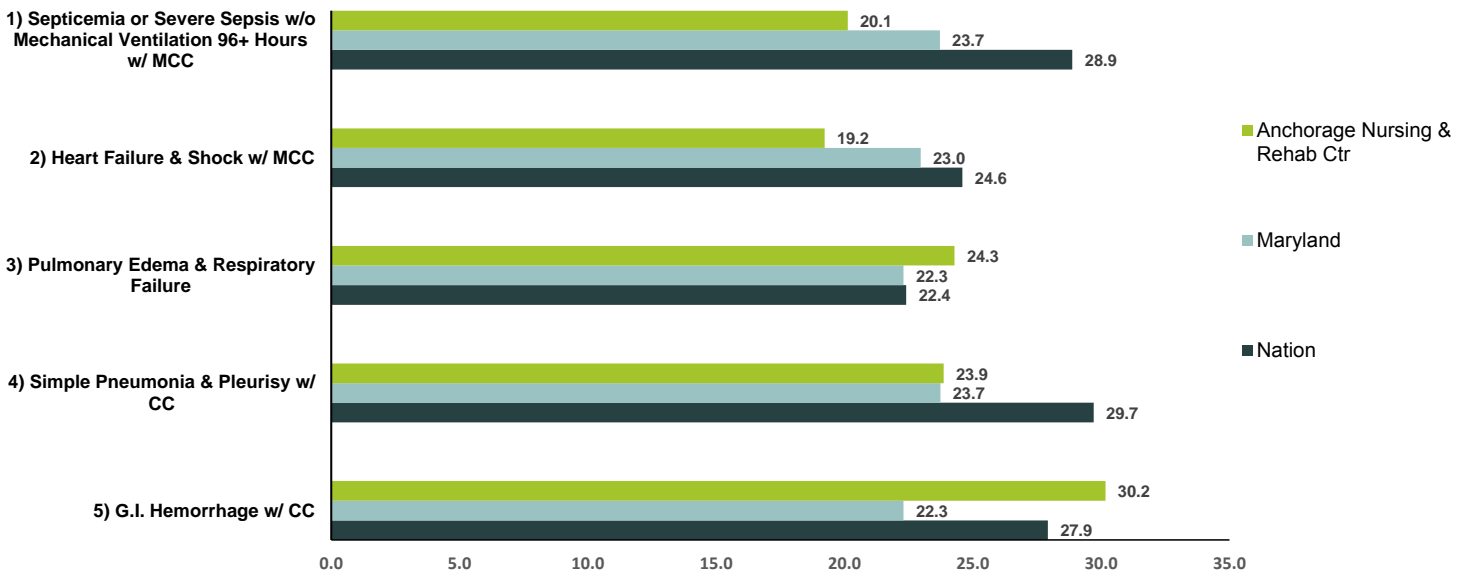
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Anchorage Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.2%	4.8%	5.7%
Percent of who self report moderate to severe pain	3.4%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	13.9%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	7.2%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	27.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	93.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** **Wicomico County**

**Facility:** **Salisbury Ctr**

**Address:** 200 Civic Avenue  
Salisbury, MD  
21804

**Phone Number:** (410) 749-1466

**Provider Number:** 215067

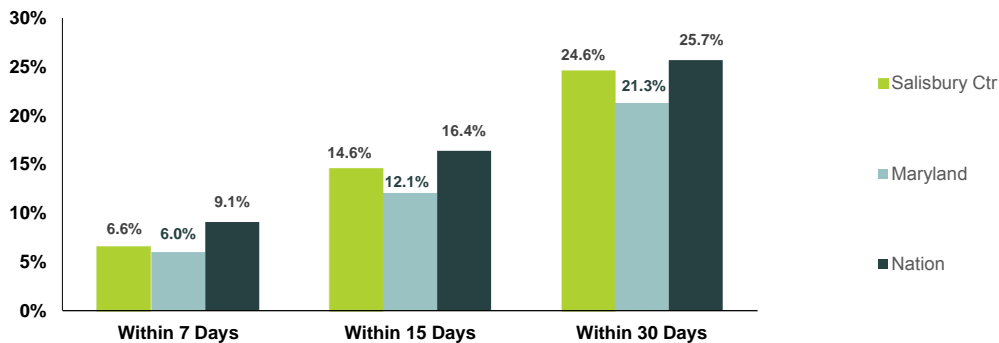
**Number of Beds:** 289  
Source: CMS Nursing Home Compare, data as of 4/2015

**Salisbury Ctr ALOS:** 27.7

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Salisbury Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	Yes	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	Yes	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

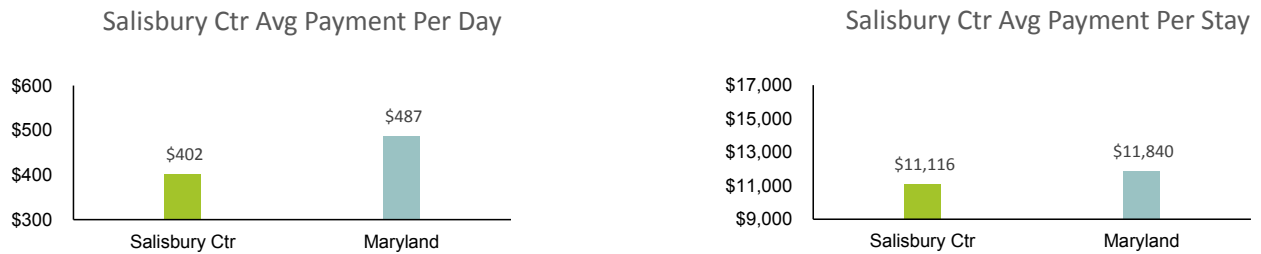
### Staffing Measures

	Salisbury Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	15% Below	5% Below
CNA hours per resident per day <sup>1</sup>	2.4	1% Below	2% Below
Percent of staff employed two years or more <sup>2</sup>	59%	2% Below	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

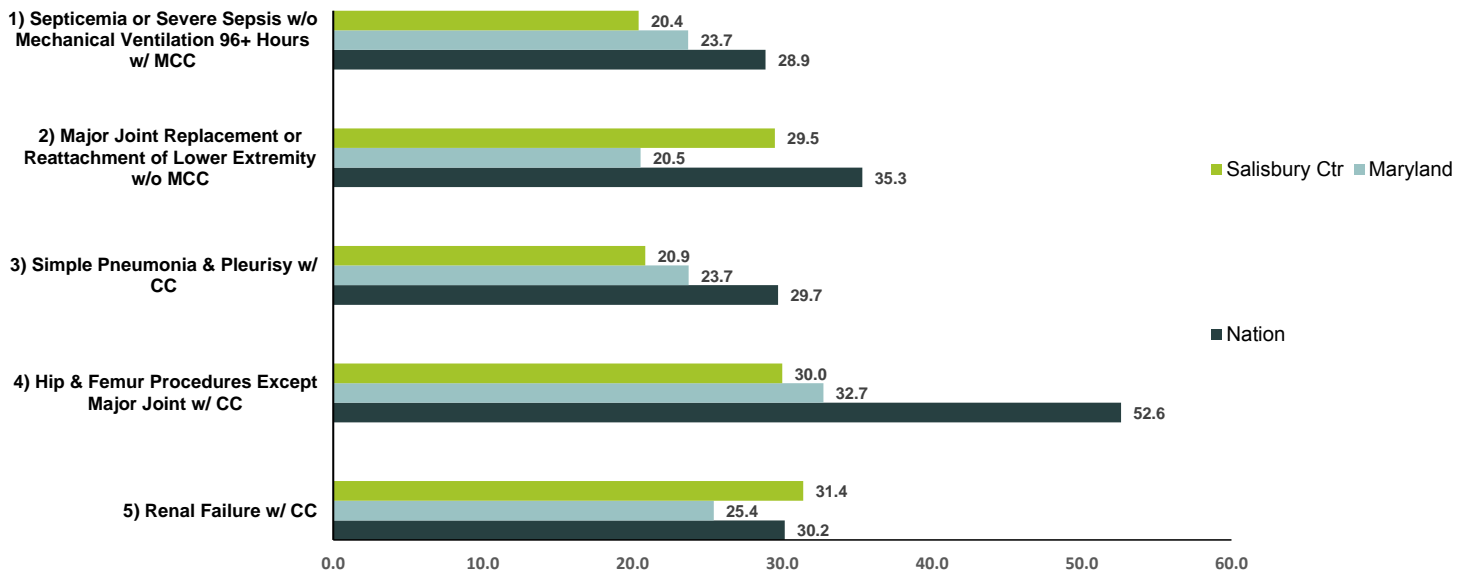


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Salisbury Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	3.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	4.0%	4.8%	5.7%
Percent of who self report moderate to severe pain	7.1%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	9.3%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.1%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	23.3%	18.2%	15.6%
Percent of residents who were physically restrained	0.6%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	97.3%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	95.6%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

**County Name:** **Wicomico County**

**Facility:** **Wicomico Nursing Home**

**Address:** P.O. Box 2378 900 Booth St  
Salisbury, MD  
21802

**Phone Number:** (410) 742-8896

**Provider Number:** 215007

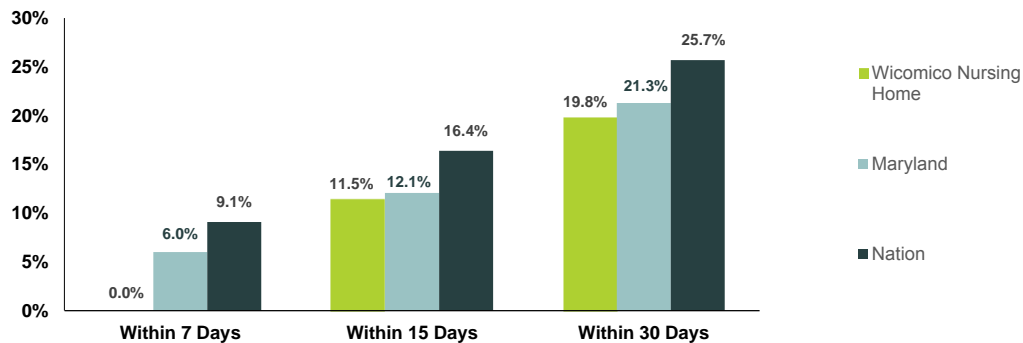
**Number of Beds:** 102  
Source: CMS Nursing Home Compare, data as of 4/2015

**Wicomico Nursing Home ALOS:** 21.5

**Maryland Average ALOS:** 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Wicomico Nursing Home	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	No	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

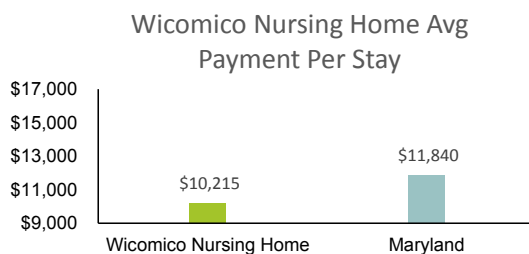
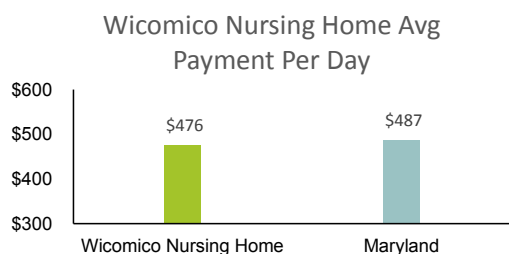
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Wicomico Nursing Home	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.9	6% Below	6% Above
CNA hours per resident per day <sup>1</sup>	2.9	20% Above	18% Above
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

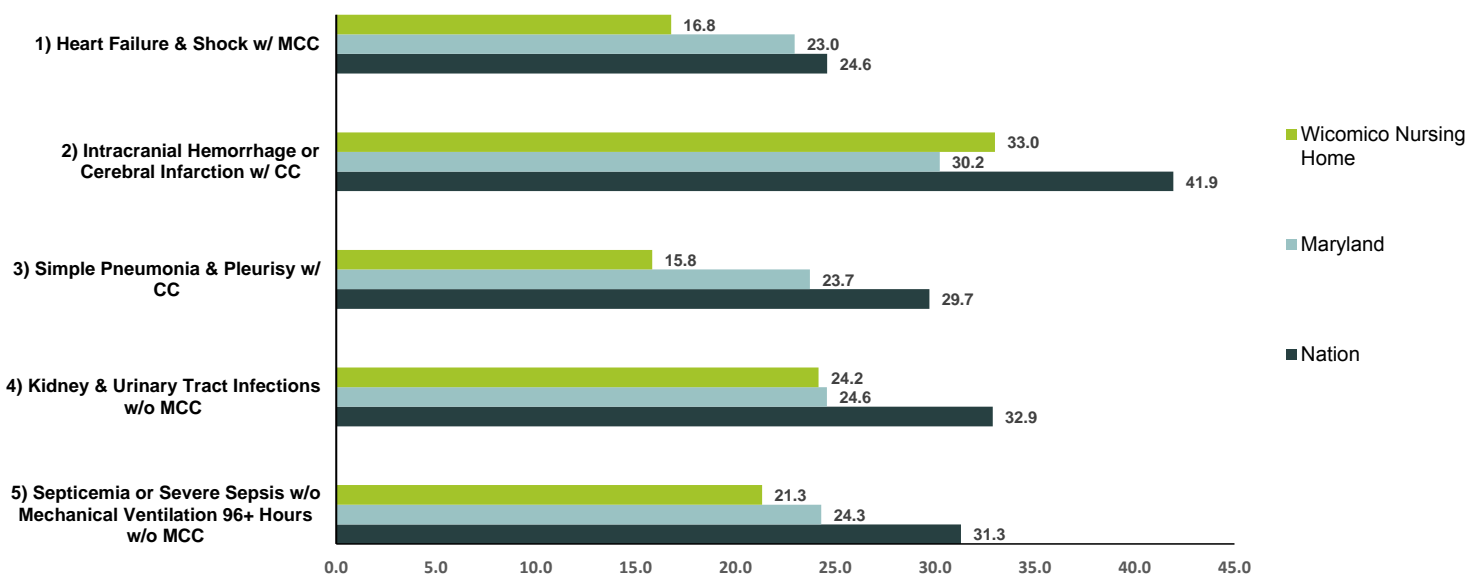
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Wicomico Nursing Home	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	0.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	1.6%	4.8%	5.7%
Percent of who self report moderate to severe pain	0.8%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	4.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	9.6%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	89.6%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	83.5%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Worcester County**

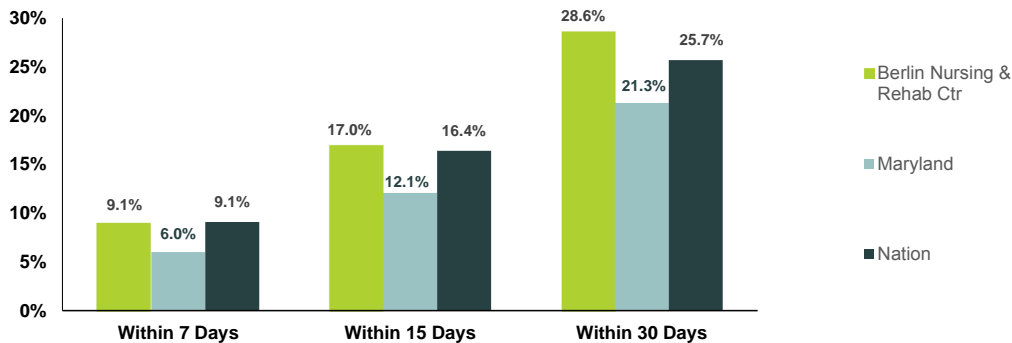
Facility: **Berlin Nursing & Rehab Ctr**

Address: 9715 Healthway Drive, P.O. Box 799  
 Berlin, MD  
 21811  
 Phone Number: (410) 641-4400  
 Provider Number: 215126

Number of Beds: 192  
Source: CMS Nursing Home Compare, data as of 4/2015  
 Berlin Nursing & Rehab Ctr ALOS: 22.0  
 Maryland Average ALOS: 24.3  
Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Percent of Maryland SNFs Offering Services	
	Berlin Nursing & Rehab Ctr	
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	Yes	10%

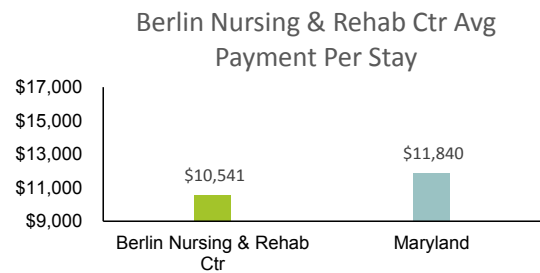
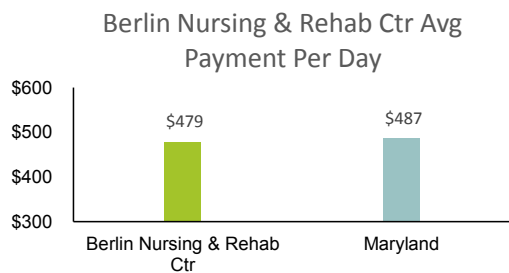
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Compared to		
	Berlin Nursing & Rehab Ctr	Maryland Average	National Average
RN staffing hours per resident per day <sup>1</sup>	1.0	6% Above	19% Above
CNA hours per resident per day <sup>1</sup>	2.2	9% Below	10% Below
Percent of staff employed two years or more <sup>2</sup>	71%	18% Above	NA

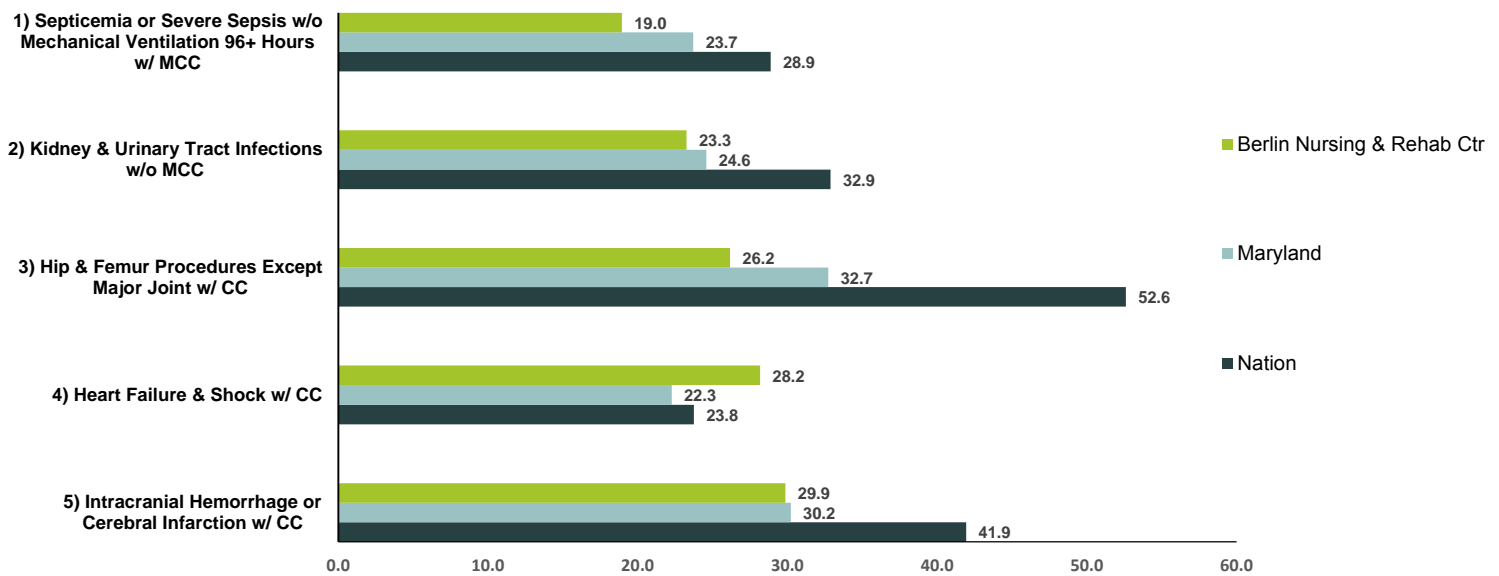
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Berlin Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	2.4%	2.7%	3.2%
Percent of residents with a urinary tract infection	6.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	1.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.4%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	3.9%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	10.8%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	94.2%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	99.4%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Worcester County**

Facility: **Hartley Hall Nursing & Rehab**

Address: 1006 Market Street  
Pocomoke City, MD  
21851

Phone Number: (410) 957-2252  
Provider Number: 215134

Number of Beds: 73

Source: CMS Nursing Home Compare, data as of 4/2015

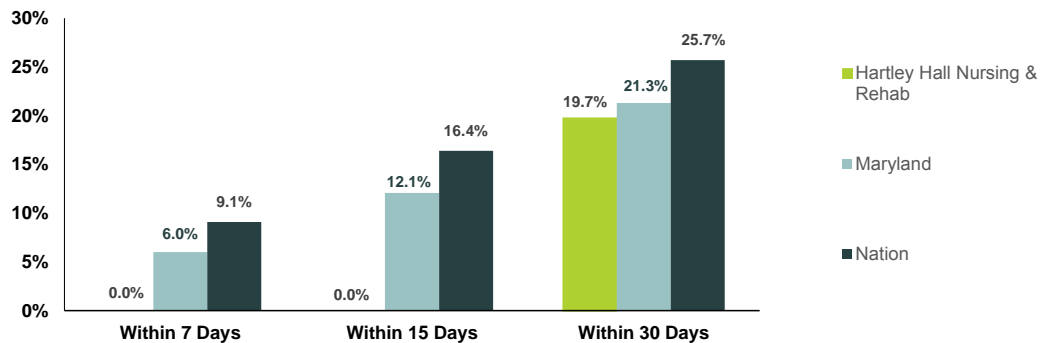
Hartley Hall Nursing & Rehab ALOS: 28.3

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Hartley Hall Nursing & Rehab	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	Yes	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

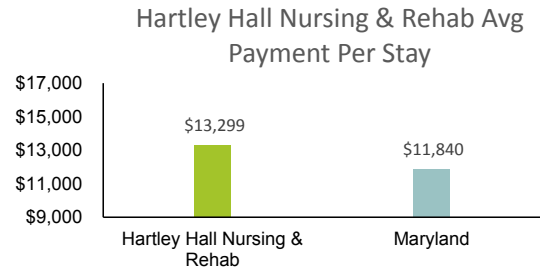
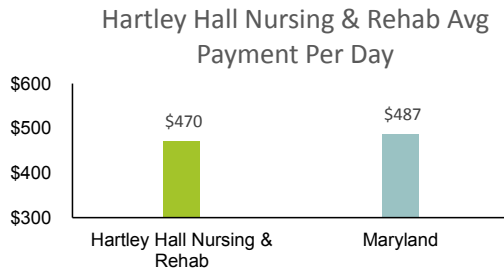
Source: MD Guide to Long Term Care, data as of 12/2014

### Staffing Measures

	Hartley Hall Nursing & Rehab	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.7	29% Below	21% Below
CNA hours per resident per day <sup>1</sup>	2.0	19% Below	20% Below
Percent of staff employed two years or more <sup>2</sup>	55%	8% Below	NA

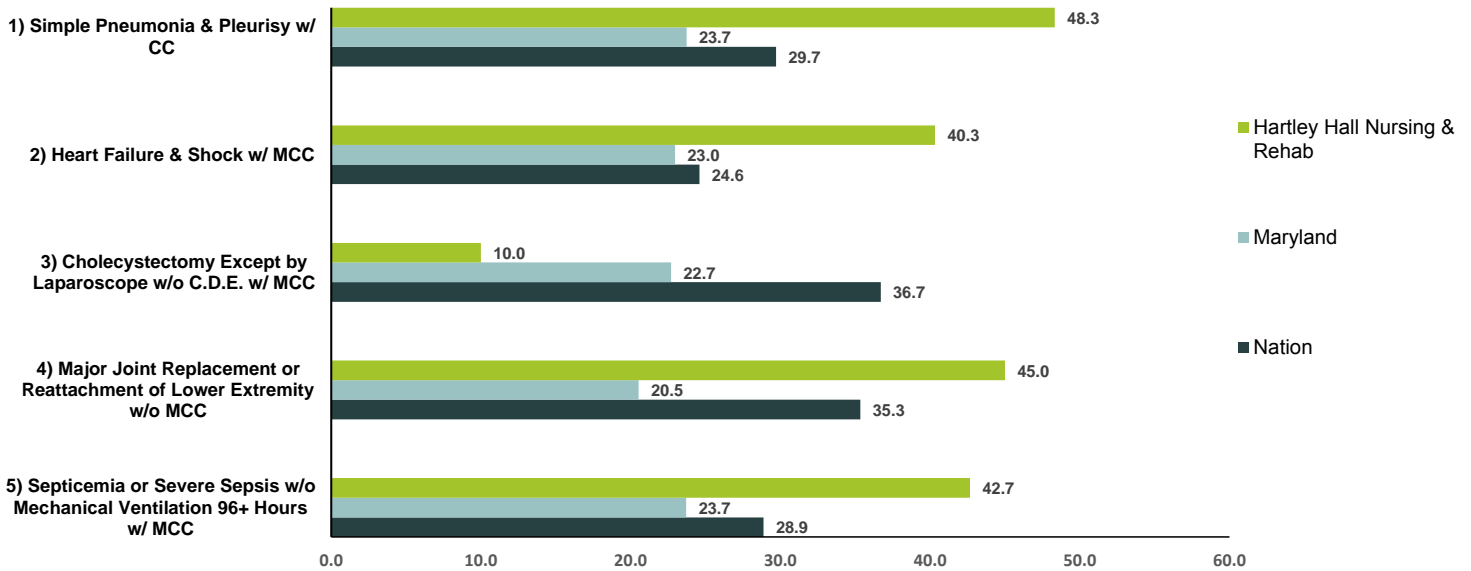
Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Hartley Hall Nursing & Rehab	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.7%	2.7%	3.2%
Percent of residents with a urinary tract infection	2.7%	4.8%	5.7%
Percent of who self report moderate to severe pain	8.6%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.0%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	1.4%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	11.9%	18.2%	15.6%
Percent of residents who were physically restrained	0.0%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	91.5%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	83.2%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014

County Name: **Worcester County**

Facility: **Snow Hill Nursing & Rehab Ctr**

Address: 430 West Market Street  
Snow Hill, MD  
21863

Phone Number: (410) 632-3755  
Provider Number: 215121

Number of Beds: 69

Source: CMS Nursing Home Compare, data as of 4/2015

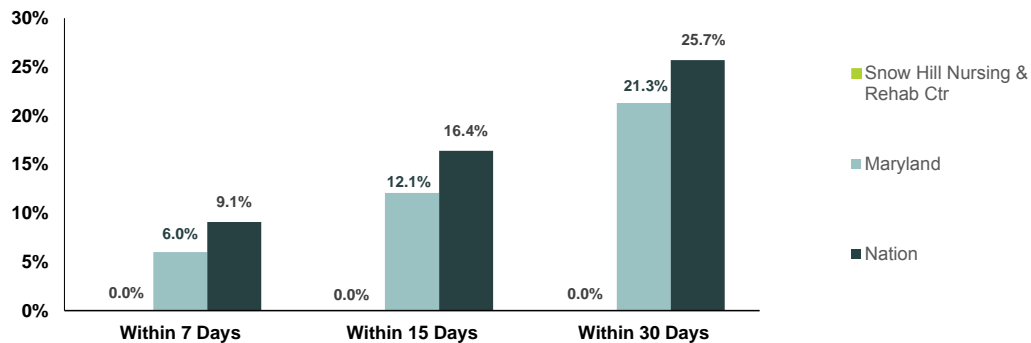
Snow Hill Nursing & Rehab Ctr ALOS: 29.8

Maryland Average ALOS: 24.3

Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data



### Readmission Rate Back to Hospital After SNF Discharge 7 Day, 15 Day, 30 Day Readmissions Data Unavailable



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

### Clinical Service Offerings

	Snow Hill Nursing & Rehab Ctr	Percent of Maryland SNFs Offering Services
Alzheimer's Care	Yes	94%
Care for Tracheostomy Patients	Yes	78%
Catheter Care	Yes	100%
Central IV Therapy	No	91%
Dialysis Care	No	26%
Hospice Care	Yes	92%
Peritoneal Dialysis Care	No	19%
Rehabilitation Care	Yes	98%
Respite Care	Yes	89%
Total Parenteral Nutrition (TPN)	No	23%
Ventilator Care	No	10%

Source: MD Guide to Long Term Care, data as of 12/2014

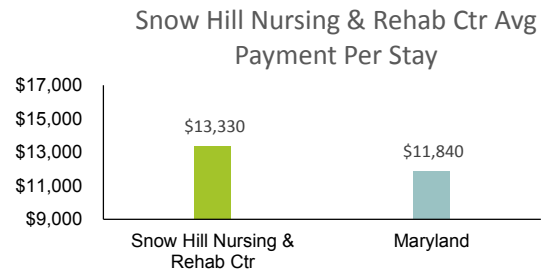
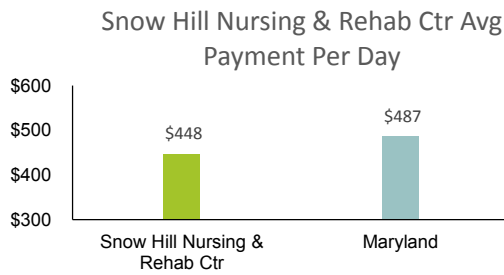
### Staffing Measures

	Snow Hill Nursing & Rehab Ctr	Compared to Maryland Average	Compared to National Average
RN staffing hours per resident per day <sup>1</sup>	0.8	18% Below	9% Below
CNA hours per resident per day <sup>1</sup>	2.8	15% Above	13% Above
Percent of staff employed two years or more <sup>2</sup>	67%	12% Above	NA

Source: <sup>1</sup> CMS Nursing Home Compare, data as of 4/2015; <sup>2</sup> MD Guide to Long Term Care, CY 2013 data

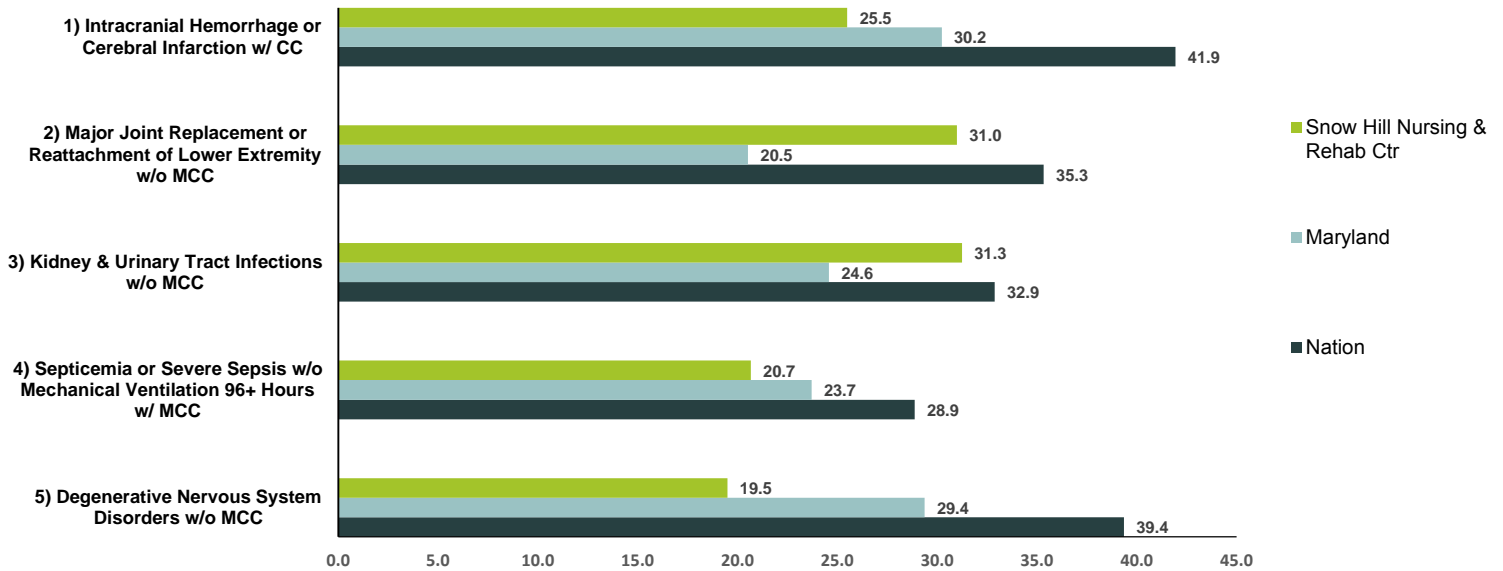


## Payments Per Day, Per Stay



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data

## Average Length of Stay at SNF for Commonly Billed DRGs During Prior Hospitalization



Source: Avalere Health LLC analysis of 2013 Medicare fee-for-service claims data  
 Note: CC = Complications or Comorbidities; MCC = Major Complications or Comorbidities

## Federal Quality Measure Scores For Long Stay Residents

	Snow Hill Nursing & Rehab Ctr	Maryland Average	National Average
Percent of residents experiencing one or more falls with major injury	4.0%	2.7%	3.2%
Percent of residents with a urinary tract infection	8.8%	4.8%	5.7%
Percent of who self report moderate to severe pain	10.9%	4.9%	7.4%
Percent of high risk residents with pressure ulcers	5.1%	6.7%	5.9%
Percent of residents with a catheter inserted and left in their bladder	2.0%	2.4%	3.1%
Percent of residents whose need for help with ADLs has increased	24.3%	18.2%	15.6%
Percent of residents who were physically restrained	2.7%	0.9%	1.1%
Percent of residents assessed and appropriately given the seasonal influenza vaccine	92.7%	93.3%	92.6%
Percent of residents assessed and appropriately given the pneumococcal vaccine	100.0%	93.9%	93.8%

Source: CMS Nursing Home Compare, data collected 4/2014 through 12/2014